

RESOLUTION NO. 2020-06

A RESOLUTION of the City Council of the City of Lakewood, Washington, adopting the 2020 Lakewood Parks and Recreation Legacy Plan.

WHEREAS, the City of Lakewood has been working for over a year on the 2020 Lakewood Park and Recreation Legacy Plan (the "Plan"), a 20-year strategic plan that will help the City develop a healthy and sustainable parks and recreation system in Lakewood; and

WHEREAS, drafts of the Plan were provided to the City Council on February 24, 2020 and April 27, 2020, and updates on the Plan were provided to the City Council on May 13, 2019, September 9, 2019, and January 13, 2020. On April 27, 2020, the City Council reviewed a six-year Park Capital Facility Program (PCFP); and

WHEREAS, the City has engaged in comprehensive, multi-pronged public outreach with personnel, general public, stakeholders and partners to identify and discuss issues, concerns, service levels, values, goals, policies, and action strategies; and

WHEREAS, the result of this process is the Plan which is proper and appropriate to provide a vision for the City's parks, a mission statement to move towards that vision, clear goals, policies, and action strategies to bring clarity to this vision, and an assessment of the assets available to fulfill this vision.

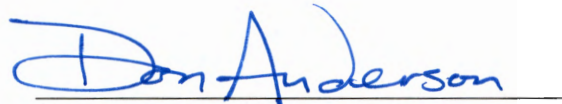
NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON HEREBY RESOLVES as follows:

Section 1. That the 2020 Parks and Recreation Legacy Plan is hereby adopted.


Section 2. This Resolution shall be in full force and effect upon passage and signatures hereon.

PASSED by the City Council this 18th day of May, 2020.


CITY OF LAKEWOOD


Don Anderson, Mayor

Attest:


Briana Schumacher, City Clerk

Approved as to form:


Heidi Ann Wachter, City Attorney



CITY OF LAKEWOOD

LEGACY PLAN

PARKS, RECREATION & OPEN SPACE MASTER PLAN



A HEALTHY AND VIBRANT COMMUNITY WHERE OPPORTUNITIES ABOUND



APPROVED MAY 18, 2020

Acknowledgements

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SummerFest



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Acronyms

ACS	2013-2017 American Community Survey
ADA	American with Disabilities Act
CPSD	Clover Park School District
CPTED	Crime prevention through environmental design
ESRI	Environmental Systems Research Institute
GIS	Geographic Information System
GMA	Growth Management Act
JBLM	Joint Base Lewis-McChord
LOS	Level of Service
LPTF	Legacy Plan Task Force
OFM	Washington State Office of Financial Management
O&M	Operations and Maintenance Division
PACA	Park Amenity Condition Assessment
PCFP	Parks Capital Facility Program
PPA	Park Planning Areas (2014 Legacy Plan)
PRAB	Park and Recreation Advisory Board
PRCS	Park, Recreation, and Community Services Department
PROS	Park, Recreation and Open Space Plan = Legacy Plan
PSRC	Puget Sound Regional Council
RCO	Recreation and Conservation Office
RCW	Revised Code of Washington
ROW	Rights-of-way
SEPA	State Environmental Policy Act
STIRS	Service, Teamwork, Integrity, Respect, and Sustainable
TPCHD	Tacoma - Pierce County Health Department
WDFW	Washington Department of Fish and Wildlife

Abbreviations

“City”	City of Lakewood
“Plan”	2020 Legacy Plan

Glossary

Active Living and Wellness Programs

Programs that promote health and wellness and provide a wide range of opportunities for individuals, families, or groups to engage in healthy activities, such as individual and team sports, fitness and wellness classes, camps, and summer playground programs.

Advisory Boards

Bodies that provide non-binding strategic advice to the management of the City. Examples of advisory boards include the Park and Recreation Advisory Board and the Arts Commission.

Arts, Culture, and History Programs

Programs that provide opportunities for individuals, families or groups to appreciate arts, culture, and history, such as art classes, special events, and performances.

Best Practice

Best practice (or best management practice) refers to an activity, practice or procedure that produces effective, efficient, and ecologically sustainable results.

Community Building Programs

Programs that bring people together to participate in a wide variety of activities and events. These programs offer affordable recreation options for the whole family to enjoy and help foster a sense of community pride, increasing social capital bonds. Program examples include SummerFest, Truck and Tractor Day, and the Tree Lighting Event.

Connectivity

The state or extent of being connected or interconnected. For the plan, this means the ability to access parks and park amenities, build and leverage social connections, for people to feel comfortable and welcome in the City's public spaces, and for civic engagement.

Cost Recovery

The cost recovery rate is defined as the percentage of "cost or expenditure" recovered or offset by "revenue" generated from a program. Target cost recovery level for the City's park and recreation programs and services is 45%.

Diverse Programs

Programming that provides a full spectrum of recreation services that are accessible to people of different backgrounds, interests and abilities.

Economically accountable

This means ensuring that the City's cost recovery targets are met. This also means continuing to build a healthy legacy in Lakewood by strategically and equitably investing in programs and amenities that support and promote healthy life styles.

Engaged community

Community members take advantage of opportunities that encourage physical exercise, active lifestyles and opportunities for individuals to be active within the community and civically engaged.

Health Equity

Ensuring opportunities for everyone to attain their highest level of health. Health equity is when all people have the opportunity to achieve their full health potential, regardless of the color of their skin, where they were born, their level of education, their gender identity, their sexual orientation, the religion they practice, the job they have, the language they speak, the neighborhood they live in and whether or not they have a disability.

Health Disparities

Any difference in the presence of disease, health outcomes, or access to health care between population groups.

Health Inequities

Differences in health that are unnecessary, avoidable, unfair, and unjust.

Healthy Communities

An environment with ample opportunities that support and encourage the physical, emotional and mental health of those who live, work, visit and play in Lakewood.

Level of Service Measurements (LOS)

Tools that provides a quantifiable assessment of the strengths, weaknesses, and gaps of service in the City's current park and recreation system. RCO recommends a LOS determination for park and recreation planning, however this element is not required to be eligible for RCO grants. The City's LOS includes a walkshed measurement, and a quality and diversity measurement.

Livable Community

Places that offer amenities that attract residents, businesses and visitors and provide a higher quality of life.

Nature and Environment Programs

Programs that provide opportunities for individuals, families or groups to access, appreciate, and learn about the natural environment and sustainable practices. Program examples include hiking, nature day camps, interpretive signs and stewardship opportunities.

Parks Capital Facility Program

A Parks Capital Facility Program is a 6-year plan that identifies capital projects needed to meet the plans defined levels of service, a cost estimate and includes an implementation schedule and funding sources.

Personal Enrichment Programs

Programs that provide opportunities for individuals of any age to learn new skills and enrich their lives. Program examples include life-long learning classes, day camps, after-school programs, and community events.

Revenue

Income from activities, including program fees (earned revenue) and alternative funding sources, such as grants and sponsorships.

Lakefront Street Ends

Portions of the City's rights-of-way (ROW), or public easements, that "dead end" into public lakes.

Quality Parks

Parks that are reflective of community needs, innovatively-designed, well-maintained and safe. Quality parks boost property values, fuel economic development, promote healthy lifestyles and encourage an active community.

Open Space

LMC 18A.10.180 defines "Open space" as land and/or water area with its surface predominantly open to the sky or predominantly undeveloped, which is set aside to serve the purposes of providing park and recreation opportunities, conserving valuable natural resources, and structuring urban development and form.

Opportunities abound

A place that offers a wide range of quality parks, recreation programs, and services that are accessible, physically and financially, to the community.

Park

LMC 18A.10.180 - "Park" means an open space use in which an area is permanently dedicated to recreational, aesthetic, educational or cultural use and generally is characterized by its natural and landscape features. A park may be used for both passive and active forms of recreation; however, its distinctive feature is the opportunity offered for passive recreation such as walking, sitting and watching.

Park classifications in Lakewood include neighborhood parks (includes pocket parks), community parks, regional parks, urban parks, and natural areas.

Other providers of parks and open space in Lakewood also have boat launches and wildlife areas.

Parks, Recreation, and Community Services (PRCS)

The Parks, Recreation and Community Services Department preserves and maintains the City's parks, open spaces, public buildings, facilities, and areas to enhance the beauty and positive image of Lakewood. The department establishes partnerships to ensure that a comprehensive system of programs, facilities, and services are available to meet the needs of the community. Parks and Recreation contributes to the vitality of Lakewood; encourages economic development, creates neighborhood identity and improves the quality of life for our citizens. The recreation division offers a diverse selection of youth recreational activities focusing on healthy, physical activity.

Program Areas

Program areas help determine the programming activities that PRCS delivers. Program areas of focus currently include Active Living and Wellness, Arts, Culture and History, Nature and Environment, Personal Enrichment and Community Building.

Recreation Guiding Principle

Provide and support recreation programming that is socially responsible, economically accountable and equitable.

Socially Responsible

Means providing or supporting a wide array of programming opportunities throughout the community. The City is committed to providing equitable services. As a key part of this, the City endeavors to provide and support recreation programming that meet the needs of the diverse populations (considering all age groups, abilities, cultures, and socioeconomic status) across the City.

Sustainable Practices

The use of systems and practices that ensure the environmental, economic, social and cultural needs and desires of future generations will not be compromised.

Underserved populations

Individuals or groups that face health inequities including limited access to parks and recreation services.

Vibrant Communities

A lively, dynamic, creative, aesthetically beautiful community filled with opportunities for building social connections and civic engagement. This includes a thriving economy, as well as honoring and supporting social and cultural diversity.

Lakewood Farmers Market





Summer Concert Series

Here at the City of Lakewood, we believe that a legacy is the combination of yesterday's efforts, today's energies, and protecting and advancing tomorrow's aspirations.

Preface

The preface provides a quick overview of the key elements of the Legacy Plan (Plan), including the vision, mission, goals, and core values of this plan. A more detailed explanation of these items is provided in the following chapters.

I. Executive Summary

There is a common misconception that a “legacy” is unchangeable, a permanent memorial of past actions and inactions. In the City of Lakewood (“the City”), we believe that a legacy is the combination of yesterday’s efforts, today’s energies, and protecting and advancing tomorrow’s aspirations.

Healthy and vibrant parks and recreation systems do not happen overnight. Rather, they are legacies - they come together over time and continue to thrive because of boundless dedication, collaboration, inspiration, hard work, trust, innovation, support, and the *ability to respond and grow with the community*.

The City strives to continue to offer healthy and vibrant parks and recreation opportunities for all. To support these efforts, the Plan acts 1) as a strategic and functional guide for the City Council and City personnel for the next six years (2021-2026) and, 2) to provide the framework for long-term park, programming, and facility needs.

Building off the successes and learning from the challenges experienced during the past six years, this Plan guides policy and implementation strategies to help determine how, when, and in what way limited and vital resources are invested into the community for parks and recreation services. The Plan endeavors to align park, recreation, and open space opportunities with the needs of the community, which were identified in an extensive, multi-pronged engagement effort throughout the summer and fall of 2019. As directed by the City Council, this Plan continues the shift from playing “catch-up” from incorporation to strategically thinking “bold and big” as we move into the future.

Lakewood is projected to grow by 33 percent to 77,329 residents by 2035. As a predominately built-out city, higher density housing will be necessary to accommodate this population growth. This will inevitably put increased pressure on existing parks, recreation programs, and facilities. In addition, it is anticipated that Lakewood’s population will continue to become increasingly older and more demographically diverse. The Plan serves as a point-in-time representation of current trends, demographic realities and projections, and the aspirations and needs expressed by the community. Looking out to the future, recreational needs and preferences of the greater community will likely evolve. The City is prepared to continue to find innovative and sustainable ways to align park and recreation services with the needs of the community and the vision and goals of the City Council.

We look forward to continuing to build the City’s park, recreation, and open space legacy.

II. Legacy Plan Vision, Mission, Motto, Goals, & Core Values

Vision

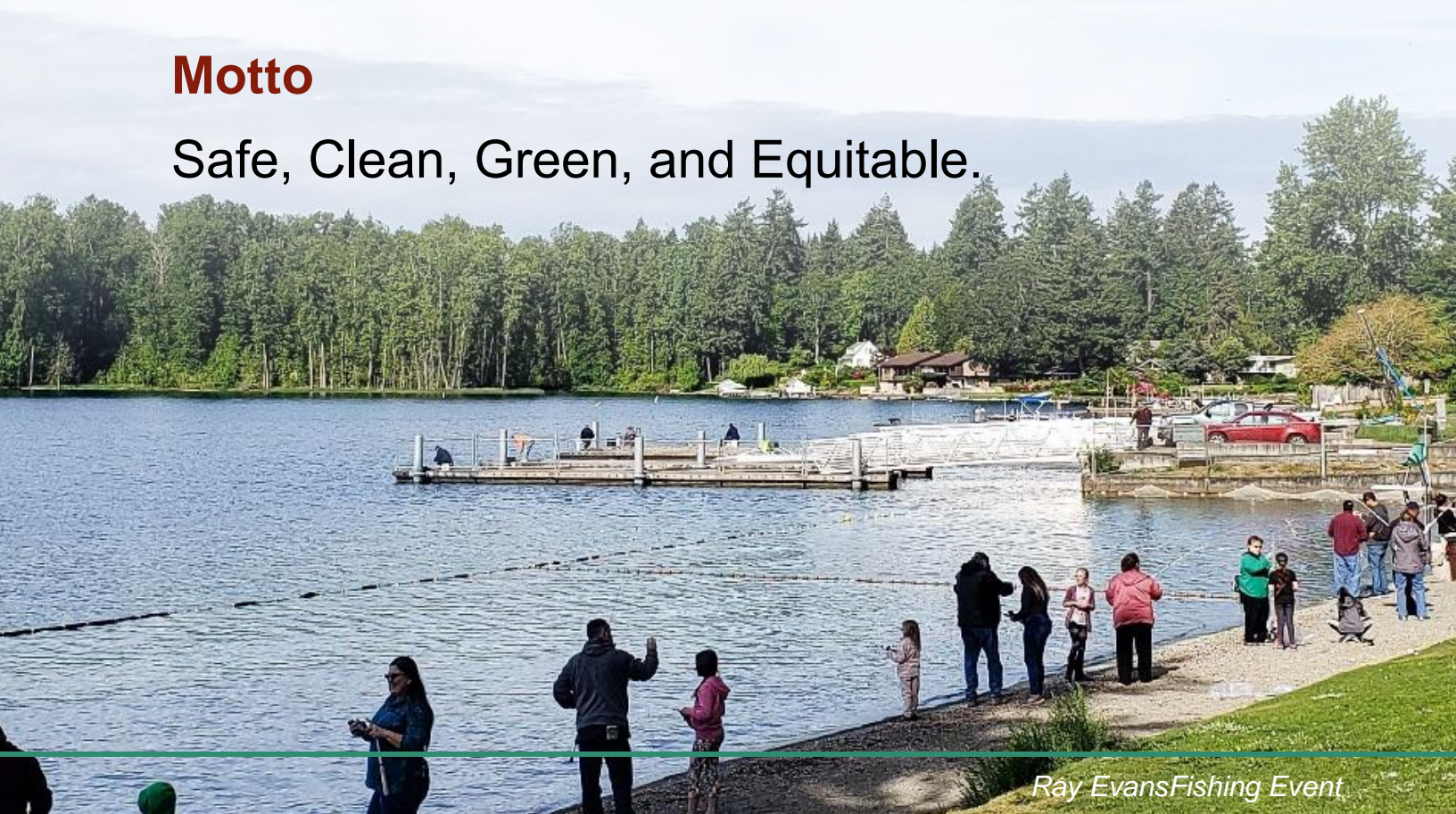
Lakewood is a healthy and vibrant community where opportunities abound.

Mission

Lakewood provides quality parks, diverse programs, and sustainable practices that encourage an engaged and livable community.

Motto

Safe, Clean, Green, and Equitable.



Goals

Goal 1

Protect, preserve, enhance, and expand parks and open space facilities.

Goal 2

Provide equitable and community-driven services that are accessible for all.

Goal 3

Increase the connectivity of the community.

Goal 4

Leverage and invest in facilities, programs, and infrastructure that boost economic opportunities and improve quality of life.

Goal 5

Provide transparent, accountable, and fiscally responsible services.

Core Values

The core values of the City’s Parks, Recreation and Community Services Department (PRCS) compliment and reflect the core values of the City, which are Service, Teamwork, Integrity and Respect. PRCS also adds the core value of Sustainability - creating the acronym STIRS.

PRCS’s core values guide the department’s operations as well as the manner in which the department values personnel, community members, visitors, customers and the environment.

S	Service	Service means providing safe, clean, green, equitable, healthy, fun, accessible, and sustainable services.
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T	Teamwork	Teamwork means effectively engaging partners, personnel, stakeholders, and residents in an effort to leverage the community’s collective capabilities and resources.
----------	-----------------	--

I	Integrity	Integrity means demonstrating ethical, honest, responsible, transparent, and accountable behavior.
----------	------------------	--

R	Respect	Respect means embracing and encouraging diversity, showing compassion, and being good stewards.
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S	Sustainable	Sustainable means crafting and leveraging systems and partnerships that ensure that the environmental, economic, social, and cultural needs and desires of future generations are not compromised.
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III. Level of Service Measurements

Level of service measurements (LOS) are tools that provide a quantifiable assessment of the strengths and gaps within the City’s parks, open spaces and recreation system as a whole.

Walkshed Measurement

All Lakewood addresses are within a 10-minute walk of a publically accessible park or open space facility.

Park Amenity Condition Assessment Measurement

All parks and park amenities score 2 or greater.

PACA scoring scale consists of 1 to 3:

	Quality score	Diversity score
3	in “good” condition	provides a “good” diversity of amenities
2	in “fair” condition	provides a “fair” diversity of amenities
1	in “poor” condition	provides a “poor” diversity of amenities
-	park does not have this amenity	

Recreation Guiding Principle

Recreation decisions are guided by the following principle:

Provide and support recreation programs that are socially responsible, economically accountable, and equitable.

IV. Park Inventory

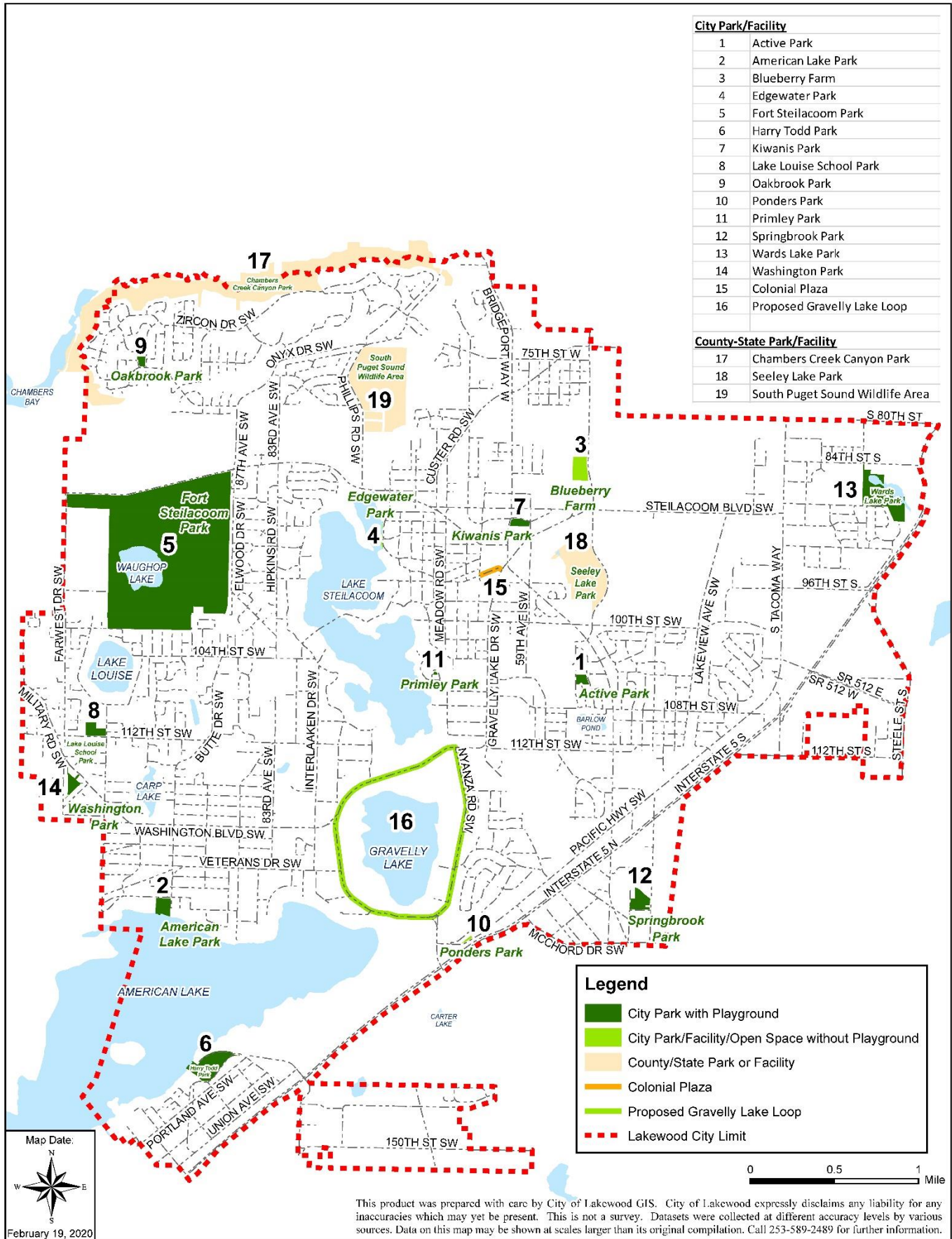
Lakewood owns and operates 16 parks. **Table P-A** provides a list of the City parks and recreation facilities (and joint park projects with other jurisdictions) by park type, size, and park amenity condition scores.

TABLE P-1					
City of Lakewood parks by type, acreage, open space acreage, and status					
Park Type	Park	Address	Acres	2020 PACA Quality Score	2020 PACA Diversity Score
S	Lakewood Senior Center	9112 Lakewood Dr	-	-	-
CG	Community Garden	5504 112 th St SW	-	-	-
C	Harry Todd Park	8928 Thorne Lane SW	16.78	1.9	2.5
C	American Lake Park	9222 Veterans Dr SW	5.50	2.0	2.5
NA	Blueberry Park	5427 Steilacoom Blvd SW	7.91	1.5	1
NA	Seeley Lake Park*	Conservancy	48	1.5	1
N	Active Park	10506 Russell Rd SW	2.28	2.5	1.75
N	Edgewater Park	9102 Edgewater SW	2.83	1.5	1.25
N	Kiwanis Park	6002 Fairlawn Rd SW	2.85	2.5	1.8
N	Oakbrook Park	9701 Onyx Dr SW	1.55	2.3	1.3
N/CG	Springbrook Park	12601 Addison St SW	6.68	2.9	2.8
N	Wards Lake Park	2716 87th Street	27.79	2.4	1.8
N	Washington Park	11522 Military Rd	3.64	2.3	1.8
N	Lake Louise Elementary**	11014 Holden Rd SW	4.72	2.2	1.5
N	Primley Park	10 Barlow Rd SW	0.19	1.8	1.3
U	Colonial Plaza	6100 Motor Ace SW	1	3.0	1.5
U	Ponders Park	12930 Pacific Hwy Sw	.41	1.7	1.0
U	Gravelly Lake Loop	Gravelly Lake Dr/Nyanza	3 miles	2.7	1.0
R	Fort Steilacoom Park	8714 87th Ave SW	309.51***	2.8	2.5
R	Chambers Creek Canyon Area*	6320 Grandview Dr W	200+	1.7	1.0

* Pierce County Park ***City manages additional acres that belong to Pierce College.
 ** CPSD partnership; Lake Louise Elementary School serves as a neighborhood park after school hours.

C= Community Park NA = Natural area N = Neighborhood Park	U = Urban Park (linear or nodal) R = Regional Park S = Senior Center CG = Community Garden
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FIGURE P-1: Parks and Open Space Facilities in Lakewood



Map Date:
February 19, 2020

This product was prepared with care by City of Lakewood GIS. City of Lakewood expressly disclaims any liability for any inaccuracies which may yet be present. This is not a survey. Datasets were collected at different accuracy levels by various sources. Data on this map may be shown at scales larger than its original compilation. Call 253-589-2489 for further information.

TABLE P-B

		Neighborhood Parks							Other Park Type		
		Active Park	Edgewater	Kiwanis	Oakbrook	Primley	Springbrook	Wards	Washington	Ponders	Blueberry
Size (in acres)		2.28	2.83	2.85	1.55	.19	6.68	27.79	3.64	.41	7.91
	ADA access	Yes		Yes	Yes	Yes	Yes	Yes	Yes		
	Ball Fields						1 Regulation		1 Small		
	Barbeques						Yes				
	Basketball Court	1 Court					2 Hoops		1 Hoop		
	Multipurpose field						Yes				
	Boat Ramp		1								
	Community Garden/Farm						Community Garden				U-pick
	Dock							2			
	Electricity						Yes	Yes			
	Fishing		Yes					Yes			
	Open Space	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	Parking	On-street	On-street	On-street	On-street	On-street	Parking Lot	Parking Lot	On-street	On-street	None
	Picnic Shelters	1 (25 people)					2 (25/50 people)	1 (25 people)			
	Picnic Tables & Benches	Yes		Yes	Yes	Yes	Yes	Yes	Yes	Yes	
	Playground	1		1	1	1	1	1	1		
	Restroom	Portable	Portable	Yes	Portable		Portable	Yes	Portable		
	Skate Park			In-ground 12,000 sq.ft.							
	Swimming		Yes								
	Walking Path	.30 miles paved		.46 miles paved			.18 miles paved	.79 miles paved	.16 miles paved		
	Water (potable)						Yes				
	Water access		Yes				Yes	Yes			
	Wildlife							Yes			Yes

		Community Parks		Regional Park		Urban Parks	
		American Lake	Harry Todd	Fort Steilacoom	Chambers Creek	Colonial Plaza	Gravelly Lake Loop
Size (in acres)		5.50	16.78	309.51	200+	1	3 miles
	ADA accessibility	Park & playground	Playground	Yes		Yes	Yes
	Ball Fields		1 Small 1 Full	4 Full			
	Basketball Court		2 Full				
	Historical			Yes		Yes	
	Barbeques		Yes	Yes			
	Boat Ramp	3 lane boat ramp					
	Biking			Yes			Yes
	Docks	Yes	Yes	Yes			
	Dog Park			Yes - 22 acres w/ large & small areas			
	Electricity		Yes	Yes		Yes	
	Fishing	Yes	Yes	Yes - catch & release			
	Information			Yes			
	Lifeguards	Summer	Summer				
	Open Space	Yes	Yes	Yes	Yes	Yes	Yes
	Venue			Pavilion in the Park		Yes	
	Parking	50 extended spaces	Parking Lot	Parking Lot		Yes	
	Picnic Shelters	1 – 25 people	1 – 25 people w/ electricity, water 1 – 25 people	1 – 100 people w/ electricity, water, BBQs 4 – 25 people w/ water, BBQ			
	Picnic Tables & Benches	Yes	Yes	Yes		Yes	
	Playground	1	1	1			
	Restroom	Year round	Year round	Year round			
	Multipurpose fields			2 Full/4 Other			
	Skate Park		Modular 12,000 sq. ft.				
	Swimming	Yes	Yes	No			
	Tennis Court		1				
	Walking Path	.22 miles paved	.39 miles gravel & paved	12.3 miles gravel & paved	Hiking Trail		3 miles
	Water (potable)		Yes	Yes			
	Water access	Yes	Yes	Yes	Yes		
	Wildlife		Yes	Yes	Yes		

V. Parks Capital Facility Program

The purpose of a Parks Capital Facility Program (PCFP) is to forecast and match projected revenues and capital needs over a six-year period. The PCFP identifies capital projects for 2021 to 2026 and includes a schedule and a description of determined and potential funding sources for each project. The PCFP is updated on an on-going basis as part of the biennial budget process.

As part of the plan update process, a comprehensive list of potential capital projects was created using information collected from the demand and needs assessment. In total 107 potential projects were identified. This list of potential capital projects was then evaluated by PRCS for potential. The evaluation considered if projects:

- Met a goal or strategy of the plan, particularly those that addressed LOS gaps.
- Was legally mandated.
- Served unserved or underserved areas or populations.
- Improved service delivery or reduced operating costs.
- Was eligible for alternative funding.
- Generated revenues.
- Construction could be completed in six years.

The PCFP consists of the top ranked projects. Two PCFPs are provided to account for the development two different Downtown parks: 1) a 2-acre park and 2) a 4-acre park. All other PCFP items are the same.

The PCFP provides the project cost estimate in 2020 dollars in the column right of “Potential funding sources.” Using these estimates, the PCFP provides planning level estimates with 3% inflation of 2020 dollars per year, see **Table P-C**.

TABLE P-C: Year Inflator						
2020	2021	2022	2023	2024	2025	2026
1.000	1.030	1.061	1.093	1.126	1.159	1.194

Table P-D provides an example of a project that was estimated to cost \$100,000 in 2020 and is projected to occur in 2023.

TABLE P-D: PCFP 2021-2026 Example									
	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 2-acre park
Example	TBD	\$100,000			\$109,300				\$109,300

For the example project:

Project Cost Estimate (2020) X Year Inflator = Year Cost

\$100,000 X 1.093 = \$109,300

Parks Capital Facility Program (PCFP) with 2-Acre Downtown Park

TABLE P-F: PCFP 2021-2026 with 2 Acre Downtown Park

	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 2-acre park
Fort Steilacoom Park		\$6,032,000							\$6,744,220
Barn Restoration	General Fund, REET, State grants, Donations, LTAC	\$6,000,000	\$0	\$0	\$1,093,000	\$5,630,000	\$0	\$0	\$6,723,000
Master Plan update	General Fund, REET, LTAC	\$20,000	\$0	\$21,220	\$0	\$0	\$0	\$0	\$21,220
Waughop Lake boat drop off/turnaround	General Fund, REET	\$12,000	\$12,360	\$0	\$0	\$0	\$0	\$0	
Playground Replacement		\$650,000							\$732,650
Active Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Primley Park	General Fund, REET, WWRP	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Fort Steilacoom Park	General Fund, REET, WWRP	\$200,000	\$0	\$0	\$0	\$0	\$0	\$238,800	\$238,800
Lake Louise School Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$112,600	\$0	\$0	\$112,600
Washington Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$0	\$115,900	\$0	\$115,900
Harry Todd Park	General Fund, REET, WWRP	\$100,000	\$103,000	\$0	\$0	\$0	\$0	\$0	\$103,000
Springbrook Park		\$773,000							\$796,190
Phase III: Park expansion, creek restoration, trails, dog park	DOC grant, General Fund, REET, SWM	\$773,000	\$796,190	\$0	\$0	\$0	\$0	\$0	\$796,190
American Lake Park		\$2,070,000							\$2,263,110
Phase I: ADA access, shoreline restoration, new restroom	General Fund, REET, ALEA, LWCF, LTAC	\$1,550,000	\$103,000	\$318,300	\$1,256,950	\$0	\$0	\$0	\$1,678,250
Phase II: boat launch improvements	General Fund, REET, ALEA, LWCF, LTAC	\$500,000	\$0	\$0	\$0	\$563,000	\$0	\$0	\$563,000
Pay station replacement	General Fund, REET	\$20,000	\$0	\$0	\$21,860	\$0	\$0	\$0	\$21,860
Edgewater Park		\$2,900,000							\$3,217,550
Phase I	General Fund, REET, ALEA, WWRP, Donations	\$2,900,000	\$0	\$0	\$1,584,850	\$1,632,700	\$0	\$0	\$3,217,550

Downtown Park		\$15,000,000							\$17,525,000
Phase I: Property Acquisition - 2 acres	General Fund, REET, LTAC, SWM, Donations, Voter-approved park levy/bond	\$5,000,000	\$0	\$0	\$0	\$0	\$5,795,000	\$0	\$5,795,000
Master Plan + Park Development	Sponsor, Development mitigation fees, Voter-approved park levy/bond	\$10,000,000	\$0	\$0	\$0	\$0	\$6,954,000	\$4,776,000	\$11,730,000
Downtown Spray Park		\$750,000							\$895,500
Design/Construction	WWRC local parks, LTAC, SWM, General Fund, REET, Donations, Voter-approved park levy/bond	\$750,000	\$0	\$0	\$0	\$0	\$0	\$895,500	\$895,500
Harry Todd Park		\$100,000							\$109,300
Hard Court replacements (Basketball and Pickleball) & Ballfield Improvements	WWRC local parks, General Fund, REET	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Oakbrook Park		\$50,000							\$53,050
Hard Court: Pickleball / Basketball court	WWRP, General Fund, REET, Donations	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Wards Lake Park		\$4,080,000							\$4,575,390
Phase I: Entry, sidewalk, access, pedestrian bridge, segment of loop trail, off leash dog park	General Fund, REET, conservation futures, ALEA, LWCF, SWM, REET	\$1,500,000	\$515,000	\$1,061,000	\$0	\$0	\$0	\$0	\$1,576,000
Phase II: Segment of loop trail, parking, ADA issues, lake/wetland enhancements, art, pump track	General Fund, conservation futures, ALEA, LWCF, SWM, REET, Voter-approved park levy/bond	\$1,130,000	\$0	\$0	\$142,090	\$1,126,000	\$0	\$0	\$1,268,090
Phase III: Restroom, parking, play area	General Fund, REET, WWRP, Voter-approved park levy/bond	\$1,450,000	\$0	\$0	\$0	\$0	\$0	\$1,731,300	\$1,731,300
Gateways		\$275,000							\$302,675
84th and Tacoma Blvd	General Fund, REET, LTAC	\$75,000	\$77,250	\$0	\$0	\$0	\$0	\$0	\$77,250
B&I South Tacoma Way	General Fund, REET, LTAC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$89,550	\$89,550
Northgate, Nottingham / Edgewood	General Fund, REET, LTAC	\$75,000	\$0	\$79,575	\$0	\$0	\$0	\$0	\$79,575
Thorne Lane / Union	General Fund, REET, LTAC	\$50,000	\$0	\$0	\$0	\$56,300	\$0	\$0	\$56,300

Other		\$1,230,000							\$1,230,000
Park equipment replacement	General Fund, REET	\$120,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Park playground resurfacing	General Fund, REET	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Project support	General Fund, REET	\$300,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Banners: Phase 3 / Phase 4	General Fund, REET	\$20,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$20,000
Park Sign Replacement Program 10 signs / 3 years	General Fund, REET	\$250,000	\$85,000	\$85,000	\$80,000	\$0	\$0	\$0	\$250,000
Public Art Program	General Fund, REET	\$480,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$480,000
Total w/ DT 2- Acre Park		\$33,910,000	\$1,851,800	\$1,831,195	\$4,567,350	\$9,280,600	\$13,024,900	\$7,901,150	\$38,444,635

* Local funding options available to the City. See Chapter 1 for more information on funding and implementation strategies.

** Voter-approved park levy/bond – The City currently does not have a voter-approved park levy/bond. This is a potential local funding option that is available to the City.

See Chapter 1 for more information on funding and implementation strategies.

Parks Capital Facility Program (PCFP) with 4-Acre Downtown Park

TABLE P-G: PCFP 2021-2026 with 2 Acre Downtown Park									
	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 4-acre park
Fort Steilacoom Park		\$6,032,000							\$6,744,220
Barn Restoration	General Fund, REET, State grants, Donations, LTAC	\$6,000,000	\$0	\$0	\$1,093,000	\$5,630,000	\$0	\$0	\$6,723,000
Master Plan update	General Fund, REET, LTAC	\$20,000	\$0	\$21,220	\$0	\$0	\$0	\$0	\$21,220
Waughop Lake boat drop off/turnaround	General Fund, REET	\$12,000	\$12,360	\$0	\$0	\$0	\$0	\$0	
Playground Replacement		\$650,000							\$732,650
Active Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Primley Park	General Fund, REET, WWRP	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Fort Steilacoom Park	General Fund, REET, WWRP	\$200,000	\$0	\$0	\$0	\$0	\$0	\$238,800	\$238,800
Lake Louise School Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$112,600	\$0	\$0	\$112,600
Washington Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$0	\$115,900	\$0	\$115,900
Harry Todd Park	General Fund, REET, WWRP	\$100,000	\$103,000	\$0	\$0	\$0	\$0	\$0	\$103,000
Springbrook Park		\$773,000							\$796,190
Phase III: Park expansion, creek restoration, trails, dog park	DOC grant, General Fund, REET, SWM	\$773,000	\$796,190	\$0	\$0	\$0	\$0	\$0	\$796,190
American Lake Park		\$2,070,000							\$2,263,110
Phase I: ADA access, shoreline restoration, new restroom	General Fund, REET, ALEA, LWCF, LTAC	\$1,550,000	\$103,000	\$318,300	\$1,256,950	\$0	\$0	\$0	\$1,678,250
Phase II: boat launch improvements	General Fund, REET, ALEA, LWCF, LTAC	\$500,000	\$0	\$0	\$0	\$563,000	\$0	\$0	\$563,000
Pay station replacement	General Fund, REET	\$20,000	\$0	\$0	\$21,860	\$0	\$0	\$0	\$21,860
Edgewater Park		\$2,900,000							\$3,217,550
Phase I	General Fund, REET, ALEA, WWRP, Donations	\$2,900,000	\$0	\$0	\$1,584,850	\$1,632,700	\$0	\$0	\$3,217,550

Downtown Park		\$30,000,000							\$35,050,000
Phase I: Property Acquisition - 4 acres	General Fund, REET, LTAC, SWM, Donations, Voter-approved park levy/bond	\$10,000,000	\$0	\$0	\$0	\$0	\$11,590,000	\$0	\$11,590,000
Master Plan + Park Development	Sponsor, Development mitigation fees, Voter-approved park levy/bond	\$20,000,000	\$0	\$0	\$0	\$0	\$13,908,000	\$9,552,000	\$23,460,000
Downtown Spray Park		\$750,000							\$895,500
Design/Construction	WWRC local parks, LTAC, SWM, General Fund, REET, Donations, Voter-approved park levy/bond	\$750,000	\$0	\$0	\$0	\$0	\$0	\$895,500	\$895,500
Harry Todd Park		\$100,000							\$109,300
Hard Court replacements (Basketball and Pickleball) & Ballfield Improvements	WWRC local parks, General Fund, REET	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Oakbrook Park		\$50,000							\$53,050
Hard Court: Pickleball / Basketball court	WWRP, General Fund, REET, Donations	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Wards Lake Park		\$4,080,000							\$4,575,390
Phase I: Entry, sidewalk, access, pedestrian bridge, segment of loop trail, off leash dog park	General Fund, REET, conservation futures, ALEA, LWCF, SWM, REET	\$1,500,000	\$515,000	\$1,061,000	\$0	\$0	\$0	\$0	\$1,576,000
Phase II: Segment of loop trail, parking, ADA issues, lake/wetland enhancements, art, pump track	General Fund, conservation futures, ALEA, LWCF, SWM, REET, Voter-approved park levy/bond	\$1,130,000	\$0	\$0	\$142,090	\$1,126,000	\$0	\$0	\$1,268,090
Phase III: Restroom, parking, play area	General Fund, REET, WWRP, Voter-approved park levy/bond	\$1,450,000	\$0	\$0	\$0	\$0	\$0	\$1,731,300	\$1,731,300
Gateways		\$275,000							\$302,675
84th and Tacoma Blvd	General Fund, REET, LTAC	\$75,000	\$77,250	\$0	\$0	\$0	\$0	\$0	\$77,250
B&I South Tacoma Way	General Fund, REET, LTAC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$89,550	\$89,550
Northgate, Nottingham / Edgewood	General Fund, REET, LTAC	\$75,000	\$0	\$79,575	\$0	\$0	\$0	\$0	\$79,575
Thorne Lane / Union	General Fund, REET, LTAC	\$50,000	\$0	\$0	\$0	\$56,300	\$0	\$0	\$56,300

Other		\$1,230,000							\$1,230,000
Park equipment replacement	General Fund, REET	\$120,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Park playground resurfacing	General Fund, REET	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Project support	General Fund, REET	\$300,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Banners: Phase 3 / Phase 4	General Fund, REET	\$20,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$20,000
Park Sign Replacement Program 10 signs / 3 years	General Fund, REET	\$250,000	\$85,000	\$85,000	\$80,000	\$0	\$0	\$0	\$250,000
Public Art Program	General Fund, REET	\$480,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$480,000
Total w/ DT 4- Acre Park		\$33,910,000	\$1,851,800	\$1,831,195	\$4,567,350	\$9,280,600	\$25,773,900	\$12,677,150	\$55,981,995
<p>* Local funding options available to the City. See Chapter 1 for more information on funding and implementation strategies.</p> <p>** Voter-approved park levy/bond – The City currently does not have a voter-approved park levy/bond. This is a potential local funding option that is available to the City. See Chapter 1 for more information on funding and implementation strategies.</p>									

*“We moved here from Colorado in 2015.
We love Lakewood, our neighborhood, Fort
Steilacoom Park and Waughop Lake.”*

- Survey Respondent



VIII. Snapshot of Lakewood

2019 Population	2035 Population Projection	Increase from 2019-2035
59,670	77,329	33%
PRCS Annual Budget (2019)	Park Capital Improvements next 6 years (2019)	PRCS FTEs
\$4,228,025	\$13,675,000	24.25
Number of Parks	Total Park Acres	# of Playgrounds
16	473+	13
Operating PRCS Budget per Capita	Number of Residents per park	Acres of Park Land per 1000 residents
\$70.86	4,590	7.9

VIII. Structure of the Legacy Plan

Chapter 1: Overview

This chapter provides an overview of the Plan, including: insight on the plan's purpose, how the plan fits with other important City policy documents, planning phases, a detailed look at the plan's vision, mission, goals, policies, action items, core values, and level of service measurements. This chapter also provides a review of public health, social, economic, and environmental benefits of parks, recreation, and open space; a progress report on City achievements since 2014; and an overview of the PRCS department and various advisory boards.

Chapter 2: Community Profile

This chapter provides information on the City's location, size, geography, weather, history, and demographics.

Chapter 3: Demand and Needs Analysis

The first part of this chapter provides information on national, regional, and local park and recreation trends. The second part of this chapter provides an in-depth look at community input. Using this information as a foundation, this chapter provides a level of service analysis.

Chapter 4: Park Inventory

This chapter provides information on the City's existing parks and open space facilities, including park classification, park inventory, and potential park projects.

Chapter 5: Recreation Inventory

This chapter provides an overview of the City's recreation guidelines and provides an inventory of current programming.

Chapter 6: Parks Capital Facility Program

This chapter provides the six-year Parks Capital Facility Program (PCFP) for 2021 to 2026, as well as a list of potential future capital projects and a playground facility replacement schedule.

Appendices

A number of appendixes are included in this Plan, see the Table of Contents for a full listing.



“Thank you for continuing to show that parks are vital to a healthy community.”

- Focus Group Respondent



BABY SWEET
AS PATTAGU
NATURAL GROWN
NO PESTICIDE

YAKIMA VALLEY
BING CHERRIES
Sweet
NO PESTICIDE
\$4.99 lb

BABY SWEET
AS PATTAGU
NATURAL GROWN
NO PESTICIDE
\$1.99
YAKIMA VALLEY



“[The City of Lakewood] has done a great job adding events and bringing more and more to the community. Thank you!”

- Survey Respondent

“I like all you’re doing. Keep up the good work.”

- Focus Group Respondent

Chapter 1: Introduction

1.1 Legacy Plan Overview

In 2014 the Lakewood City Council adopted the first Legacy Plan, a long-term strategic plan crafted to meet the future park and recreation needs of the community. Since its adoption, a number of the projects, strategies and action items identified in the plan were completed.

Five years after adoption, the City embarked on a public outreach campaign in 2019 as part of a larger effort to update the plan to ensure the document remains timely and reflective of the needs and desires of the community. Outreach included attending various public events to capture the voice of residents, as well as hosting open houses and stakeholder meetings.

The City also reviewed recent local demographic information and park trends. Using this information as a springboard, the City crafted an update to the plan, which identifies priorities over a six-year period from 2021 to 2026, as well as a long term strategic guide.

Like the proceeding plan, this plan provides the strategic framework for the City's parks and recreation system. This document is intended for use at the policy level, as well as a tool for day-to-day operational decision making.

The City strongly believes in the power of planning and community-driven processes. This plan was formed based on the aspirations, values and beliefs of the Lakewood community.

This plan includes information on present day park and recreation trends, demographic developments, existing park and recreation conditions, an analysis of community needs and desires, an updated Parks Capital Facility Program (PCFP) for 2020-2026 and a list of potential future capital projects.

1.2 Purpose

The plan is used in the following ways:

A strategic guide

The plan acts as a foundation for future strategic planning, decision making and visioning exercises. It serves as a guide for elected officials and City personnel in the provision of park, open space and recreation services.

An information provider

The plan provides information on the City's park, open space and recreation system for elected officials, City personnel, community members and any other interested parties.

To support grant funding

The plan is designed to support grant applications; specifically, the plan is designed to meet the planning requirements of the Washington State Recreation and Conservation Office (RCO).

To comply with Growth Management Act requirements

The plan complies with Growth Management Act (GMA) requirements and supplements the City's Comprehensive Plan, specifically RCW 36.70A.020 and Section 3.10.

1.3 Meeting this purpose

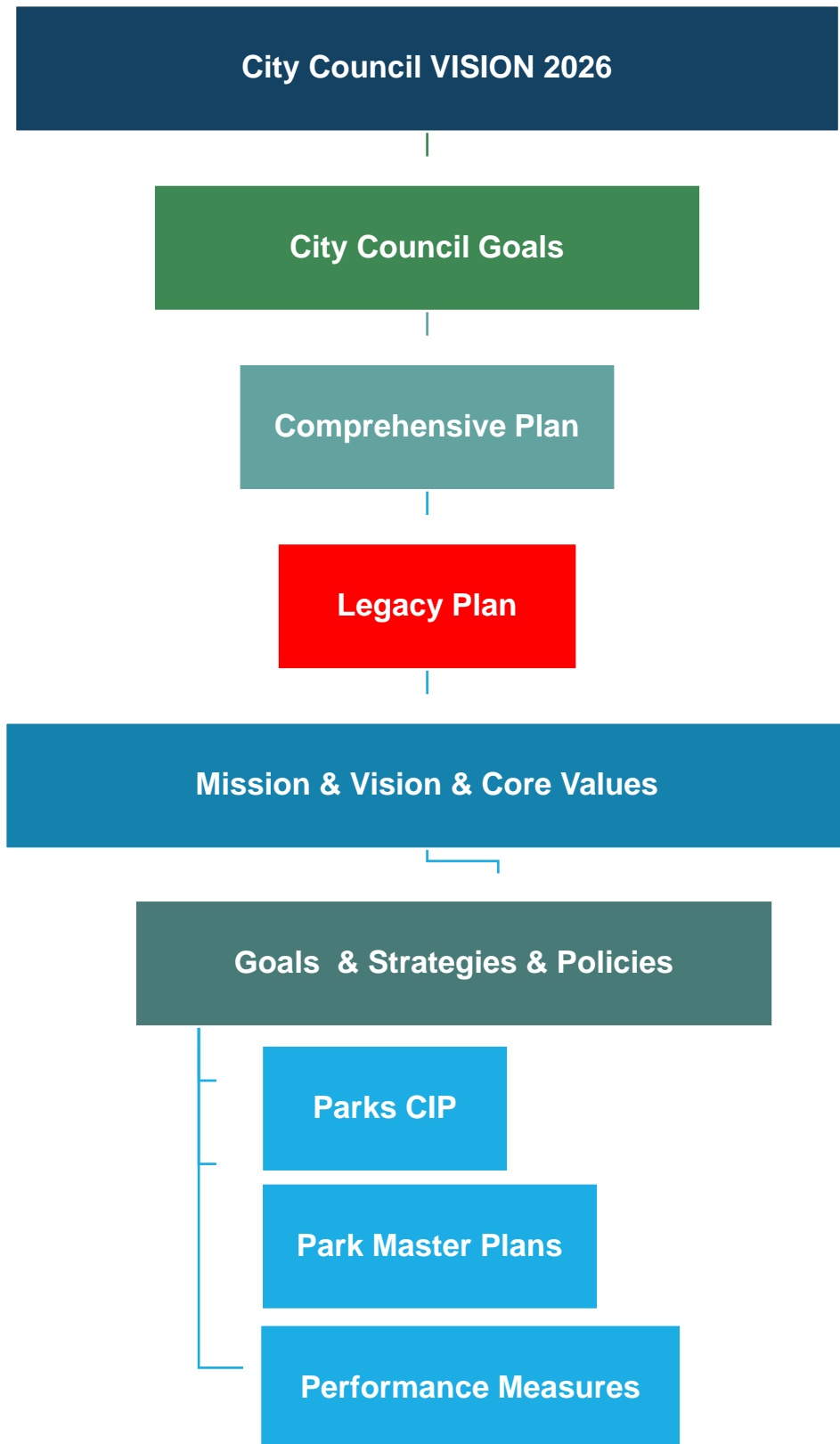
In effort to meet the purpose identified in the section above the plan provides:

- Direction in the form of goals, policies and action items for the City.
- An assessment of future park, facility and recreation service needs, determined through an extensive and multi-pronged community engagement effort and through research on recent demographic changes, and research on national, regional and local park and recreation trends. This information helped inform the level of service measurements selected for this plan, as well as the 6-year PCFP.
- An inventory and evaluation of existing parks, facilities and recreation programs. This inventory includes a highlight of recent park additions, as well as a list of potential future capital projects for each site.
- A 6-year PCFP for 2021 to 2026 and a list of potential future capital projects beyond 2026.
- A framework for retaining open space, enhancing recreational opportunities, conserving fish and wildlife habitat, increasing access to natural resource lands and water and developing parks and recreational facilities.

1.4 Strategic Framework

The plan is one of many important City planning and policy documents. As shown in **Figure 1-1**, the plan acts in concurrence with the City Council Vision 2026, the City Council Goals and the City's Comprehensive Plan. The plan supports these documents by adding level of specificity to help direct park, open space and recreation services.

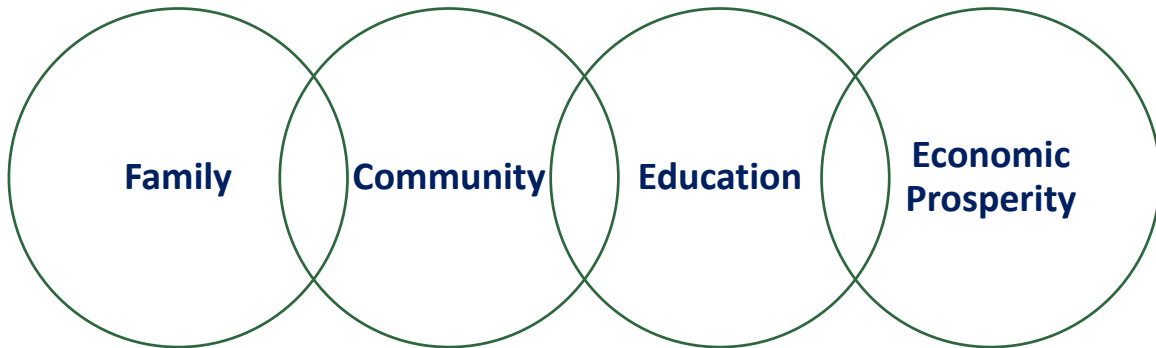
FIGURE 1-1: Strategic Framework of City policy documents



City Council Vision 2026

The City Council's Vision 2026 serves as the foundation and springboard for all other City plans and policies. The City Council's Vision 2026 sets a clear target for the City at its 30th anniversary of incorporation. The City Council's Vision 2026 is:

Our VISION for **Lakewood** is a thriving, urban, South Puget Sound City, possessing the core values of:



We will advance these values by recognizing our past, taking action in the present, and pursuing a dynamic **future**.

THE CITY COUNCIL'S VISION FOR LAKEWOOD AT ITS 30TH YEAR ANNIVERSARY IS A COMMUNITY:



Inspired by its own sense of **HISTORY** and progress



Characterized by the beauty of its lakes, parks and natural **ENVIRONMENT**



Known for its safe and attractive neighborhoods, vibrant downtown, active arts and cultural **COMMUNITIES**



Acknowledged for excellence in the delivery of **MUNICIPAL SERVICES**



Sustained by robust **ECONOMIC GROWTH** and job creation



Leveraging and embracing of our **DIVERSITY**



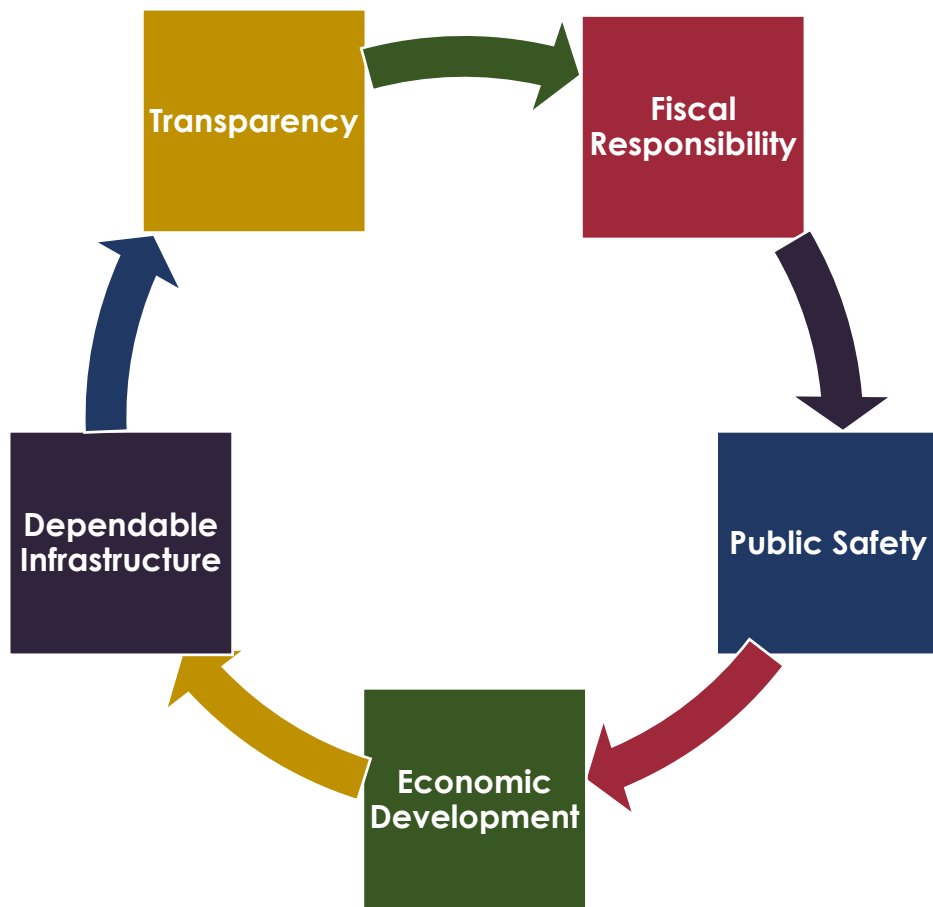
Recognized for the excellence of its public and private **SCHOOLS** and its community and technical colleges



Supportive of Joint Base Lewis McChord (JBLM), Camp Murray, and **SERVICE MEMBERS** and their families

City Council Goals

The City Council's Goals and Strategic Plan establishes the objectives and strategies for achieving the City Council's Vision 2026. The City Council Goal areas are:



Economic Development

The City of Lakewood promotes and supports a dynamic and robust local economy.

- 1.1 Align economic goals and resources across departments.
- 1.2 Pursue infrastructure improvements vital to economic development and to bolster the City's competitiveness.
- 1.3 Enhance and diversify housing stock and improve multi-generational community assets.
- 1.4 Foster collaborative and advantageous partnerships with businesses, community members, and regional partners.
- 1.5 Promote and facilitate sustainable economic development.

Dependable Infrastructure

The City of Lakewood provides safe, clean, well-maintained, and dependable infrastructure.

- 2.1 Implement capital infrastructure projects to improve transportation, park, and utility systems.
- 2.2 Invest in preventative maintenance of facilities, parks, and streets to protect City assets.
- 2.3 Advance infrastructure projects that enhance the City's identity and diversity.
- 2.4 Increase connectivity and accessibility.

Public Safety

The City of Lakewood is one of the safest cities in Washington State.

- 3.1 Improve community safety and reduce crime through data driven processes.
- 3.2 Match perception of public safety with reality.
- 3.3 Provide resources to support the health, welfare, and safety of the community.
- 3.4 Expand community outreach and educational programs.

Fiscal Responsibility

The City of Lakewood maintains a strong fiscal position.

- 4.1 Provide efficient and effective municipal services.
- 4.2 Evaluate revenues and expenditures and respond to changing service needs.
- 4.3 Make smart investments in people, places, and resources.

Transparency

The City of Lakewood communicates its goals, successes, and challenges to the community.

- 5.1 Dynamically promote a positive image of Lakewood.
- 5.2 Advocate for Lakewood at all levels of government.
- 5.3 Develop measureable outcomes and compare these to national benchmarks.
- 5.4 Strengthen connection with stakeholders, partners, and communities.

Comprehensive Plan

The City's Comprehensive Plan, a requirement of the GMA, serves as the cornerstone of local planning. One of the goals of the GMA is to "retain open space, enhance recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and water, and develop parks and recreational facilities" (RCW 336.70A.020(9.)). The 2014 Legacy Plan's goals and priorities were inserted into the Comprehensive Plan under Chapter 3, Section 10: "Green Spaces, Recreation, and Culture", after that plan's adoption. Similarly, the City intends to update this section of the Comprehensive Plan in 2021 to match this plan.

1.5 Planning Area

The planning area for this study includes all areas within the city of Lakewood. When appropriate, the plan also considers parks located in close proximity to Lakewood in adjacent jurisdictions, such as areas of unincorporated Pierce County and University Place.

1.6 Recreation & Conservation Office Requirements

The RCO is a state agency that manages grant programs to create outdoor recreation opportunities, protect the best of the state's wildlife habitat and working farms and forests and help return salmon from near extinction. Since the agency began in 1964, it has awarded more than \$2.6 billion in grants to more than 10,000 projects. On average, RCO awards 270 grants for \$78 million every year. To remain eligible for RCO grant funding, the City must update its Park, Recreation and Open Space plan (PROS) every six years. The Legacy Plan serves as the City's PROS.

The plan meets the six year planning requirement as established in the RCO's Funding Board, Manual 2, Planning Policies and Guidelines (July 2018).

Goals and Objectives

Goals and objectives are explained in-depth in **Chapter 1**.

Inventory

An inventory of existing parks and facilities is provided in **Chapter 4**. The inventory includes information on projects completed at each park since the adoption of the 2014 plan. The inventory also details potential future opportunities and projects at each site. **Chapter 5** provides an inventory of the City's recreation programs.

Public Involvement

A detailed review of engagement events and results are provided in **Chapter 3**. The City intentionally designed and implemented a multi-pronged engagement plan. The engagement plan targeted historically unrepresented or underrepresented voices and perspectives from around the community. Public engagement opportunities included:

Legacy Plan Task Force (LPTF): The City created an advisory committee consisting of a variety of local stakeholders that provided guidance and input to the plan's update process.

Open Houses: The City held three open houses, two at City Hall and one at the Lakewood Library.

Online Open House: The City provided an online version of the open houses on its website.

Surveys: The City had two online surveys. One survey was available to everyone on the City's website. The other survey was sent to 2,000 randomly selected residences in Lakewood; to access this survey a unique identifier was required.

Focus Groups: City personnel held meetings with a variety of local stakeholder groups.

Parks and Recreation Advisory Board (PRAB): City personnel engaged the City's PRAB at several meetings. PRAB provided input on the planning process and drafts.

City Council: City personnel engaged the City Council through multiple City Council briefings and presentations.

Demand and Need Analysis

Chapter 3 provides a detailed demand and need analysis. This assessment includes an analysis of existing environments, demographic trends, park and recreation trends, and input received from the community at public engagement efforts. For the needs analysis, the City also performed gap analyses using the plan's level of service measurements: a walkshed measurement and a quality and diversity assessment, known as the Park Amenity Condition Assessment (PACA).

Parks Capital Facility Program Plan

Chapter 6 provides the PCFP for 2020 to 2026. The PCFP identifies the City's park capital infrastructure expenditures for the next six years listing specific projects, funding sources, and timelines for project completion. The PCFP is updated annually to reflect progress, budget and priority changes and new projects and opportunities. This process is crafted in a way to allow for extensive public involvement. In addition to the PCFP, **Chapter 6** also provides a list of potential park capital projects and opportunities not currently included in the PCFP. The intent of this document is to help inform future PCFP development.

Plan Adoption by City Council.

Appendix A provides documentation of the Legacy Plan's adoption on May 18, 2020.

“Great job paving the path around the Lake.”

- Survey Respondent

Paved path around Waughop Lake



1.7 Planning Phases

Over the course of 2019 and in to early 2020, the City performed the following planning phases:

Phase I – Environmental Scan

This phase consisted of the gathering of relevant data and input from the City, parks personnel and the needs and desires of the community. This included a multi-pronged community engagement effort, an analysis of existing conditions, and a review of national, statewide and local trends. City documents, demographic data, population projections, park and recreation trends, park inventory updates, program evaluations were reviewed.

Phase II – Needs Assessment

Using the data collected from Phase I, the needs assessment determined the gaps within the City’s current parks and recreation programs and provided direction on how to close these gaps in the short and/or long term. The plan’s goals, strategies, action items, level of service measurements, and 6-year PCFP were created to help systematically close the gaps identified through this process.

Phase III – Plan Development

This phase included drafting the plan and multiple internal reviews. In addition to the internal reviews, the draft was reviewed by the City Council, the LPTF and the PRAB, the City’s volunteer advisory board overseeing parks and recreation.

Phase IV – Plan Approval

The City Council adopted the Legacy Plan on May 18, 2020. Prior to adoption, the City Council reviewed Legacy Plan materials on:

May 13, 2019
September 9, 2019

January 13, 2020
February 24, 2020

April 27, 2020

**TABLE 1-1
Legacy Plan Planning Phases Timeline**

	2019									2020		
	Apr.	May	June	July	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Spring
Phase I Environmental Scan												
Phase II Needs Assessment												
Phase III Plan Development												
Phase IV Plan Approval												

1.8 Vision

Lakewood is a healthy and vibrant community where opportunities abound.

The plan's vision describes the desired future of the community and its parks and recreation system. This vision aligns with the City Council's Vision 2026 and reflects the aspirations of the community.

Healthy Communities

Means providing an environment and ample opportunities that support and encourage the physical, emotional and mental health of those who live, work, visit and play in Lakewood.

Vibrant Communities

Means a lively, dynamic, creative and aesthetically beautiful community filled with opportunities for building social connections and civic engagement. This includes a thriving economy, as well as honoring and supporting social and cultural diversity.

Opportunities abound

Means a wide range of quality parks, recreation programs, events and services that are accessible, both physically and financially, to the community.

SummerFEST



SummerFEST

1.9 Mission

Lakewood provides quality parks, diverse programs and sustainable practices that encourage an engaged and livable community.

The mission describes how the City aims to implement, support and advance the plan's vision.

Quality Parks

Are reflective of community needs, innovatively-designed, well-maintained and safe. Quality parks boost property values, fuel economic development, promote healthy lifestyles and encourage an active community.

Diverse Programs

Means providing a full spectrum of recreation services that are accessible to people of different backgrounds, interests and abilities.

Sustainable Practices

Means the use of systems and practices that ensure the environmental, economic, social and cultural needs and desires of future generations will not be compromised.

Engaged community

Means that community members take advantage of opportunities that encourage physical exercise, active lifestyles and that individuals are active within the community and civically engaged.

Livable Community

A place that offers amenities that attract residents, businesses and visitors and provide a higher quality of life.



1.10 Goals

To measurably advance the vision and mission, the following goals, policies, and action strategies were created.

Goals

Provide a statement describing an outcome the City strives to accomplish in an effort to achieve the stated vision and mission of the plan.

Policies

Provide ways in which the City aims to support and advance work within each respective goal area.

Action strategies

Provide more concrete or measurable steps toward achieving the identified goals and policies.

NOTE: Goals, policies, and action strategies are not numbered or listed by priority.



Goal 1

Protect, preserve, enhance and expand parks and open space facilities.

		<u>Supports Mission</u>
Policy 1.1:	Protect irreplaceable natural, cultural and historical assets.	Quality parks Sustainable practices
Policy 1.2:	Preserve existing parks and facilities by using preventative maintenance and innovative and sustainable practices.	Sustainable practices
Policy 1.3:	Enhance parks by providing a variety of amenities that meet the diverse needs of a growing and changing population.	Diverse programs Engaged and livable communities
Policy 1.4:	Expand park systems by strategically acquiring land and proactively planning for future system needs.	Quality parks Sustainable practices

Action Strategies:

1. Identify, inventory, preserve and protect natural, cultural and historical assets. Explore the feasibility of creating interpretive and/or environmental centers and expanding informational signage in parks. Partner with other organizations to protect and communicate the City's natural, cultural and historical assets.
2. Protect public spaces including open space, water access, natural areas and developed park land for future generations.
3. Work with neighboring jurisdictions to effectively plan public spaces, amenities and programs.
4. Promote planning policies, zoning designations and other regulations that protect and encourage access to and the development of parks and open spaces. Collaborate with City planning personnel to craft planning tools.
5. Invest in adequate preventative maintenance to sustain the investments made in the City's park and recreation system. Conduct regularly scheduled inspections to ensure safe conditions. Continue the transition from a "catch-up" mode of operation to a strategic planning mode of operation. Use the Park Amenity Condition Assessment (PACA) to inform sustainable, long-term asset management.
6. Continue to apply innovative park management best practices and facility solutions to reduce waste and increase efficiencies. Promote and demonstrate environmental stewardship.

7. Provide low-impact or no-impact park and recreation amenities in natural and environmentally sensitive areas.
8. Prioritize park acquisition and development in the following areas:
 - Areas of City not within a ten-minute walking distance of a publically accessible park or open space facility.
 - Parks and amenities that score below 2 on the PACA.
 - Areas of the City that are experiencing increased housing density, population growth, and commercial development.
 - In areas of the City with health inequities.

Aligns with City Council Goal areas of:

Economic Development
Dependable Infrastructure
Fiscal Responsibility



Trails at Fort Steilacoom Park

Goal 2

Provide equitable and community-driven services that are accessible for all.

		<u>Supports Mission</u>
Policy 2.1:	Provide a wide variety of park amenities and programs to meet the various needs of the community.	Quality parks Diverse programs
Policy 2.2:	Continue to remove physical, financial, and social barriers that prevent or deter park and recreation use.	Engaged and livable communities
Policy 2.3:	Celebrate and support the cultural diversity of the community.	Diverse program Engaged and livable communities
Policy 2.4:	Provide a variety of opportunities to involve residents, partners, and stakeholder groups in park and recreation planning, design, decision making, and program implementation.	Engaged and livable communities Sustainable practices
Policy 2.5:	Develop policies to support active and healthy communities.	Engaged and livable communities

Action Strategies:

1. Develop multi-use facilities that allow for a variety of recreation opportunities in effort to meet the needs of all ages, abilities, and socio-economic, and cultural backgrounds. Continue to provide, enhance, and expand a variety of passive and active amenities and opportunities that reflect the community's needs.
2. Develop a system that provides a park or open space facilities within a 10-minute walking distance of all addresses. Increase access to park and recreation opportunities in underserved areas.
3. Engage residents, business owners, and other community stakeholders in park design and amenity selection. Use innovative and multi-pronged engagement efforts to increase awareness and community involvement. Concentrate efforts to reach unrepresented or and underrepresented populations.
4. Use a variety of communication platforms to inform residents of parks, recreation programming, and services. Consider access, language, and other factors when developing materials.

5. Increase access to parks and recreation opportunities by reducing physical, financial, and structural barriers by:
 - Continuing to improve universal access to and through City parks and open space facilities;
 - Continuing to structure program fees according to cost guidelines to ensure program affordability.
 - Providing a variety of low and no cost recreation programs and events across the City.
6. Build and leverage relationships with community partners, governmental entities, including Joint Base Lewis-McChord (JBLM), and other organizations to meet the park and recreation needs of the community.
7. Raise cultural awareness through arts, cultural, and history events and programs.
8. Continue to improve the cultural competency of Parks, Recreation and Community Services (PRCS) personnel by providing relevant educational and training opportunities.
9. Collaboratively develop and implement effective strategies to support livable and healthy communities, including policies focused on healthy foods, clean environments, tobacco and smoke-free environments, quality park and open spaces, minimized emissions and waste, and increased social relationships, etc.

Aligns with City Council Goal areas of:

Dependable Infrastructure
Fiscal Responsibility
Transparency



Goal 3

Increase the connectivity of the community.

Connectivity means the state or extent of being connected or interconnected. For the plan, this means the ability to access parks and park amenities, and build and leverage social connections, for people to feel comfortable and welcome in the City’s public spaces, and for people to have opportunities for civic engagement.

		<u>Supports Mission</u>
Policy 3.1:	Develop and maintain a system of connected non-motorized trails that encourage physical activity and create safe routes to parks and public spaces.	Engaged and livable communities
Policy 3.2:	Build and leverage partnerships with other entities, organizations, community stakeholder groups, and other City departments to provide quality and accessible services.	Engaged and livable communities Quality parks
Policy 3.3:	Create a sense of place at parks and in public spaces by incorporating art, culture, and history.	Diverse program Engaged and livable communities
Policy 3.4:	Provide a variety of outreach and promotional materials to spread awareness of parks and recreation services.	Engaged and livable communities Sustainable practices
Policy 3.5:	Assume a wide range of roles in the provision of services, including direct provider, partner, sponsor, and information clearinghouse	Engaged and livable communities Sustainable practices

Action Strategies:

1. Create a system of connected on-and-off street, non-motorized trails that connect parks and open space facilities. Consider mobility needs when designing these systems. Partner with neighboring jurisdictions to connect trails regionally. Encourage linear parks to connect parks and open space facilities when possible. Create safe routes to parks using sidewalks and shared-use paths.
2. Develop a variety of trail and paved pathway systems within all parks. Ensure that paved pathways meet Americans with Disabilities Act (ADA) standards or Architectural Barriers Act (ABA) Accessibility Guidelines. Secure resources necessary to sustainably maintain trail and pathway systems.
3. Encourage the use of public transit and active transportation to access parks and open space facilities. Advocate for transit stops near parks and facilities hosting recreation programs and events.

4. Create community attachment to place and increase social capital by fostering a bond between residents and public spaces through the use of design and by incorporating art, history, cultural assets, and opportunities to serve (volunteer), when appropriate.
5. Create spaces that are pedestrian friendly, respect history, and welcome everyday users. Provide a venue for large events and provide a variety of amenities and park experiences.
6. Partner with other providers, entities, organizations, and community stakeholders to ensure that a wide variety of park and recreation services and amenities are available citywide. Work with these groups and advisory boards to identify community needs and high priority projects.
7. Partner with the Clover Park School District to create neighborhood parks using existing school district property in effort to increase operational efficiencies and reduce duplicative services.
8. Develop promotional and outreach strategies to inform residents of park and recreation opportunities and benefits.
9. Increase wayfinding and informational signage throughout the City and in parks. Install interpretative features in parks and public spaces that provide accounts of the community's historical, cultural or environmental assets.
10. Cultivate innovative, knowledgeable, and service-driven PRCS personnel.
11. Partner with Pierce County Library System to create a joint Library and activity center in the Downtown area.
12. Partner with the Tacoma-Pierce County Health Department to develop and implement effective strategies to support a livable, healthy, and equitable community.

Aligns with City Council Goal areas of:

Dependable Infrastructure
Fiscal Responsibility
Public Safety



Goal 4

Leverage and invest in facilities, programs, and infrastructure that boost economic opportunities and improve quality of life.

		<u>Supports Mission</u>
Policy 4.1:	Continue to develop and expand destination park amenities and community signature events that increase tourism and improve recreation opportunities.	Sustainable practices Quality parks
Policy 4.2:	Develop park and public space amenities in the downtown and other mixed-use and commercial areas.	Engaged and livable communities Quality parks
Policy 4.3:	Provide safe, clean, and green parks that attract visitors, businesses, and enhance property values.	Quality parks Sustainable practices

Action Strategies:

1. Use regional, waterfront, and community parks for community signature events, competitions, and a variety of specialty or destination uses to attract visitors from the greater Puget Sound region and beyond. Manage and inform users of the balance between destination and local use.
2. Create a Downtown Park to serve residents, visitors, and commercial businesses and stimulate economic growth.
3. Leverage public spaces and amenities that provide for civic gatherings and celebrations, such as the Colonial Plaza and Pavilion in the Park. Support use of public spaces in the Downtown.
4. Partner with other providers, entities, organizations, and community stakeholders to host, support, and promote City parks and programming in public spaces, including signature events.
5. Support and encourage volunteer programs that enhance parks and recreation programs.
6. Develop a marketing strategy that promotes City's parks.
7. Use Crime Prevention through Environmental Design (CPTED) features and other security measures to increase park safety.

8. Support and encourage local economic mobility pathways and healthy choices at City programs and events.

Aligns with City Council Goal areas of:

Economic Development
Dependable Infrastructure
Fiscal Responsibility

2019 National Cyclocross Championship



Goal 5

Provide transparent, accountable, and fiscally responsible services and facilities.

		<u>Supports Mission</u>
Policy 5.1:	Make accountable, transparent, and responsible decisions that consider the environmental, economic, social, and cultural impacts to our community.	Sustainable practices
Policy 5.2:	Maintain and update the Legacy Plan goals, strategies, policies and procedures in response to changing needs, trends, performance outcomes and statutory requirements.	Sustainable practices Engaged and livable communities.
Policy 5.3:	Secure sustainable, diverse, and creative funding.	Sustainable practices
Policy 5.4:	Cultivate and leverage community partnerships to improve park and recreation services.	Engaged and livable communities.
Policy 5.5:	Research, implement, evaluate, and improve park and recreation practices.	Sustainable practices Quality parks

Action Strategies:

1. Provide information on environmental, economic, social, and cultural impacts as part of Park updates and programs.
2. Update the six-year PCFP and work programs in conjunction with biennial budget development. Use the PACA to help inform capital improvement decision making and asset management.
3. Publish annual reports that highlight impacts and outcomes of City work. Conduct regular program evaluations. Use performance measurement tools to evaluate and monitor performance. Monitor changes and trends in performance outcomes, adjust when appropriate.
4. Provide a variety of opportunities for public engagement. Consider access, language, and other factors when developing public engagement events. Use a variety of means to reach out to the community. Focus on inclusive engagement by conducting concentrated outreach in hard-to-reach and unserved/underserved communities. Use a variety of communication platforms to inform residents of parks, open space facilities, recreation programming, and services.
5. Include input from the PRAB, and other advisory committees when applicable, when considering park and recreation related decisions.

6. Pursue funding sources and creative service provision methods that sustainably fund park and recreation development, operations, and maintenance. Review funding strategies and sources biennially. Review pricing guidelines and fee structure annually. Continue to meet PRCS's cost-recovery goal of 45% while continuing to provide for amenity and program affordability. Authorize sufficient resources to update Legacy Plan every six years to maintain state grant funding eligibility and satisfy statutory requirements.
7. Select designs and materials that are environmentally friendly, aesthetically pleasing, durable, and fiscally responsible. Thoroughly consider on-going maintenance and operation impacts of new or expanded parks, amenities and facilities when planning for future park or program expansion.

Aligns with City Council Goal areas of:

Fiscal Responsibility

Transparency



Harry Todd Park

1.11 State Environmental Policy Act Review

The Washington Legislature enacted the State Environmental Policy Act in 1971, (see RCW 43.21C). Commonly called SEPA, the law helps state and local agencies identify environmental impacts likely resulting from projects and decisions, including non-project actions. Non-project actions are governmental actions involving decisions about policies, plans, or programs containing standards for controlling use or modifying the environment, or that will govern a series of connected actions. The Plan qualifies as a non-project action. The procedural requirements for SEPA review of a non-project proposal are the same as a project proposal. The City, acting as lead agency, will complete an environmental checklist and evaluate the Plan's potential impacts. The City will follow the SEPA review process and requirements.



1.12 Benefits of Parks, Recreation, and Open Spaces

Extensive research by academics, non-profits, and other organizations document the various health, economic, social, and environmental benefits of physical activities and parks, recreation programs and open space. In 2003, the Trust for Public Land published the “Why America needs more city parks and open space” and in 2006 published “The health benefits of parks.”¹ Both provide great insight on the benefits of parks and open spaces. The following provides a brief overview the public health, social, economic, and environmental benefits of parks, recreation, and open spaces.

Importantly, while benefits of parks and open space are well documented, so is the prevalence of the disparate opportunities to access these benefits. Low-income and minority communities are more frequently located in areas with limited access to quality parks and open spaces, and face significant health disparities.

Summer Concert Series



¹Sherer, Paul M. “Why America needs more city parks and open space.” *The Trust for Public Land* (2003):1-31.
Gies, Erica. “The health benefits of parks.” *The Trust for Public Land* (2006):1-24.

Public Health Benefits

Park and recreation amenities provide a catalyst for increased physical activity. Physical activity makes people mentally and physically healthier by:

- Reducing stress and mental disorders.
- Relieving symptoms of depression and anxiety, improving moods, and reducing mental fatigue.
- Increasing perceptions of life quality and self-reported general health.
- Reducing the risk of premature death, coronary heart disease, hypertension, colon cancer, and non-insulin-dependent diabetes.
- Reducing Body Mass Index (BMI) scores and reduces obesity rates.
- Improving muscle strength, joint structure, and joint function.

Social Benefits

Park and recreation amenities provide healthy spaces for family and community members to engage with one another. Increased engagement makes communities healthier by:

- Increasing social capital & collective efficacy.
- Creating a deeper sense of community.
- Reducing crime.
- Creating a safe environment for youth.
- Allowing the opportunity for small children and youth to develop vital life skills, such as social skills, problem solving, muscle strength and development, coordination, language skills, cognitive thinking and reasoning abilities, and coping mechanisms.



Economic Benefits

Parks and open space can provide positive economic impacts by:

- Increasing property values. Studies show that people prefer to buy homes close to parks and open spaces. In one study over 50% of respondents indicated that they would pay 10% more for a home located near a park or open space.²
- Attracting businesses and workers.
- Bringing in revenue and providing jobs. In 2015 it is estimated that local public park and recreation agencies generated more than \$154 billion in economic activity.³ Washington State was ranked #10 for highest economic impact of local parks at \$2.6 billion. It is also estimated that in 2015 local park and recreation agencies, including operations and capital spending, supported more than 1.1 million jobs.
- Directly and indirectly increases employment opportunities.

Notably, increases in property rates and desirability can lead to decreases in affordability. This in turn can lead to increased exclusion, marginalization, and displacement of low-income and other vulnerable residents.

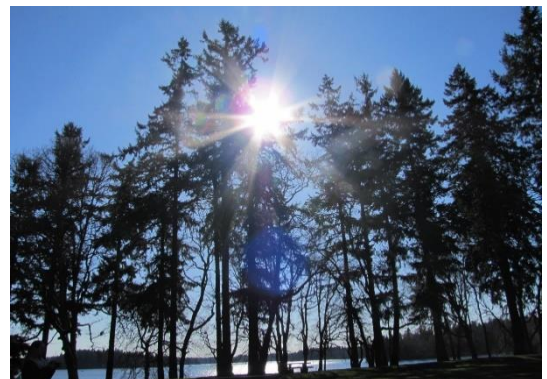
Environmental benefits

Parks and open space, often filled with trees, natural vegetation, and natural pervious surfaces, can provide positive environmental benefits, such as:

- Improving air quality.
- Improving water quality.
- Reducing soil erosion.
- Producing natural air conditioning.
- Increasing biodiversity - Parks have higher species richness.

1 Tree = 10 A/C units

The evaporation from one large tree can produce the cooling effect of 10 room-sized air conditioners operating 24 hours a day.



² Gies, Erica. "The health benefits of parks." *The Trust for Public Land* (2006): 1-24.

³ National Recreation and Park Association. "Economic impact of local parks: an examination of the economic impacts of operations and capital spending by local parks and recreation agencies on the United States economy." National Recreation and Park Association (2018).

1.13 Progress Report

For a comprehensive report card on Legacy Plan progress from 2014 to 2020, see **Appendix D**. The following list provides a brief overview of accomplishments since 2014 by Park:

Fort Steilacoom Park

- Paved 1-mile trail around Waughop Lake
- Added fishing docks and view platforms
- Repaved roadways – entry & Angle Lane
- Paved parking lots
- Sport field improvements and park amenities
- Picnic shelters
- Pavilion in the Park
- City ownership of Fort Steilacoom Park
- Extended sewer, water, power, fiber utilities
- WiFi, lights, & cameras
- Barn removal
- O&M Shop upgrades

In-process: Adding parking, trailheads, signage, a new restroom near dog park, loop trails, turf infields, barn restoration, Waughop Lake management, Public art exhibit with the Nisqually Tribe along Angle Ln.

Pavilion in the Park

The Pavilion in the Park was completed in the summer of 2018, just in time for SummerFEST. The Pavilion in the Park hosts an annual International Festival, the City's summer concert series, and many other meetings and performances.

Pavilion in the Park



Springbrook Park

- Park Master Plan and redevelopment
- Built pedestrian bridge over Clover Creek to provide improved access
- Purchased properties adjacent to the Park for future park expansion
- In-process: park expansion and Clover Creek restoration



American Lake

- New Playground

Harry Todd Park

- Park Master Plan and redevelopment
- ADA access
- Shoreline redevelopment
- Fishing piers
- Beach Restoration
- Restroom Building
- New Playground



Oakbrook

- New Playground

Kiwanis

- New Playground

Edgewater Park

- In-process: Master Plan

Wards Lake

- Master Plan

Around the City

- Colonial Plaza constructed
- Gravelly Lake Loop (in-progress)
- Gateway signage
- Chambers Creek trail plan
- Farmers Market
- Night Market (Spring 2020)
- City events
- Maintenance
- Volunteer efforts
- Sold Lakeland street end to support waterfront improvements



Colonial Plaza

The Colonial Plaza is a catalyst project intended to spur new private investment and development in Lakewood's downtown. The City invested \$2.2 million in the redesign of the roadway, transforming it from a traditional arterial street into a "festival" street and urban nodal park with a focus on architectural aesthetics. Funding for the project came from a combination of city and state monies. In 2018, the City was awarded just over \$972,000 from the state.

Instead of concrete, the roadway and sidewalks are laid with patterned, multi-color brick pavers. Landscaping is strategically integrated into the design to allow for concrete benches for seating and the lighting is focused on look and functionality. To help create an intimate feel, outside lights were strung from poles, cascading overhead and providing warm lighting to the central part of the square.

Colonial Plaza



1.14 Parks, Recreation, & Community Services Department

Organization

Currently, the Parks, Recreation, & Community Services Department (PRCS) is organized into six divisions with 24.5 full-time employees. PRCS works to create a safe, vibrant and healthy community in Lakewood where people can access a variety of resources and are inspired to be engaged, independent, and provide services to others.

Core Values

The core values of the City's Parks, Recreation, and Community Service Department (PRCS) compliment and reflect the core values of the City, which are Service, Teamwork, Integrity, and Respect. PRCS also adds the core value of Sustainability - creating the acronym STIRS.

PRCS's core values guide the department's operations as well as the manner in which the department values personnel, community members, visitors, customers, and the environment.

Service means providing safe, clean, green, equitable, healthy, fun, accessible, and sustainable services.

Teamwork means effectively engaging partners, personnel, stakeholders, and residents in an effort to leverage the community's collective capabilities and resources.

Integrity means demonstrating ethical, honest, responsible, transparent, and accountable behavior.

Respect means embracing and encouraging diversity, showing compassion, and being good stewards.

Motto

Safe, clean, green, and equitable.

Administration

Administration manages five City advisory boards, supervises department personnel, actively seeks and manages grants and sponsorships, develops CIP, PCFP and long-term planning documents and develops diverse partnerships to offset the cost of park and recreation programs, services, events, projects, and structures.

Operations and Maintenance

The Parks Division provides maintenance services to all City park sites. The level of service for each site varies based on size and use of each property. Our motto is Safe, Clean, and Green. This is accomplished by well-trained and dedicated personnel whose goal is to provide the citizens of Lakewood with neighborhood and community parks that are well-maintained community assets. Everyone is welcome in parks! Parks contribute to the vitality of Lakewood, create neighborhood identity and improve the quality of life for our citizens.

The Street Landscape Division provides landscape maintenance at City buildings, various City properties and along city right of ways. First impressions matter and our gateways, entrances, and high traffic roadways create an impression of Lakewood to citizens, potential new business owners, and guests.

The Street Operations & Maintenance division provides routine maintenance on streets, sidewalks, signs and signals. This division also conducts adverse weather operations on city streets and properties. Annual work programs include pothole repair and patching; clean-up of items left in the ROW, pavement markings; signal repairs, streetlight cleaning and a street sign program.

The Stormwater Operations & Maintenance division provides routine maintenance on storm drainage infrastructure to preserve and maintain City assets and to support requirements of the City's NPDES Phase II Permit. This division also supports flooding and adverse weather clean up on city streets and properties. Annual work programs include ditch and pond cleaning, street sweeping, storm drainage repairs; vault inspections, vault filter replacement and cleaning and vectoring of storm catch basins.

The Property Management Division maintains and operates City Hall, the Police Station, the Sounder Station and city work sites so that they are safe, clean, efficient, and effective community resources.

Senior Services

The Senior Services manages daily operations at the Lakewood Senior Activity Center. Its goal is to offer health and fitness programs, art and computer classes, special events, and lifelong learning opportunities to encourage older adults to maintain or increase their independence and to promote good health, build strong minds and social connections which helps avoid loneliness and isolation. The center also provides opportunities for older adults to give back to the community through volunteerism.

Community Services

Community Services facilitates the planning and distribution of the City's general funds for human services. These services are meant to enable people in need to access resources and find stabilization services, emotional supports and access to health services with the goal to foster healthy and functional individuals, and families where children thrive and achieve their full potential.

Administrative Support

Administrative Support provides assistance to all PRCS departments.

Recreation

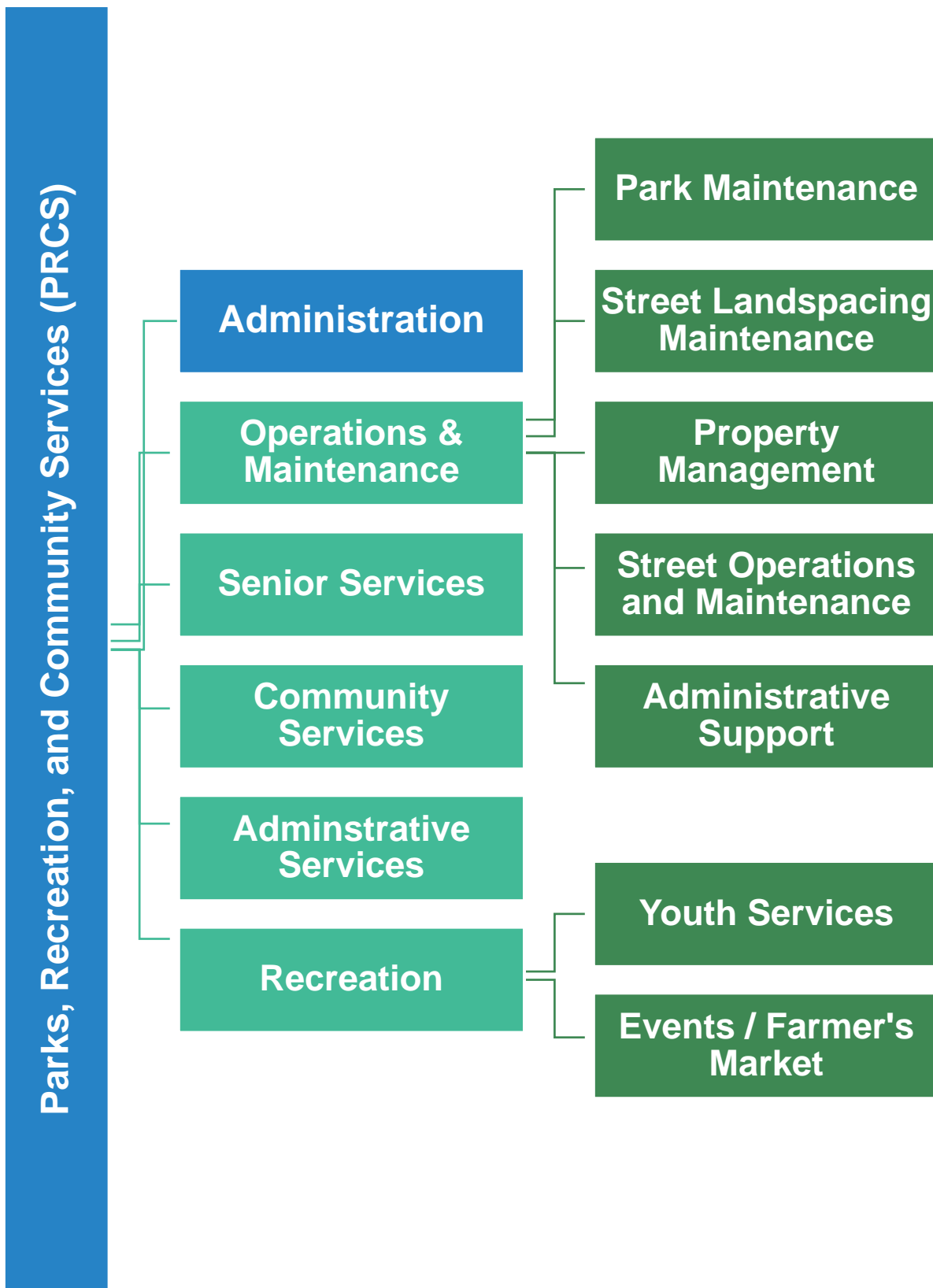
Recreation utilizes partnerships and creative marketing efforts to provide safe, healthy, accessible and inclusive programs and services for all ages, abilities, cultures and socio-economic backgrounds. The focus is on creating school-based programs during non-school hours to provide positive alternatives for youth. It also provides low cost and specialty recreation programs for the community, staffs seasonal lifeguards at two waterfront parks and provides year-round large and small special events, activities and opportunities to bring the community together.

TABLE 1-2		
PRCS Position Inventory (2019-2020)		
Position	2019 Adopted	2020 Adopted
PRCS Director	1	1
Operations Superintendent	1	1
Traffic Signal Technician	2	2
Human Services Coordinator	0.5	0.5
Recreation Coordinator	3	3
Lead Maintenance Worker	2	2
Maintenance Worker	11.5	11.5
Office Assistant	2.5	2.5
Maintenance Assistant	0.75	0.75
Total	24.25*	24.25*
*Does not include contracted, temporary, seasonal, or part-time personnel or volunteers.		

Truck 'n Tractor Day



FIGURE 1-2: PRCS organization chart



Park and Recreation Funding and Implementation Strategies

The adopted operating budget for PRCS was \$6.21 million in 2019 and \$6.09 million in 2020. Park and Recreation operations, projects and program funding sources include:

- general fund;
- user fees; and
- sponsorships and donations.

The adopted Parks 6-Year Capital Improvement Plan (CIP) included \$2.6 million in 2019 and \$2.98 million in 2020 for park capital projects. Capital projects are funded by many sources, including:

- general fund;
- hotel and motel lodging tax;
- real estate excise tax (REET);
- enterprise fees (stormwater management fees);
- federal, state, and county grants;
- user fees;
- grants; and
- sponsorships and donations.

General Fund

This fund is supported by taxes, fees, and other revenues that may be used to pay the expense and liabilities of the City's general services and programs for citizens that are not separately accounted for in a special purpose fund.

Hotel and Motel Lodging Tax

The City's hotel/motel lodging tax is comprised of the transient rental income tax and the special hotel/motel tax and applies to charges for lodging at hotels, motels, rooming houses, private campgrounds, RV parks, and similar facilities for periods of less than one month. The City imposed a 2.0% transient rental income tax effective March 1996. The tax is credited against the state retail sales tax so that the hotel/motel tax is not an additional tax for the customer but represents sharing of the state retail sales tax receipts on lodging with the city (State Shared Revenues). The City imposed a 2% special hotel/motel tax in June 1996 and an additional 3% in June 1997 for a total rate of 5%. The combined rate of state and local retail sales tax (except RTA tax), the state convention center tax, and any special hotel/motel taxes may not exceed 12%. However, a higher aggregate rate cap applies for jurisdictions that previously levied higher hotel/motel tax rates (such as Lakewood which was grandfathered.)

Real estate and excise Tax (REET)

The State of Washington is authorized to levy a real estate excise tax on all sales of real estate (measured by the full selling price, including the amount of any liens, mortgages and other debts given to secure the purchase) at a rate of 1.28 percent. A locally-imposed tax is also authorized. All cities and counties may levy a quarter percent tax (described as "the first quarter percent of the real estate excise tax" or "REET 1"). Cities and counties planning under the Growth Management Act (GMA) have the authority to levy a second quarter percent tax (REET 2). The statute further specifies that if a county is required to plan under GMA or if a city is located in such a county, the tax may be levied by a vote of the legislative body. If, however, the county chooses to plan under GMA, the tax must be approved by a majority of the voters. The City enacted both the first ¼% and second ¼% tax, for a total of 0.50%.

Enterprise fees

A fund type used to account for operations that are financed or operated in a manner similar to private business enterprise where the intent of the governing body is that costs or providing goods and services be recovered primarily through user charges. The City maintains one utility fund – the Surface Water Management Fund – which maintains, operates and administers the City’s natural and developed storm and surface water conveyance system.

Grants

A financial award given by federal, state, or local governments, tribal agencies, businesses, and foundations for a project or service. Grants are different from donations as there can be a competitive process for the award.

User fees

The payment of a fee for direct receipt of a public service by the person benefiting from the service.

Sponsorships and Donation

Sponsorships is when a person, firm, or organization fully or partially finances a program or service. Donation is when a person, firm, or organization provides a contribution to a program of service.

Other local funding mechanisms available

Depending on the type of fund and how it’s structured, these resources can be used for operations or capital improvements. Other local funding options available to the City include councilmanic bonds, general obligation bonds, excess levy, regular property tax – lid lift, impact fees, and establishing a special district (metropolitan park district or park and recreation district).

Councilmanic bonds – Limited tax general obligation (LTGO) bonds

Councilmanic bonds refer to bonds issued with the approval of the Council as opposed to voted bonds which must be approved by vote of the public. LTGO debt is backed by the full faith and credit of the City. The debt service must be paid from existing city resources. LTGO bonds are limited in the amount and percentage of assessed valuation as defined by the City’s debt capacity in accordance with state law.

Unlimited tax general obligation (UTGO) bonds

UTGO debt is backed by the full faith and credit of the City. UTGO requires approval by 60% majority of voters in an election that has a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax. If approved, an excess property tax is levied each year for the life of the bond to pay both principal and interest. UTGO bonds can be used for capital purposes only.

Excess Levy

For cities belonging to a fire district and/or library district, such as Lakewood, the combined total levies for the City and special districts cannot exceed \$3.60 per thousand dollars AV. The amount the City could levy is reduced by what the library district and the fire district are levying. The library and fire districts each have a maximum allowed rate of \$0.50 and \$1.50 respectively. If both levy the maximum amount, the City can only levy up to \$1.60. If one or both of the special districts are not levying the maximum amount, the City's portion could exceed \$1.60, but must reduce its levy by the same amount if the library or fire district raises its levy in the future; so that the combined total is never above \$3.60. Currently, the Fire District and the Library District are both levying at their maximum amount; therefore, the City's maximum levy rate is \$1.60.

This levy cap can be exceeded (excess levy) with voter approval. Levy approval requires 60 percent majority vote at a general or special election. Depending on its purpose, if the levy were to be used for operational and maintenance purposes (O & M levy), the voters' approval is only good for a year. If the additional levy is for capital purposes, the approval does not have to have a time limit; however, one is normally given based on the expected life of the bonds.

Levy lid lift

A taxing jurisdiction may seek voter approval to increase its levy more than 1%, up to the statutory maximum rate, for a specified amount of time. A taxing jurisdiction that is collecting less than its maximum statutory levy rate may ask a simple majority of voters to "lift" the total levy amount collected from current assessed valuation by more than 1%. The new levy rate cannot exceed the maximum statutory rate.

Impact Fees

Impact fees are charges placed on new development as a condition of development approval to help pay for various public facilities the need for which is directly created by that new growth and development.

Special parks district

Three types of park districts exist in Washington state:

- Park and recreation districts (Ch. 36.69 RCW)
- Park and recreation service areas (RCW 36.68.400 - .620)
- Metropolitan park districts (Ch. 35.61 RCW)

Park Capital Improvement Projects 2014-2019

Appendix F provides a comprehensive list of park capital improvement projects from 2014 to 2019 by park and funding source.



State - Recreation and Conservation Office Grant Programs:

The following provide a brief list of state grant funds that the City commonly pursues.

Aquatic Lands Enhancement Account (ALEA):

The ALEA program was created to ensure that money generated from aquatic lands was used to protect and enhance aquatic lands. ALEA grants may be used for the acquisition, improvement, or protection of aquatic lands for public purposes. They also may be used to provide or improve public access to the waterfront. Aquatic lands are tidelands, shorelines, harbors, and beds of navigable waters. Funding is generally awarded every two years. Grant amounts are based on project type. Local agencies must provide at least 10 percent of the total project cost from a non-state, non-federal contribution.

See: <https://rco.wa.gov/grant/aquatic-lands-enhancement-account/>

Washington Wildlife and Recreation Program (WWRP)

WWRP provides funding for a broad range of land protection and outdoor recreation. Local agencies must provide at least a 50 percent match and at least 10 percent of the total project cost must be from a non-state, non-federal contribution. Match reductions may occur if the project is located in a community of need (median income less than state median income); underserved populations; and federal disaster areas. Lakewood currently has areas that meet this criterion.

See: <https://rco.wa.gov/grant/washington-wildlife-and-recreation-program-recreation/>

Land and Water Conservation Fund (LWCF)

LWCF provides funding to preserve and develop outdoor recreation resources, including parks, trails, and wildlife. Local agencies must provide at least 10 percent of the total project cost from a non-state, non-federal contribution. Funding is awarded every two years.

See: <https://rco.wa.gov/grant/land-and-water-conservation-fund/>

Youth Athletic Facilities Program (YAF)

YAF Program provides grants to buy land and develop or renovate outdoor athletic facilities that serve youth through the age of 18. An athletic facility is defined as an outdoor facility used for playing sports or participating in competitive athletics. This excludes playgrounds and undeveloped fields. Funding comes from the sale of state bonds and is awarded every two years. Large Grants (cities over 10,000 eligible) range from \$25,000 to \$350,000. Local agencies must provide at least a 50 percent match and at least 10 percent of the total project cost must be from a non-state, non-federal contribution. For cities, match reductions may occur if the project is located in a community of need (median income less than state median income); underserved populations; and federal disaster areas. Lakewood currently has areas that meet this criterion.

See: <https://rco.wa.gov/grant/youth-athletic-facilities/>

Recreational Trails Program

RTP provides federal funds to rehabilitate and maintain trails that provide a backcountry experience. Local agencies must provide a 20 percent match, and at least 10 percent of the total project must be from non-state, non-federal contribution.

See: <https://rco.wa.gov/grant/recreational-trails-program/>

1.15 Advisory Boards

The City has a number of advisory boards that help guide the provision of park, recreation, and community services.

Parks and Recreation Advisory Board

The Parks and Recreation Advisory Board (PRAB) provides policy recommendations to the City Council and PRCS personnel on a variety of park and recreation related issues, such as:

- Recommend strategies to the City Council to enhance awareness of, and interest in, parks and recreation facilities and programs of the City, which may be in cooperation with any appropriate private, civic or public agency of the City, county, state or federal government;
- Recommend ways and means of obtaining private, local, county, state or federal funds for the promotion of parks and recreation programs and projects within the City; and
- Advise the City Council on acquisition of parks and recreation facilities and properties;
- Represent the community and the City of Lakewood as requested by the City Council to address parks and recreation related issues; and
- Facilitate cooperation and coordination with City staff, community groups and other entities, agencies and organizations on parks and recreation issues.

The board consist of six members appointed by the Mayor and confirmed by the City Council.

Community Service Advisory Board

The Community Services Advisory Board advises the City Council on matters related to Community Services, the Community Development Block Grant (CDBG), and HOME Investment Partnerships Program (HOME). The board consist of nine members, appointed by the Mayor and confirmed by the City Council.

Lakewood Arts Commission

The Lakewood Arts commission assesses the needs, establishes priorities, and makes recommendations for the enrichment of the community and promotion of its cultural vitality through art. The Lakewood Arts Commission:

- Promotes the visual, performing and literary arts;
- Encourages the creative contribution of local artists;
- Makes recommendations for Public Art to the City Council;
- Supports community-building events; and
- Fosters the City's cultural heritage.

The board consist of 13 members, appointed by the Mayor and confirmed by the City Council.

Youth Council

The Youth Council conveys to the City Council issues having city-wide impact to youth. It is responsible for a monthly report to City Council and members may participate on a variety of City committees, study groups and task forces. The Youth Council coordinates and runs Make a Difference Day for the City as well as assists with a variety of community events including: Truck & Tractor Day, Stuff the Bus with Caring for Kids, Annual Christmas Tree Lighting, the Dr. Martin Luther King, Jr. Celebration and many others. Members also attend Youth Action Day at the state capitol and an annual Teen Leadership Summit hosted by the Washington State Recreation and Parks Association.

Lakewood's Promise Advisory Board

The Lakewood's Promise Advisory Board examines ways to develop ongoing relationships among Lakewood citizens and businesses to better deliver Promise activities to youth. The board consists of nine members, appointed by the Mayor and confirmed by the City Council, including a member from the five following entities/groups: Clover Park School District, Pierce College, Clover Park Technical College, City of Lakewood, and Lakewood Youth Council.

Youth Council







“I’ve enjoyed how much the programs have grown and it is very well organized.”

– Survey respondent

Chapter 2: Community Profile

2.1 Overview

To make equitable decisions about park and recreation needs, we must understand the history, geography, demographics, and other dynamics that shape Lakewood.

2.2 Setting

Longitude and Latitude: 47°10'N 122°32'W

FIGURE 2-1: Lakewood Locator Map



Location

Lakewood is in Pierce County, Washington. Lakewood shares borders with the following entities:

- To the north: The city of Tacoma, the state's third-largest city and Pierce County's largest city with a population of 213,418.
- To the east and south: Joint Base Lewis-McChord (JBLM). Over 59,000 service members and contract civilians work at JBLM making it the second largest employer in the state.
- To the west: The town of Steilacoom, the oldest incorporated town in the state.

Lakewood is located 20 miles from Olympia, the state capital, and 32 miles from Seattle, the state's largest city.

Interstate 5, the largest north-south transportation corridor in the state, runs alongside the eastern portion of Lakewood. In several areas, the interstate splits the city. The North Clear Zone just north of McChord Field and the Springbrook and Woodbrook neighborhoods on Lakewood's east side are separated by the freeway. Lakewood also serves as the western terminus for state Route 512, the main east-west suburban connector in Pierce County.

Size

Lakewood is 18.9 square miles with 17.1 square land miles and 1.82 square miles of water.

Physical Geography

Approximately 10 percent of the City is covered by water. Puget Sound, part of the geological province of the Puget Lowland, was formed by the process of glaciation. Lakewood is situated in a glacial outwash channel and plain. Glacial outwash channels carried water from glacial lake outflows, glacial meltwater streams, and glacial outburst floods. Clover Creek bisects Lakewood, and Chambers Creek is located at Lakewood's northern boundary. Other creeks in Lakewood include: Flett Creek and Ponce De Leon Creek. Many of these creeks are salmon-bearing and are identified as priority habitats by the Washington State Department of Fish and Wildlife.

As its name suggest, Lakewood has numerous lakes, the largest of which are: American Lake (1,091 acres), Lake Steilacoom (306 acres), and Gravelly Lake (160 acres). Many of its lakes were created by glacial kettles, or large chunks of ice left behind and buried as glaciers retreated, giving lakes the name: kettle lakes. Lakes in Lakewood include:

American Lake

Waughop Lake

Gravelly Lake

Wards Lake

Lake Louise

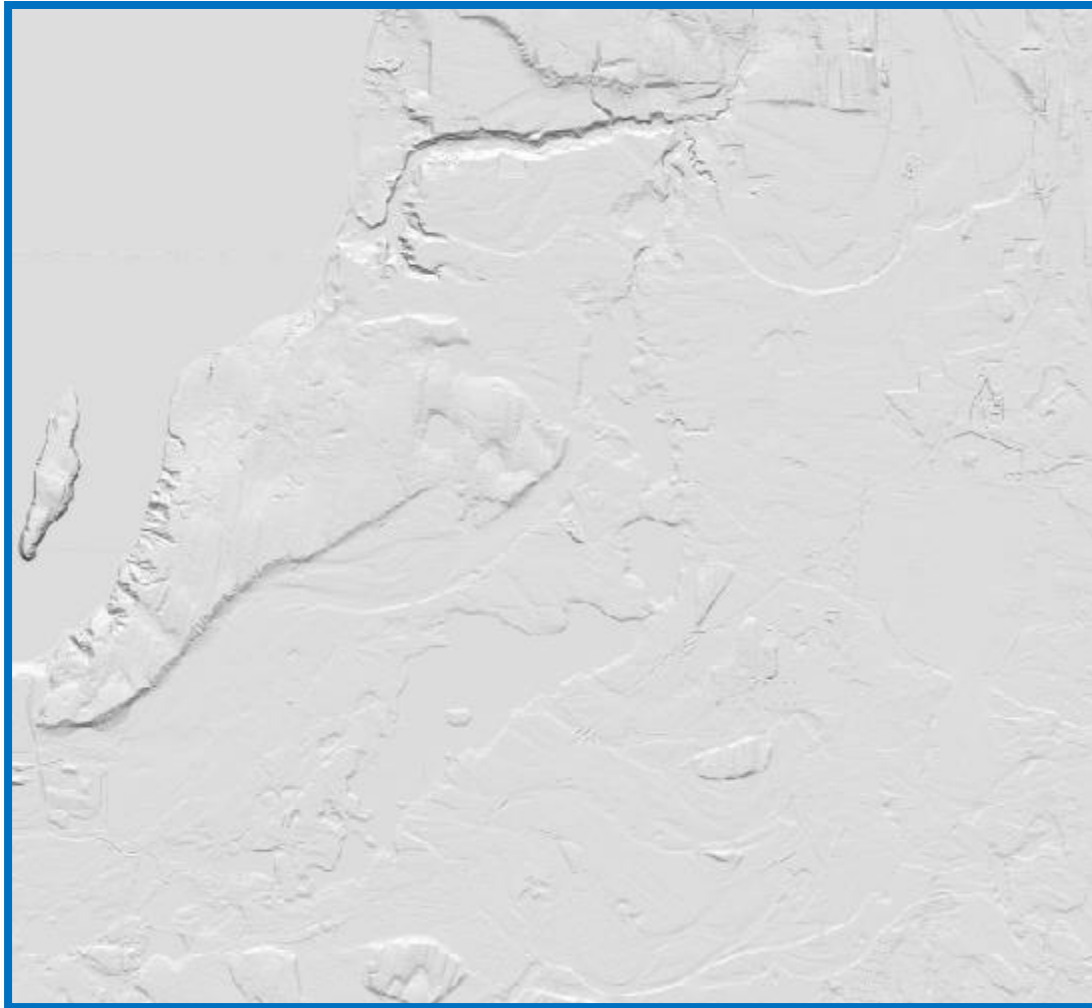
Carp Lake

Lake Steilacoom

Over 150 acres of wetland is identified along Lakewood's creeks and lakes. The largest wetland in Lakewood is located along Flett Creek and is approximately 105 acres in size. Wetlands in Lakewood provide significant ecological and biological benefits.

In general, Lakewood is flat, however there are several places with steep hills. These hills were created by deposited glacial materials. The City's average elevation is 262 feet above sea level.

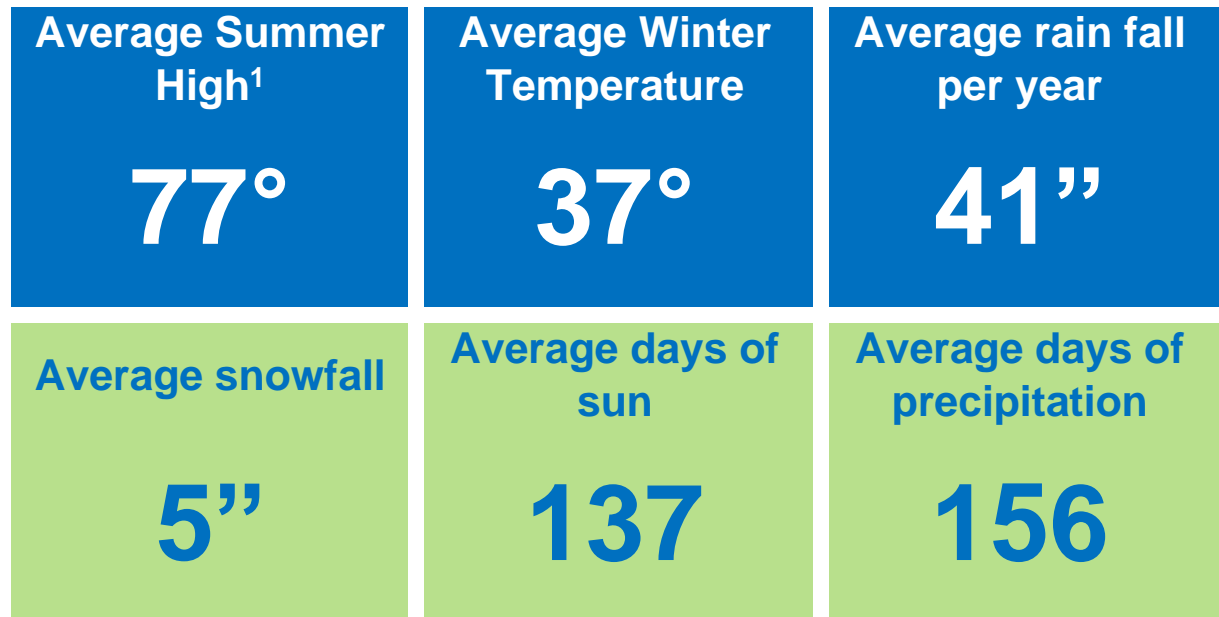
FIGURE 2-1A: Washington State Department of Natural Resources – Washington LIDAR Portal - Lakewood



Weather

Lakewood has a maritime climate generally experiencing cool and dry summers and wet winters. Weather plays a significant role in parks and recreation services. A dry summer may lead to increased irrigation costs in order to sustainably maintain grass fields. An extremely wet season may lead to reduced park and recreation use and increased erosion or flooding.

It is anticipated that with climate change, the Pacific Northwest is expected to experience more frequent extreme weather patterns. As a result, Pacific Northwest winters are expected to become warmer and wetter, with more instances of extreme precipitation, while Pacific Northwest summers are expected to get warmer and drier. This could cause increased wildfires, which affect air quality and visibility. These types of weather patterns would impact park and recreation services in Lakewood. In the future, covered facilities that allow for active recreation, or indoor facilities may become increasingly important.



¹ Source: <https://www.bestplaces.net/climate/city/washington/lakewood>

2.3 History

Lakewood is the ancestral home of the Steilacoom, Puyallup, and Nisqually tribes.

In 1833 the Hudson's Bay Company (HBC) built Fort Nisqually near present day Lakewood due to the area's strategic location as the halfway point between the City of Vancouver, B.C., and the Columbia River. In 1849 conflict escalated between Native Americans and the growing Euro-American populations, eventually leading the United States to establish Fort Steilacoom. With the decline of the fur trading industry, in 1869 the Hudson's Bay Company sold Fort Nisqually to the United States.

In 1917 Camp Lewis was built on land donated to the federal government by the citizens of Pierce County. McChord Air Force Base, then known as McChord Field, was developed from the Tacoma Air Field in 1938. In the early twentieth century, large estates were built along the shorelines of the lakes.

The City of Lakewood incorporated in 1996. By this time very little land in Lakewood was undeveloped. Lakewood's land use was predominately sprawl: low intensity land use where housing, businesses, and other activities, including parks, were haphazardly scattered with little rationale.

FIGURE 2-2: Lakewood 1945 – Pierce County GIS



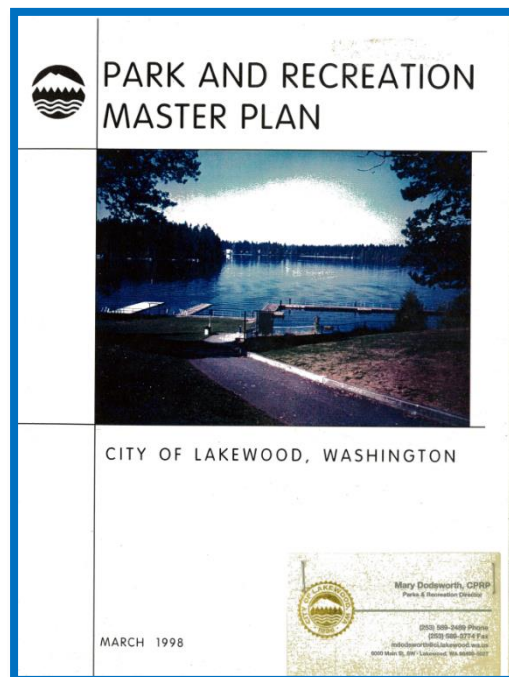
Park and Recreation History

The current City's parks system consists of one regional park, two community parks, nine neighborhood parks, one natural area and three urban parks, plus the Senior Activity Center and a community garden. In addition to City parks, the City is collaborating with Pierce County on the Chambers Creek Canyon Area of the Chambers Creek Regional Park and Seeley Lake Park. The City also has a joint-partnership with the Clover Park School District that allows Lake Louise Elementary School to serve as a neighborhood park after school hours. In addition to City parks and open space facilities, Washington state and Pierce County also have parks, open spaces, and facilities located in Lakewood, including: Seeley Lake, Chambers Creek Canyon Area, South Puget Sound Urban Wildlife Area, the Lakewood Community Center and the American Lake boat launch at Camp Murray.

When the City incorporated in 1996 it inherited less than 40 acres of park land and facilities from other public agencies. Most were in various stages of disrepair due to years of deferred maintenance and limited capital improvements. In the 24 years since, the City made a concerted effort to improve its parks and park amenities. Following incorporation, the City began investing in parks and recreation, including building new park facilities and updating or adding many park amenities like sports fields, playground structures, irrigation, new restrooms, and shelters. Major renovation projects included waterfront access improvement on American Lake and the development of the award-winning off-leash dog park at Fort Steilacoom Park. The City also initiated various recreation programs and community events. Recreational programming focused on serving vulnerable and/or underserved groups and neighborhoods, this includes groups at a higher risk of poor health as a result of health inequities. In particular, the City focused on advancing the health of young and older generations.

The City adopted its first PROS plan in 1998. This plan assessed the need for park and recreation facilities and made specific recommendations on how and what types of services should be provided by the City. In 2005, the City adopted its second PROS plan. Using this plan as a springboard, from 2005 to 2014, PRCS expanded the recreation division, developed new community partnerships, created new citizen advisory boards, added three new parks, a senior activity center, and made system-wide park improvements to better serve Lakewood residents. In mid-2010, PRCS initiated an update to the 2005 PROS Plan which culminated in the 2014 Lakewood Legacy Plan. In the spring of 2019, the City embarked on an update to the 2014 Legacy Plan producing the current document you are currently reading.

FIGURE 2-3: Lakewood PROS 1998



2.4 Demographics

The demographic profile provided in this section uses data from the United States Census Bureau, such as the 2000 Decennial Census, 2010 Decennial Census, and the 2013-2017 American Community Survey Estimates (2017 ACS), and data from the Washington State Office of Financial Management (OFM), the Puget Sound Regional Council (PRSC), and from Environmental Systems Research Institute (Esri). Data from the 2020 Decennial Census will be available for use for the 2027 Legacy Plan.

SummerFEST



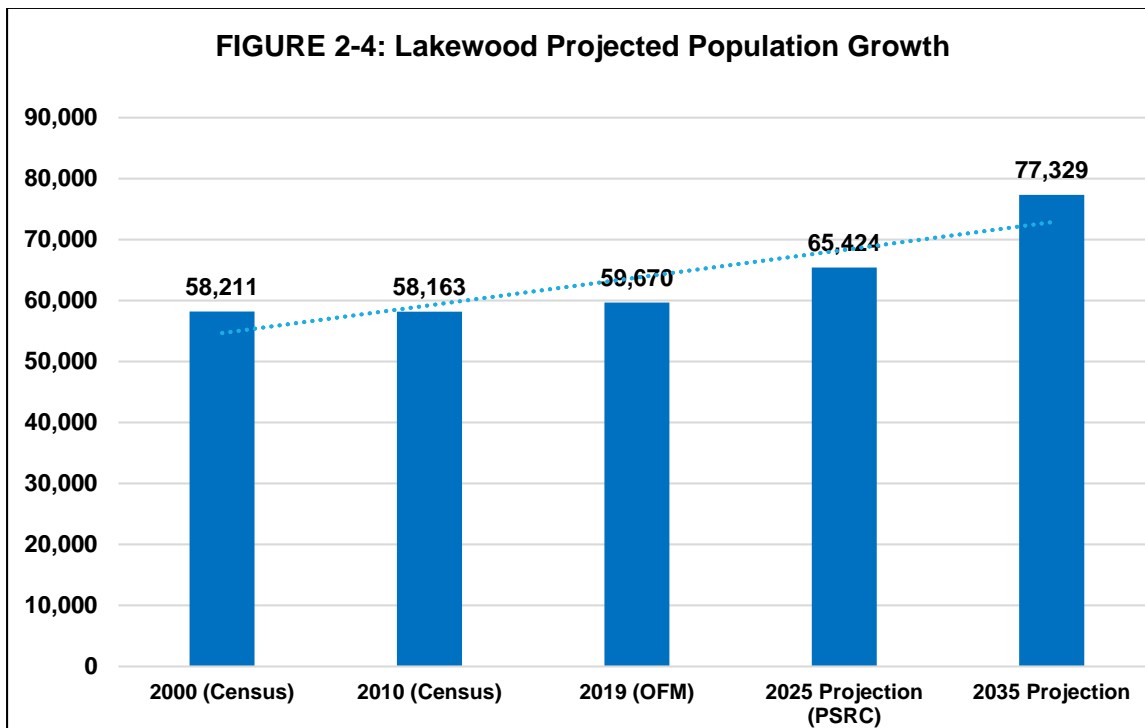
2019 population 59,670	2035 population projection 77,329	Change in population from 2019-2035 +33%
Race other than White 44%	Hispanic / Latina/o/x 16%	% that speak a language other than English at home 22%
Total Housing Units 26,453	Rented 55%	Owner Occupied 45%
Household size (persons) 2.4	Households with children 53%	Median age (years) 36
Median household income \$47,636	% of population at or below poverty line 19.3%	% of population that moved to Lakewood in 2015 or later 17.3%
% of population with disabilities 17.8%	% of population 55 and older 28.3%	% of population 14 and under 18.2%

Current Population and Population Growth

In 2019, the Washington State Office of Financial Management (OFM) estimated Lakewood’s population to be 59,670. The Puget Sound Regional Council (PSRC) estimates that Lakewood’s population will grow to 77,329 by 2035, a 33 percent growth from 2019, see **Table 2-4**. Population increases at Joint Base Lewis-McChord (JBLM) are also expected during this time. In 2019, JBLM provided support and services to over 295,067 active military members, local retirees, family members, and contractors.

Since Lakewood is mostly developed, future population growth will likely occur in areas where residential intensification occurs in the form of infill and mixed-use development. This will result in an intensification of park, recreation, and open space use.

TABLE 2-1					
Lakewood - Projected Population Growth					
	2000	2010	2019	2025 Projection	2035 Projection
Source	Census	Census	OFM estimate	PSRC	PSRC
Lakewood	58,211	58,163	59,670	65,424	77,329
% Growth from 2010 Census	-	-	2.6%	12.5%	33.0%



Relative to Pierce County and the state, Lakewood saw modest population growth, see **Table 2-5**. The 2017 ACS estimates the population of Lakewood grew by 1.53 percent from 2010. In comparison, the population of Pierce County grew by 20.6 percent, and grew statewide by 21.6 percent.

TABLE 2-5			
Population - Lakewood, Pierce County, and Washington State			
	Lakewood	Pierce County	Washington
Population - 2000 Census	58,211	700,820	5,894,121
Population - 2010 Census	58,163	795,225	6,724,540
Population - 2017 American Community Survey Estimates	59,102	845,193	7,169,967
Population Change (%) from 2010 Census to 2017 ACS	1.53%	20.6%	21.6%

The City of Lakewood is the second-largest city in Pierce County, with 7 percent of the county’s total population. Lakewood is the 18th largest city in Washington with .08 percent of the state’s total population.

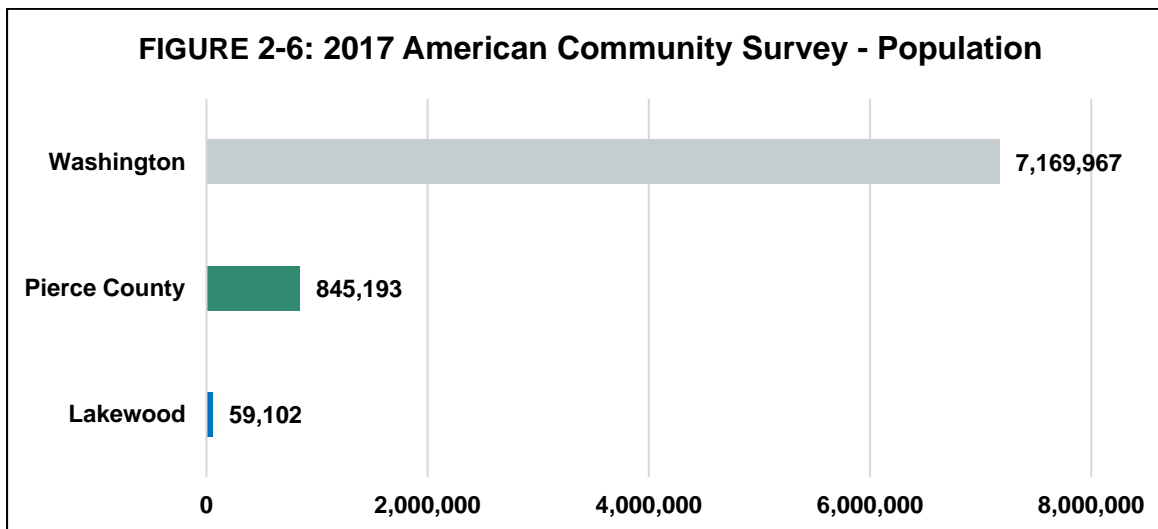


FIGURE 2-7: Estimated Annual Growth Rate 2019-2024 by Block Group

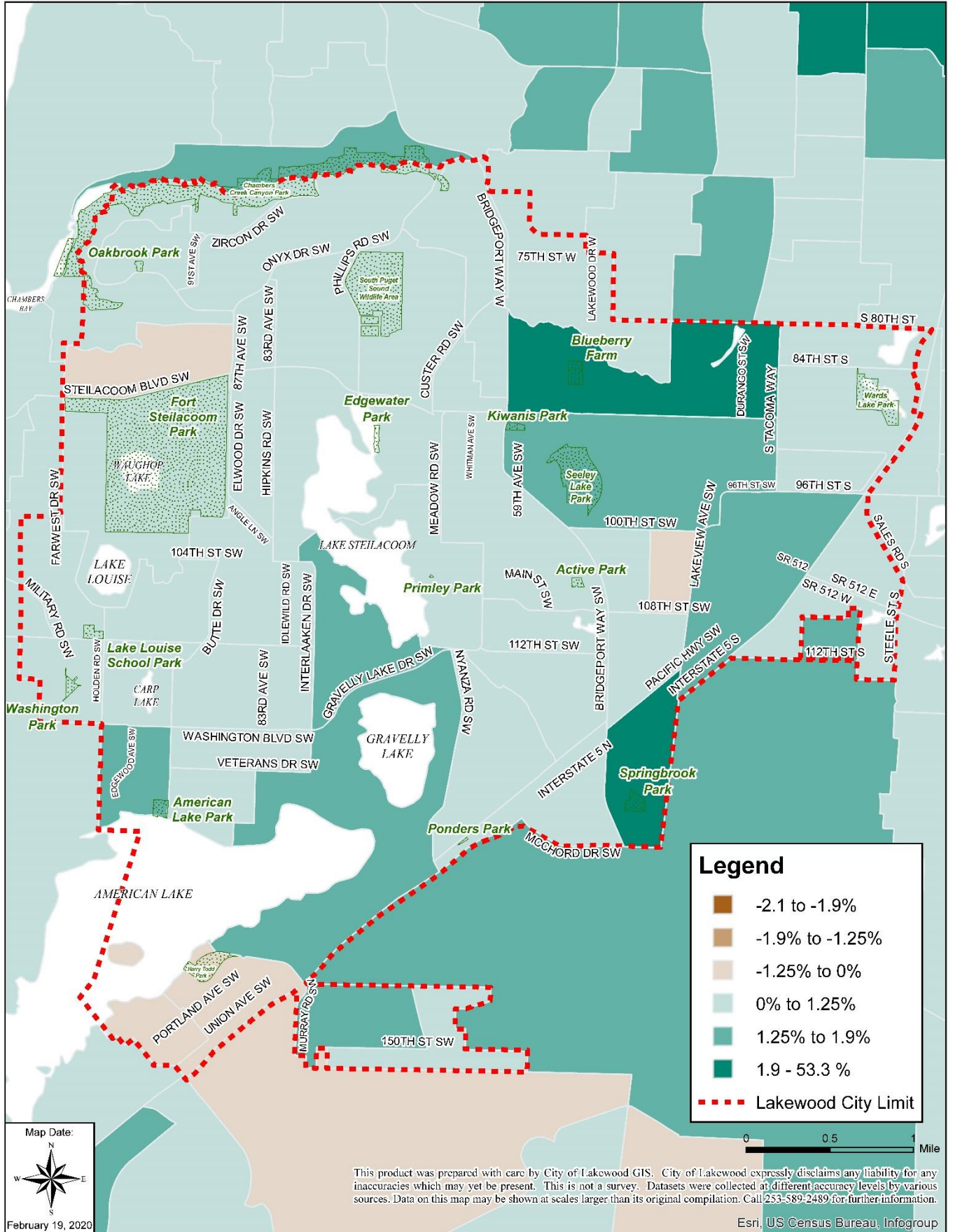


Figure 2-7 shows the estimated annual growth rate of Lakewood from 2019 to 2024 by census tract using Esri's 2019 Updated Demographic estimates (based on Census 2010 data). Areas of Lakewood anticipated to experience higher rates of population growth from 2019 to 2024 include:

- Springbrook
- International District
- Gravelly Lake

Parks near these areas include Springbrook Park, Wards Lake Park, American Lake Park, and Seeley Lake Park.

Areas of Lakewood where population growth is estimated to decline or remain the same include:

- Tillicum
- Oakbrook (southeast)
- Downtown (northwest)
- Woodbrook – while the map indicates that this area will experience some population growth, based on the development of commercial and industrial uses in this area substantial growth is not expected.

Parks around these areas include Harry Todd Park, Active Park, and Oakbrook Park.

With a growing population, the demand on the City's existing park, open space, and recreation facilities will increase. Parks in areas of the City that experience more rapid growth will likely feel the impact more intensely. This may be particularly true for Springbrook Park, Wards Lake Park, and American Lake Park. Regional and community parks, such as Fort Steilacoom Park and American Lake Park, will also likely experience increases in use and demand based on the diversity of amenities and programming these parks provide.

SummerFEST



Age

Per the 2017 ACS, the median age of Lakewood residents was 36 years. Pierce County's median age was also 36 years. The median age for Washington state is slightly higher at 37.6 years.

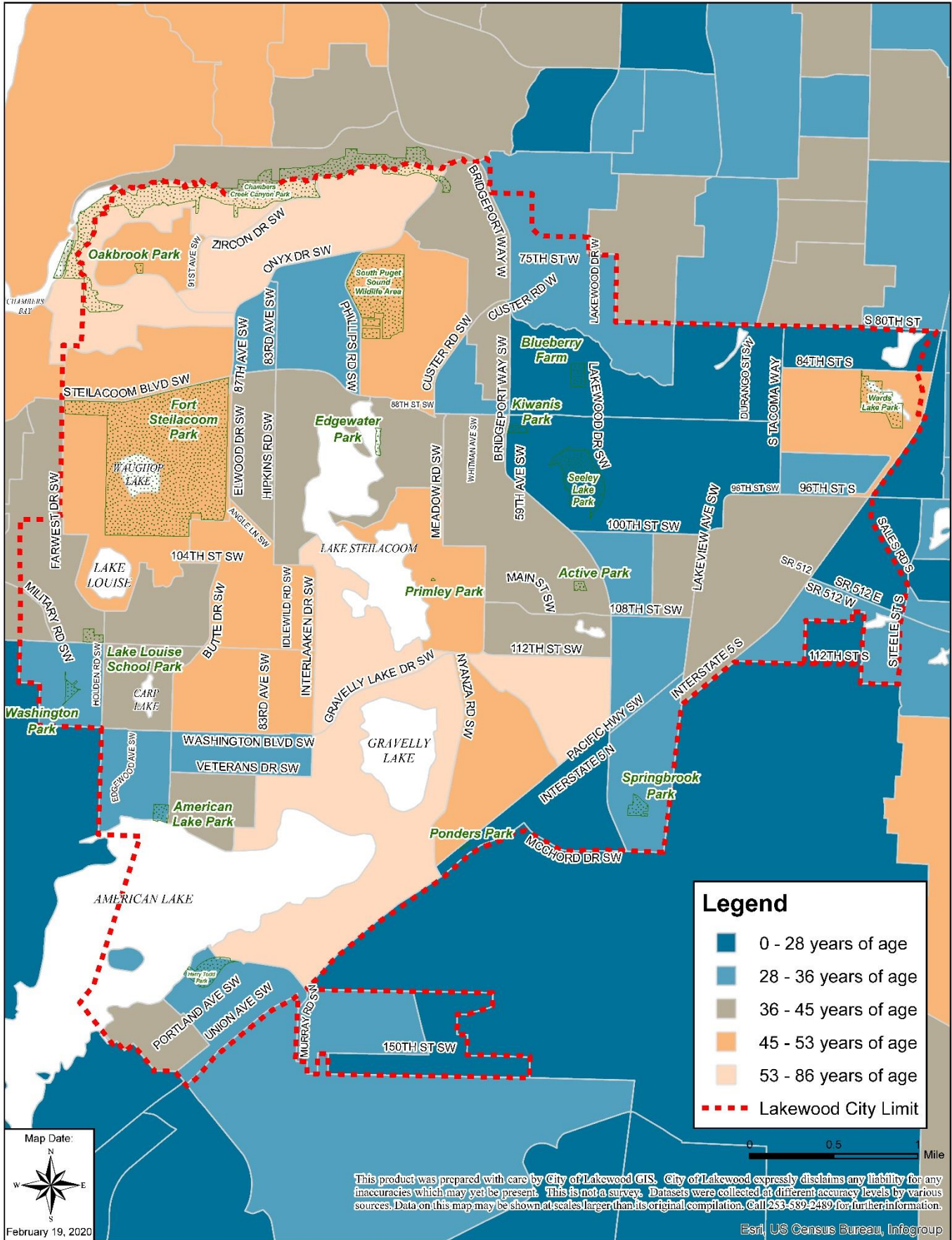
	Lakewood	Pierce County	Washington
2017 ACS	36.0	36.0	37.6

Geographically, the areas of the City with higher median age are the Oakbrook, Lake City, and Gravelly Lake neighborhoods. Conversely, the International District, Springbrook, Tillicum, and Woodbrook neighborhoods have lower median ages.

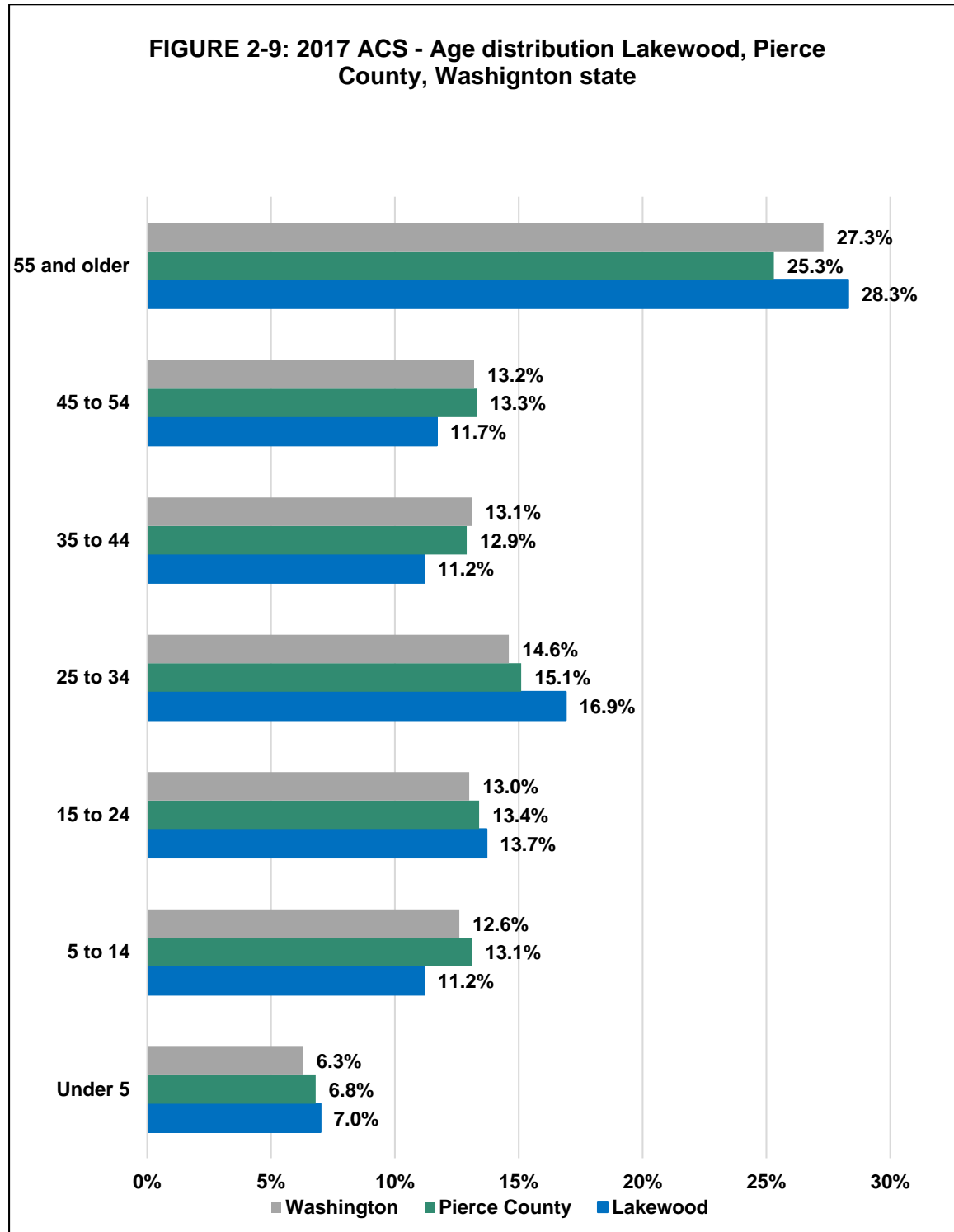
The median age increases in areas of Lakewood with higher income levels. These areas are also less racially and ethnically diverse. The median age decreases in areas of Lakewood with lower income levels. These areas are typically more racially and ethnically diverse.



FIGURE 2-8: Estimated Median Age by Block Group



Compared to Pierce County and Washington state, Lakewood has a larger percentage of residents 25 to 34 years of age. In Lakewood, this age group makes up 16.9 percent of the City's total population. In Pierce County, this age group makes up 15.1 percent of the total population, and for Washington state this age group makes up 14.6 percent of the total population.



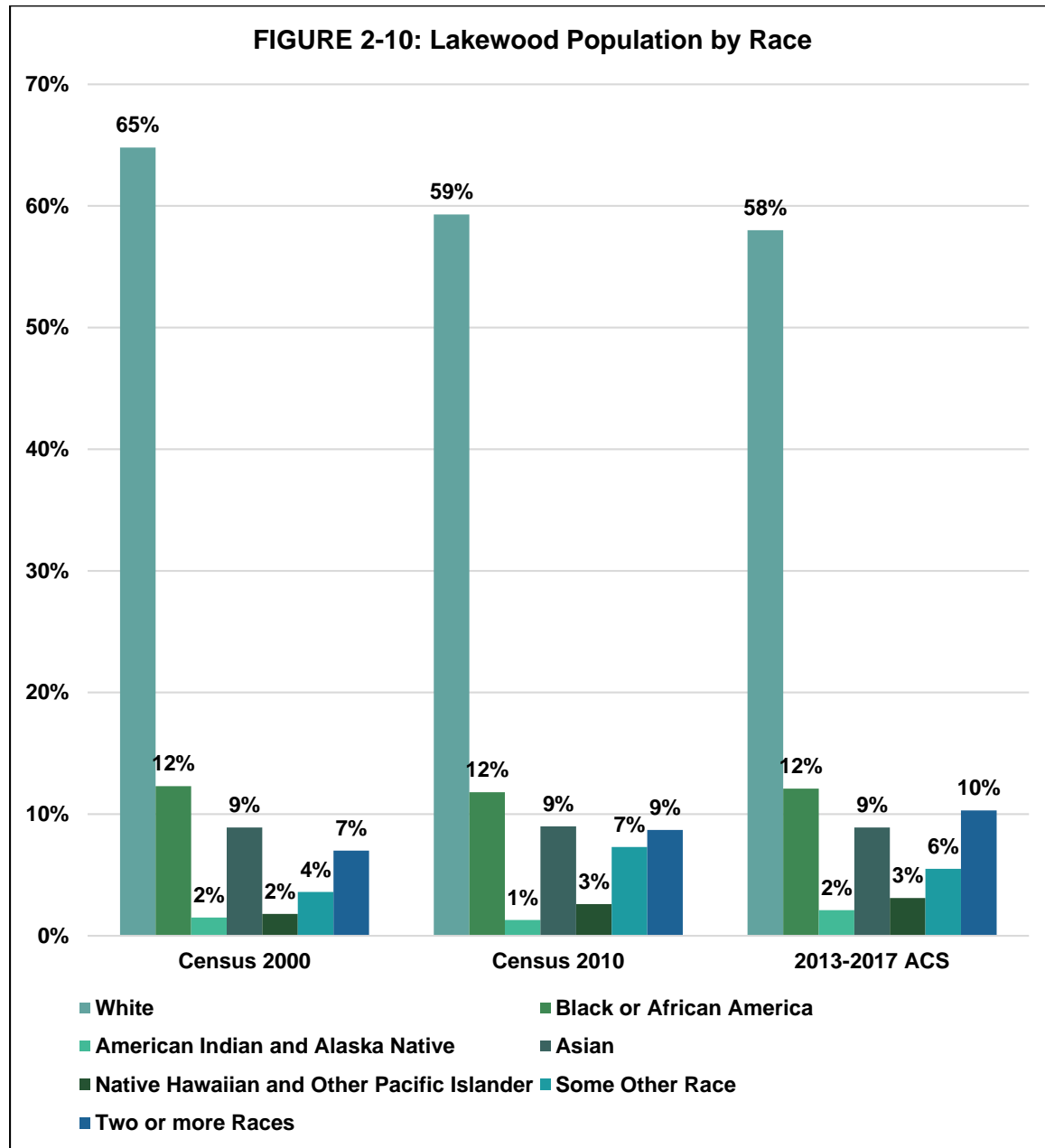
Similar to national trends, the overall age distribution in Lakewood changed from 2000 with the City's population of residents over 55 years seeing the largest expansion. In 2010, this population constituted 25.1 percent of Lakewood. It is estimated that in 2017 this population was around 28.3 percent of the total population.

TABLE 2-4				
Age Distribution and Change in Lakewood				
	2000 Census	2010 Census	2017 ACS	% Change from 2010 to 2017
Under 5	7.3%	7.4%	7.0%	-0.4%
5 to 14	13.1%	11.8%	11.2%	-0.6%
15 to 24	15.4%	14.4%	13.7%	-0.7%
25-34	14.3%	14.6%	16.9%	2.3%
35 to 44	15.2%	11.8%	11.2%	-0.6%
45 to 54	13.1%	14.4%	11.7%	-2.7%
55 and older	21.8%	25.1%	28.3%	3.2%

As Lakewood's population continues to age, park, open space, and recreation needs will likely change, including the need for more senior-specific and/or senior friendly activities and changes to park and open space infrastructure.

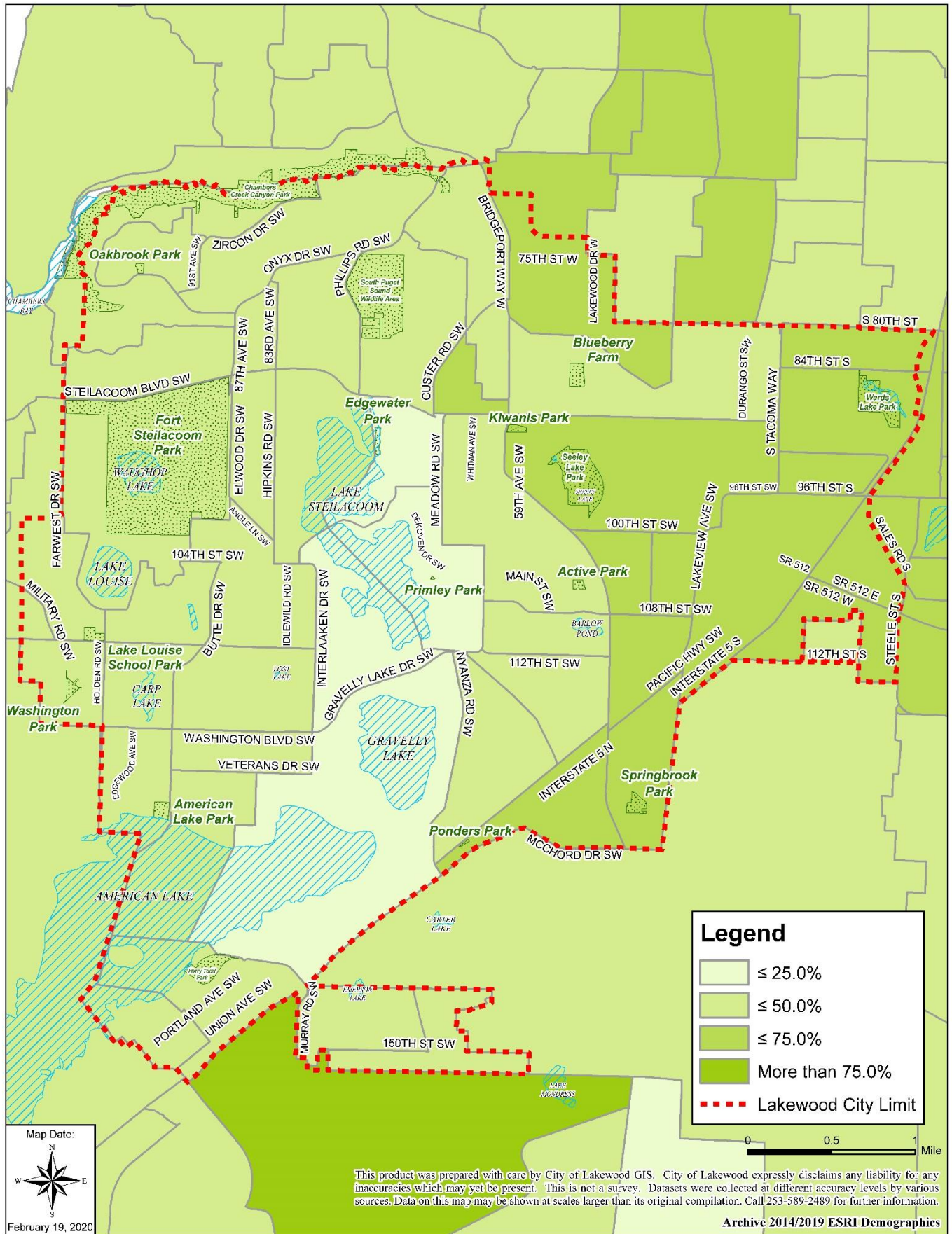
Race and Ethnicity

Lakewood is one of Washington state's most diverse communities. In 2010, 44 percent of residents identified as a race other than White/Caucasian. Over time, it is anticipated Lakewood's population will continue to become more racially and ethnically diverse.

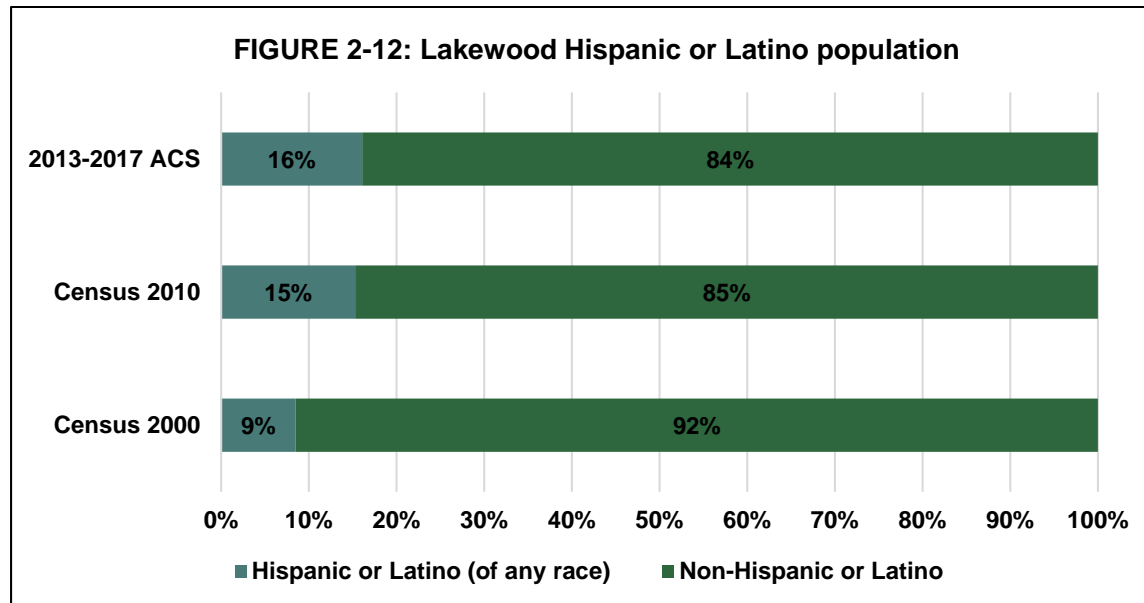


Geographically, Lakewood's neighborhoods with the highest concentration of minority residents are located in the east side of the City in the International District, Downtown, and Springbrook neighborhoods.

FIGURE 2-11: Estimated Percent Persons of Color Population by Block Group



The Hispanic/Latina/o/x population (Hispanic/Latino) also continues to increase in Lakewood; the percent of the population that identifies as Hispanic/Latino grew from 9 percent in 2000 to 15 percent in 2010. In 2017, it is estimated the Hispanic/Latino population was 16 percent.

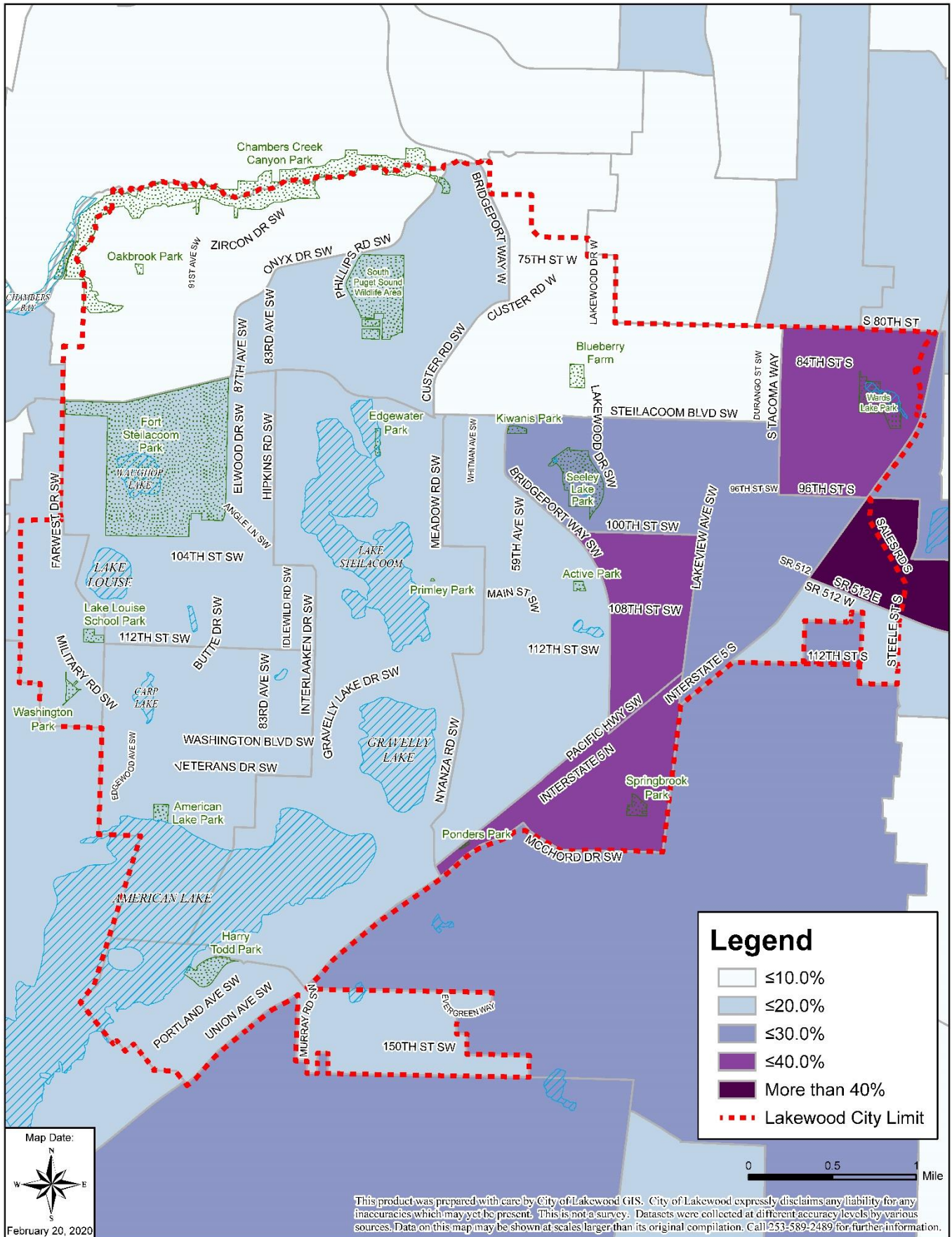


Geographically, the Downtown, International District, and Springbrook neighborhoods contain the highest percentages of Hispanic/Latino populations.

As the population of Lakewood continues to diversify, park, open space and recreation needs will likely continue to change.

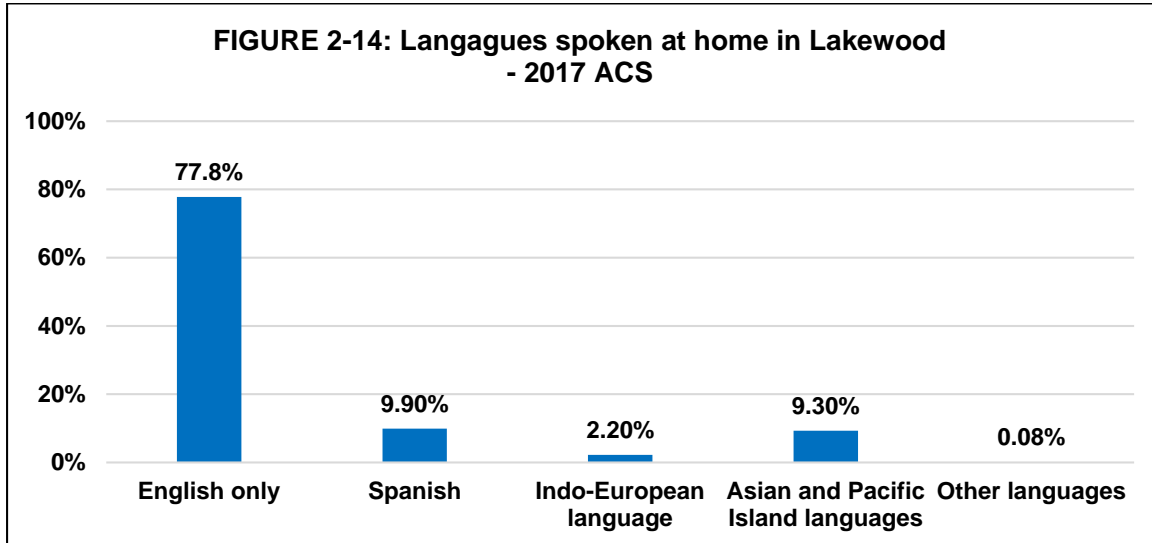


FIGURE 2-13: Hispanic or Latino Population by Census Tract – 2017 ACS



Language

In total, 22.2 percent of Lakewood residents speak a language other than English at home, or have the ability to speak another language. Spanish (9.9 percent) and Asian and Pacific Island languages (9.3 percent) were the most popular languages spoken. Lakewood's Asian population is predominately Filipino at 3.6 percent and Korean at 2.9 percent. The City's International District in the northeast section of the City is where a language other than English is most frequently spoken.



In the future, the City may want to consider providing park, open space and recreation information and materials, such as a website, social media, wayfinding signage, and interpretative information, in multiple languages, including Spanish, Tagalog, and Hangul.

Income

Compared to Pierce County and Washington state, Lakewood has a lower median household income. The median income in Lakewood is \$47,363, while the median income for Pierce County and Washington state is \$63,881 and \$66,174, respectively.

Geographically, areas of the City with higher median incomes are located near the lakes, Fort Steilacoom Park, and the Oakbrook neighborhood. Areas with some of the lowest median incomes are found in the Springbrook, Tillicum and Woodbrook neighborhoods, all of which are located along the I-5 corridor.

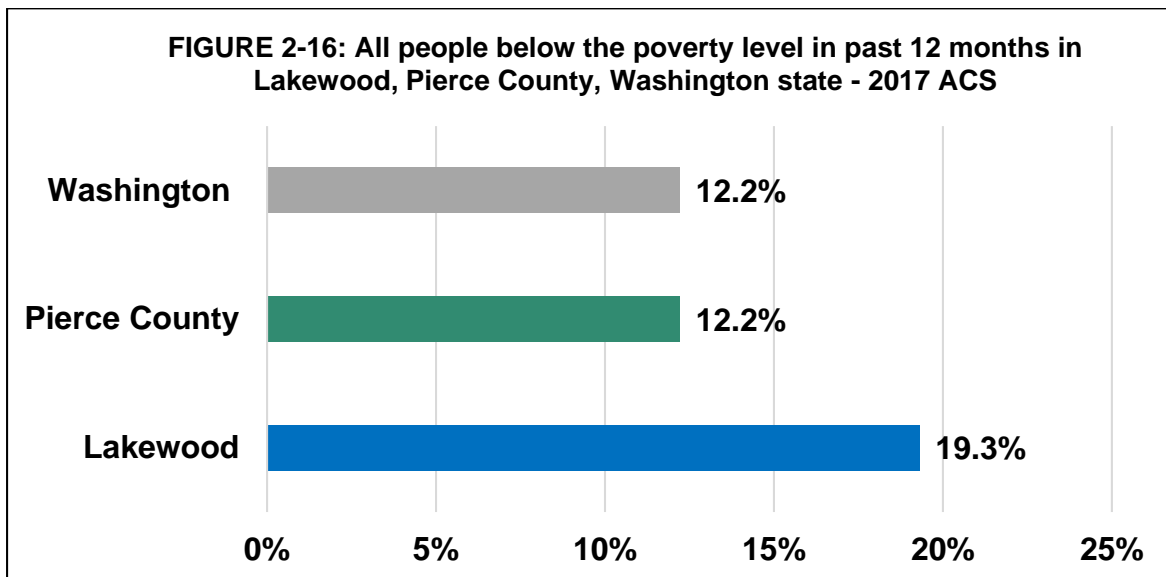
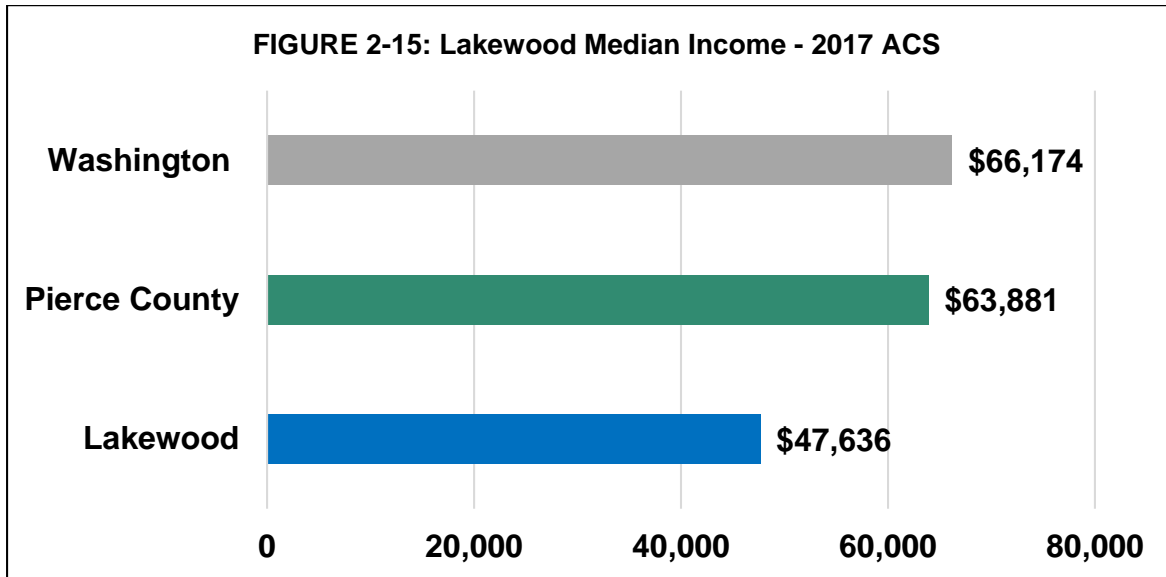
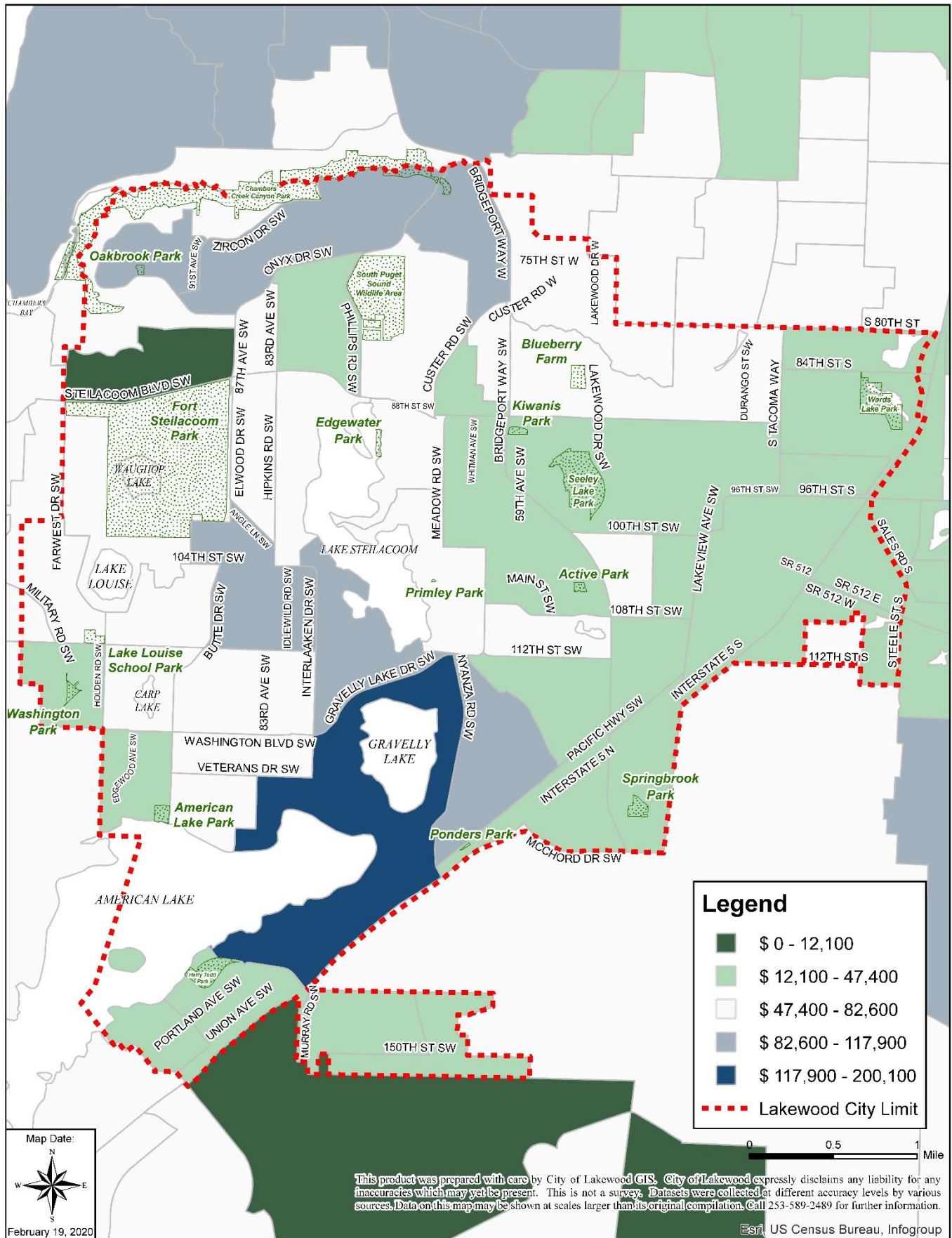


FIGURE 2-17: Estimated Median Household Income by Block Group

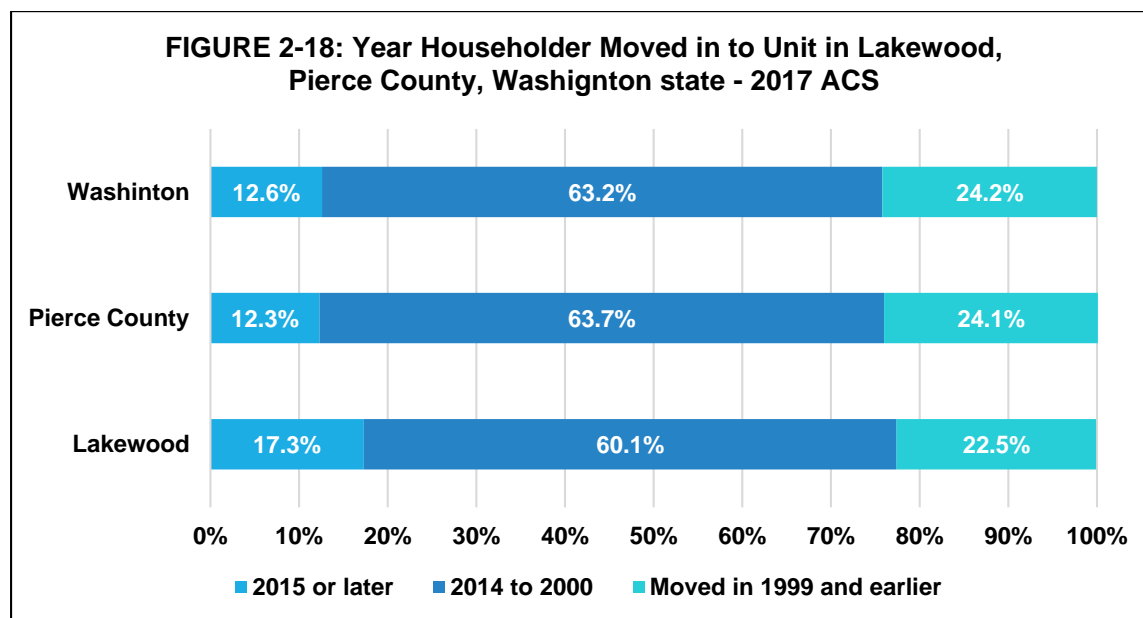


Studies suggest that recreation participation increases as median household income increases. Based on this, Lakewood is likely to experience lower recreation participation rates than other Pierce County and Washington state communities, given the lower median household income rate.

The 2013 Washington State Comprehensive Outdoor Recreation Plan (SCORP) found that low-cost activities, less strenuous activities, and activities that were done close to home had the highest participation rates for Washington residents. Additionally, SCORP found the highest participation rates in Washington were for picnicking, barbequing (BBQs), and walking without a pet. In the future, the City may want to consider ensuring parks with seating, shelters, barbeques, and trails or pathways are within a 10-minute walk of all residences.

Population movement

In total, 17.3 percent of Lakewood residents moved into their home in 2015 or later. This is substantially higher than Pierce County and Washington state at 12.3percent and 12.6 percent respectively. This difference can be explained, in part, by Lakewood’s proximity to Joint Base Lewis McChord (JBLM), its higher rate of renter-occupied housing, and due to low-income moving more frequently.²



² Hartman, Chester, and David Robinson. "Evictions: The hidden housing problem." *Housing Policy Debate* 14.4 (2003): 461-501.

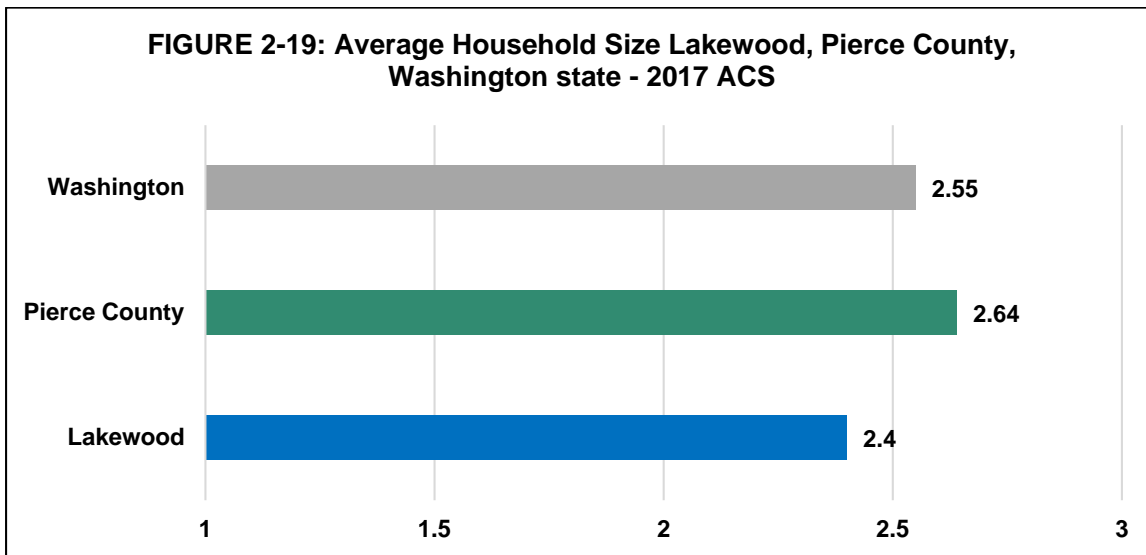
Rent-Occupied Housing Units

Lakewood has a significantly higher percentage of renter-occupied housing units than Pierce County and Washington state.

TABLE 2-5			
Owner and Renter Occupied Housing Units			
	Lakewood	Pierce County	Washington
Owner-occupied housing units	45.0%	61.2%	62.7%
Renter-occupied housing units	55.0%	38.8%	37.3%

Household size

The average size of a Lakewood household is 2.4 persons, making it smaller than the average Pierce County and Washington state household size.



Households with children

Compared to Pierce County and Washington state, Lakewood has a smaller percentage of households with children. In Lakewood, families with children constitute 53 percent of all households. That figure is 64 percent for Pierce County and 58 percent for Washington state.

Children and youth have higher levels of participation in recreational activities. With a smaller percentage of households with children, the City is likely to experience a lower participation rate in recreational activities compared to other municipalities in the state.

TABLE 2-6			
Households and households with children Lakewood, Pierce County, Washington state – 2017 ACS			
	Lakewood	Pierce County	Washington
Households with children	12,807	201,268	1,611,357
Total households	24,129	312,839	2,755,697
Percent of households with children	53%	64%	58%

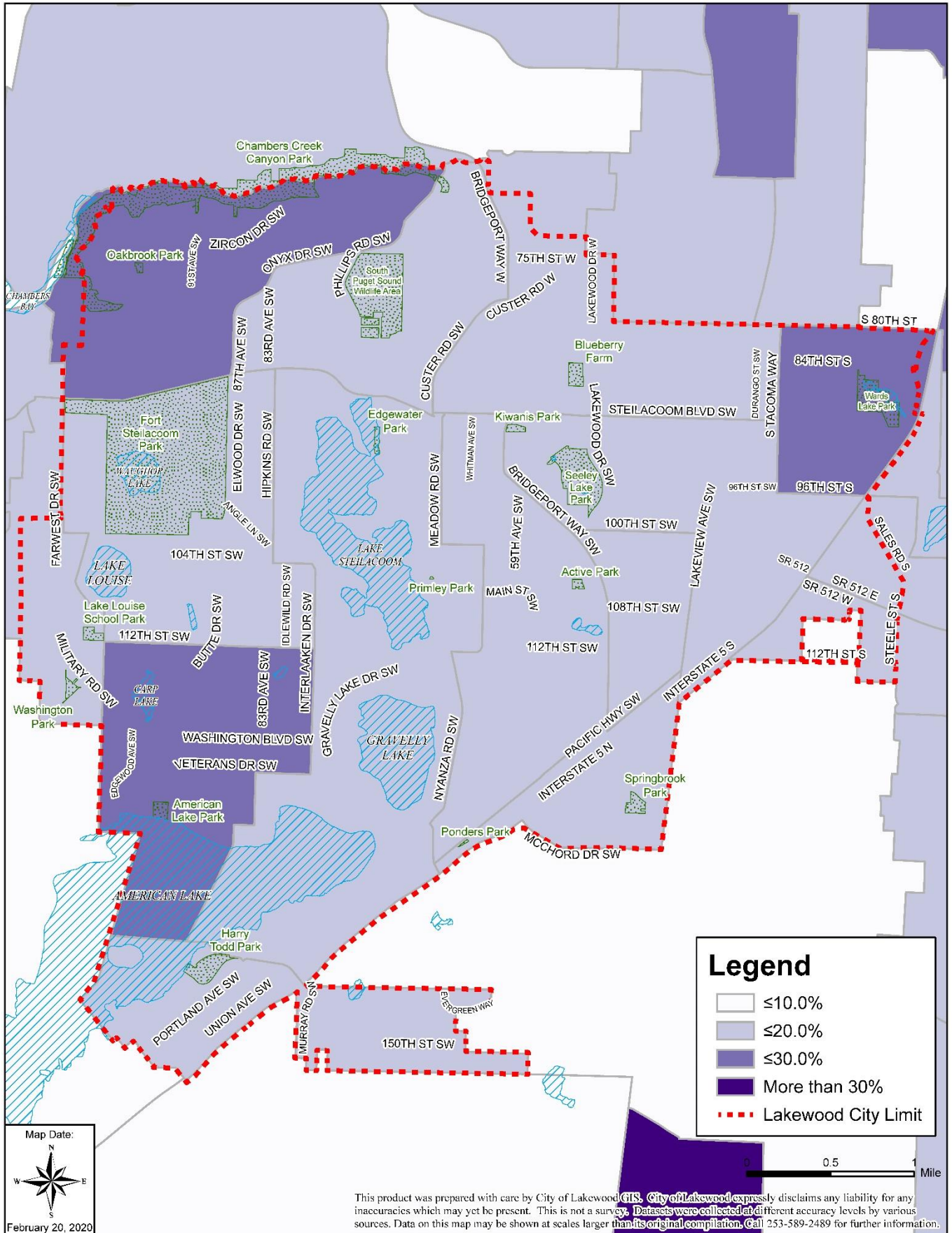
Persons with Disabilities

Lakewood has a higher rate of persons with a disability compared to Pierce County and Washington state. In Lakewood, persons with a disability make up 17.8 percent of the population. Persons with a disability constitute 13.7 percent in Pierce County and 12.8 percent in Washington state.

TABLE 2-7			
Persons with Disability Lakewood, Pierce County, Washington state – 2017 ACS			
	Lakewood	Pierce County	Washington
Total civilian noninstitutionalized population	17.8%	13.7%	12.8%

Lakewood's International District, Tillicum, Lakes District and Oakbrook neighborhoods contain the highest number of residents with a disability. Notably, the census tract that makes up the Oakbrook neighborhood includes Western State Hospital.

FIGURE 2-20: Population with a Disability by Census Tract – 2017 ACS



Health Inequities

Health equity is a key priority for the City. At the core, health equity means “ensuring opportunities for everyone to attain their highest level of health.”³ The Washington State Department of Health, describes health equity as:

“When all people have the opportunity to achieve their full health potential, regardless of:

- The color of their skin.
- Where they were born.
- Their level of education.
- Their gender identity.
- Their sexual orientation.
- The religion they practice.
- The job they have.
- The language they speak.
- The neighborhood they live in.
- Whether or not they have a disability.”

A healthy community means more jobs, better ways to get around, affordable housing, healthy food, connections to neighbors, and safe places to play and be outside.

While people and places in some areas of Lakewood are thriving, other neighborhoods are not yet enjoying these benefits.

Unfortunately, there are significant health inequities in Lakewood. The Tacoma-Pierce County Health Department (TPCHD) defines health inequities as “ those differences in health that are unnecessary, avoidable, unfair, and unjust.”⁴

The TPCHD’s 2015 Health Equity Assessment found:

- Zip code 98439, which is part of Lakewood (Woodbrook) and Joint Base Lewis McChord (JBLM), had one of the lowest life expectancy rates in the County, with life expectancy of less than 75 years.
- South Lakewood had some of the highest rates of cardiovascular disease.
- The Tillicum and Woodbrook neighborhoods were identified as having the highest health risk in Pierce County based on life expectancy, poverty, unemployment, high school graduation, frequency of mental distress, smoking, obesity, disabilities, and adverse childhood experiences.

For the full report see: <https://www.tpchd.org/home/showdocument?id=196>

³American Public Health Association. "Creating the healthiest nation: Advancing health equity." (2018).

⁴ Tacoma-Pierce County Health Department. "Fairness Across Places? Your Health in Pierce County: 2015 Health Equity Assessment." *Tacoma-Pierce County Health Department*. (2015):1-89.

Policies and decisions that can help or hurt a neighborhood, also known as social, economic and environmental conditions, can create widespread, long-term differences in health outcomes. Race, income, gender expression, and age also can create unfair differences in health outcomes. TPCHD created the Communities of Focus as a way to improve the social, economic, and environmental conditions that affect health. This approach focuses on what the community cares about and improves services, partnerships, investments, and civic engagement. In Lakewood, TPCHD selected Springbrook as one of its Communities of Focus.

The Washington Environmental Health Disparities Map⁵ is a tool to assess multiple, combined environmental risks. The map estimates a cumulative environmental health risk, which is the potential or probability for harm from a combination of environmental and vulnerability factors. For more environmental public health data see the Washington State Department of Health's Washington Tracking Network:
<https://fortress.wa.gov/doh/wtn/WTNIBL/>

Notably, this map provides rankings to “help compare health and social factors that may contribute to disparities within a community or between communities and should not be taken to be an absolute value.”⁶

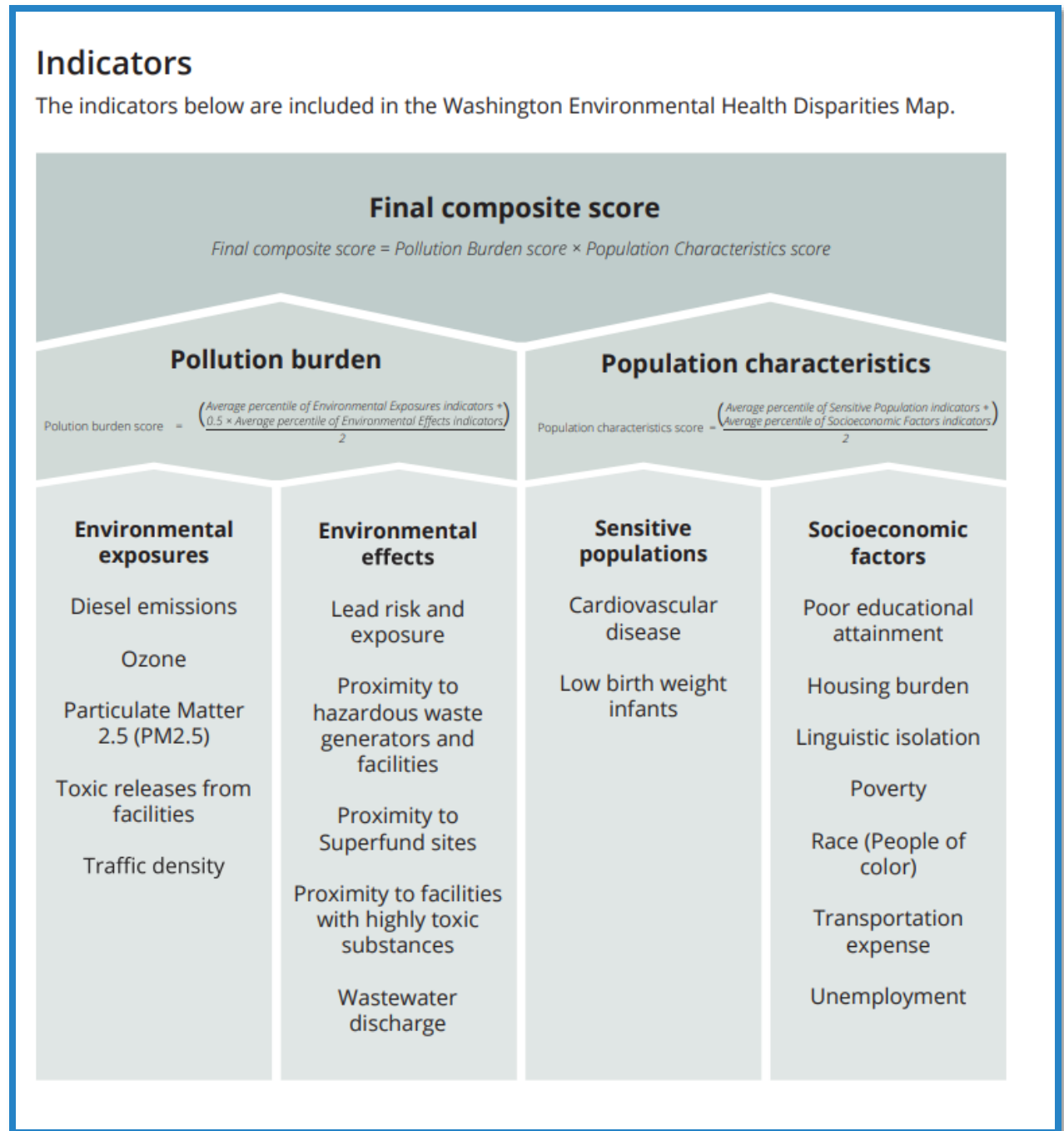
In Lakewood, census tracts making up the Springbrook, Tillicum, Woodbrook, International District, and Downtown neighborhoods consistently record the highest disparity rankings (8 and up) for environmental health disparities, environmental exposures, environmental effects, social economic factors, and sensitive population. A rank of 8 on this map means that 20 percent of communities in Washington state have a higher level of the factor is being scored, while 70 percent of communities have a lower level of the factor being scored. **Figure 2-21** provides an overview of disparity ranking indicators.

For more information see the full report at:
https://deohs.washington.edu/sites/default/files/images/Washington_Environmental_Health_Disparities_Map.pdf

⁵Min, Esther, et al. "The Washington State Environmental Health Disparities Map: Comparing environmental health risk factors across communities." *University of Washington Department of Environmental & Occupational Health Sciences*. (2019):1-44.

⁶ Ibid.

FIGURE 2-21: Washington Environmental Health Disparities Map Indicators



The following provides snapshots of Lakewood using the Washington Environmental Health Disparities Map as of February 26, 2020.

FIGURE 2-22: Washington Environmental Health Disparities V1.1 - Lakewood

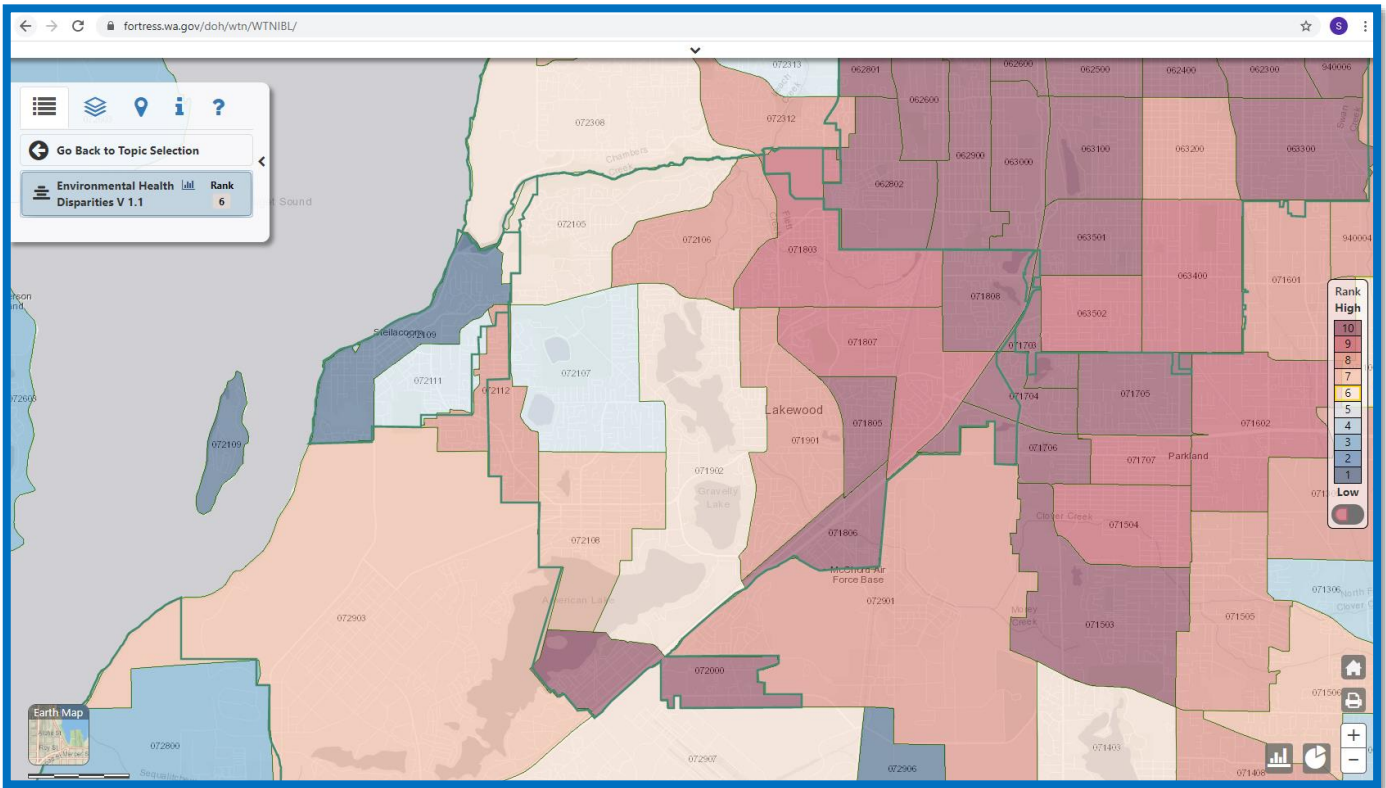


FIGURE 2-23: Washington Environmental Health Disparities Environmental Exposures - Lakewood

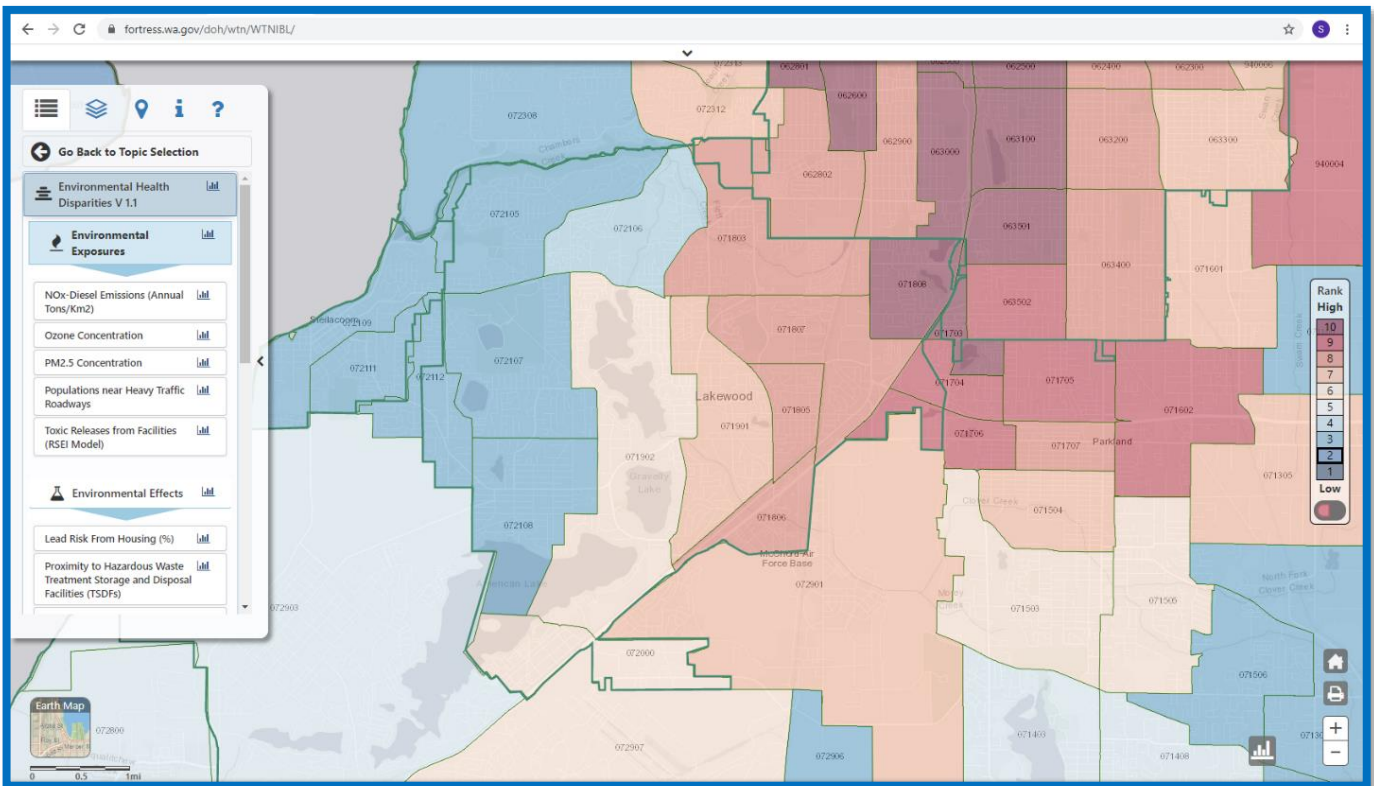


FIGURE 2-24: Washington Environmental Health Disparities Environmental Effects - Lakewood

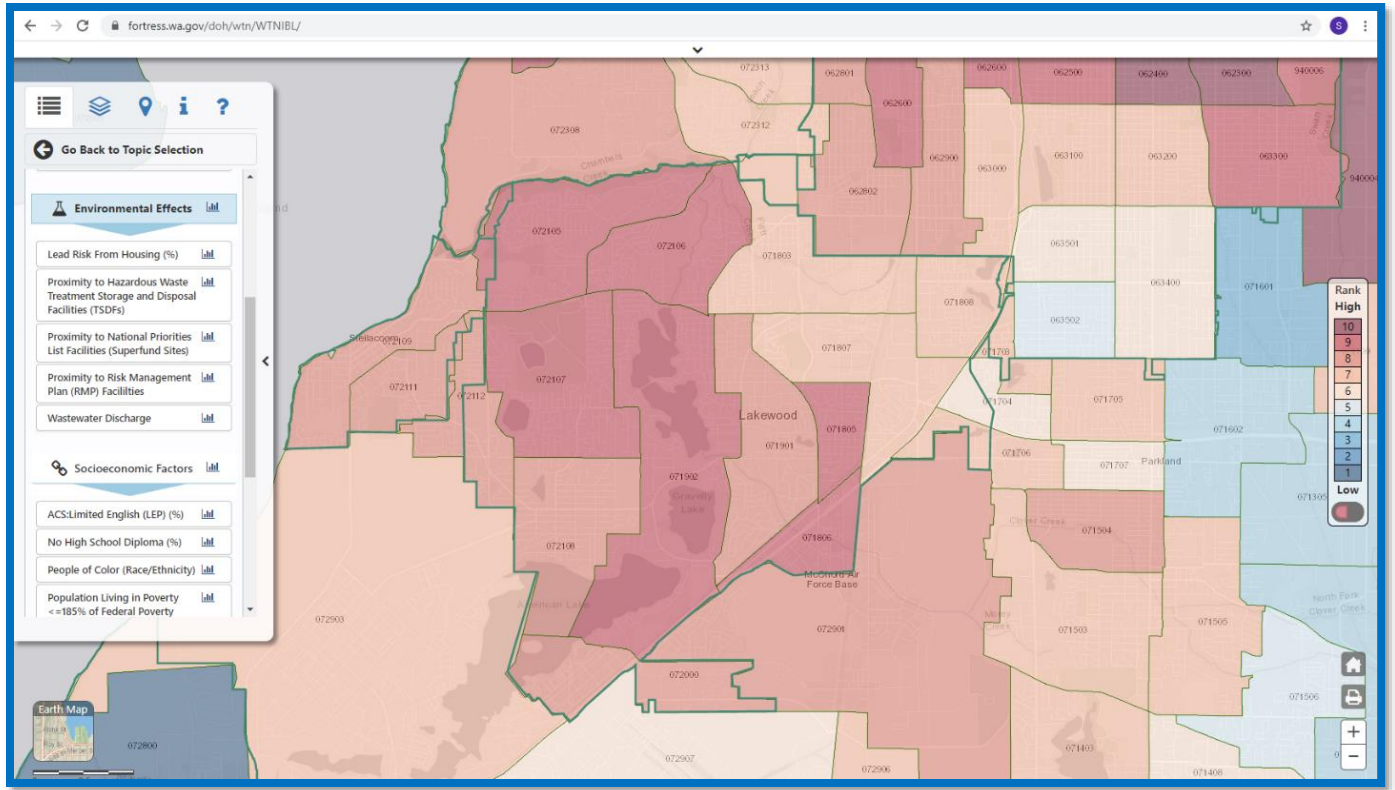


FIGURE 2-25: Washington Environmental Health Disparities Sensitive Populations - Lakewood

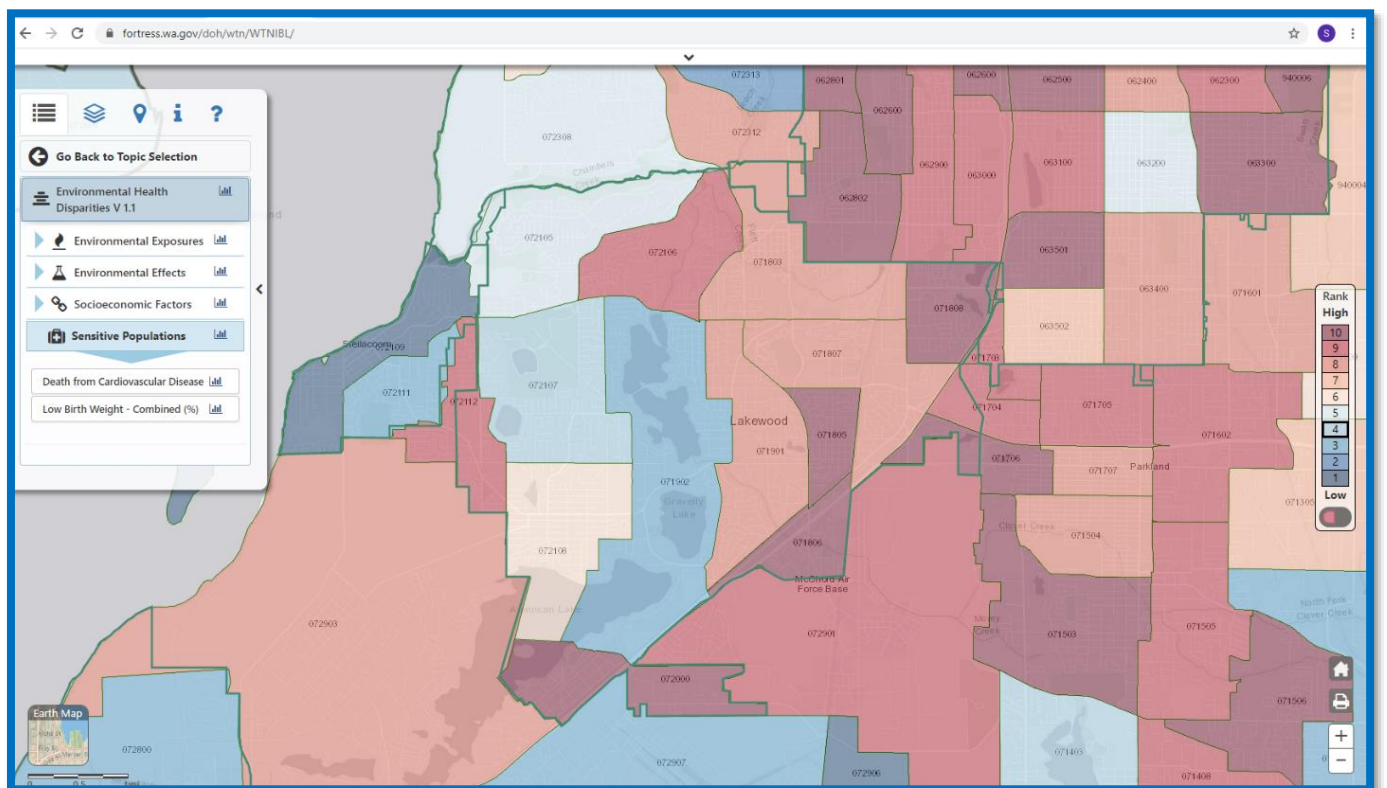
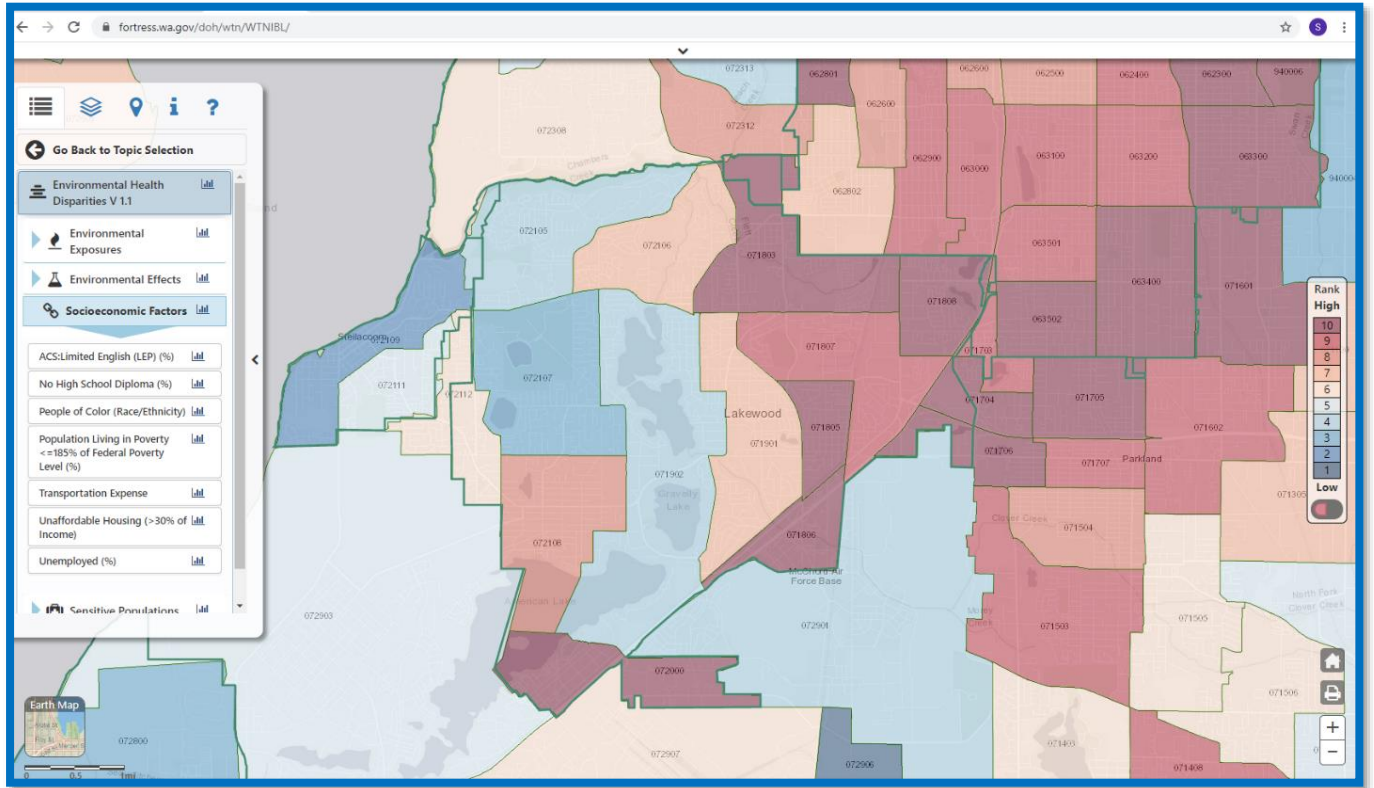


FIGURE 2-26: Washington Environmental Health Disparities Socioeconomic Factors - Lakewood



The City has a role and responsibility in promoting equity. The City strives to help reduce, and ultimately eliminate, inequities that exist in the community. In effort to do this, the City is actively working on increasing access to safe, quality, and well-maintained parks and open spaces so that all have access to meaningful opportunities for recreation. In particular, areas of focus for the City continue to include Springbrook, Tillicum, the International District, and the Downtown. The City also continues to partner with other entities and organizations to advance health equity and address social determinants of health.

Springbrook Park – Community Garden





American Lake Park

“American Lake Park is great.”

– Survey Respondent

Chapter 3: Demand and Needs Analysis

3.1 Overview

The first part of this chapter provides an overview of recent park and recreation trends at the national and state level. The second part provides an overview of the local trends collected through a multi-pronged public engagement effort during the spring, summer, and fall of 2019. This data was used to inform and develop the Level of Service measurements (LOS) described in the final section of this chapter. This includes recommendations for future park and open space acquisition and development, and explains why these actions are in alignment with the Goals, Policies, and Action Strategies of this plan. Recreation program inventory and development is addressed in **Chapter 5**.

3.2 Recreation Trends

As part of the Legacy Plan update process, the City reviewed national and state park and recreation trends from a variety of sources, including the National Recreation and Park Association, a study from the UCLA Luskin School of Public Affairs, the Outdoor Foundation, and the Washington State Recreation and Conservation Office (RCO). The following provides a brief overview of these reports.

National Trends

2019 NRPA Agency Performance Review

The National Recreation and Park Association (NRPA) recently published the 2019 NRPA Agency Performance Review. This report collected data from 1,075 unique park and recreation agencies across the United States (US) from 2016 to 2018. The report identified the following trends and issues impacting the provision of park and recreation services throughout the US:

Declining general fund support & increased demand for revenue

The report found that since 2008 general fund resources used to support local park and recreation services declined. Even with favorable economic conditions during the past few years this trend has continued. As a result of this trend, local park and recreation agencies increasingly support park and recreation operating budgets and maintenance costs through various fees and user charges. Per the NRPA, in 2017, a quarter of agencies had a cost recovery of 46 percent or more. The report stresses that with the growing reliance on cost recovery models “the need for self-generating revenues could put pressure on agencies as they continue in their mission to serve all members of their community.” Currently, the City’s park and recreation cost recovery goal is 45 percent. Over the past few years the City has achieved this goal using grants, fees, donations, and sponsorships.

Consolidation of public services

The report found that park and recreation agencies are “increasingly affected by efforts to consolidate public services.” Consolidation efforts are typically performed by agencies in an effort to reduce redundancies between various service providers and increase organizational efficiencies and capacities.

Increased investment in park infrastructure

Per the report, investment in park infrastructure increased during the past few years. The report indicated that this trend is likely to continue based on the existing, favorable economic conditions and aging infrastructure.

Impact of technology

The report found that technology continues to be more and more integrated into park and recreation systems. The report highlighted the use of park monitoring systems, like geofencing and beacon counters. The report also highlighted the increased use of recreational drones, autonomous vehicles, and the rise of e-sports for recreation programming.

Programming

While programming varied across park and recreation providers, the following activities were offered by over three-quarter of the agencies:

- Team sports (87 percent)
- Themed special events (87 percent)
- Social recreation events (86 percent)
- Health and wellness education (80 percent)
- Fitness enhancement classes (79 percent)

For agencies serving populations of 50,000 to 99,999, the following programs for children and seniors were provided by over three-quarters of the agencies:

- Summer camps (91.9 percent)
- Specific senior programs (86.2 percent)
- Specific teen programs (76 percent)

In addition to this report, the NRPA published 2019 top parks and recreation trends on its website. One top trend identified that dog parks, in particular large dog parks, are increasingly used for destination locations to increase local park revenues and tourism.

Senior-Friendly Parks

In 2014, the UCLA Luskin School of Public Affairs published a report “Placemaking for an Aging Population: Guidelines for Senior-Friendly Parks.” The report recommended the following 10 outcomes for creating more senior-friendly public space amenities:¹

- Accessibility
- Comfort
- Improved control environments
- Choice of options
- Safety and security
- Social support
- Physical activity
- Privacy
- Contact with nature
- Aesthetic and sensory delight

¹ Loukaitou-Sideris, A., L. Levy-Storms, and M. Brozen. "Placemaking for an Aging Population: Guidelines for Senior-Friendly Parks (p. 168). UCLA Complete Streets Initiative; Luskin School of Public Affairs." *Lewis Center for Regional Policy Studies* (2014). https://www.lewis.ucla.edu/wpcontent/uploads/sites/2/2015/04/Seniors-and-Parks-8-28-Print_reduced.pdf

The report highlighted that senior-specific/senior-friendly activities and park amenities include elements such as:

- Additional restrooms
- More seating with back and arm rests
- More shaded areas
- Walking trails
- Recreation programming
- Low-impact exercise machines and classes
- Games: Chess, bocce, etc.
- Public spaces that provide opportunities for social interaction

In Washington, it is estimated the senior population, age 65 and older, will increase from 15 percent in 2016 to 22 percent in 2040.²³ Given this trend, it is increasingly important that park and recreation providers consider senior-friendly amenities in park, recreation, and open space design.

2018 Outdoor Participation Report

Every year the Outdoor Foundation, a not-for-profit organization, publishes the Outdoor Participation Report (ORP).⁴ The 2018 OPR report found that outdoor participation grew slightly during the past three years. Since 2017, over 146 million (49percent) Americans ages 6 and over participated in an outdoor activity. While overall participation increased, the number of outings decreased by almost 1 percent from 11 billion outings in 2016 to 10.9 billion outings in 2017. Outdoor participation increased (0.4 percent) for 18-24 year olds, however it decreased for all other age categories, including 6-12 year olds (-0.6 percent), 13-17 year olds (-0.6 percent), 25-44 year olds (-0.2 percent) and 45 and older (-.01 percent).

Overall, the most popular activity when measured by participation rate and frequency of participation was running, which includes jogging and trail running. The report indicates that 19 percent of all Americans participate in running activities at an average of 76 outings per year. Running was the most popular activity for all race and ethnic groups except White populations.

On average, the report found that Black and Hispanic populations went on the most outings per year, at 86 and 87 outings respectively. White and Asian participants went on an average of 76 and 74 annual outings per year. Across all demographics the most common reason that motivated people to go outside was to get exercise.

The 2019 Outdoor Participation Report found similar declines in outdoor activities:

- -2 percent decline in moderate participation over the past decade.
- -7.4 percent decline in overall outdoor outings over the past year.
- -1.4 percent decline in youth outdoor outings over the past three years.⁵

² Colby, S. L., and J. M. Ortman. "Projections of size and composition: 2014–2060." *Current Population Reports, P25–1143*. Washington, DC: United States Census Bureau (2015).

<https://www.census.gov/content/dam/Census/library/publications/2015/demo/p25-1143.pdf>

⁴ Outdoor Industry Association. "Outdoor participation report." (2018).

⁵ Outdoor Industry Association. "Outdoor participation report." (2019).

Regional Trends

2013 State Comprehensive Outdoor Recreation Plan

In 2013 the Washington State Recreation and Conservation Office (RCO) published the report “Outdoor Recreation in Washington: The 2013 State Comprehensive Outdoor Recreation Plan” (SCORP).⁶ The report was crafted using significant public participation, including an advisory group, an online town hall, and telephone surveys. The intent of SCORP was to provide relevant park and recreation information to assist decision makers by helping them make informed decisions on park and recreation needs and desires.

The top three issues of concern for local recreation providers per the SCORP were:

- Funding and costs.
- Maintenance of existing facilities.
- Access issues and parking.

The report highlighted the challenge facing local park and recreation service providers due to population growth, increased urbanization, and changing demographics, particularly aging populations and growing minority populations. The following provides a few of the top priorities identified in this report:

- Promote the economic benefit of outdoor recreation in communication and outreach;
- Continue to offer diverse outdoor recreation opportunities;
- Maximize sustainability and environmental stewardship; and
- Consider the implications of changing demographics when making recreation decisions.

The report found that about 80 percent of Washingtonians visited a city, county, or state park within the past 12 months. Importantly, low-cost activities, less strenuous activities, or activities performed close to home had the highest participation rates. Conversely, more specialized activities, activities with high equipment needs, and activities that require travel had lower participation rates. Per the report, the five outdoor recreation activities with the highest adult participation rates were:

- Picnicking, BBQing, or cooking out, 81 percent
- Walking without a pet, 71 percent
- Wildlife viewing/photography, 59 percent
- Sightseeing, 57 percent
- Gardening, flowers or vegetables, 57 percent

The top five overall activities by participation rate were:

- 1) Walking in a park or trail, 87percent
- 2) Attending an outdoor concert or event, 59 percent
- 3) Relaxing, reading, hanging out, 58 percent
- 4) Picnicking or BBQing, 56 percent
- 5) Playing, 55 percent

⁶ Ritchie, Amanda, et al. “The 2013 State Comprehensive Outdoor Recreation Plan.” (2013).

Economic Analysis of Outdoor Recreation in Washington State 2015

In 2015, RCO published "Economic Analysis of Outdoor Recreation in Washington State."⁷ This report found that in Washington state \$21.6 billion is spent every year on recreational trips, including equipment, across all recreational land types, public and private.

Per the report, Washingtonians on average spent 56 days a year outdoors. Of this, the average Washingtonian visited local parks 27 days a year, making local parks the most visited park type for outdoor recreation. The report found the average local park visit resulted in an expenditure of \$7 per visit, per person (2014). For special events at local parks this expenditure increased to \$45 per day, per visit (2014).

The report found that the highest recreation expenditures per trip were for recreation in or on public waters, followed by events like youth sport tournaments.



SummerFEST Triathlon



⁷ Schundler, Greg, and Tania Briceno. "Economic analysis of outdoor recreation in Washington State." (2015).

3.3 Community Engagement – Local Recreation Trends

The City thoughtfully crafted a multi-pronged public involvement campaign to provide community members ample opportunities to be involved in the plan’s update. Throughout the spring, summer, and fall of 2019 the City hosted a number of engagement events in-person and online to capture the park and recreation needs and desires of those who live, work and play in Lakewood. Based on past experience and research data, the City recognized that many “traditional” engagement efforts would not yield a representative sample of Lakewood as a whole. In effort to get a more representative sample, the City provided a number of targeted outreach events throughout the community, including focus groups and pop-up events. In total, the City’s engagement efforts resulted in over 1,300 unique comments from 937 community members. The following section provides an overview of the community input received.

Table 3-1 provides a list of all engagement events by type and the estimated number of participants per event.

TABLE 3-1		
Engagement Events - Type and Participation		
Senior Activity Center Aging Expo	Engagement	19
Coffee with Mayor	Engagement	8
SummerFEST	Engagement	60
Farmer's Market	Engagement	80
Ready to Learn fair	Engagement	45
National Night Out	Engagement	61
Tillicum Community Center	Engagement	31
Summer Concert series	Engagement	36
Fort Steilacoom Dog Park	Engagement	27
Controlled Online Survey	Engagement	179
Open Online Survey	Open House	254
BooHan Market	Engagement	16
Open House 1	Open House	13
Open House 2	Open House	10
Open House 3	Open House	6
Online Open House	Open House	7
Lakewood Multicultural Coalition	Focus Group	3
Lakewood Youth Council	Focus Group	20
Lakewood United	Focus Group	20
PRCS Personnel (select)	Focus Group	7
PRCS Personnel (all)	Focus Group	15
Lakewood United	Focus Group	20
Total		937

The following provides a brief summary of the various engagement events held throughout the City as part of the Plan update process:

Legacy Plan Task Force

Throughout the update process the Legacy Plan Task Force (LPTF) met once a month to provide guidance on the update. A committed group of community stakeholders, the LPTF discussed demographic data, funding and resource strategies, level of service measurements, engagement events and community involvement, goals and strategies and park amenities. The LPTF was instrumental in reviewing and providing feedback on drafts of the plan.

Open Houses

Community members and local stakeholders were invited to three open houses. Two were held at City Hall (July and August 2019) and the other was held at the Lakewood Library (July 2019). A total of 29 individuals attended the open houses. At the open houses attendees were able to provide input on: 1) the strengths, weaknesses, opportunities, and threats of the City's existing park and recreation system; 2) the visioning process, including feedback on the 2014 Legacy Plan goals and strategies; 3) their favorite park; and 4) what type of park and recreation amenities they want added or improved in the City in the next few years.



Pop-up event at the Farmers Market

“Pop-up” Events

The City held nine “pop-up” events throughout Lakewood. Pop-up events were typically held at existing community events to increase participation by unrepresented or underrepresented populations by engaging the community in the community. For example, the City held pop-up events at Springbrook Park during National Night Out, Fort Steilacoom Park during the Summer Concert Series, at the Farmer’s Market, at Clover Park High school during the Ready to Learn Fair, and at the Senior Activity Center during its Aging Expo. It is estimated that 370 individuals provided input at these events. These events allowed participants to provide input on: 1) their favorite park; and 2) what type of park and recreation amenities they want added or improved in the City in the next few years.

Focus Groups

The City organized focus groups with multicultural community stakeholders, the Youth Council, Parks, Recreation, and Community Service (PRCS) personnel, and neighborhood stakeholders. The multicultural community stakeholders group helped the City craft its engagement plan. Three members of this focus group went on to join the LPTF. The focus group with the Youth Council allowed the City to collect input from an age group commonly ignored by more traditional outreach efforts. The Youth Council focus groups provided feedback on how parks and recreation services could be more youth friendly. The PRCS focus group provided input on the day-to-day operations of the City’s parks and recreation system, including a detailed discussion on the strengths, weaknesses, opportunities, and threats facing the City’s parks, open spaces, and recreation services. The neighborhood stakeholder focus group allowed participants to provide input on: 1) their favorite park; and 2) what type of park and recreation amenities they want added or improved in the City in the next few years.

Online Open House

In effort to provide more flexible opportunities for those who live, work, and play in Lakewood, an Online Open House was available on the City’s website from July to September 2019. This platform was designed to replicate the in-person open house with the bonus of being available to the general public at any time. Seven individuals provided feedback using this platform. Like the open houses above, participants were able to provide input on: 1) the strengths, weaknesses, opportunities, and threats of the existing park and recreation system; 2) the visioning process, including feedback on goals and strategies; 3) their favorite park; and 4) what type of park and recreation amenities they want added or improved in the City in the next few years.

Surveys

Like the Online Open House, in effort to provide additional flexible opportunities for those who live, work, and play in Lakewood, the City provided two online surveys: an open online survey and an online controlled survey. Between the two surveys, the City collected 324 responses. Both surveys were available in English, Spanish, and Hangul. The online surveys consisted of 19 standardized questions. Most questions were multiple choice, however, several questions allowed users to provide open-ended feedback. **Appendix B** provides a copy of the open online survey. **Appendix C** provides an overview of survey results.

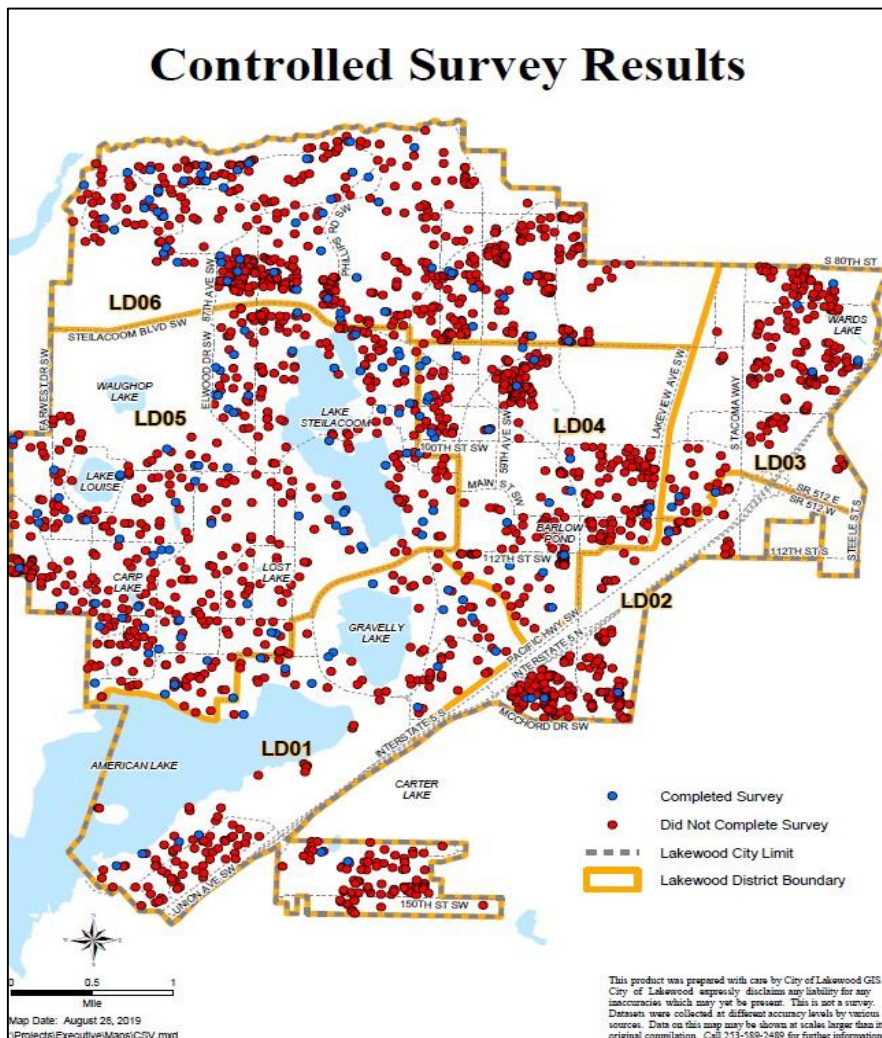
Open Online Survey

The open online survey was available for anyone to access from June 25 to July 31, 2019. The City provided links to the survey on the City's website, social media outlets, in the City Manager's Weekly Bulletin, and in an email blast to all registered park and recreation participants. Hard copies of the survey were available at City Hall. In total, the City collected 256 responses from the open online survey.

Controlled Online Survey

For the controlled online survey, two thousand (2,000) residences in Lakewood were chosen at random to participate. The residences selected received letters in the mail providing a link to the survey and a unique identifier (passcode) that was required to access to the survey. Hard copies of the survey were available at City Hall. Of the 2,000 randomly selected residences, 1,865 of the letters were delivered (93 percent). The remaining 135 letters (7 percent) were returned to City Hall either due to vacancies or other address issues. Of the 1,865 residences that received mailed survey notification, the City collected 168 responses constituting an overall survey response rate of 9 percent. **Figure 3-1** depicts the 2,000 addresses selected for the controlled survey – residences that completed the survey are denoted in blue and those that did not complete the survey are denoted in red.

FIGURE 3-1: Controlled Survey 2000 randomly selected households and participation status



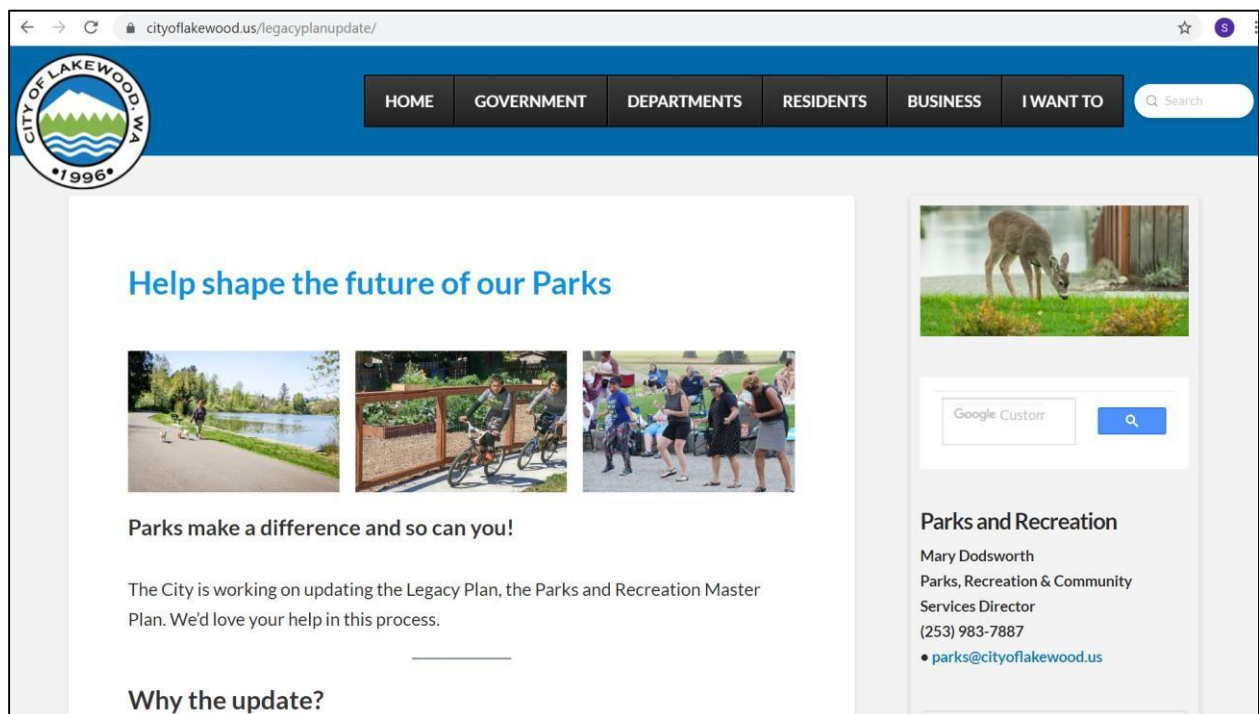
Park and Recreation Advisory Board (PRAB)

The City presented periodic updates to the Park and Recreation Advisory Board (PRAB) at regularly scheduled public meetings. At the first meeting, PRAB was provided an overview of the update process and schedule. At the second meeting on February 25, 2020 PRAB reviewed and provided feedback on a draft of the Legacy Plan.

Additional Legacy Plan Outreach

The City provided information on the update process on the City’s website, see **Figure 3-2**. This included information on why the City was performing the update and how to get involved in the process. The City also published information about the update process and how to get involved in the Lakewood Connections Magazine.

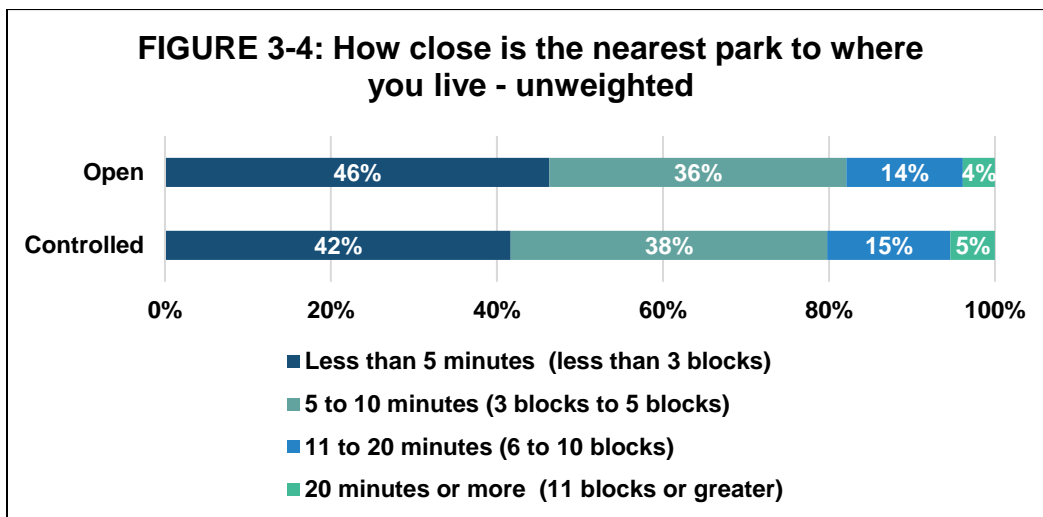
FIGURE 3-2: Legacy Plan Update Website



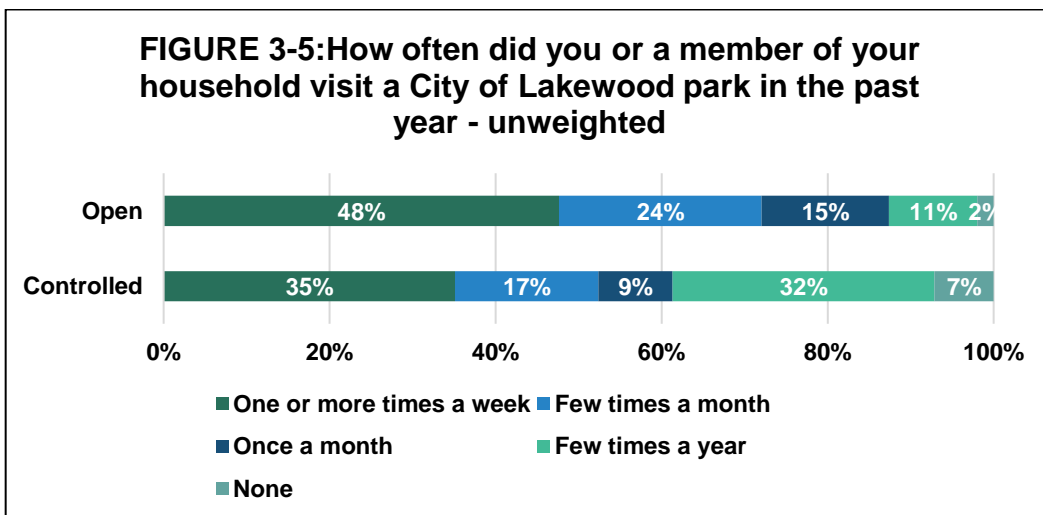
Survey Findings

The following provides an overview of the major survey findings. **Appendix C** provides complete survey results.

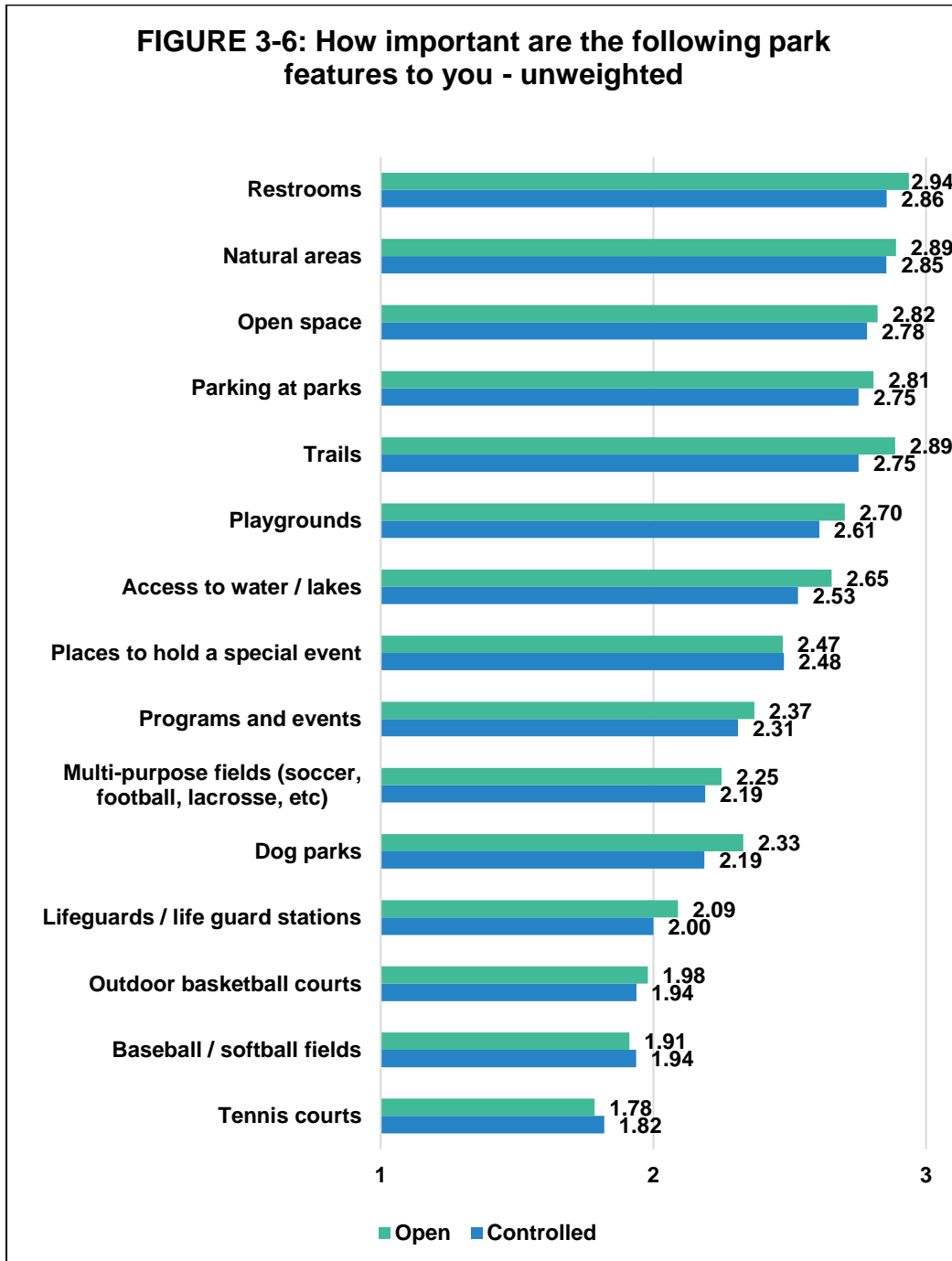
- Representation: Demographically and geographically, both surveys had areas of over and under representation. Based on past experience and research data, the City assumed this would occur. Proactively, the City strategically held a number of targeted outreach events throughout the community to hear from unserved and underrepresented voices.
- About 80 percent of survey respondents identified living within five blocks or fewer of a park. Very few indicated that they lived more than 20 minutes (or 11 blocks or greater) from a City park.



- More than 50 percent of survey respondents indicated that they or a member of their household went to a City park a few times a month or more; very few participants indicated that they or a member of their household did not use a City park in the past year.

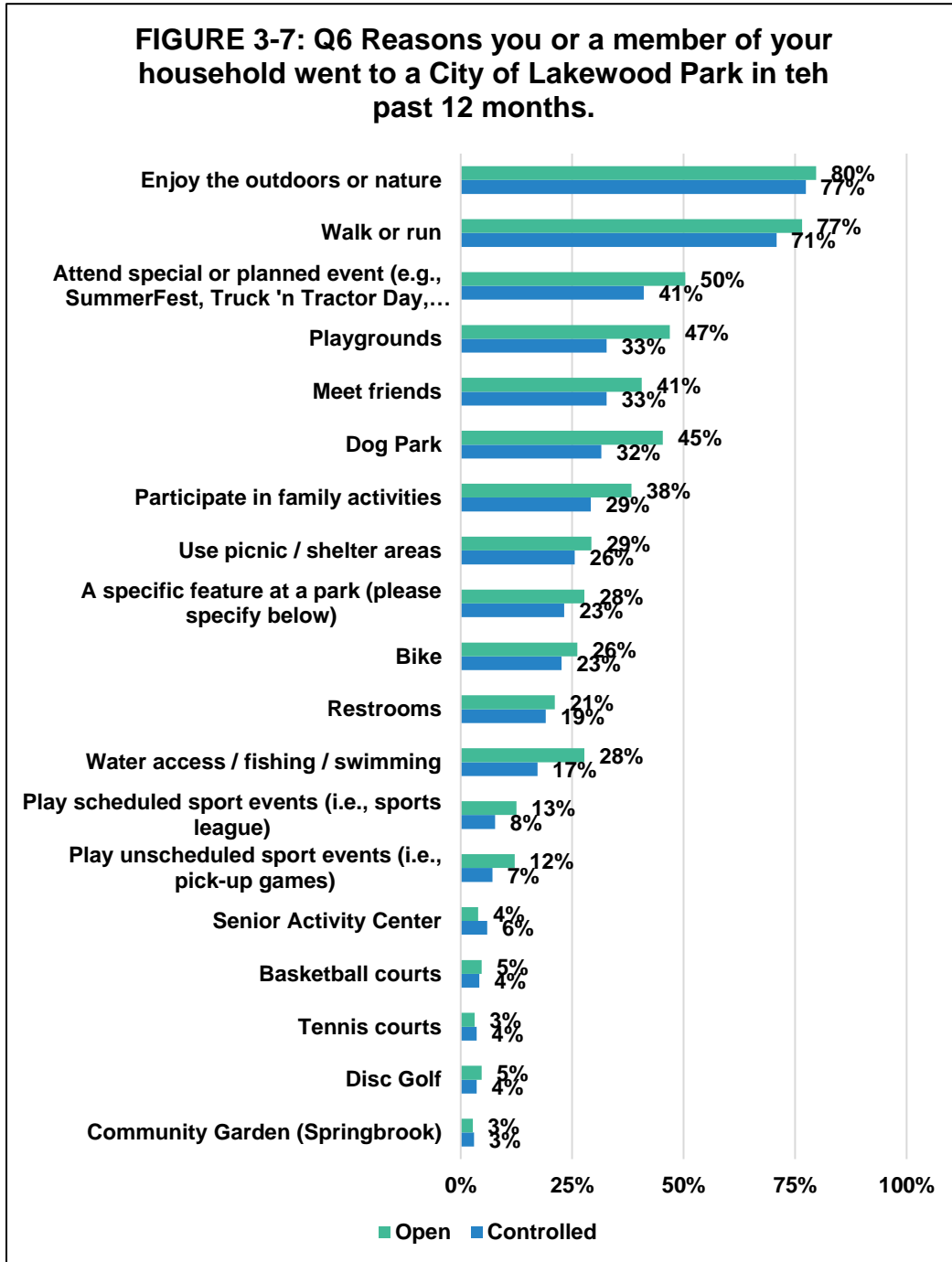


- Over 70 percent of survey respondents indicated that they usually travelled to a City park by car.
- Survey respondents indicated that the highest rated park features by importance were: restrooms, natural areas, trails, open space, and parking.

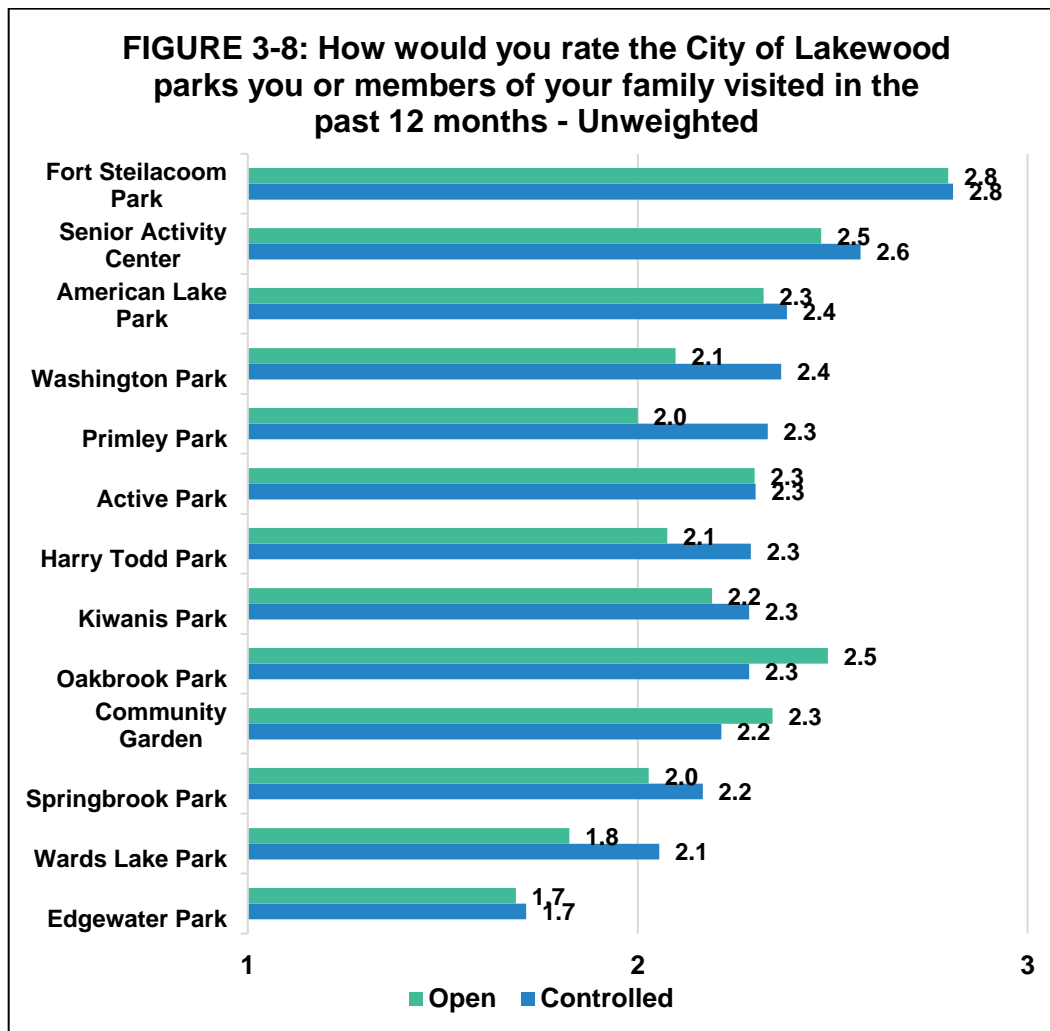


- Survey respondents indicated that the lowest rated park features by importance were: tennis courts, baseball/softball fields, outdoor basketball courts, lifeguards/lifeguard stations.

- Survey respondents indicated that the top reasons for going to a City park were to: enjoy the outdoors or nature, walk or run, attend a special or planned event, use the playgrounds, meet friends, and use the dog park.

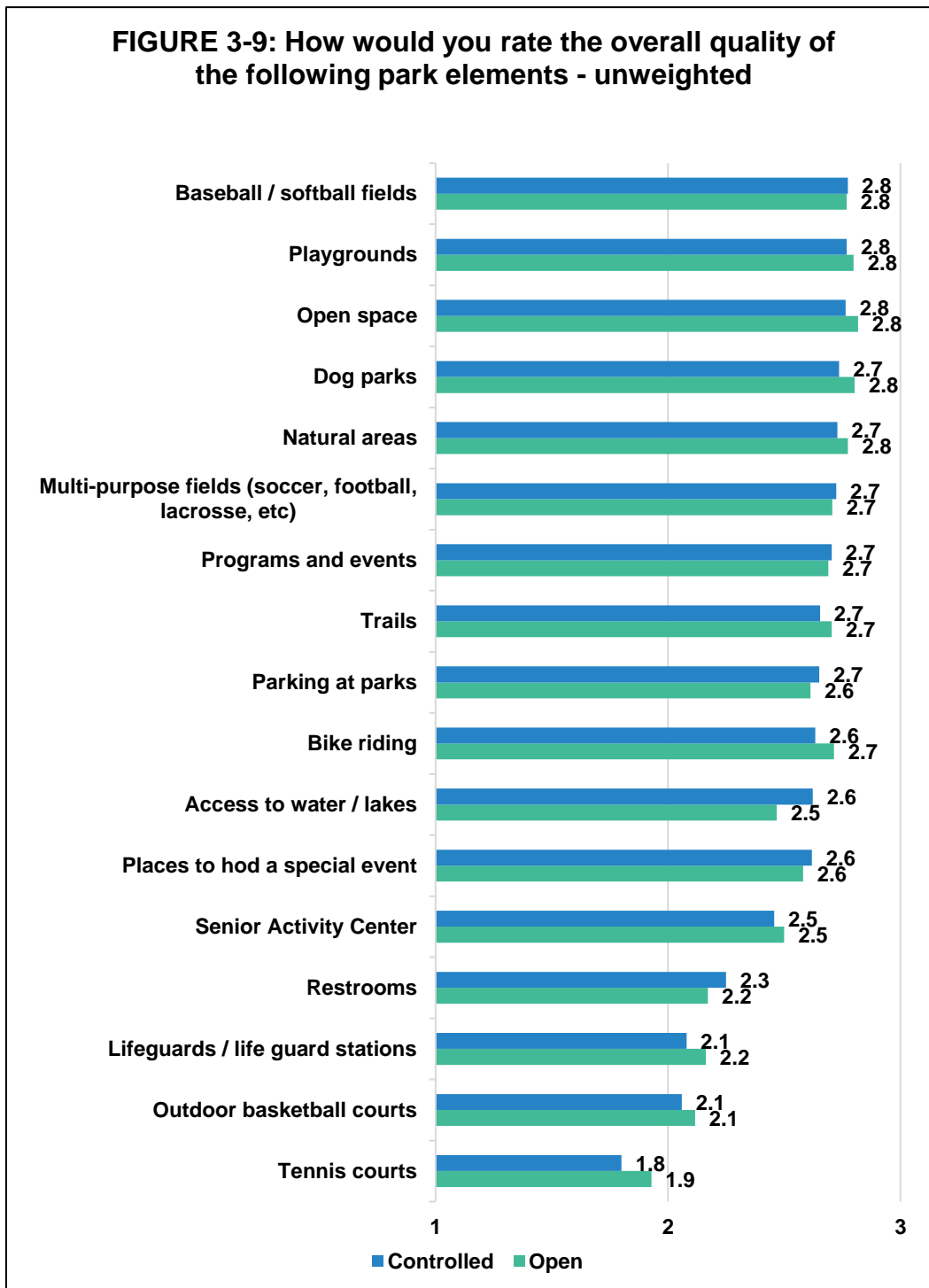


- Survey respondents indicated that the top reasons for not using the City's parks were: no time, don't feel safe, don't know where they are, too crowded, and lack of amenities. This question had an open ended element which allowed participants to express why they did not use a City park. Respondents provided specific safety concerns that they had, as well as others reasons, including access issues, issues with dog users, and a lack of desired amenities.
- The main park visited by survey respondents was Fort Steilacoom Park, followed distantly by American Lake Park and Harry Todd Park.
- All City parks, with the exception of Wards Lake Park and Edgewater Park, received a rating of excellent or fair from survey respondents. These two parks are currently undergoing master plans for future redevelopment.

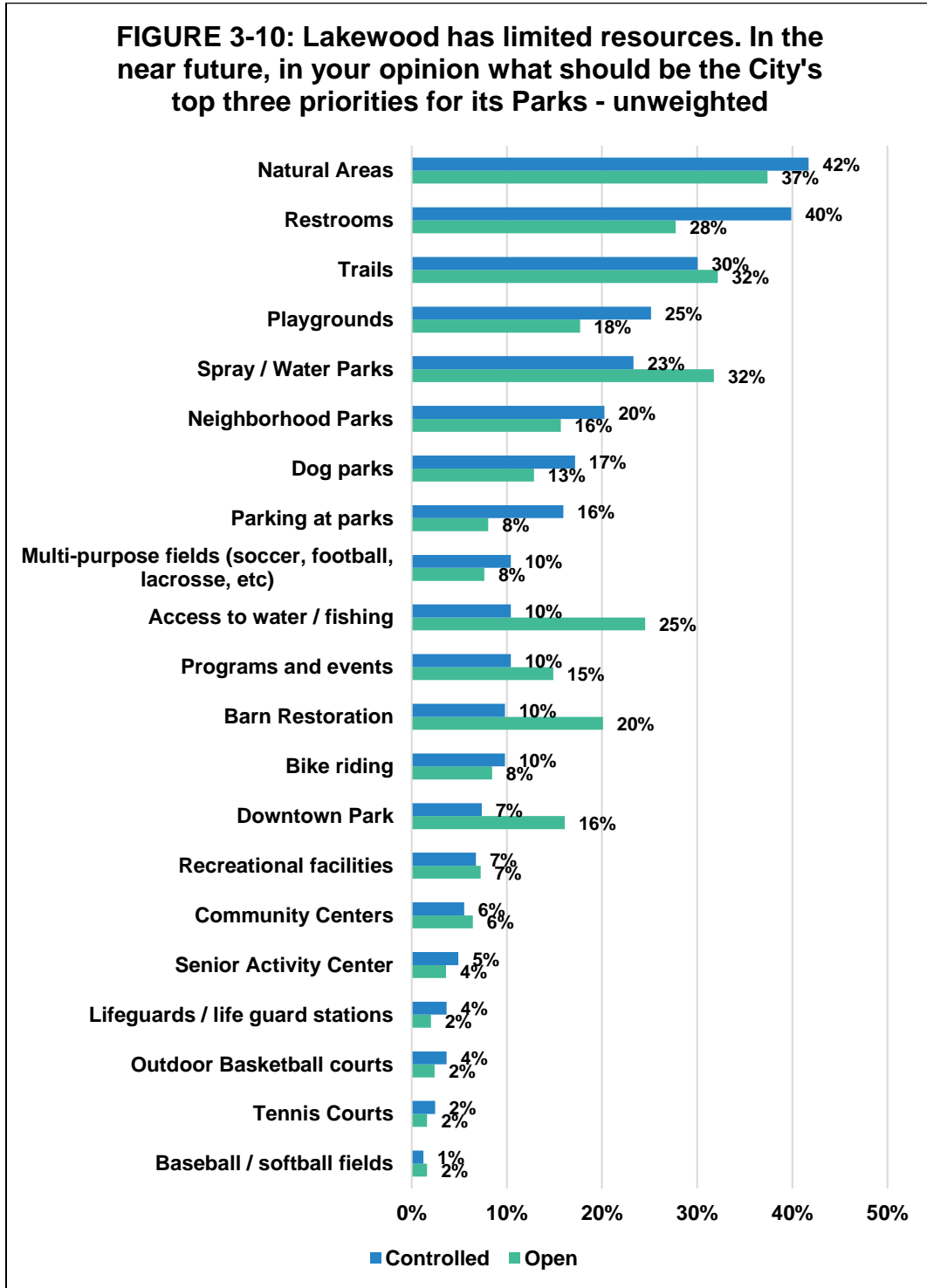


- Over 70 percent of survey respondents indicated that they or a household member attended at least one recreation program or special event offered by the City in the past 12 months. This question allowed participants to express why they did not attend a program or event. The most common reason was access issues, such as the time and locations events were held.

- Survey respondents indicated that the highest quality park amenities were: open space, dog parks, baseball/softball fields, and natural areas.



- Survey respondents indicated that the City's top priorities for its parks system should be: natural areas, restrooms, trails, spray/water parks, and access to water/fishing.



- Survey respondents indicated that the lowest quality park amenities were: tennis courts, outdoor basketball courts, lifeguards/lifeguard stations, and restrooms.

Other Engagement Event Findings

- Similar to the survey, overwhelmingly engagement event respondents indicated that Fort Steilacoom Park was their favorite park (57 percent), followed distantly by Springbrook Park (13 percent) and Harry Todd Park (10 percent). (Note: the City held engagement events at these three parks).
- Some engagement events asked respondents to rank 2014 Legacy Plan goals by importance, on a scale of one to five with one being 'not important' and five being 'very important.' All goals averaged a score of over four. There were some comments and questions about the readability and intent of the some of the goals. As a result of this feedback and other engagement event input, the updated Plan attempts to make goals more accessible and better organized.

SummerFEST pop-up event



- Some engagement events asked respondents to perform a Strengths, Weakness, Opportunities, and Threats (SWOT) analysis on the City parks. The following elements were identified:

STRENGTHS

- Potential future natural areas.
- Parks and recreation personnel.
- Capacity to host diverse activities.
- Partnerships with other entities.
- Variety of parks: regional, community, neighborhood.
- Services for older adults.

WEAKNESSES

- Limited resources/personnel.
- Limited undeveloped land.
- Lack of covered and/or indoor facilities.
- Higher than average population turn-over.
- Perceived safety issues.
- Communication and outreach.
- Ability to reach underserved/unserved populations.
- Language barriers.

OPPORTUNITIES

- Ownership of Fort Steilacoom Park.
- Future population growth.
- Nimbleness of organization.
- Ability to respond to new trends/community needs.
- New technologies and best practices.
- Partnerships with other entities.
- Natural areas.
- Historic barns at Fort Steilacoom Park.
- Park improvements/new park amenities.

THREATS

- Limited resources.
- Deferred maintenance.
- Poverty and health disparities.
- Population growth: park pressure/overuse.
- Noxious weeds.
- Conflicts between users.
- Ability to maintain existing/new facilities.
- Environmental Changes/Challenges.
- Retirements/Personnel changeover.

Engagement Event Themes

All engagement events asked participants to identify the type of park and recreation amenities they wanted to see added or improved in the City in the next few years. A comprehensive list of all Legacy Plan engagement event comments can be accessed here: <https://tinyurl.com/ParkEngagement>

The City identified several main themes:

1) Provide more diverse park amenities for all age groups

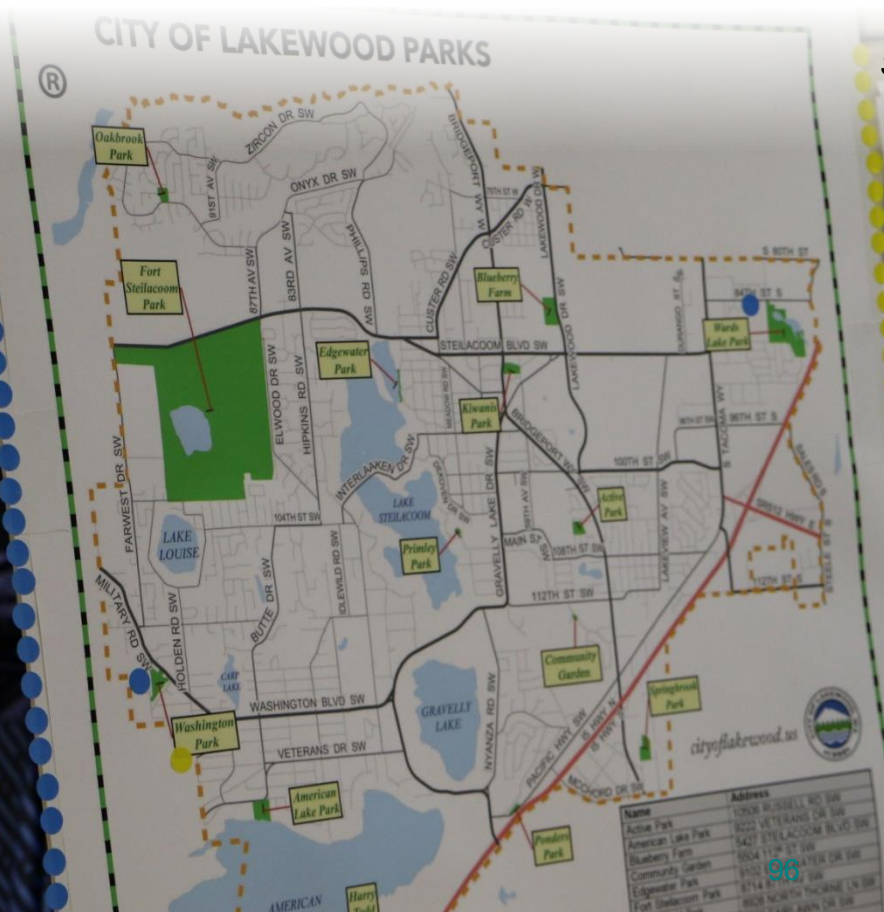
Expand park and recreation amenities to provide a wider diversity of active and passive opportunities at City parks and facilities with opens space. **Figure 3-11** depicts the number of comments on specific desired active and passive park features.

Active Recreation Amenities: The most commonly desired active recreation amenity was a spray park. Other more frequently discussed active recreation amenities were playgrounds, basketball courts, multipurpose synthetic turf fields, and adult playgrounds/exercise equipment.

Passive Recreation Amenities: The most common passive park amenities identified were restrooms, walking and trails, seating, benches, and picnic areas or shaded areas, parking, water fountains, and dog-related activities.

2) Increase safety and security features at parks

Expand security measures in place at City parks, such as: cameras, police patrols (on foot, bike, and car), emergency call boxes, crime prevention through environmental design elements, and increased animal control for off-leash dogs.



Senior Activity Center Aging Expo pop-up event

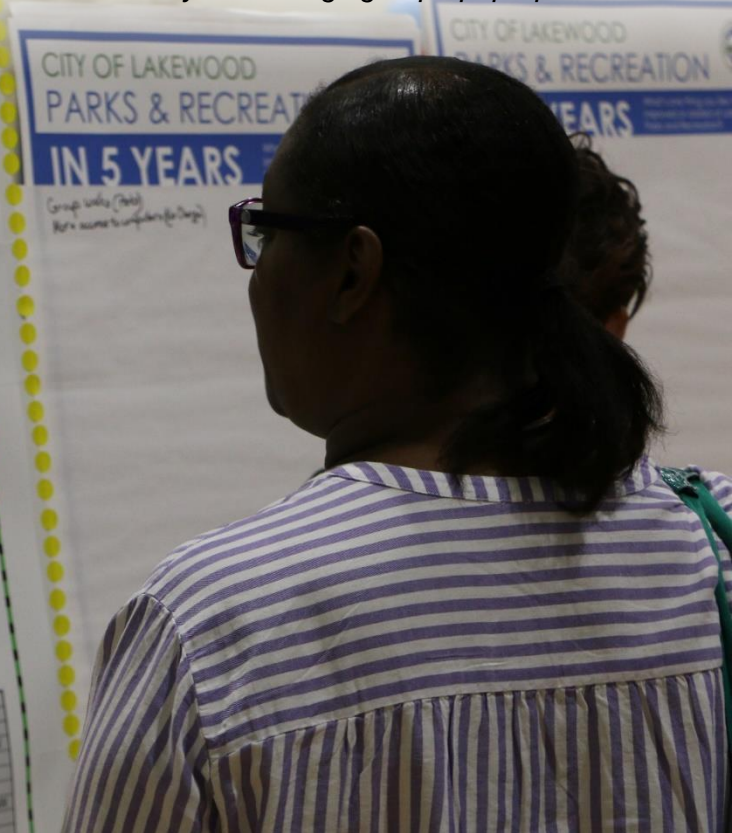
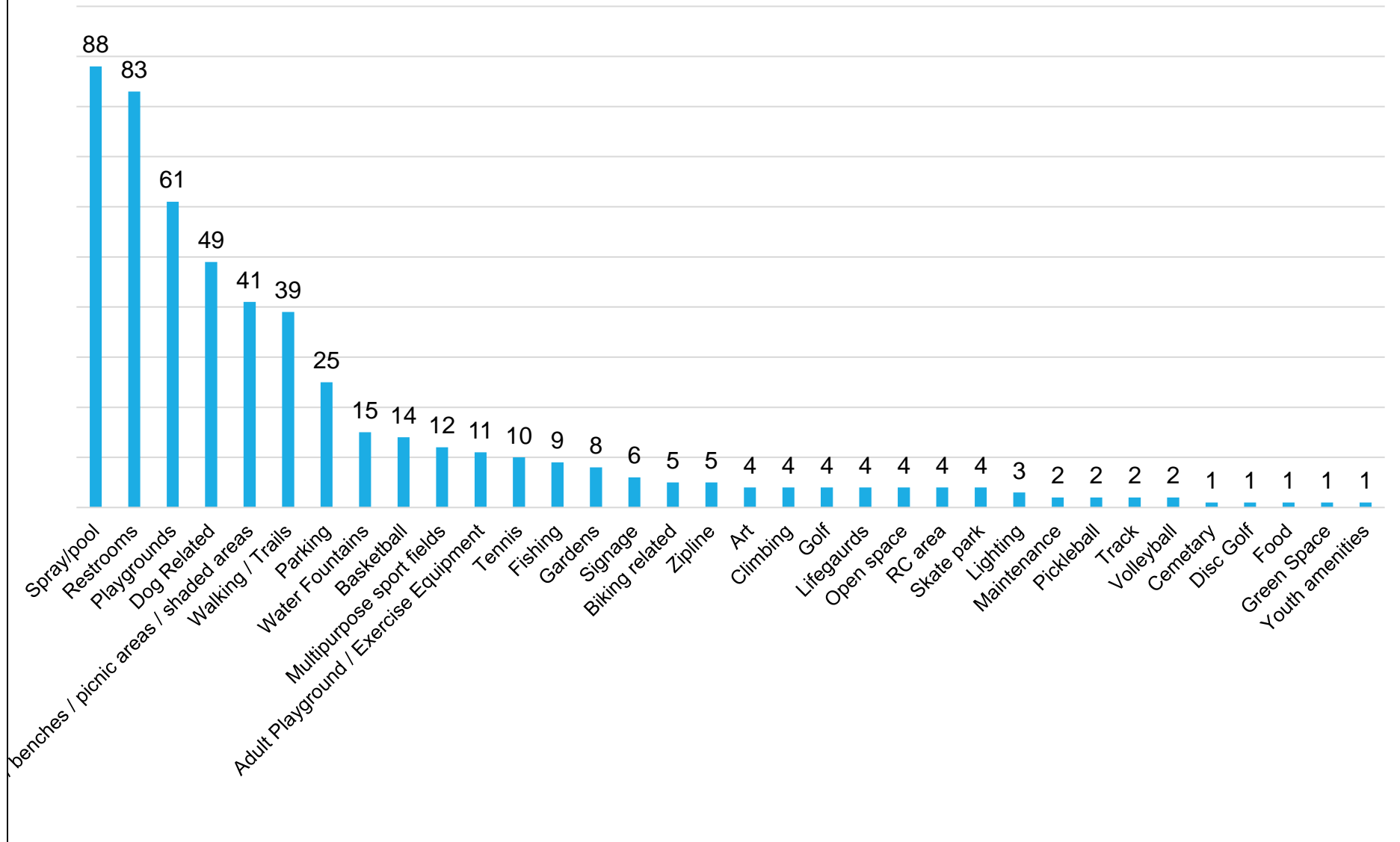


FIGURE 3-11: Comments on specific types park features



3) Increase the availability of restrooms and drinking fountains

Expand and/or improve restroom facilities at the City's regional and community parks. There were also a number of comments about wanting to see permanent restroom facilities in neighborhood parks.

4) Maintain, improve, and expand trails and walkways

Running, jogging, hiking and/or walking consistently ranked as some of the most popular outdoor recreation activities. The 2013 State Comprehensive Outdoor Recreation Plan (SCORP) found that "the activity with the highest average number of days of participation by far among all Washington residents is walking (with or without a pet)."⁸ Many comments and survey results indicated a strong interest in maintaining, improving, and expanding trail systems and pathways in Lakewood parks, as well as developing safer routes to parks and other public spaces using sidewalks and multimodal trail systems, including linear parks.

5) Increase accessibility of programs and events throughout the City

Expand City events in Lakewood and provide City events in various locations throughout Lakewood. The majority of these comments were directed specifically at the City's Farmers Market. Comments expressed a desire to see the Farmers Market held at different locations, as well as different times during the week and/or on the weekend. Starting in the spring of 2020 the City will host a Night Market at the Colonial Plaza downtown.

Other comments expressed interest in expanding special events, such as the Summer Concert series, and in having food trucks and other food/beverage amenities located near or in parks. In addition, there were a number of comments that stressed the importance of water access, ADA access, and more park sites closer to where respondents lived.

6) Improve traditional and web-based communication

Several comments highlighted the lack of awareness of parks, open space facilities, recreation programming, and special events. Several comments noted that a searchable recreation amenity feature on the City's website would be helpful to find parks and open space facilities with the amenities people are interested in.

Geofencing, a GPS or RFID technology that creates a virtual geographic boundary, may also be a useful communication technology tool in the future. In addition to counting park visitors and tracking park visitation patterns and economic impacts, this technology could be used to prompt visitors as they enter the park about the amenities and upcoming events offered at that park.

7) Expand existing parks, preserve natural resources, and acquire new parkland, including a Downtown Park

Many comments expressed a desire to expand existing parks and create more parks, including establishing a Downtown Park. There were also several comments expressing the desire to preserve the historic barns at Fort Steilacoom Park.

⁸ Ritchie, Amanda, et al. "The 2013 State Comprehensive Outdoor Recreation Plan." (2013).

3.4 Level of Service

Level of service measurements (LOS) provide a quantifiable assessment of the strengths, weaknesses, and gaps of service in the City's current park and recreation system. RCO recommends a LOS determination for park and recreation planning, however this element is not required to be eligible for RCO grants.

There are a variety of LOS measurements used by local agencies, including quantity, quality, distribution, and access measurements. Each type of measurement has its potential advantages and disadvantages. Some of the more common LOS measurements are:

1. *Distribution measurements*: Often called a "walkshed" measurement, this measures the areas or percent of the population within a desired designated walking time or distance of a park or trail. A commonly used walkshed distribution measurements is a 10-minute walking time or 0.5-mile walking distance from a park or open space area with consideration for man-made and natural barriers that limit safe accesses, such as major arterials or bodies of water.

The advantage of using a distribution measurement is that it considers the equitable distribution of parks or open space throughout a jurisdiction. The goal is that all residents have reasonable, proximate, and safe access to parks or open space by meeting the desired walkshed distance or time.

The disadvantage of using a distribution measurement *alone* is that it: 1) does not consider population growth and increased intensity of use; 2) it does not consider the quality or diversity of parks, open space facilities, or amenities; and 3) it may not match community preferences and priorities for current needs and demands in a specific area.

2. *Quantity per capita measurements*: This measurement shows the existing quantity of parks or specific amenities usually per capita (often per 1,000 residents) and compares this number to the desired quantity (facilities or acreage) on a per capita level for the community. For example:

Community Parks = 2.5 acres per 1,000 residents

Neighborhood Parks = 1.5 acres per 1,000 residents

Soccer/Lacrosse/Football Fields = 1 field per 7,500 people

Skate Parks = 1 per 40,000 people

The advantage of using a quantity per capita measurement is that it considers population growth and facility needs, as well as intensity of use.

The disadvantage of using a quantity per capita measurement is that *alone* it 1) does not consider the distribution of parks or amenities; 2) it does not consider the quality of parks, amenities, or other facilities; 3) it does not take into consideration seasonal amenities, for instance more outdoor pools in eastern Washington; and 3) it may not match local community preferences and priorities for current needs and demands. For example, one skate park, notably of an undetermined size, per every 40,000 people

may not fit the needs of every community or it may be located in the north side of a city when the majority of would-be users are located in the south side of a city.

3. *Quality measurements*: This measurement often includes assessments of amenity condition, safety criteria, and public satisfaction.

The advantage of using a quality measurement is that it considers the condition of parks and amenities.

The disadvantage of using a quality measurement *alone* is that: 1) it does not consider the distribution of parks; 2) it does not directly consider population growth but does consider intensity of use through a condition assessment; 3) it may not match community preferences and priorities for current needs and demands, and 4) assessment grading conditions can be subjective; grading should require a high level of consistency.

To alleviate the disadvantages of having a single LOS measurement, the City has elected to use two LOS measurements: 1) a walkshed measurement and 2) a quality and diversity measurement, known as the Park Amenity Condition Assessment (PACA).

3.5 2014 Legacy Plan LOS

The 2014 Legacy Plan established a distribution LOS in the form of a walkshed measurement. As mentioned, one of the benefits of using a walkshed measurement is that it clearly depicts where there are current service duplications and service gaps, i.e., areas with service duplications are those with more than one park within the desired walkshed distance, whereas, areas with service gaps are those with no parks within the desired walkshed distance. A distribution LOS clearly shows where future park and open space acquisitions may be necessary to provide a more equitable distribution of parks and open space facilities across the City.

The 2014 Legacy Plan established the following walkshed measurement:

All addresses within Lakewood are within a 0.75-mile walking distance of a neighborhood park* equipped with a playground facility.

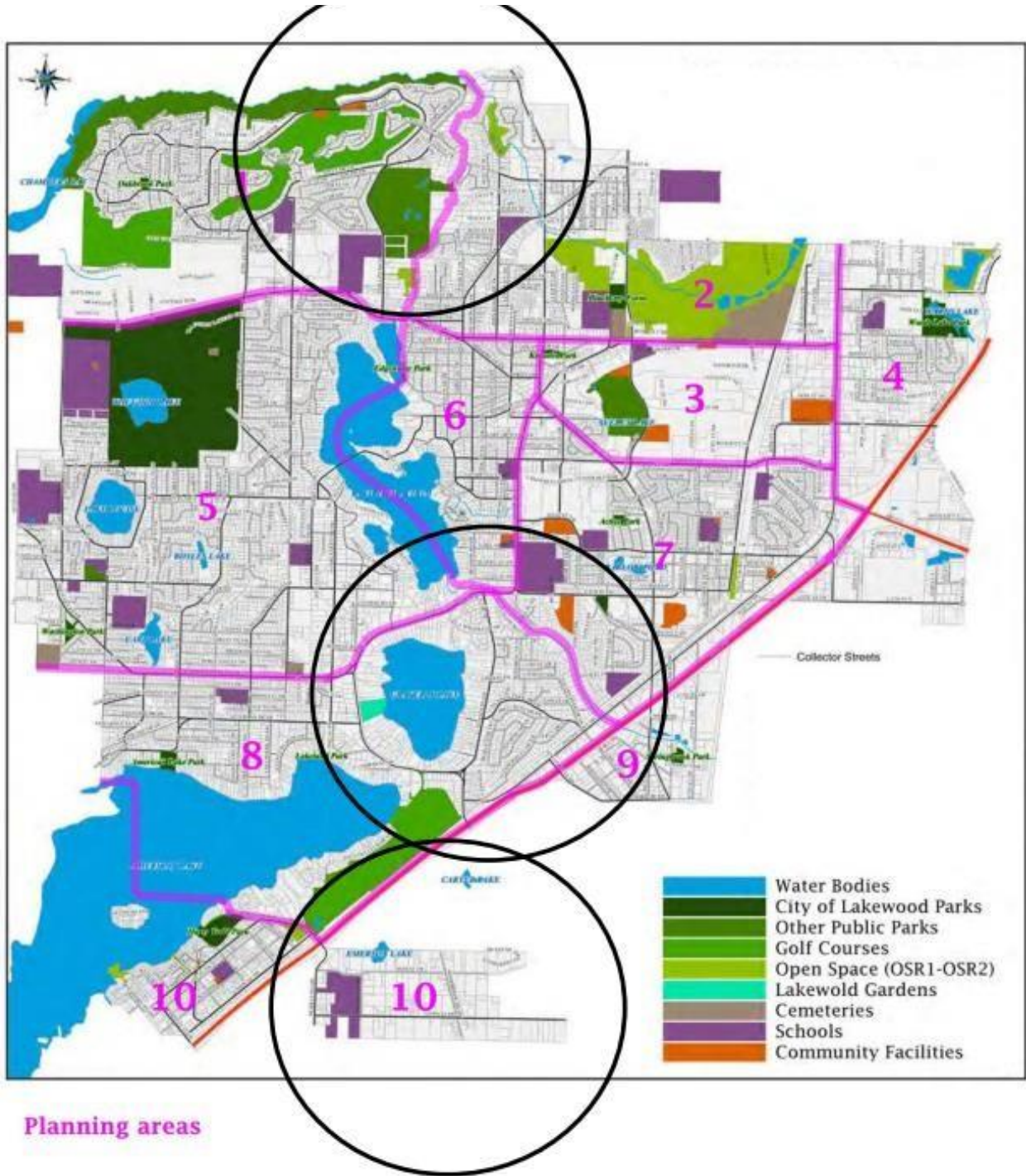
*This LOS allowed community and regional parks to act as neighborhood parks if they met the qualification of having a playground facility; all City community and regional parks have playground facilities.

To help identify and determine gaps in this walkshed measurement, the 2014 Legacy Plan established 10 park planning areas (PPAs) across the City. The PPA's boundaries were designed using major physical barriers, such as arterials and water bodies that restricted safe and convenient access to parks. The 2014 Legacy Plan walkshed measurement analysis determined that there were three (3) areas within various PPAs that were potentially underserved as they were not within a 0.75-mile walking distance of a neighborhood park equipped with a playground facility. These PPAs and areas were:

- **PPA 2** - The north section, west of Bridgeport Way
- **PPA 8** - The east section, east of Gravelly Lake
- **PPA 10** - The east section, east of I-5.

Figure 3-12 provides the 2014 Legacy Plan map depicting the established PPAs in pink geometric figures and the identified potential gaps in the 0.75-mile walkshed measurement designated by the black circles.

FIGURE 3-12: 2014 Legacy Play LOS Walkshed Analysis - Potential Gaps

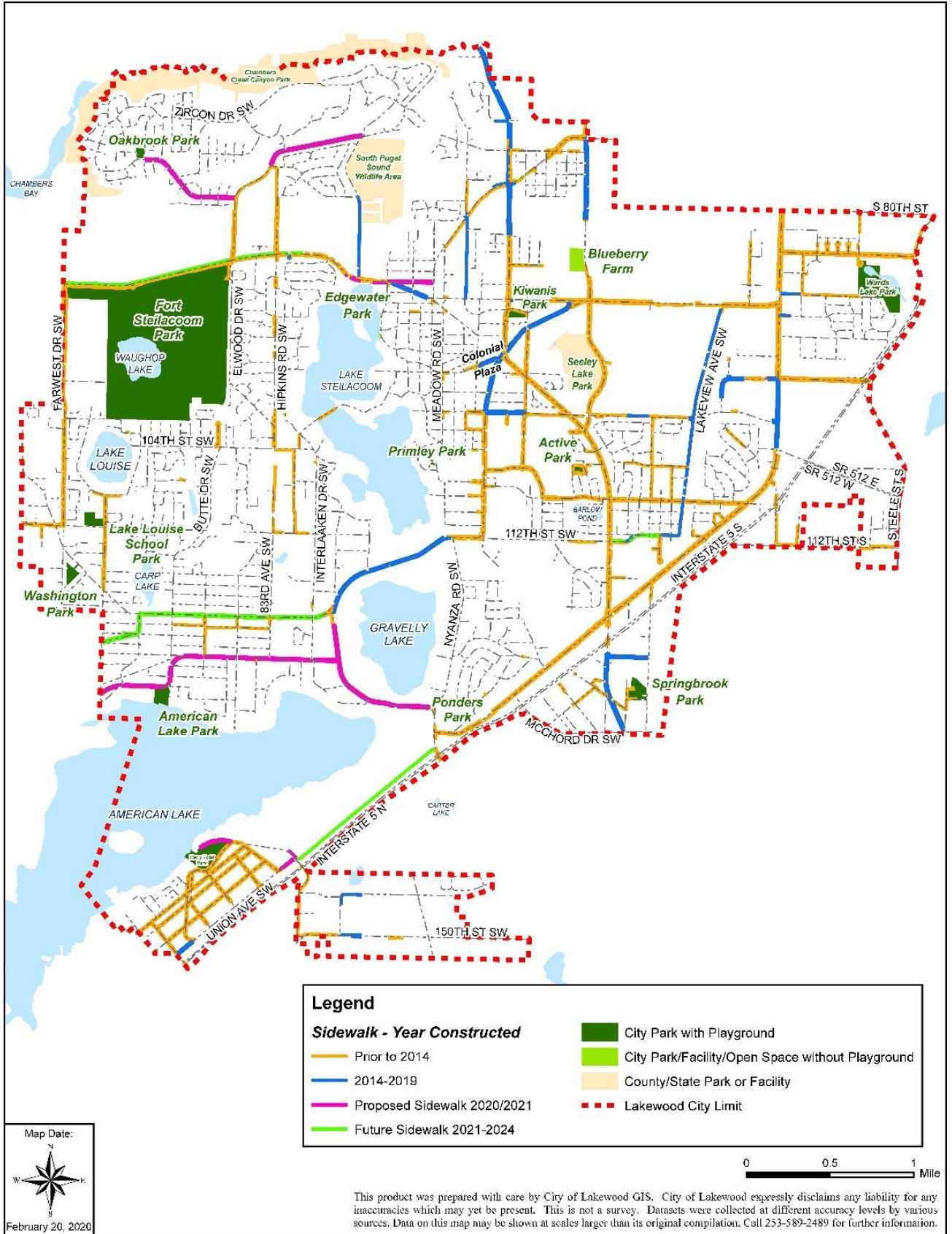


Since 2014, the City has completed a number of infrastructure projects that improve access to parks, open spaces, and increase non-motorized connectivity throughout the City. The following provides an overview of the improvements in the PPAs identified as having potential gaps in service in the 2014 Legacy Plan:

- **PPA 2:** The City is currently working with Pierce County and University Place on the Chambers Creek Canyon Trail system that connects to Chambers Creek Regional Park. Together, these entities are working to improve access to the Chambers Creek Canyon Area by building trailheads and sanctioned trails. The Chambers Creek Canyon Area covers approximately 200 acres of primarily undeveloped wooded habitat along Chambers Creek. The parties agreed to collaboratively work on the trail between the Chambers Creek Trailhead and Kobayashi Park in University Place and Phillips Road in Lakewood. This work will include the development of new trailheads at Phillips Road and Zircon Drive in Lakewood's Oakbrook neighborhood, and over 2.5 miles of new and updated trail. When finalized, this trailhead will increase access to a park in PPA 2's north section, west of Bridgeport Way. This improvement will not increase access to a park with a playground facility, unless one is added to the development plans.
- **PPA 8:** The City is currently in the process of developing a 10 to 12-foot non-motorized path on the lake-side of the roads around Gravelly Lake (Gravelly Lake Drive and Nyanza Road SW). When finalized, this path will provide safe, active recreation opportunities, such as walking, running, and bike riding, in PPA 8's east section, east of Gravelly Lake. When finalized, this loop will increase access to open space in PPA 8. To date a section along the northwest side of Gravelly Lake is complete. This improvement will not increase access to a park with a playground facility, unless one is added at a future date.

In addition to this path, the City added a significant amount of sidewalks throughout the City to increase connectivity of neighborhoods creating safe routes to schools and parks in Lakewood, see **Figure 3-13**.

FIGURE 3-13: Sidewalk Construction in Lakewood 2014 to 2024



PPA 10: No park related improvements have occurred in the eastern area of PPA 10 which was identified as underserved. Thus, no improved access to parks with open space or playground facilities occurred in this PPA. Access to open space will be significantly reduced when Woodbrook Middle School is closed and the parcel is redeveloped for industrial purposes.

The following provides an overview of the park and open space infrastructure improvements done in all other PPAs since 2014:

- **PPA 9:** The City acquired land and expanded Springbrook Park and built an ADA accessible pedestrian bridge allowing those living in north Springbrook, across Clover Creek, to access the park. Prior to that, this area was not within a 0.75 mile walking distance of a park due to Clover Creek acting as a physical barrier restricting safe access. The City is currently in the process of expanding Springbrook Park and working on the restoration of Clover Creek. This expansion will increase access to parks with open space and playground facilities for those living in north Springbrook.
- **PPA 1:** The City added a new playground at Oakbrook Park.
- **PPA 4:** The City recently completed a new Master Plan for Ward's Lake Park. Potential park improvements would include: trail expansion, open space improvements, improved water access, safety features, and neighborhood connectivity.
- **PPA 5:** The City is currently working on adding All Abilities playground features to the playground at Fort Steilacoom Park.
- **PPA 6:** The City is currently working on a new Master Plan for Edgewater Park. Potential park improvements include: neighborhood parking, improved access, shoreline landscaping and stabilization, walking trail, and other park amenities.
- **PPA 10:** The City is currently working on improving water access at Harry Todd Park by creating an ADA accessible pathway to a renovated waterfront, replacing the restroom, replacing the playground facility, and building a fishing pier and finger docks on American Lake.

3.6 Legacy Plan 2020 LOS

The plan establishes a new walkshed measurement and adds a new measurement that assesses the quality and diversity of park amenities.

Distribution Measurement - Walkshed LOS

Building off the 2014 Legacy Plan, this plan continues to use a walkshed measurement with a few modifications. This plan's walkshed measurement is:

Walkshed Measurement

All Lakewood addresses are within a 10-minute walk of a publically accessible park or open space facility.

Why the change in Walkshed Measurement?

Changes to the walkshed measurement align with the plan's vision of "a healthy and vibrant community where opportunities abound" and the Plan's mission of providing "quality parks, diverse programs, and sustainable practices" as it:

1. Expands criteria to include all parks and open space facilities. These spaces allow people to participate in passive or active, muscle-powered activities, build social connections, and provide opportunities for people to engage in civic activities.
2. Removes the requirement for a playground. The City still firmly believes that children and youth require spaces for unstructured play in an effort to boost cognitive, physical, and social development. The City strives to provide a number of environments where children of all ages and abilities can actively play and learn. The City believes that these types of opportunities are not limited to steel and plastic playgrounds. For example, nature play provides opportunities for children and youth to be active while engaging with natural elements and developing sensory and motor skills.⁹ Importantly, parks with playground facilities will score higher on the new quality and diversity LOS, known as the Park Amenity Condition Assessment (PACA), described in more detail the next section of this chapter.

In alignment with Goal 2 of this plan, the City strives to provide environments where all individuals, regardless of age and ability can engage in unstructured, preferably muscle-powered, activities, as well as build social connections and actively engage in civic activities.

3. Reduces the walkshed distance to 10-minutes which equates to approximately 0.5 miles. This distance is more standard across park and recreation providers in the United States and is consistent with the NRPA's 10-minute walk campaign. As a result of this change, some areas of Lakewood that met the 2014 walkshed LOS may no longer meet this plan's walkshed LOS.

⁹ Moore, Robin. "Nature play and learning places. Creating and managing places where children engage with nature." (2014). <https://natureplayandlearningplaces.org/>

What is open space?

There is no definitive definition for open space. **Appendix H** provides a sample of the various definitions of open space used by other jurisdictions. For illustrative purposes, the following examples show the diversity of open space definitions by municipalities in Washington state:

Renton, WA (RMC 4-11-150):

“Any physical area that provides visual relief from the built environment for environmental, scenic or recreational purposes. Open space may consist of developed or undeveloped areas, including urban plazas, parks, pedestrian corridors, landscaping, pastures, woodlands, greenbelts, wetlands and other natural areas, but excluding stormwater facilities, driveways, parking lots or other surfaces designed for vehicular travel.”

Redmond, WA (RMC 20A.20):

“**Open Space.** Any land, area, the preservation of which in its present use would (1) conserve and enhance natural or scenic resources, or (2) protect streams or water supply, or (3) promote conservation of soils, wetlands, beaches or tidal marshes, or (4) enhance the value to the public of abutting or neighboring parks, forests, wildlife preserves, nature reservations or sanctuaries, or (5) enhance recreation opportunities.

Open Space, Active. Open space which may be improved and set aside, dedicated, designated or reserved for recreational facilities such as swimming pools, play equipment for children, ball fields, court games, picnic tables, etc.

Open Space, Passive. Open space which is essentially unimproved and set aside, dedicated, designated, or reserved for public or private use or for the use and enjoyment of owners, occupants.”

Marysville, WA (MMC22A.020.160):

“Open Space” means any parcel or area of land or water set aside, dedicated, designated, or reserved for public or private use or enjoyment.

“Open space, public” means an area dedicated in fee to the city, and operated and maintained by it. Public open space is designed primarily for the use of residents of a particular development, but cannot be reserved for their exclusive use due to the public ownership.”

Oakbrook Park



This Plan relies on the definition found in Lakewood Municipal Code (LMC) Title 18A.10.180. The Plan also is informed by the planning goals of the Growth Management Act (GMA) and the City’s Comprehensive Plan.

LMC18A.10.180 provides the following definitions for open space and park:

“Open space” means land and/or water area with its surface predominantly open to the sky or predominantly undeveloped, which is **set aside to serve the purposes of providing park and recreation opportunities**, conserving valuable natural resources, and structuring urban development and form.

“Park” means an open space use in which an area is permanently dedicated to recreational, aesthetic, educational or cultural use and generally is characterized by its natural and landscape features. A park may be used for both passive and active forms of recreation; however, its distinctive feature is the opportunity offered for passive recreation such as walking, sitting and watching.

(Emphasis added.)

One of the goals of GMA is to “Retain open space, enhance recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and water, and develop parks and recreation facilities” (RCW 36.70A.020(9)).

In Section 4 of the City’s Comprehensive Plan: “Citywide Urban Design and Community Character” there is acknowledgement that future open space and parks may include small pocket parks, civic plazas, green corridor buffers, or habitat restoration. This section also recognizes that green streets, those that provide for a high level of pedestrian function, protect pedestrians from conflicts with vehicles and provide pedestrian amenities, may act as urban linear parks.

Based on this information, **Table 3-2** lists the City facilities that meet the LMC definition of open space and park.

TABLE 3-2			
Open Space Definitions			
	LMC	GMA	City Comp. Plan
Colonial Plaza	Predominately open to the sky Provides recreation opportunities, including passive recreation	Retains open space Enhances recreational opportunities	Civic plaza
Gravelly Lake Loop	Predominately open to the sky Provides recreation opportunities	Retains open space Enhances recreational opportunities	High level of pedestrian function Urban linear park

How is the Walkshed measurement measured?

The plan's walkshed measurement is measured using a geographic information system (GIS) spatial analysis tool developed by the Environmental Systems Research Institute (Esri). The tool calculates the area that can be reached within a 10-minute walk using paths and roads that allow pedestrian traffic. This measurement takes into account major physical barriers that would hinder or prohibit modes of active transportation. The walking speed is set to 3.1 miles per hour, which equates roughly to a mile every 20 minutes, or a half mile every 10 minutes. This walking speed is at the slower end of the average human walking speed, which is typically one mile per every 15 to 20 minutes. Notably, the City recognizes that walking speed and distance is highly subjective and that not all will be able to walk to parks – no matter the distance or infrastructure provided. That being said, the City continues to encourage those that live and work in Lakewood who can walk, or use other active, non-motorized modes of transportation, to access City parks by these means.

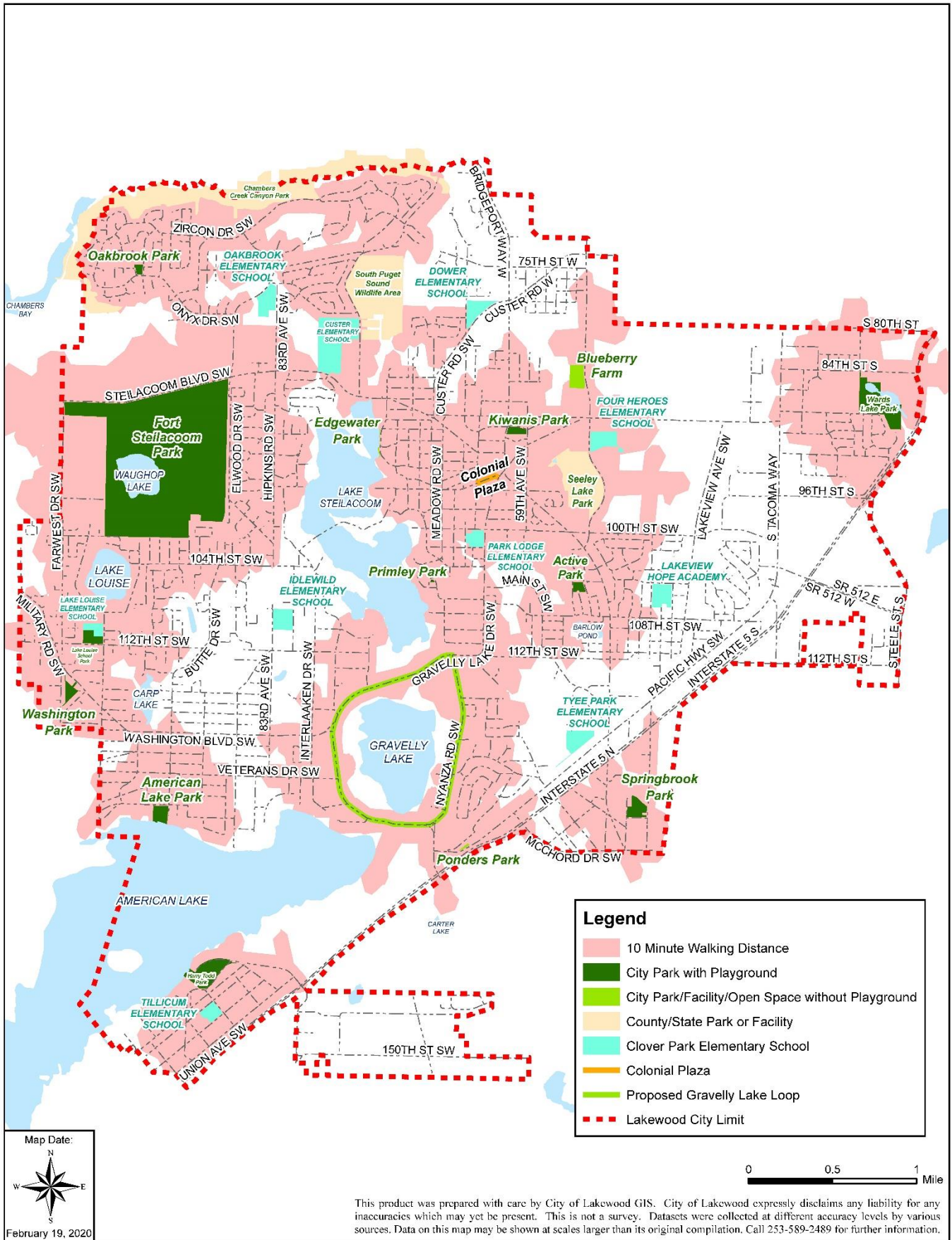
Walkshed Measurement Findings

Figure 3-6 provides a map of the areas of the City within a 10-minute walk of a publicly accessible park or facility with open space indicated in light red. On this map, City parks with playgrounds are indicated in dark green. City parks or open space facility without playgrounds are indicated in light green. County and state parks or open space facilities are indicated in tan. No county or state parks in Lakewood currently have playgrounds. Clover Park School District (CPSD) elementary schools are indicated in teal.

Truck 'n Tractor Day



FIGURE 3-14: 10-minute walk of public park / open space facility



Potential Service Gaps in the current Walkshed Measurement

There are a number of areas in Lakewood that are currently not within a 10-minute walk of a publicly accessible park or facility with open space. In the future, the City will likely need to acquire more land to build additional parks or open space facilities or expand existing partnerships with other public and private entities that may have existing open space facilities.

Importantly, the purpose of the walkshed measurement is not to identify specific parcels for consideration but rather show areas where the City could focus acquisition and capital improvement efforts. They also show potential areas to expand joint partnerships, to provide a more equitable distribution of publically accessible parks and open space facilities throughout the City.

The following section reviews areas of the City that appear to currently not meet the 10-minute walkshed measurement. This section offers potential solutions for addressing service gaps within these areas in the future.

This is in alignment with Goal 1, Policy 1.4:

“Expand park systems by strategically acquiring land and proactively planning for future system needs.”

This is also in alignment with Goal 1, Action Strategy #8:

“Prioritize park acquisition and development in the following areas:

- Areas of City not within a ten-minute walking distance of a publically accessible park or open space facility.
- Parks and amenities that score below 2 on the PACA.
- Areas of the City that are experiencing increased housing density, population growth, and commercial development.
- In areas of the City with health inequities.”

North, central – Custer and Bridgeport

The north, central area of Lakewood around Custer Road and Bridgeport Way appears to not meet the 10-minute walkshed measurement, see **Figure 3-15**. To address this potential gap in service, in the future the City could consider doing any number of the following:

- 1) Acquire additional land for a park or facility with open space in this area. The star in **Figure 3-16** denotes a general area where the City may want to consider a future park to reduce gaps in the walkshed LOS.
- 2) Partner with Clover Park Technical College to make Flett Creek more accessible year round for general public use.
- 3) Partner with CPSD to open Dower Elementary School as a neighborhood park during non-school hours, similar to Lake Louise Elementary School.
- 4) Partner with some other private or public entities to provide a park or open space facility.

FIGURE 3-15: North, central potential gaps

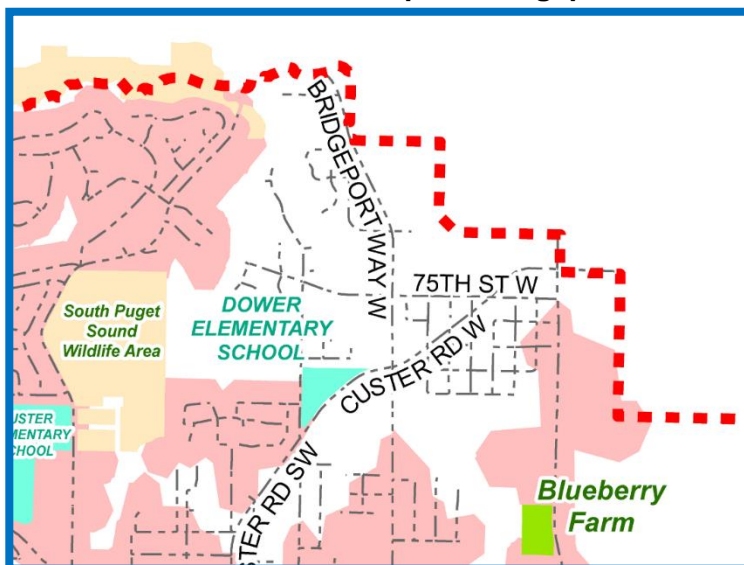


FIGURE 3-16: Acquire land/Expand partnerships

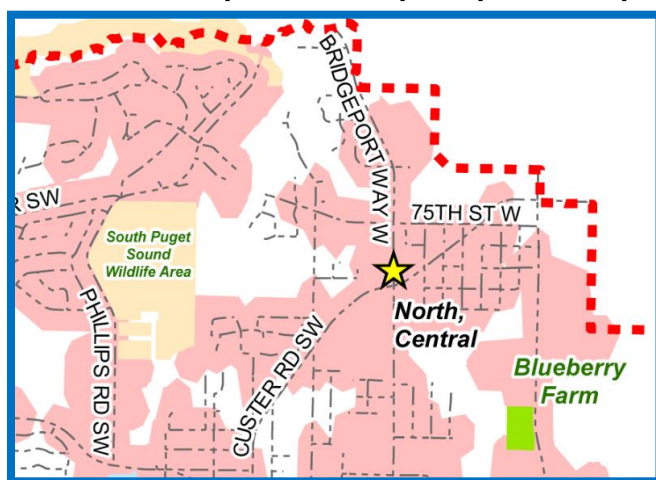
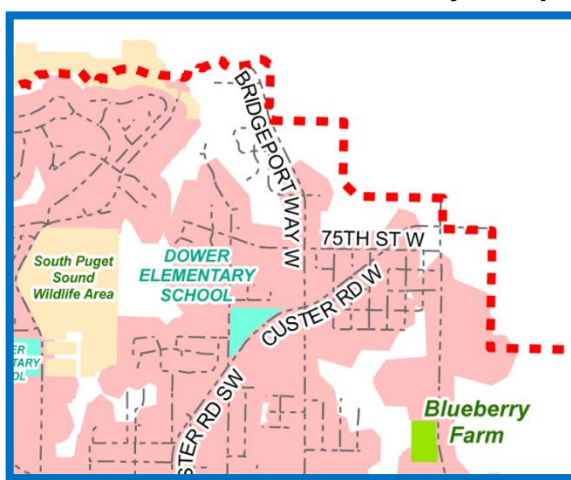


FIGURE 3-17: Dower Elementary as a park



East, central – Pacific Highway and South Tacoma Way

The central, east area of Lakewood along Pacific Highway and South Tacoma Way appears to not meet the 10-minute walkshed measurement, see **Figure 3-18**. In the future to address this potential gap in service the City could consider doing any number of the following:

- 1) Acquire additional land for a park or facility with open space in this area. For example, a park in or near the Lakewood Station District, described in more detail later in this chapter. The star in **Figure 3-19** denotes a general area near the Lakewood Station where the City may want to consider a park to reduce gaps in the walkshed LOS. Additionally, acquire land for a park or open space facility near 96th St SW on South Tacoma Way.
- 2) Partner with CPSD to open Tye Park Elementary and Lakeview Hope Academy as a neighborhood parks during non-school hours, similar to Lake Louise Elementary School.
- 5) Partner with some other private or public entities to provide a park or open space facility.

FIGURE 3-18: East, central potential gaps

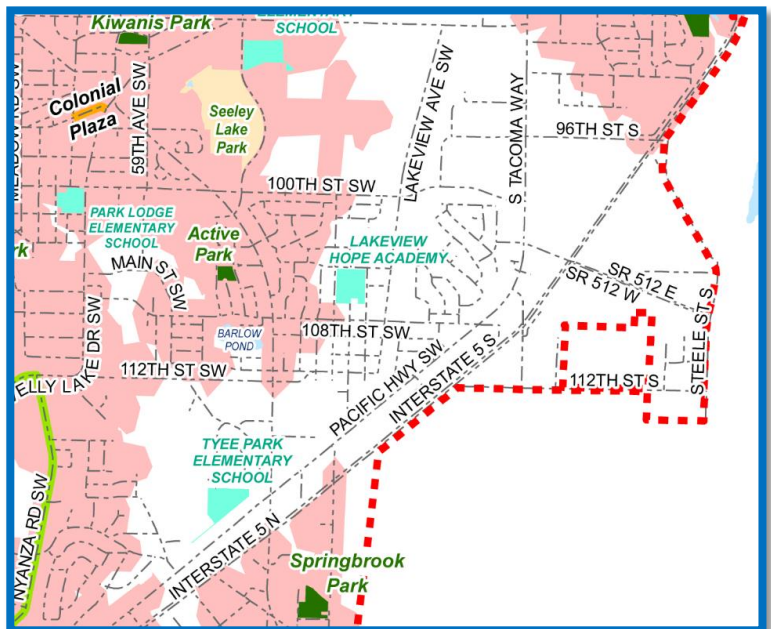


FIGURE 3-19: Acquire land/ Expand partnerships

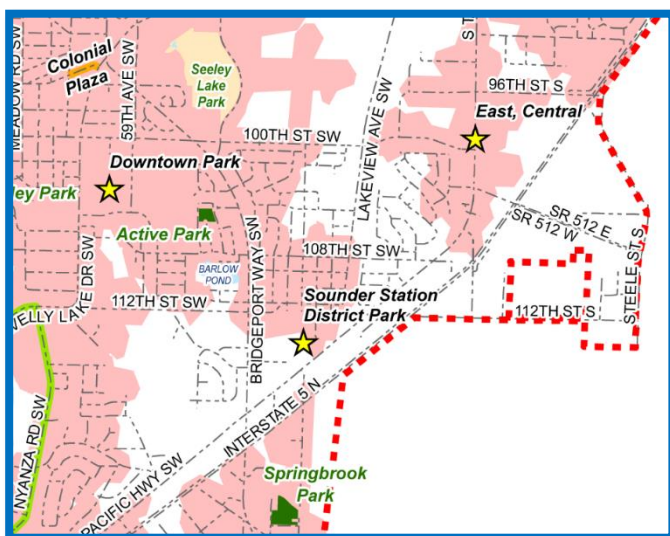
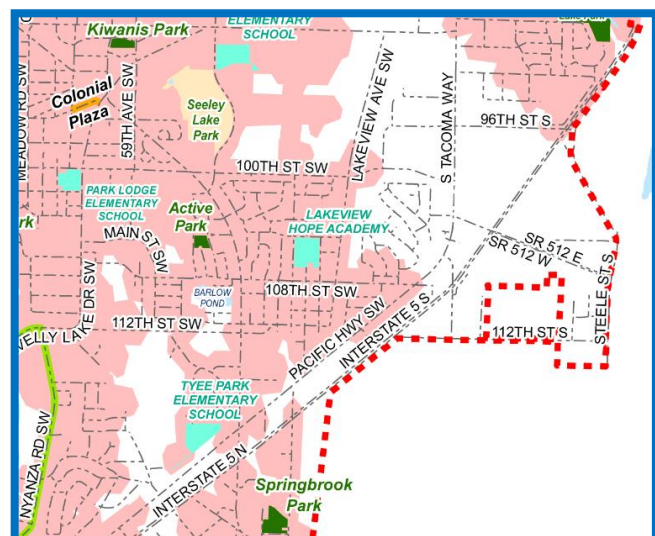


FIGURE 3-20: Tye Elementary School and Lakeview Hope Academy as parks



West, central – Lake City

The West, central area of Lakewood near Washington Boulevard appears to not meet the 10-minute walkshed measurement, see **Figure 3-21**. In the future to address this potential gap in service the City could consider doing any number of the following:

- 1) Acquire additional land for a park or facility with open space in this area. The star in **Figure 3-22** denotes a general area where the City may want to consider a future park to reduce gaps in the walkshed LOS.
- 2) Partner with CPSD to open Idlewild Elementary as a neighborhood park during non-school hours, similar to Lake Louise Elementary School.
- 6) Partner with some other private or public entities to provide a park or open space facility.

FIGURE 3-21: West, central potential gaps

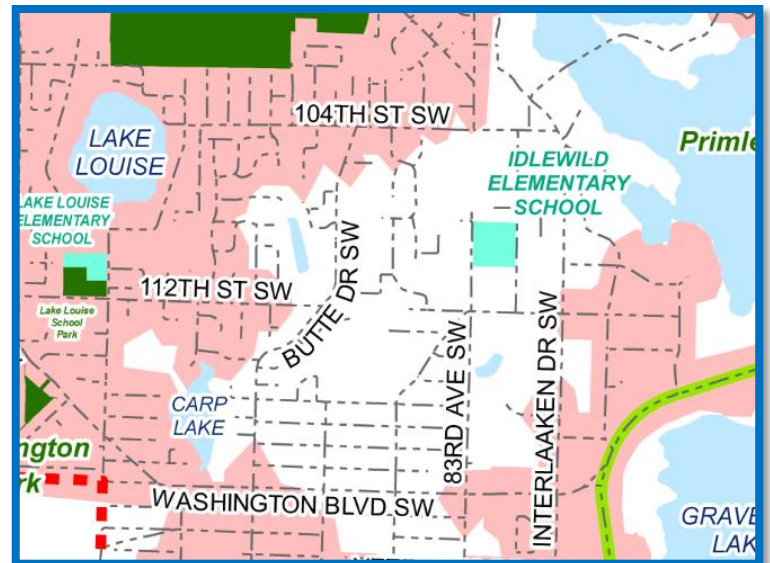


FIGURE 3-22: Acquire land/Expand partnerships

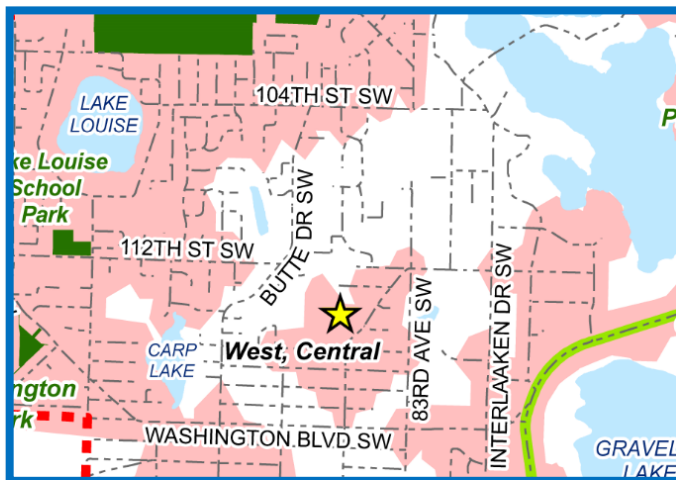
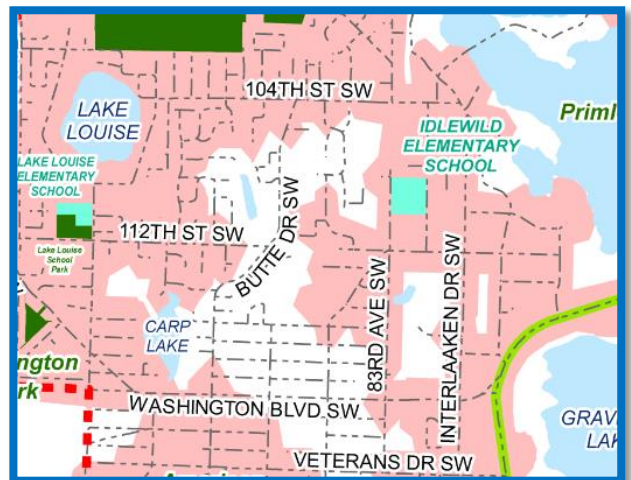


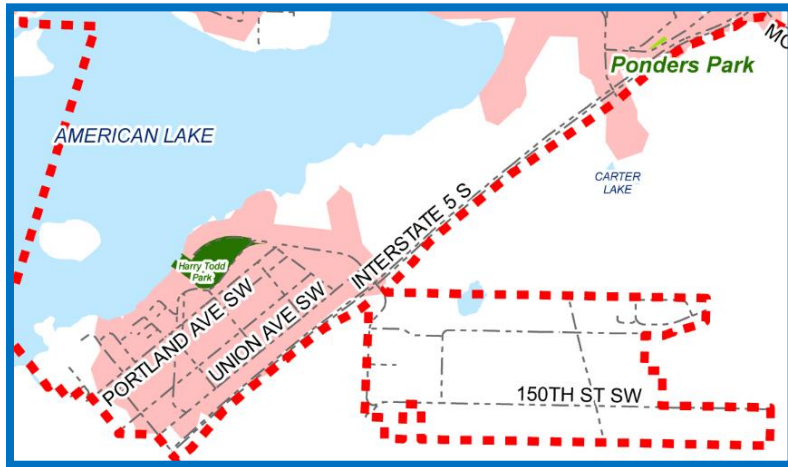
FIGURE 3-23: Idlewild Elementary as a park



North Tillicum

The planned Gravelly Lake Drive–Thorne Lane Connector will provide a non-motorized shared-use path next to the Tacoma Country and Golf Club, connecting the Tillicum neighborhood with the Ponders Corner neighborhood. Project construction is slated to begin in 2020. When this project is completed, this area of the City would meet the 10-minute walkshed LOS.

FIGURE 3-24: North Tillicum and Woodbrook



Woodbrook

This area is currently in the process of transitioning from residential to industrial use. For more information on policies regarding this transformation see the City's Comprehensive Plan Section 3.4.2.

Under Goal 1, action strategy #4 of this plan is to:

“Promote planning policies, zoning designations and other regulations that protect and encourage access to and the development of parks and open spaces. Collaborate with City planning personnel to craft planning tools.”

Potential Future Parks or Open Space Facilities

Downtown Park

Community feedback from engagement events for the Legacy Plan update and the Downtown Plan showed a keen interest in outdoor recreation in the downtown area.

The City's Comprehensive Plan Section 4.5.1 highlights that in order to create a downtown atmosphere, a number of land use and infrastructure changes are necessary, including:

Green Street Loop

To address the lack of park space, improve public streets, and improve circulation for pedestrians and bicyclists, the green loop will include park-like elements, green infrastructure, and support redevelopment Downtown. The Green Street Loop is included in the City's Transportation Improvement Plan (TIP). The project may be partially funded through the use of Traffic Mitigation Fees. The Green Street Loop includes Gravelly Lake Drive SW, 59th Avenue SW, Mt Tacoma Drive SW, and a small portion of Bridgeport Way SW. The Green Loop proposes continuous pedestrian and off-street protected bike facilities, street trees, landscaping, and low-impact development stormwater improvements.

New Public Streets

The Downtown lacks a dense and walkable street grid to support urban development, circulation, and an active public realm.

Central Park

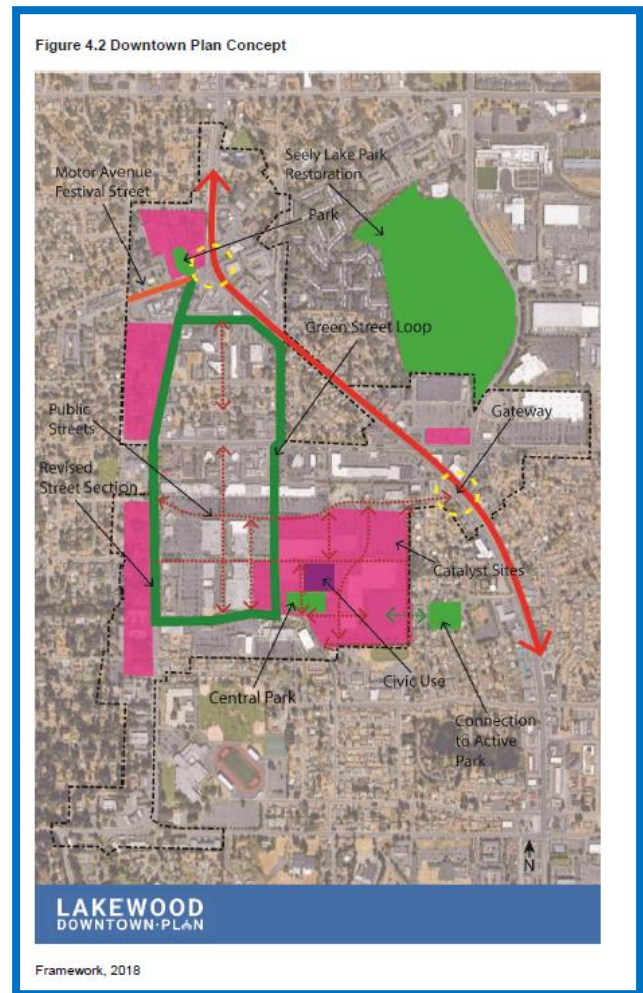
A new urban park of between 2 to 4 acres is proposed just north of City Hall to serve as the main downtown gathering space for the community and to include a variety of features and programming.

Other changes include a revised Gravelly Lake Drive, catalyst sites, and Motor Avenue festival street (Colonial Plaza).

In alignment with the Comprehensive Plan, the City's Downtown Plan supports a linear green street loop and central park. For more information, see the Parks, Open Spaces, and Trails section of the Downtown Plan (pages 52-54).

In 2018, the estimated capital costs for a Downtown central park per acre (not including cost of land and design) was \$3 to \$5 million. Depending on land and design expenses, costs could increase by \$5 million to \$10 million, see **Table 3-3**.

Figure 3-25: Figure 4.2 of the Downtown Plan



The Downtown Development Code allows a developer to pay an in-lieu of fee for up to half of the required private common and unit-specific open space, and instead contribute to the Central Park or Green Loop.

The development of a Downtown Park is in alignment with:

Policy 2.1: Provide a wide variety of park amenities and programs to meet the various needs of the community.

Policy 3.1: Develop and maintain a system of connected non-motorized trails that encourage physical activities and create safe routes to parks and public spaces.

Policy 4.1: Continue to develop and expand destination park amenities and signature events that increase tourism and improve recreation opportunities.

Policy 4.2: Develop park and public space amenities in the downtown and other mixed-use and commercial areas.

Policy: 4.3 Provide safe, clean, and green parks that attract businesses and enhance property values.

It is also in alignment with Goal 4, Action Strategy #2:

“Create a Downtown Park to serve residents, visitors, and commercial businesses and stimulate economic growth.”

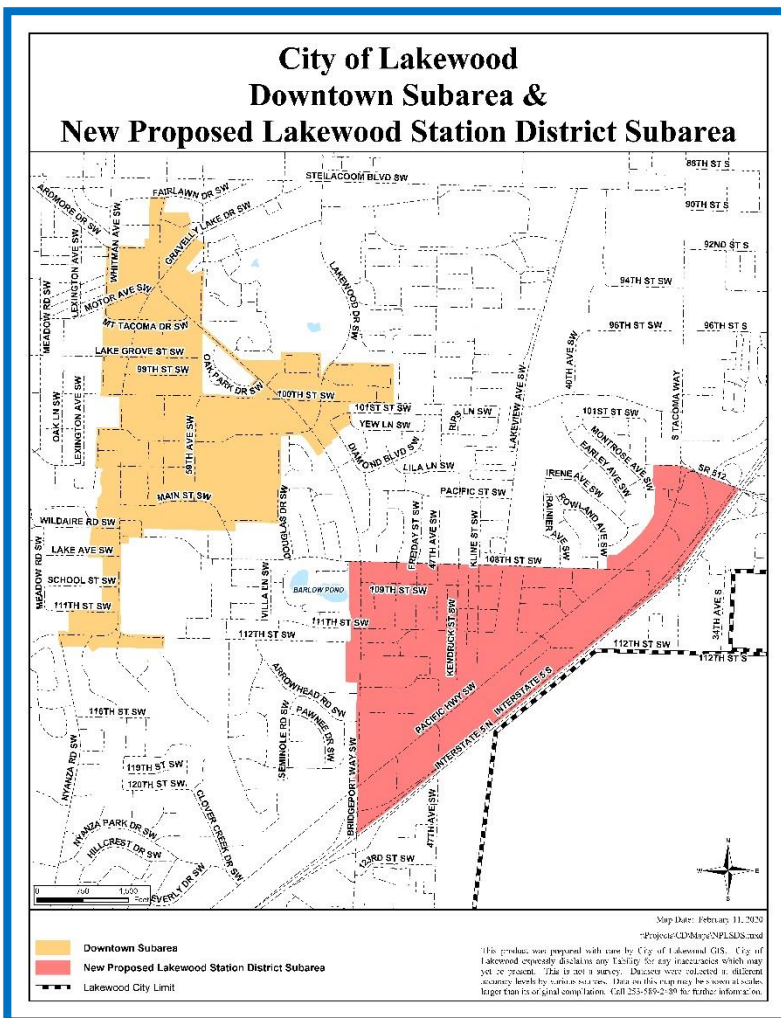
Table 3-3		
Estimated Park Size and Cost Excluding Acquisition and Design – 2018		
Based off of Exhibit 4 of the Downtown Plan		
	Two-Acre Park	Four-Acre Park
Estimated cost per acre	\$5,000,000	\$5,000,000
Capital Cost	\$10,000,000	\$20,000,000

Lakewood Station District Park

The City's Comprehensive Plan defines the Lakewood Station District as a transit-oriented neighborhood with higher density residential uses, medically oriented businesses, and other commercial uses responding to increased transportation access in the area. A subarea plan for the district will be adopted by June 21, 2021 that will refined policies. Currently, envisioned changes within the Lakewood Station District outlined in the City's Comprehensive Plan include:

- The strengthening and completion of the street grid north of St. Clare Hospital and east of Bridgeport Way.
- Development of an open space corridor adjacent to the railroad tracks as part of a greater citywide system.
- Expansion of the street grid in Springbrook to allow for connections between 47th Street and Bridgeport Way.
- Providing for enhanced bicycle routes and facilities as part of this multimodal transportation hub.

FIGURE 3-26: Proposed Lakewood Station District Boundaries



The City's Comprehensive Plan highlights that specific urban design actions for this area should include:

Green Streets

Several important pedestrian connections would be made along existing streets to increase pedestrian interest and safety, including curb ramps, street trees, crosswalks, lighting, and other improvements. A pedestrian connection along Kendrick Street, which acts as a spine connecting the commuter rail station to Lakeview Hope Academy, would facilitate use of the playground as a neighborhood park. Another important connection between the station area and Springbrook could be made through improvements along 47th Avenue, including the bridge, which could become a significant second access point to Springbrook.

Open Space

A number of significant public open space opportunities could be realized in the course of the station area development. Stormwater retention facilities developed in conjunction with the station would provide open space, as would the proposed linear park developed adjacent the Burlington Northern ROW. One or more small pocket parks could be developed in conjunction with future development. Freeway buffers along I-5, primarily on the east side, would create additional green space.

The development of a park or open space facility in or near the Lakewood Station District is in alignment with:

Policy 1.4 Expand park systems by strategically acquiring land and proactively planning for future system needs.

Policy 2.1: Provide a wide variety of park amenities and programs to meet the various needs of the community.

Policy 3.1: Develop and maintain a system of connected non-motorized trails that encourage physical activities and create safe routes to parks and public spaces.

Policy 4.1: Continue to develop and expand destination park amenities and signature events that increase tourism and improve recreation opportunities.

Policy 4.2: Develop park and public space amenities in the downtown and other mixed-use and commercial areas.

Policy: 4.3 Provide safe, clean, and green parks that attract businesses and enhance property values.

It is also in alignment with Goal 1, Action Strategy #8:

“Prioritize park acquisition and development in the following areas:

- Areas of City not within a ten-minute walking distance of a publically accessible park or open space facility.
- Parks and amenities that score below 2 on the PACA.

- Areas of the City that are experiencing increased housing density, population growth, and commercial development.
- In areas of the City with health inequities.”

Strategic Partnerships

The City could establish or expand current partnerships with private or public entities to leverage existing open space facilities to reduce the areas of the City that do not meet the 10-minute walkshed LOS.

For example, expanding the existing joint partnership with the Clover Park School District (CPSD) to allow for the use of elementary school playgrounds during non-school hours for unstructured recreation opportunities for the general public would reduce gaps in the 10-minute walkshed measurement throughout the City, see **Figure 3-21**. This partnership would also create a more unified approach to serving the City’s recreation needs, provide a more efficient and judicious use of public funds, and increase collaboration on capital planning and improvements.

CPSD and the City are currently developing a joint-use agreement for use of each other’s facilities (i.e., gyms, City Hall, etc.). This group will begin discussing expanding this agreement in 2020.

Strategic partnerships like this are in alignment with:

Policy 3.2: Build and leverage partnerships with other entities, organizations, community stakeholder groups, and other City departments to provide quality and accessible services.

Goal 2, Action Item #7 support an expanded partnership with CPSD:

“Partner with the Clover Park School District to create neighborhood parks using existing school district property in effort to increase operational efficiencies and reduce duplicative services”

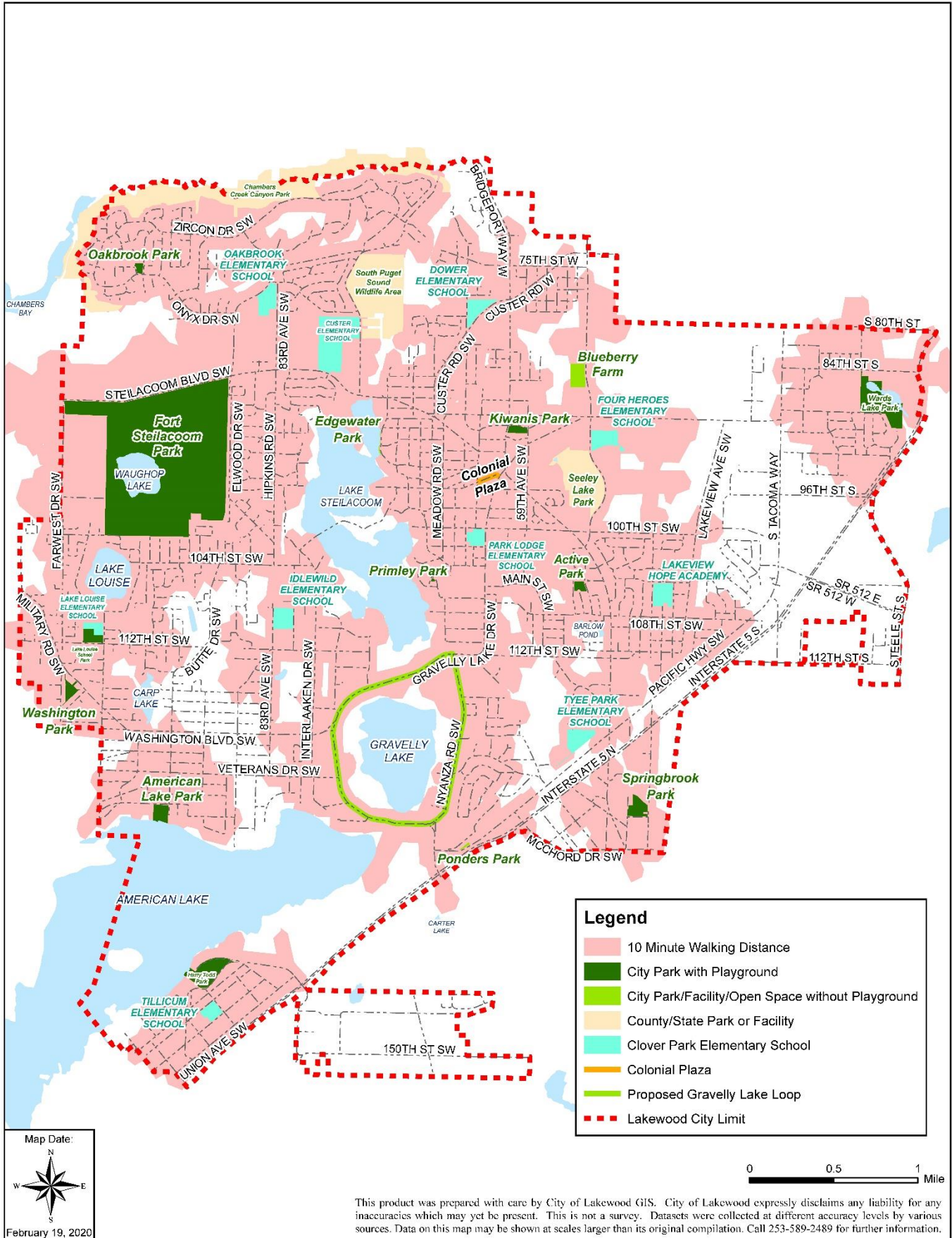
CPSD elementary schools that could significantly reduce gaps in the 10-minute walkshed measurement are Idlewild, Tyee Park, Lakeview Hope Academy, and Dower.

Notably, as seen in **Figure 3-27**, even with CPSD elementary schools as neighborhood parks, some areas of the City would continue to not meet the 10-minute walkshed measurement, including areas along South Tacoma Way and Lake City.

Lake Louise Elementary School



FIGURE 3-27: 10-minute Walkshed Measurement with CPSD Elementary Schools as parks



Other Strategic Partnerships

The State of Washington

The State of Washington has several large tracts of land with open space in Lakewood that could be used for public recreation, including the Fort Steilacoom Golf and Disc Golf courses and the Historic Fort Steilacoom grounds located on the Western State Hospital grounds.

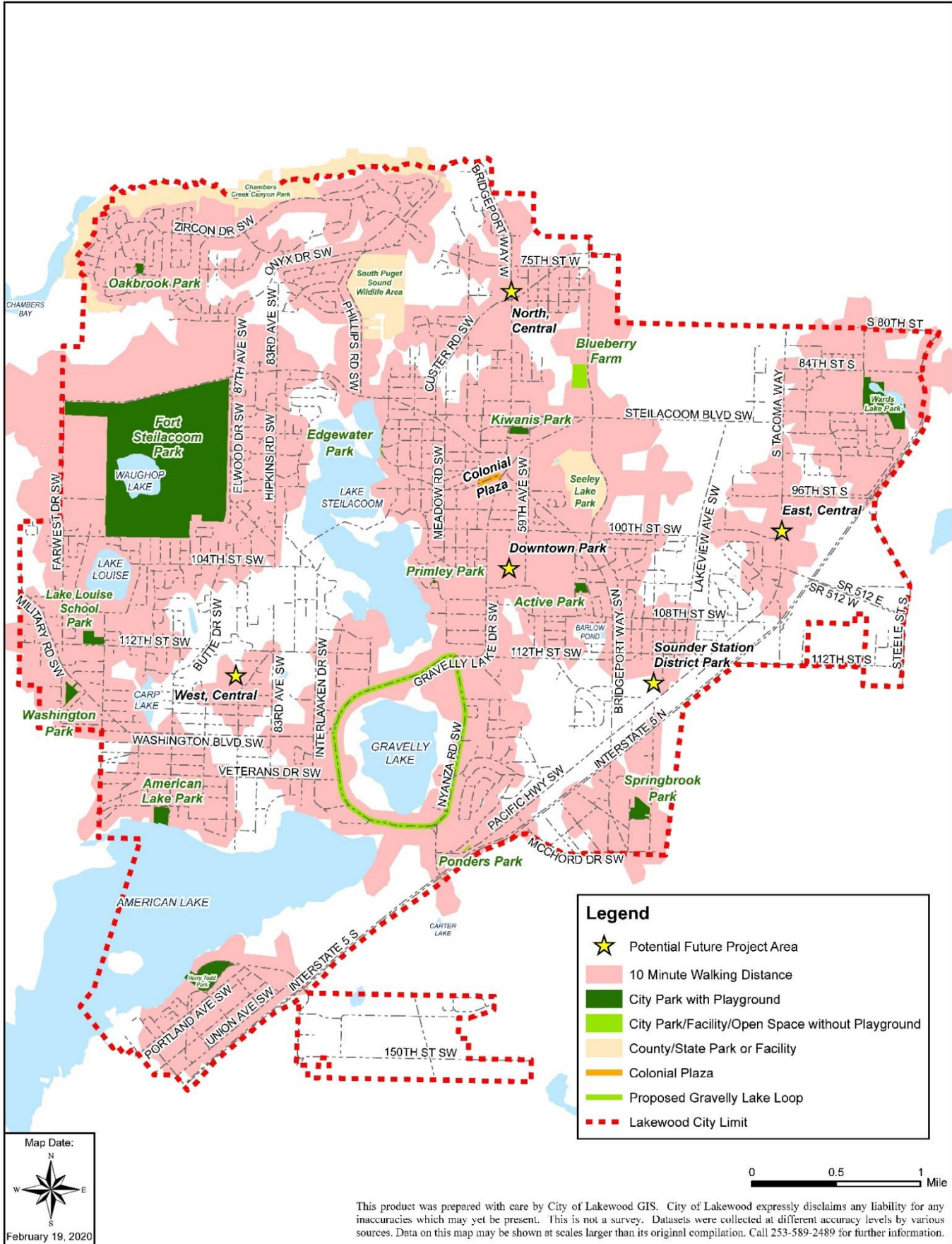
Additionally, the State of Washington through Clover Park Technical College owns a large area along Flett Creek. In the future, the City could partner with CPTC to create a system of trails and passive recreation opportunities in this area.

Private entities

The City could partner with private entities within Lakewood to improve access to parks and open space. One potential partnership could be with Lakewold Gardens, a 3.4 acre privately-owned garden that is currently accessible to the general public by fee.



FIGURE 3-28: 10-minute Walkshed Measurement with potential future parks, open space facilities and partnerships



Quality and Diversity Measurement – Park Amenity Condition Assessment

To provide a tool for assessing the quality of parks, open space facilities, and their respective amenities, as well as the diversity of the amenities at each park, this Plan establishes a new LOS measurement, a quality measurement called the Park Amenity Condition Assessment (PACA) measurement.

PACA Measurement:

All parks and amenities score 2 or greater.

The PACA scores parks and amenities on a scale of 1 to 3:

	Quality score	Diversity score
3	in “good” condition	provides a “good” diversity of amenities
2	in “fair” condition	provides a “fair” diversity of amenities
1	in “poor” condition	provides a “poor” diversity of amenities
-	park does not have this amenity	

Starting in 2020, parks, open space facilities, and individual amenities will be scored by PRCS personnel using the scoring criteria found in **Appendix G** on an annual basis. The primary purpose of the PACA is to comprehensively and systematically track and manage life-cycle needs, maintenance needs, and to help prioritize future development plans with a focus on the equitable distribution of common and active park amenities throughout the City.

Quality score

The PACA measurement scores the quality of individual amenities at park and open space facilities using a scale of one to three, with three being “good” condition, two being “fair” condition, and one being “poor” or “failing” condition. The scores of individual amenities are averaged to establish an overall quality score for each park. The scores of the same amenity in all parks are averaged to establish an overall amenity score for the entire park system.

Diversity of amenities score

In addition to the quality scores, the PACA provides a diversity score based on the number and type of amenities offered at each park. The diversity score considers the following elements:

Playgrounds. Parks that provide playgrounds facilities score higher than those that do not.

Common amenities. The purpose of selecting common amenities is to encourage the equitable development of the most frequently used park amenities, as determined by trends and community outreach, across the City. Common amenities are defined as:

- Picnic shelters;
- Restrooms;
- Open fields;
- Trails and/or ADA compliant pave paths;
- Benches/seating areas; and
- Barbeques (BBQs).

Additional active, muscle-powered amenities. Parks that provide active, muscle powered amenities beyond those described as common amenities will score higher than those that do not. Examples of active, muscle-powered amenities that meet these criteria include: Basketball courts, pickleball courts, skate parks, exercise equipment, etc. Organized sport amenities, such as baseball and softball fields, are not consider additional active, muscle-powered amenities.

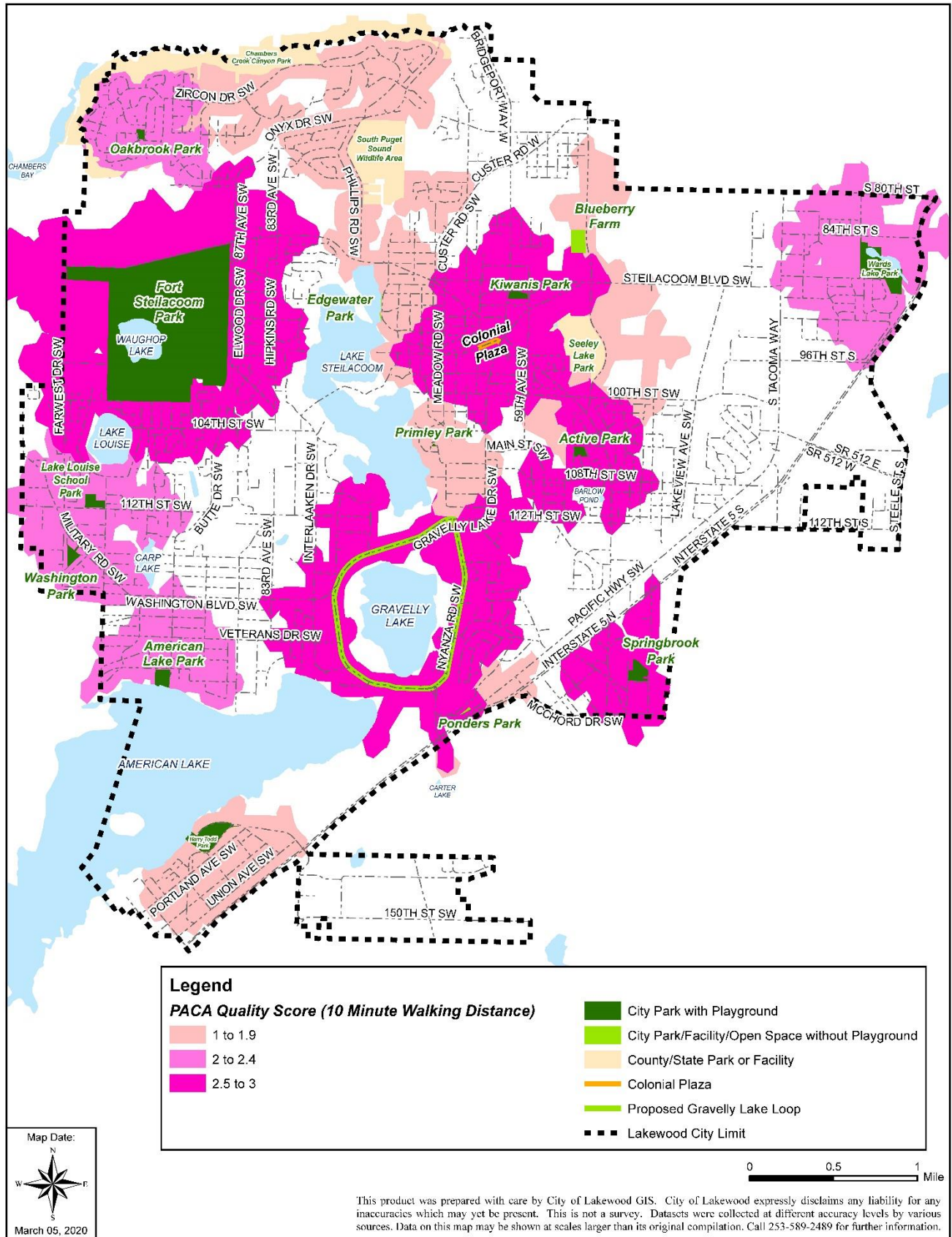
Low/No-Cost Recreation. Parks that provide low or no-cost recreation programming provided by the City or a City partner will score higher than those that do not provide these types of recreation programming.

2020 PACA Scores

The following section provides the 2020 PACA quality and diversity scores for parks in Lakewood.



FIGURE 3-29: 10-minute Walkshed Measurement & PACA Quality score



2020 PACA Quality Scores

Parks that scored very high (2.5 or higher) on the 2020 PACA quality score include:

- Fort Steilacoom Park
- Kiwanis Park
- Colonial Plaza
- Gravelly Lake Loop
- Active Park
- Springbrook Park

Parks that scored fair (2 to 2.4) on the 2020 PACA quality score include:

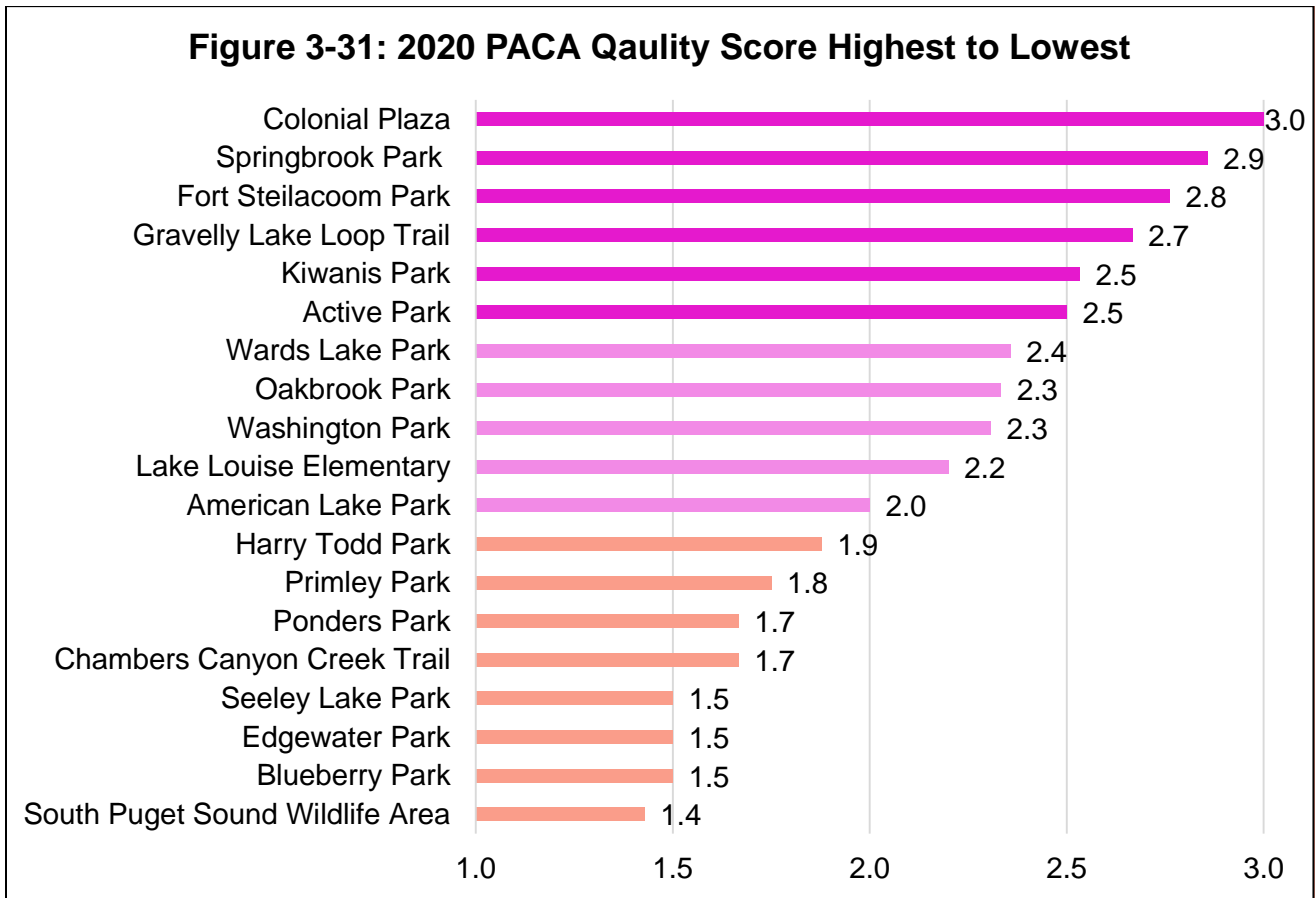
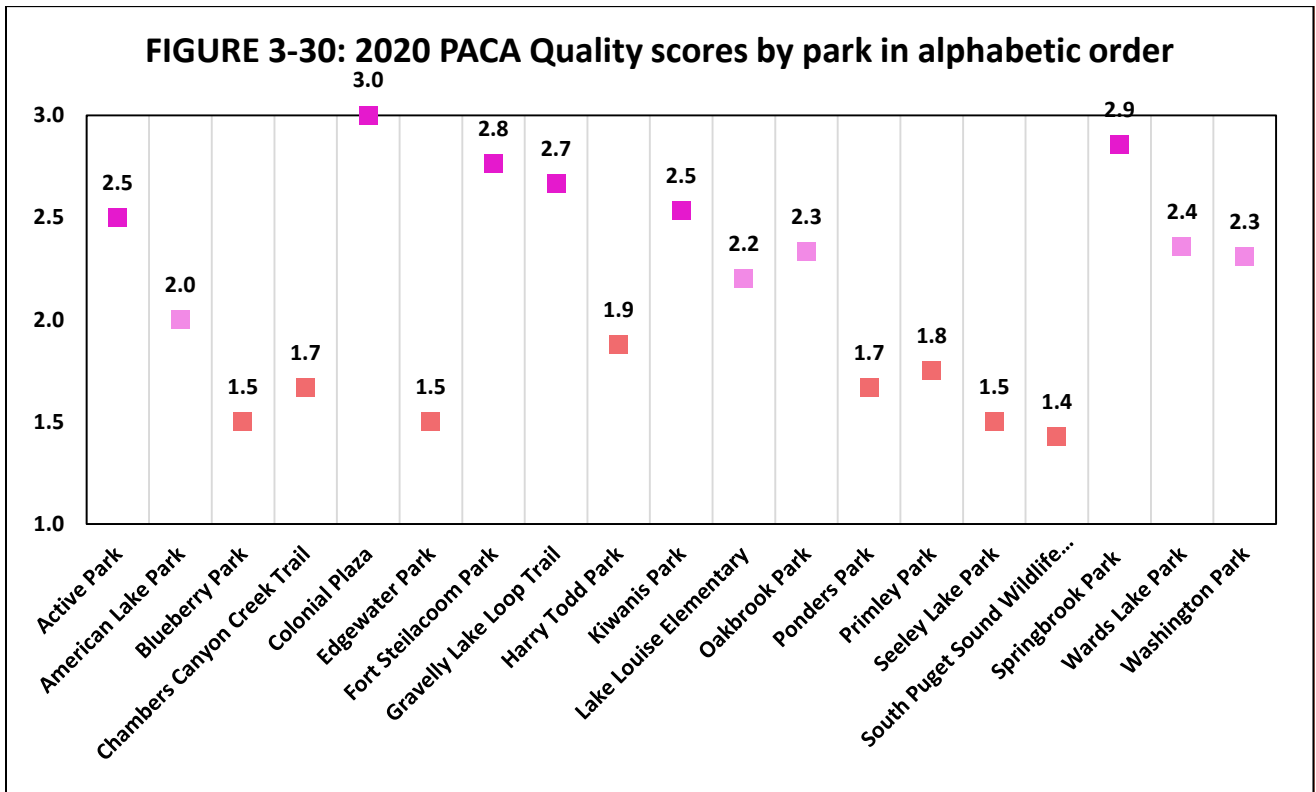
- Oakbrook Park
- Lake Louise School park
- Washington Park
- American Lake Park
- Wards Lake Park

Parks that scored low (1 to 1.9) and below the City's desired LOS (of 2) on the 2020 PACA quality score include:

- Harry Todd Park
- Ponders Park
- Primley Park
- Seeley Lake Park
- Edgewater Park
- South Puget Sound Wildlife Area
- Blueberry Farm Park

Geographically, parks with very high (2.5 and above) PACA quality scores are located in central Lakewood. In the future, the City may want to consider improving the quality scores of Lakewood parks that currently scored a 2 or below. Currently, the City is actively in the process of improving American Lake Park, Wards Lake Park, and Edgewater Park. Future quality PACA scores are likely to improve for these parks with these improvements.





Specific park amenities that score below a 2 on the 2020 PACA Quality score were:

- Skate Parks.
- Restrooms.
- Tennis Courts.

In the future, the City may want to consider improving or reevaluating the amenities that currently score a 2 or below. This is consistent with:

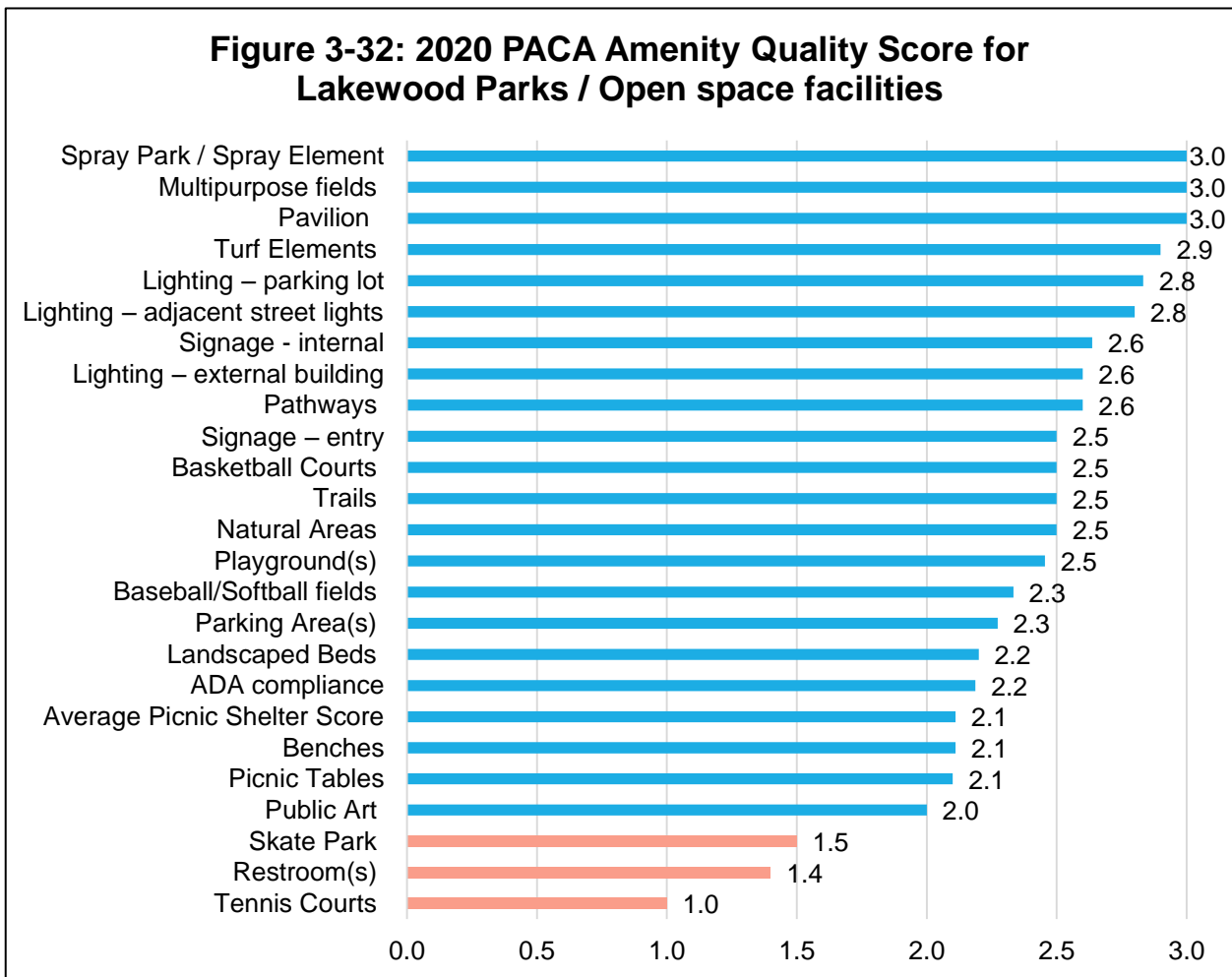
Policy 1.2: Preserve existing parks and facilities by using preventative maintenance and innovative and sustainable practices.

Goal 1, Action Strategy #8:

“Prioritize park acquisition and development in the following areas:

- Areas of City not within a ten-minute walking distance of a publically accessible park or open space facility.
- Parks and amenities that score below 2 on the PACA.
- Areas of the City that are experiencing increased housing density, population growth, and commercial development.
- In areas of the City with health inequities.”

Figure 3-32: 2020 PACA Amenity Quality Score for Lakewood Parks / Open space facilities

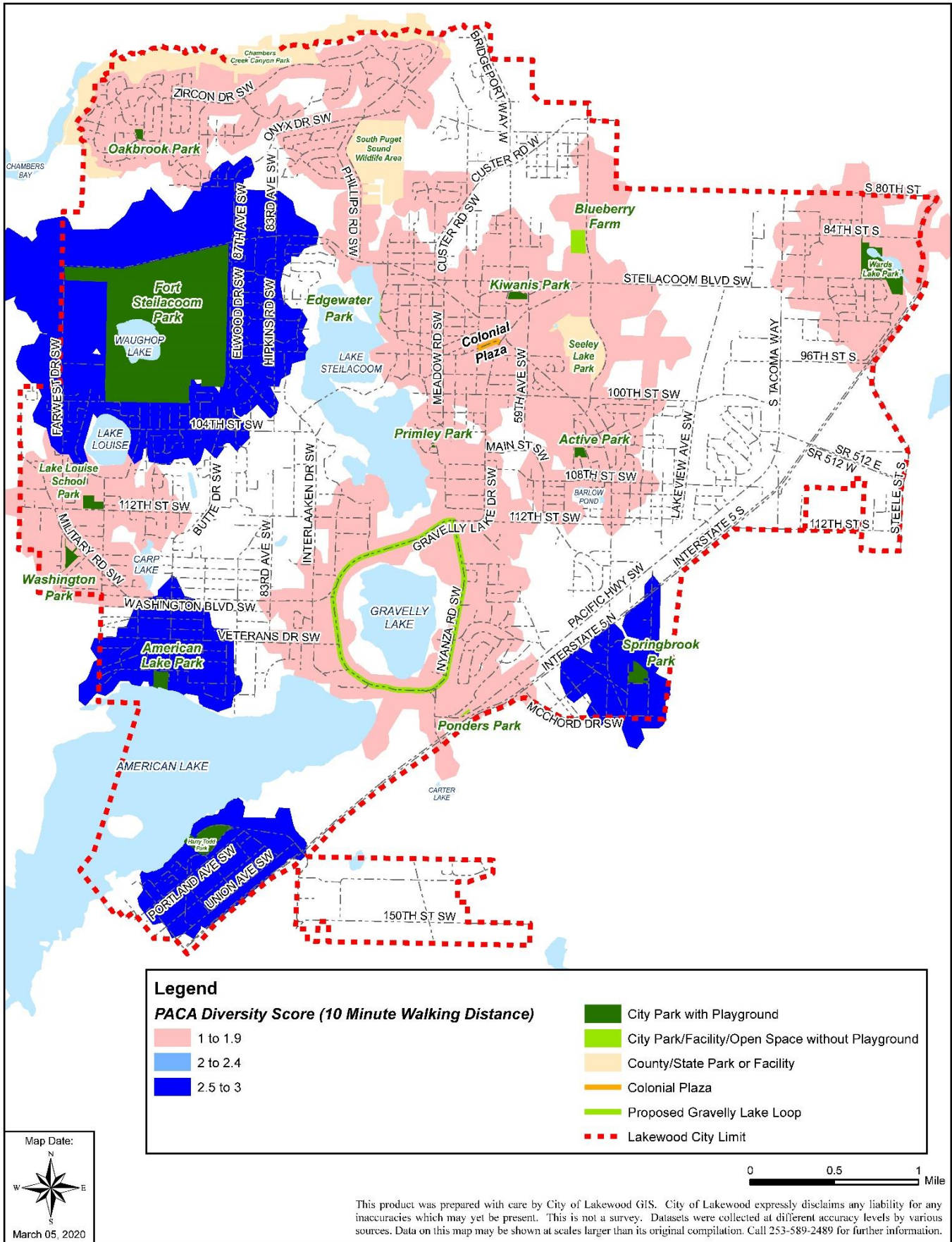


**TABLE 3-4
2020 PACA Quality Scores**

	Active Park	American Lake Park	Blueberry Park	Edgewater Park	Fort Steilacoom Park	Harry Todd Park	Kiwanis Park	Oakbrook Park	Ponders Park	Primley Park	Springbrook Park	Wards Lake Park	Washington Park	Lake Louise Elementary	Colonial Plaza	Gravelly Lake Loop Trail	Chambers Canyon Creek Trail	South Puget Sound Wildlife Area	Seeley Lake Park			
2019 Quality of Amenities																					Lakewood Parks / Open Space facilities	All Parks / Open Space facilities
Pavilion					3													1			3.0	2.3
Benches					2	2	2	2		2	3	1	2		3						2.1	2.1
Picnic Tables	2	2			2	2	2	2		2	3	2	2								2.1	2.1
Landscaped Beds	2	2			2	2	2	3			2	2	2		3						2.2	2.2
Natural Areas			2		3	2						3					2	2	1		2.5	2.2
Picnic Shelter 1	2	2			3	2					2	2										
Picnic Shelter 2					3	1					2											
Picnic Shelter 3					3	2																
Picnic Shelter 4					3																	
Picnic Shelter 5					3																	
Average Picnic Shelter	2	2			3	1.7					2	2									2.1	2.1
Public Art		1			2											3					2.0	2.0
Trails					2							3					2	2	2		2.5	2.3
Pathways	2	2			3	2	3				3	3	2		3	3		2			2.6	2.6
Baseball/Softball fields					3	2							2								2.3	2.3
Basketball Courts	3					2					3		2								2.5	2.5
Multipurpose fields					3						3										3.0	3.0
Playground(s)	2	3			3	1	3	3		2	3	2	2	3							2.5	2.5
Skate Park						1	2														1.5	1.5

	Active Park	American Lake Park	Blueberry Park	Edgewater Park	Fort Steilacoom Park	Harry Todd Park	Kiwanis Park	Oakbrook Park	Ponders Park	Primley Park	Springbrook Park	Wards Lake Park	Washington Park	Lake Louise Elementary	Colonial Plaza	Gravelly Lake Loop Trail	Chambers Canyon Creek Trail	South Puget Sound Wildlife Area	Seeley Lake Park		
2019 Quality of Amenities																				Lakewood Parks / Open Space facilities	All Parks / Open Space facilities
Spray Element						1					3									3.0	3.0
Tennis Courts						1														1.0	1.0
Turf Elements	3	3		2	3	3	3	3			3	3	3							2.9	2.9
Lighting – external building		2			3	2	3								3					2.6	2.6
Lighting – parking lot		2			3	3	3						3		3				2	2.8	2.7
Lighting – adjacent st.lights					3		3		2						3	3				2.8	2.8
Parking Area(s)		2			3	2	2	2	2		3	2	2	2	3				2	2.3	2.3
Restroom(s)		1			3	1	1					1								1.4	1.4
Signage – entry	3	2			3	2	3	2			3	3	2	2	3	2		1	1	2.5	2.3
Signage - internal	3	2			3	2	3	3			3	3	3	2		2		1		2.6	2.5
ADA compliance	3	2	1	1	3	2	3	1	1	1	3	3	3	2	3	3	1	1	1	2.2	2.0
Average Park Score	2.5	2.0	1.5	1.5	2.8	1.9	2.5	2.3	1.7	1.8	2.9	2.4	2.3	2.2	3.0	2.7	1.7	1.4	1.5		

FIGURE 3-33: 10-minute Walkshed Measurement & PACA Diversity score



2020 PACA Diversity Score

Parks that scored very high (2.5 or higher) on the 2020 PACA diversity score include:

- Fort Steilacoom Park
- American Lake Park
- Harry Todd Park
- Springbrook Park

There were no parks that scored fair (2 to 2.4) on the 2020 PACA diversity score.

Parks that scored low (1 to 1.9) and below the City's desired LOS score (of 2) on the 2020 PACA quality score include:

- Blueberry Farm Park
- Oakbrook Park
- Kiwanis Park
- Colonial Plaza
- Gravelly Lake Loop
- Wards Lake Park
- Washington Park
- Lake Louise School Park
- Ponders Park
- Primley Park
- Seeley Lake Park
- Edgewater Park
- South Puget Sound Wildlife Area

Parks with very high (2.5 and above) 2020 PACA diversity scores consist of the City's regional and community parks, Fort Steilacoom Park, American Lake Park, and Harry Todd Park, as well as one neighborhood park, Springbrook Park. Importantly, Springbrook Park recently underwent significant improvements and is currently being expanded. Geographically, parks and open space facilities with high (2.5 and above) PACA diversity scores are located in the west and south areas Lakewood. There is a deficiency of high PACA diversity scoring parks in the north, central, and west areas of Lakewood.

In the future, the City may want to consider improving the diversity scores of Lakewood parks that currently score a 2 or below. The City may want to focus on creating a more equitable distribution of high PACA diversity scoring parks throughout the City. This is consistent with:

Policy 1.2: Preserve existing parks and facilities by using preventative maintenance and innovative and sustainable practices.

Goal 1, Action Strategy #8:

“Prioritize park acquisition and development in the following areas:

- Areas of City not within a ten-minute walking distance of a publically accessible park or open space facility.
- Parks and amenities that score below 2 on the PACA.
- Areas of the City that are experiencing increased housing density, population growth, and commercial development.
- In areas of the City with health inequities.”

Importantly, Wards Lake Park is currently undergoing a Master Plan update. Many of the potential projects identified in this process would help increase the PACA diversity score of this park.

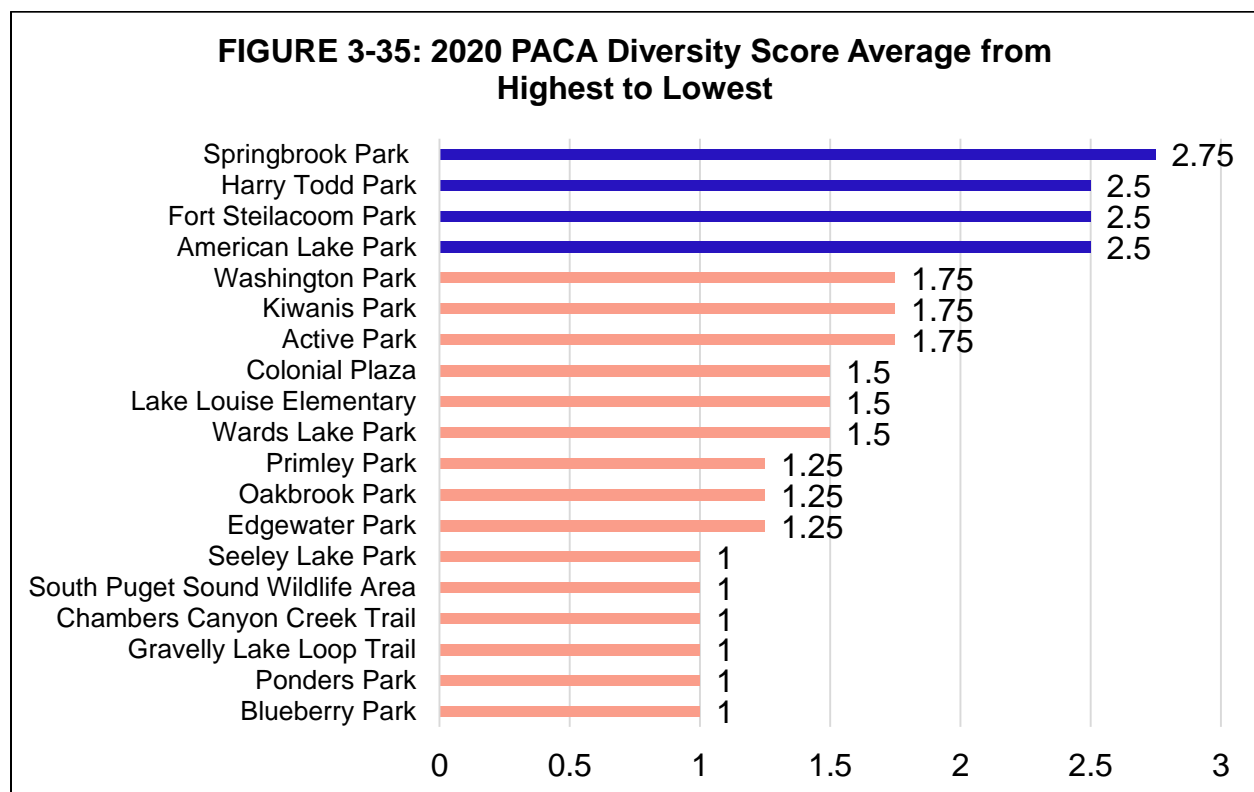
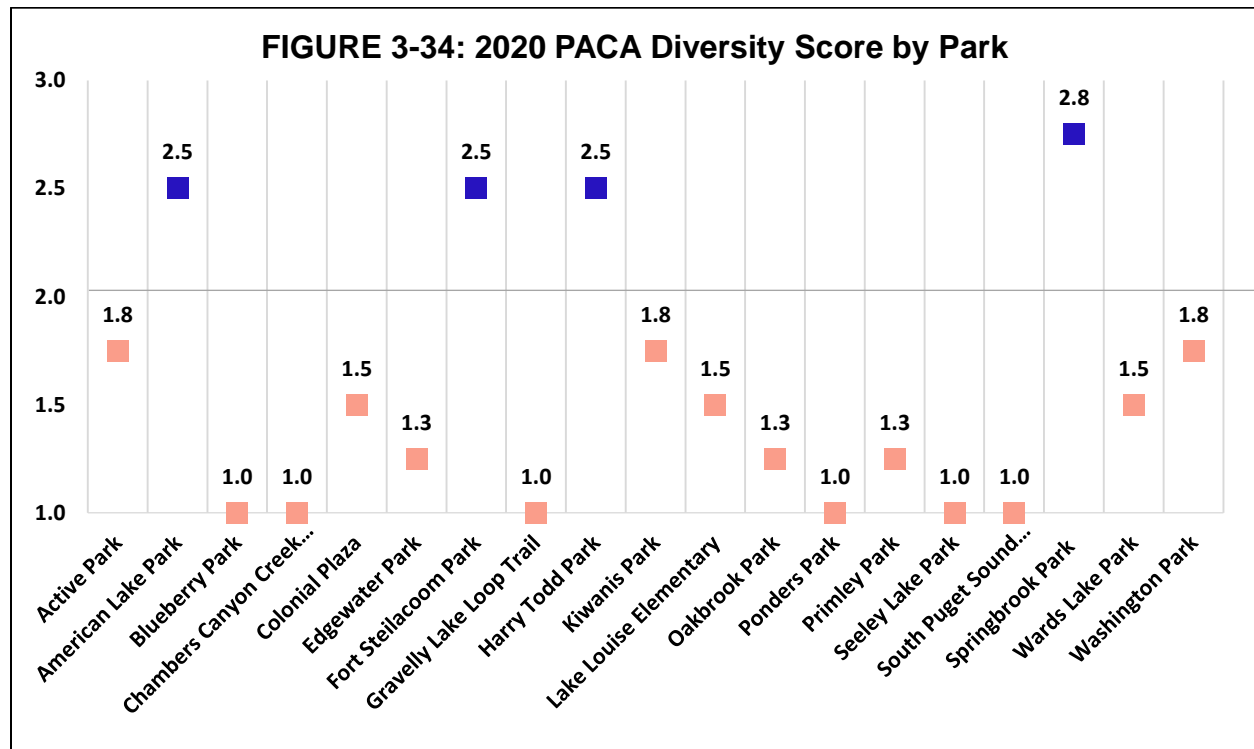


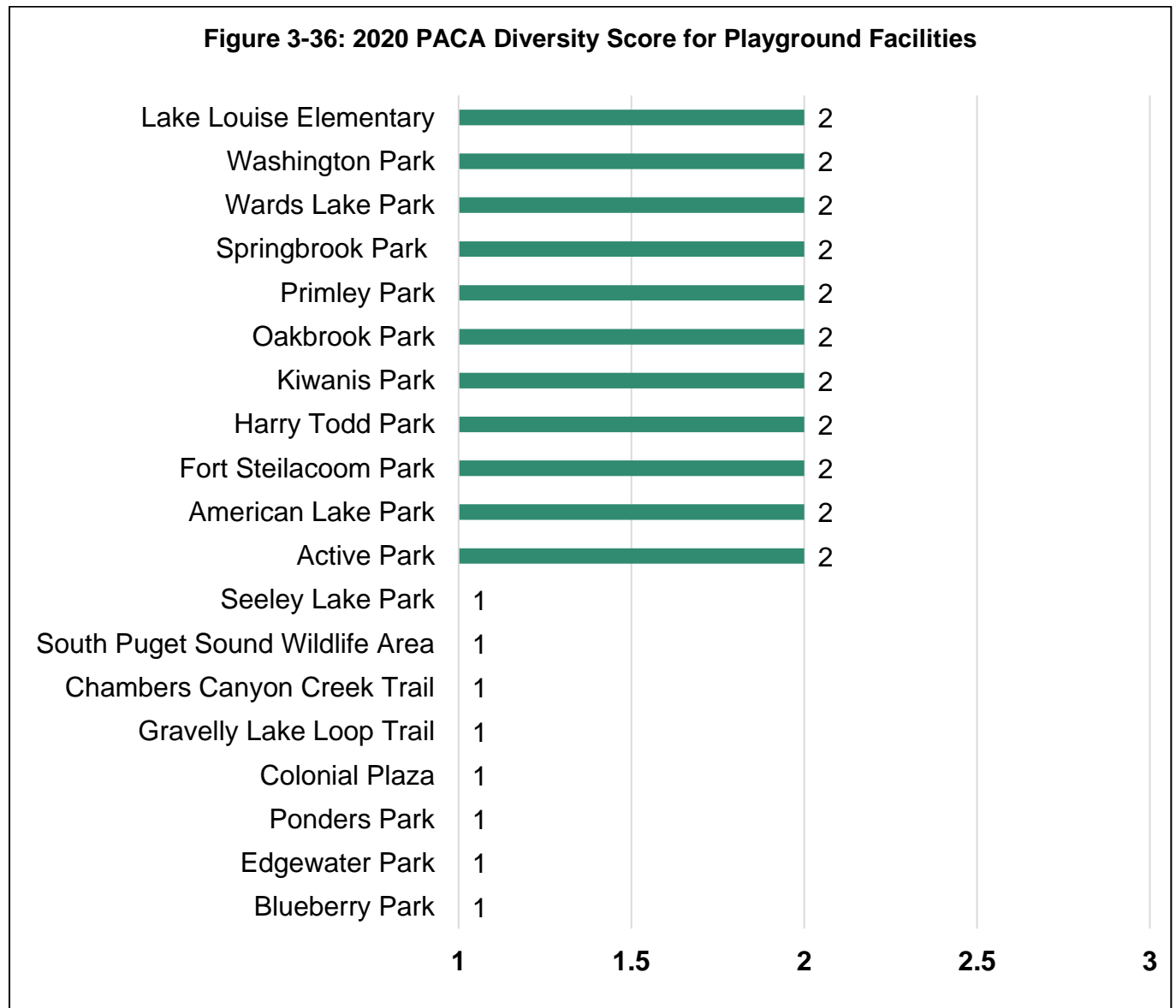
TABLE 3-5
2020 PACA Diversity Score

	Active Park	American Lake Park	Blueberry Park	Edgewater Park	Fort Steilacoom Park	Harry Todd Park	Kiwanis Park	Oakbrook Park	Ponders Park	Primley Park	Springbrook Park	Wards Lake Park	Washington Park	Lake Louise Elementary	Colonial Plaza	Gravelly Lake Loop Trail	Chambers Canyon Creek Trail	South Puget Sound Wildlife Area	Seeley Lake Park			
2020 - Diversity of Park Amenities Scores																					Lakewood Parks / Open Space facilities	All Parks / Open Space facilities
Playground Facility	2	2	1	1	2	2	2	2	1	2	2	2	2	2	1	1	1	1	1	1	1.7	1.6
Common amenities score	2	3	1	1	3	3	2	1	1	1	3	2	2	0	1	1	1	1	1	1	1.7	1.6
Other active, amenities not included under common amenities score	2	2	1	2	2	3	2	1	1	1	3	1	2	3	1	1	1	1	1	1	1.8	1.6
Recreation programing	1	3	1	1	3	2	1	1	1	1	3	1	1	1	3	1	1	1	1	1	1.6	1.5
Average Park Score	1.75	2.5	1	1.25	2.5	2.5	1.8	1.3	1.0	1.3	2.8	1.5	1.8	1.5	1.5	1.5	1.0	1.0	1.0	1.0		



All Lakewood parks with playground facilities scored a “2” on the 2020 PACA Diversity score as they all have playground facilities for youth but not for young adults or adults. No state or county parks or open space facilities have playground facilities.

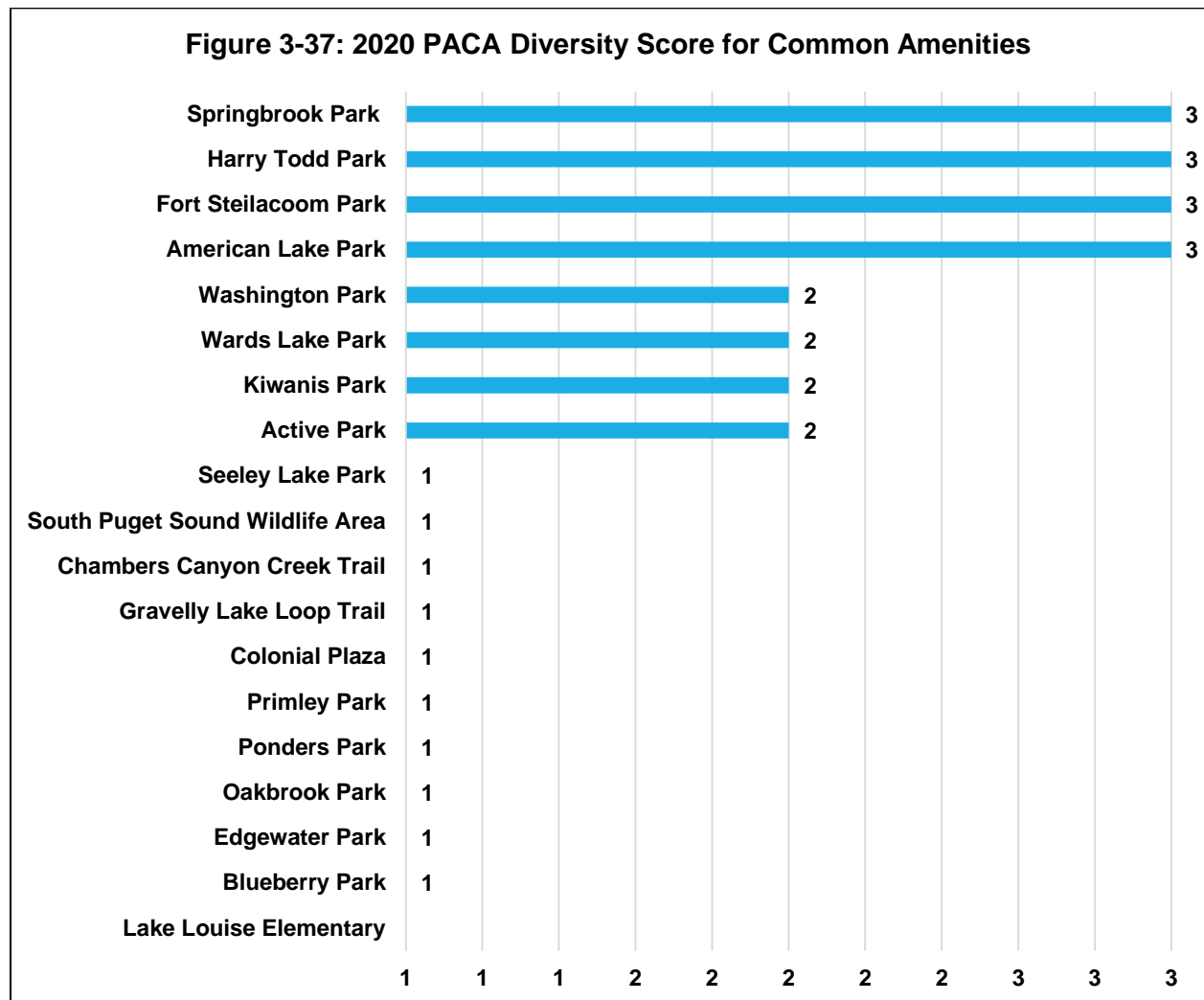
Figure 3-36: 2020 PACA Diversity Score for Playground Facilities



Springbrook Park, Harry Todd Park, American Lake, and Fort Steilacoom Park all scored a “3” for common amenities having picnic shelters, restrooms, open fields, trails and/or ADA compliant paved paths, benches, and barbeques.

Washington Park, Wards Lake Park, Kiwanis Park, and Active Park scored “2” having 4 to 5 of the common amenities.

In the future, the City may want to consider adding absent common amenities to parks that currently score a 2 or below.

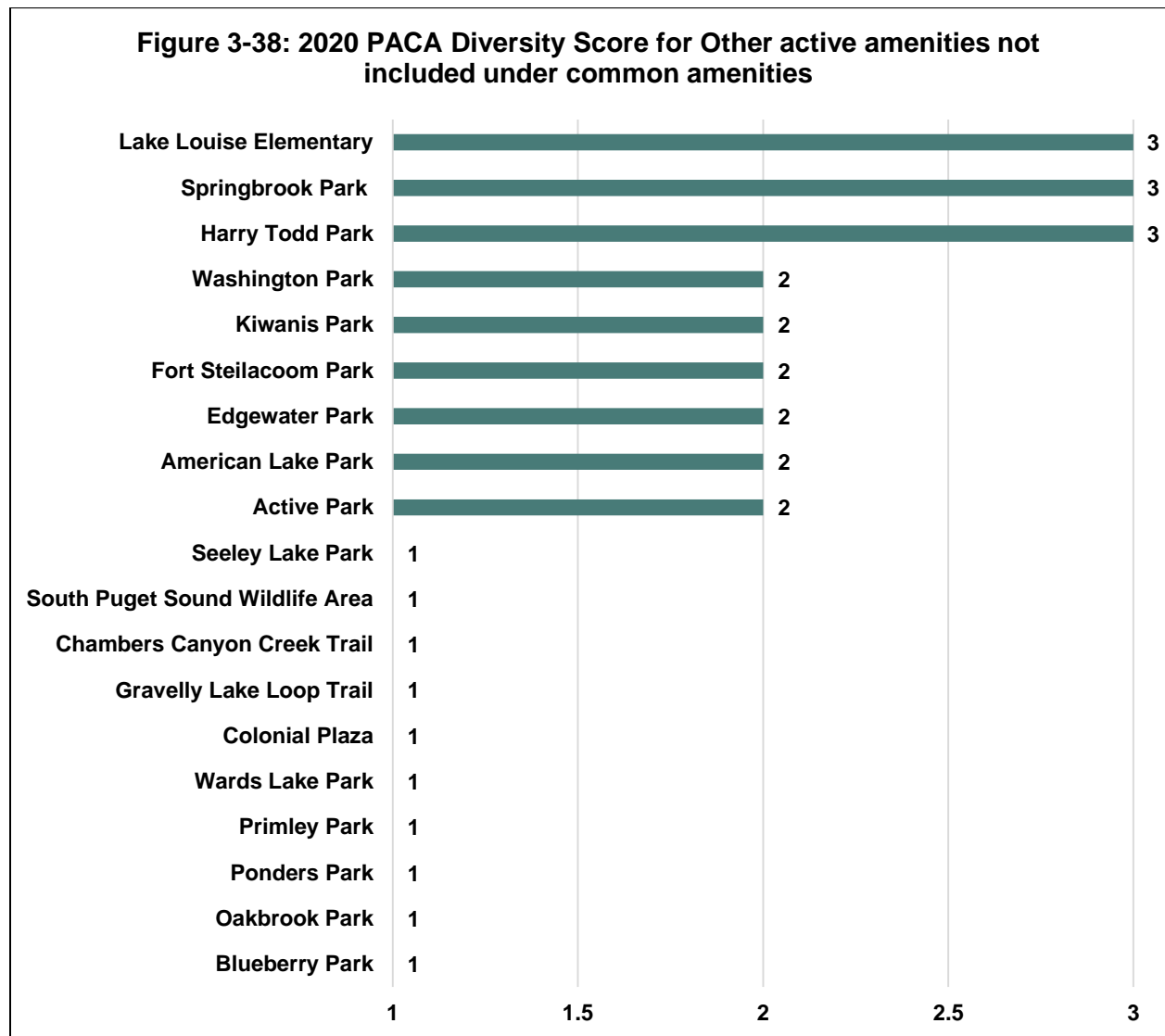


Springbrook Park and Harry Todd Park scored a “3” for other active amenities not included under common amenities as they provide two or more additional active amenities:

- Springbrook Park: Exercise equipment and Basketball hoops.
- Harry Todd Park: Water access, tennis, skate park.
- Lake Louise Elementary: Basketball hoops, pavement games (ex. four-square)

Washington Park, Kiwanis Park, Fort Steilacoom Park, Edgewater Park, American Lake Park, and Active Park scored “2” having one additional active amenity.

In the future, the City may want to consider expanding more common amenities to parks that currently score a 2 or below.



Springbrook Park, American Lake, Colonial Plaza, and Fort Steilacoom Park scored a “3” on the for recreation programming for having low cost/no-cost recreation events (City or partner) open to the general public five or more times per year.

Harry Todd Park scored a “2” having low cost/no-cost recreation events (City or partner) open to the general public one to four times per year.

In the future, the City may want to consider expanding low cost/no-cost recreation events (City or partner) open to the general public to parks that currently scored a 2 or below.

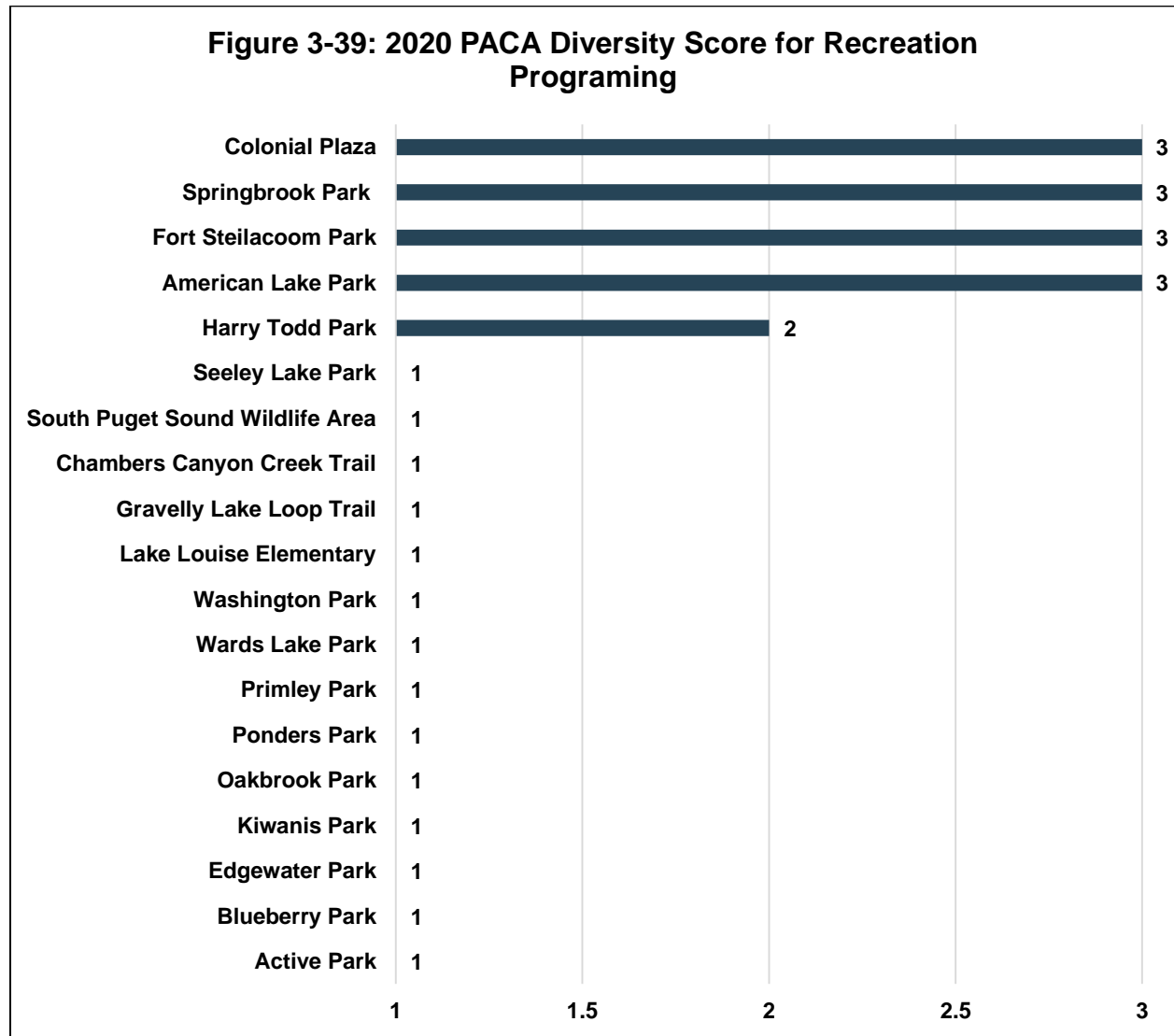
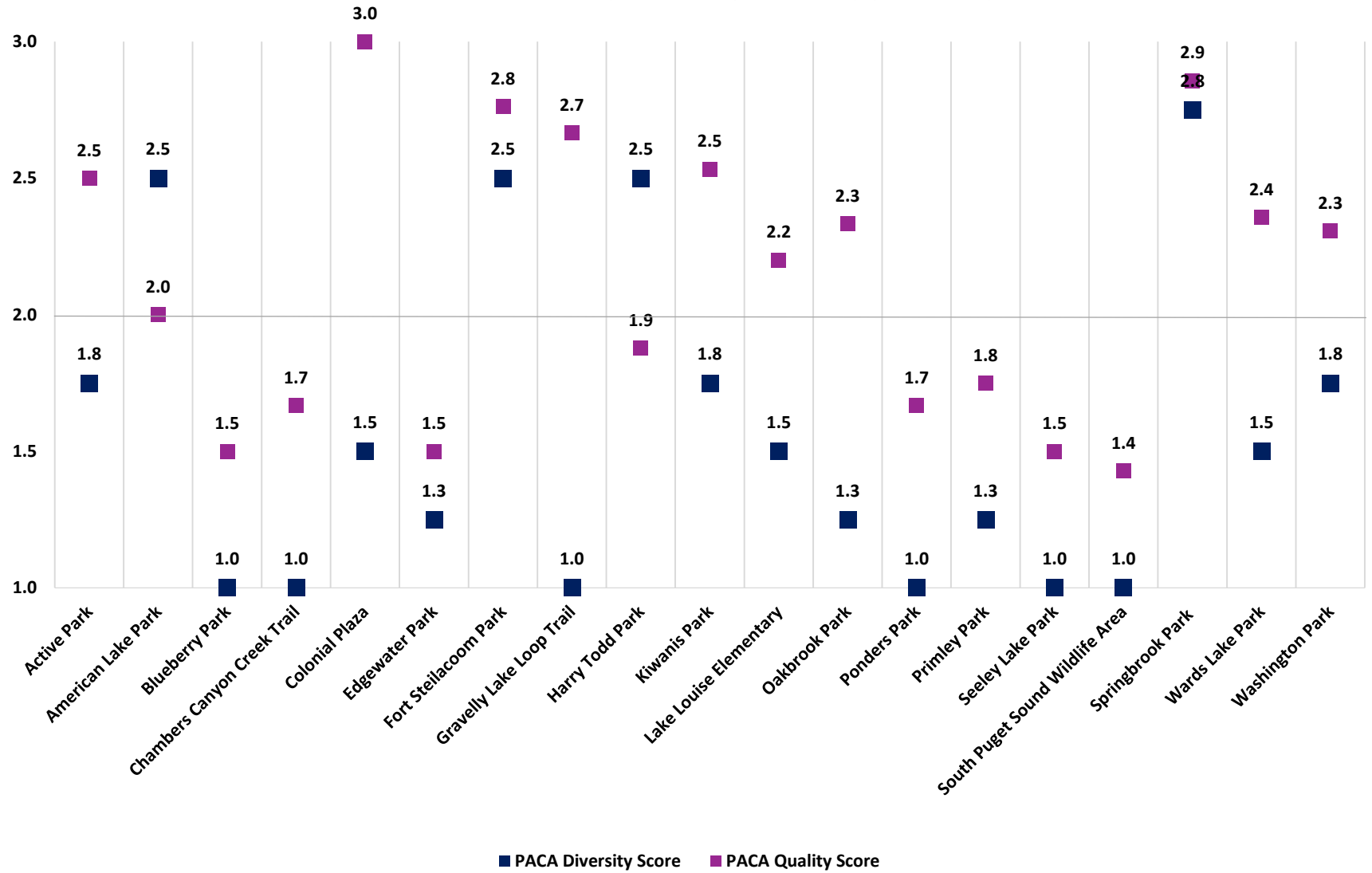


FIGURE 3-40: 2020 PACA Diversity & Quality scores by park in alphabetic order





Chapter 4: Park Inventory

4.1 Overview

Lakewood owns and operates 16 park and open space sites ranging from Fort Steilacoom Park, a regional park with 390.51 City owned acres (plus more owned by Pierce College) that serves more than 1 million visitors from around the South Sound region, to Primley Park, a pocket park with less than 0.17 acres that serves a single neighborhood.

Most park assets are developed and well-maintained but a few remain undeveloped or minimally maintained, including Edgewater Park which is currently undergoing a master park planning process. Several parks have natural areas, such as the well-preserved native oak woodland and meadows in Fort Steilacoom Park, and the wetland around Wards Lake Park.

4.2 Park Types

In 1996, the National Recreation and Park Association (NRPA) provided park classification guidelines in “Classification for Parks, Open Space, and Greenways.”¹ Using these guidelines as a springboard, this plan identifies the following classification types for City of Lakewood parks:

- Neighborhood Parks (includes Pocket Parks and School Parks)
- Community Parks
- Regional Parks
- Natural Areas
- Urban Parks (Nodal and Linear)

¹ Mertes, James D., and James R. Hall. *Park, recreation, open space and greenway guidelines*. Urban Land Inst, 1995.

TABLE 4-1

Parks by type, acreage, open space acreage, and status in Lakewood

Park Type	Park	Address	Acres	2020 PACA Quality Score	2020 PACA Diversity Score
S	Lakewood Senior Center	9112 Lakewood Dr	-	-	-
CG	Community Garden	5504 112 th St SW			
C	Harry Todd Park	8928 Thorne Lane SW	16.78	1.9	2.5
C	American Lake Park	9222 Veterans Dr SW	5.50	2.0	2.5
NA	Blueberry Park	5427 Steilacoom Blvd SW	7.91	1.5	1
NA	Seeley Lake Park*	Conservancy	48	1.5	1
N	Active Park	10506 Russell Rd SW	2.28	2.5	1.75
N	Edgewater Park	9102 Edgewater SW	2.83	1.5	1.25
N	Kiwanis Park	6002 Fairlawn Rd SW	2.85	2.5	1.8
N	Oakbrook Park	9701 Onyx Dr SW	1.55	2.3	1.3
N / CG	Springbrook Park	12601 Addison St SW	6.68	2.9	2.8
N	Wards Lake Park	2716 87th Street	27.79	2.4	1.8
N	Washington Park	11522 Military Rd	3.64	2.3	1.8
N	Lake Louise Elementary**	11014 Holden Rd SW	4.72	2.2	1.5
N	Primley Park	10 Barlow Rd SW	0.19	1.8	1.3
U	Colonial Plaza	6100 Motor Ace SW	1	3.0	1.5
U	Ponders Park	12930 Pacific Hwy SW	.41	1.7	1.0
U	Gravelly Lake Loop	Gravelly Lake Dr / Nyanza	3 miles	2.7	1.0
R	Fort Steilacoom Park	8714 87th Ave SW	309.51***	2.8	2.5
R	Chambers Creek Canyon Area*	6320 Grandview Dr W	200+	1.7	1.0

* Pierce County Park

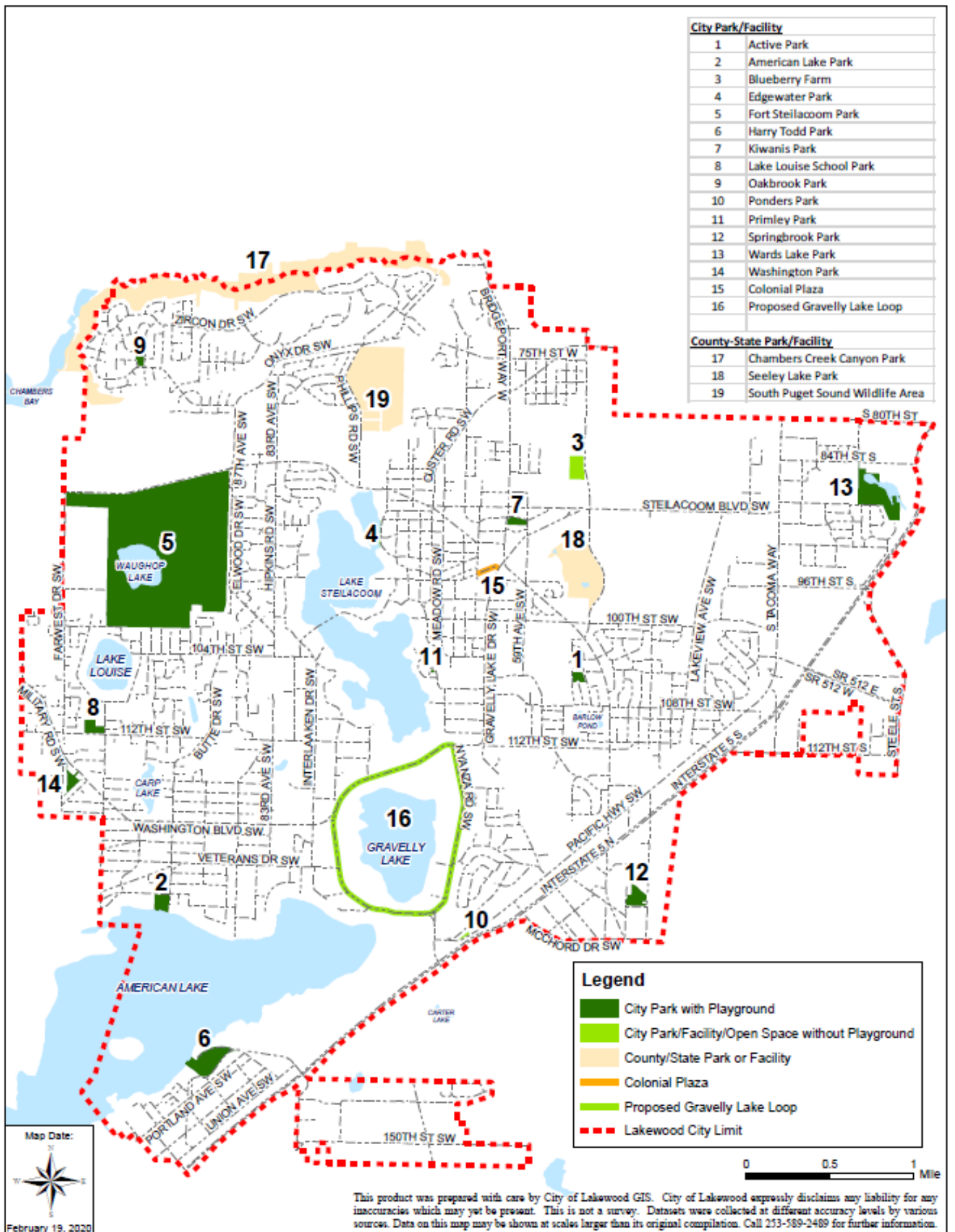
***City manages additional acres that belong to Pierce College.

** CPSD partnership; Lake Louise Elementary School serves as a neighborhood park after school hours.

C= Community Park
 NA = Natural area
 N = Neighborhood Park

U = Urban Park (linear or nodal)
 R = Regional Park
 S = Senior Center
 CG = Community Garden

FIGURE 5-1: Parks and Open Space Facilities in Lakewood





“Thank you for continuing to show that parks are vital to a healthy community.”

- Focus Group Respondent

4.3 Neighborhood Parks

The NRPA describes neighborhood parks as the “basic unit of the Park system.”² Neighborhood parks are typically less than 5 acres and provide access to essential park amenities of open space and playground facilities. Neighborhood parks are designed to encourage easy access on foot and to support unstructured, spontaneous activities, including active and passive recreation.

Park	Park Type	Acres	Status
Active Park	Neighborhood Park	2.28	Developed
Edgewater Park	Neighborhood Park	2.83	Interim
Kiwanis Park	Neighborhood Park	2.85	Developed
Lake Louise Elementary School*	School Park	4.72	Developed
Oakbrook Park	Neighborhood Park	1.55	Developed
Primley Park	Pocket Park	0.19	Developed
Springbrook Park	Neighborhood Park	6.68	Developed
Wards Lake Park	Neighborhood Park	27.79	Developed
Washington Park	Neighborhood Park	3.64	Developed
Total Acres		52.35	
* Lake Louise Elementary serves as a neighborhood park after school hours through a joint partnership between Lakewood and the Clover Park School District.			

Serves: Residents within a 10-minute walking distance.

Typical park amenities:

- Playground facilities
- Ball fields
- Skating areas
- Shelter
- Pedestrian paths
- Picnic tables
- Benches
- Play equipment
- Multi-use open field
- Sport courts or multi-purpose paved areas
- Landscaping

Restrooms: Typically, not provided. If they are, they are temporary or seasonal features, e.g., portable restrooms.

Access: Access by foot is desired. As such, sidewalk connectivity is essential. Typically, parking is not provided, however ADA stalls on street may be provided.

² Mertes, James D., and James R. Hall. *Park, recreation, open space and greenway guidelines*. Urban Land Inst, 1995.

Pocket Parks

Pocket Parks serve as a sub-category of neighborhood parks. These parks are typically 2,500 square feet to 1 acre and provide open space and playground facilities. In addition, these parks also provide passive activities, such as seating, picnic tables, and ornamental landscaping. The City has one pocket park, Primley Park, which provides a total of 0.19 acres of parkland.

School Parks

School Parks serve as a sub-category of neighborhood parks. School Parks combine the resources of two public agencies. These parks are often jointly developed and governed by an interlocal agreement between a city and the school district. This agreement allows public use and access to open space and playground facilities during non-school hours. The City and Clover Park School District partnered to provide a neighborhood park at Lake Louise Elementary School. This school park serves Lake Louise students during the school day and is open to the public after school hours and on weekends.

Springbrook Park



ACTIVE PARK

Address: 10506 Russell Road SW

Size: 2.28 acres

Areas within a 10-minute walking distance:
Downtown

This neighborhood park is located near (south) of the Downtown. The park is named after the former *Lakewood Active Club*, a local service club that supported community events and activities. The park was part of the Pierce County parks system prior to incorporation, renovated by the City in 2002 and continues to provide a quiet place for neighbors and visitors to walk, picnic and play.

Parking: On-street

Additions/Improvements since 2014:

- None

Future Potential Opportunities:

- Playground enhancements
- Young adult/adult playground/active features
- Expand park
- Expand/repair paved pathway
- Expand parking
- Install barbeques (BBQs)
- Splash pad
- Permanent restroom

Existing Amenities:



ADA accessibility



1 Basketball Court



1 Playground



Open Space \approx 1.7 acres



1 Picnic Shelter - 25 people



Picnic Tables & Benches

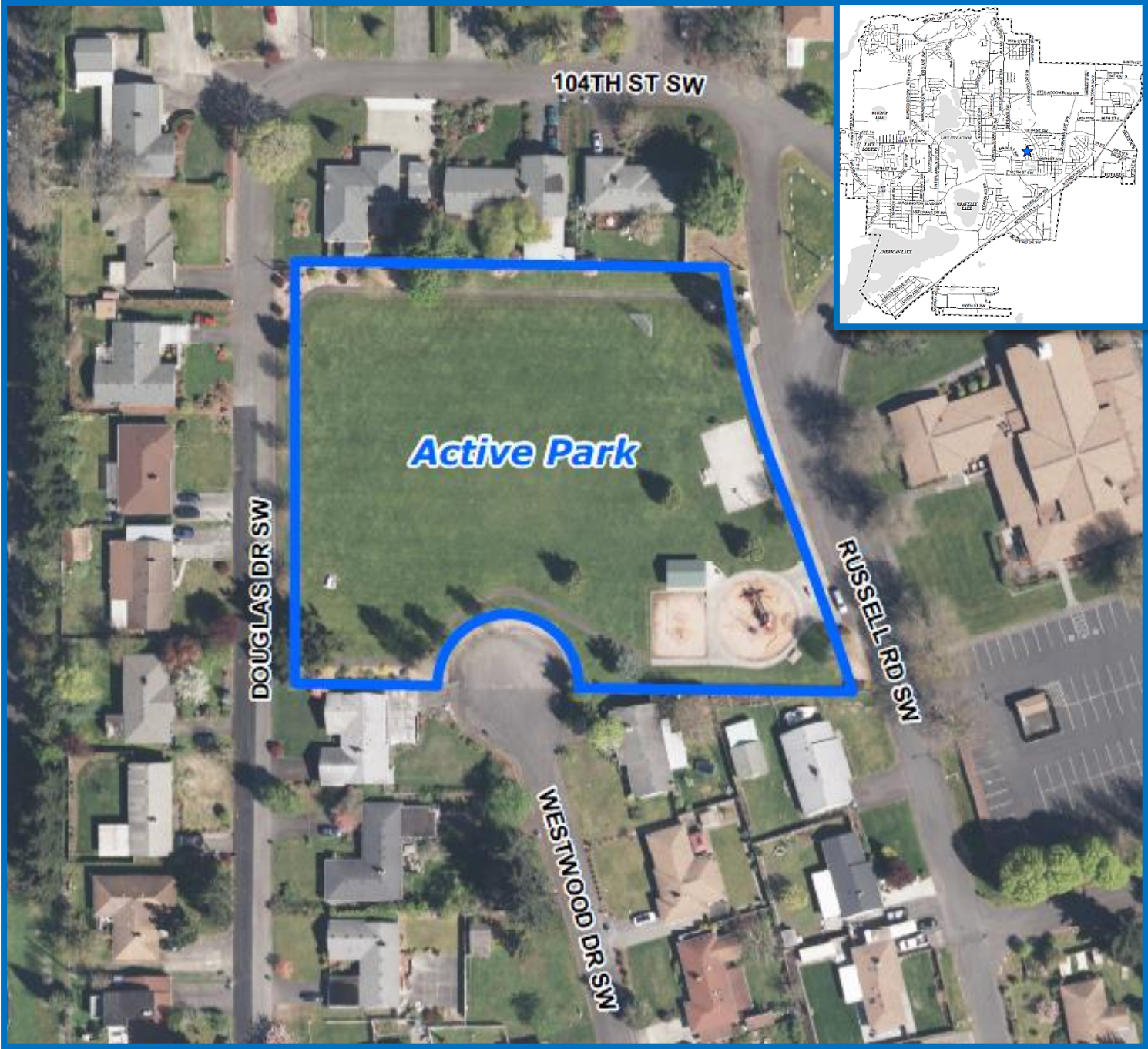


Paved pathway - .30 miles paved



Restroom (portable)





EDGEWATER PARK

Address: 9102 Edgewater Drive SW

Size: 2.83 acres

Areas within a 10-minute walking distance:
Custer Rd area

This neighborhood park is located on Lake Steilacoom in central Lakewood. This site was part of the Pierce County Parks system prior to incorporation. This undeveloped site has the only public boat launch on the lake. In 2004 the City worked with the WDFW to improve the launch. A park master plan was developed in 2020 to improve safety, public access and add park amenities.

Parking: On-street

Additions/Improvements since 2014:

- Master Park Plan (2020)

Future Potential Opportunities:

- Boat launch with finger dock
- Acquire and expand park
- Restroom
- Covered picnic areas
- Trail/pathway
- Lawn area
- Rules and regulation sign
- Separate swimming area
- Fishing dock and boardwalk
- Install boat launch pay station
- Ecological restoration of shoreline
- Barbeques (BBQs)
- Parking
- Trash receptacles
- Lighting
- Tree removal

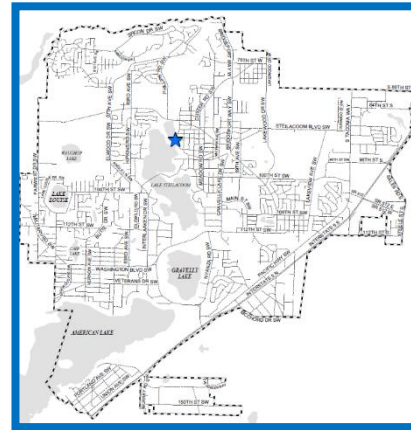
Existing Amenities:

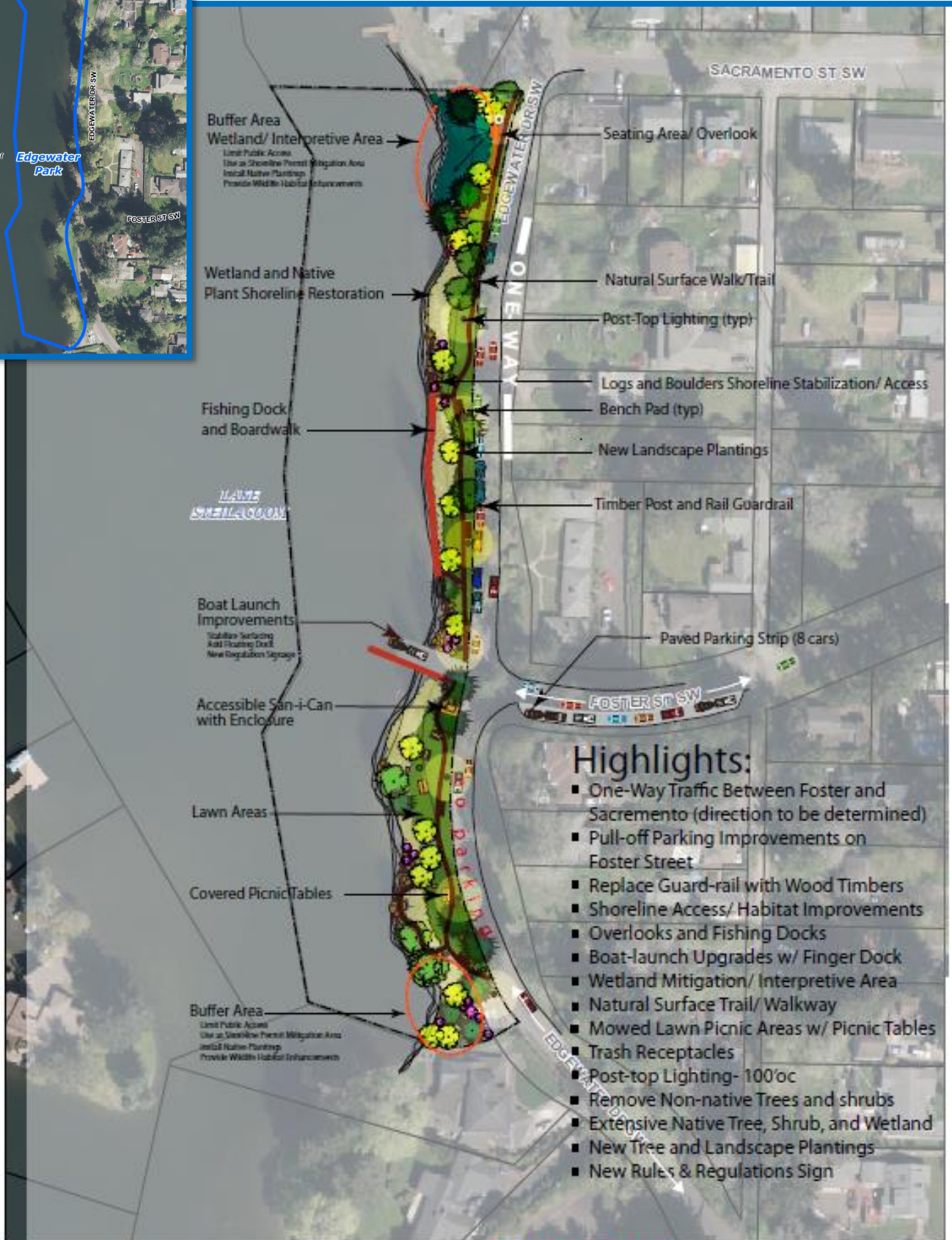
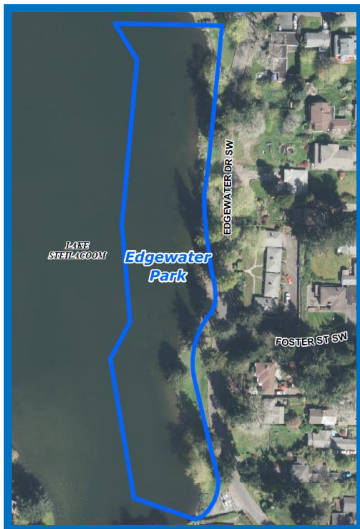


1 Boat Launch



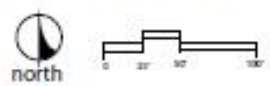
Water access





- Highlights:**
- One-Way Traffic Between Foster and Sacramento (direction to be determined)
 - Pull-off Parking Improvements on Foster Street
 - Replace Guard-rail with Wood Timbers
 - Shoreline Access/ Habitat Improvements
 - Overlooks and Fishing Docks
 - Boat-launch Upgrades w/ Finger Dock
 - Wetland Mitigation/ Interpretive Area
 - Natural Surface Trail/ Walkway
 - Mowed Lawn Picnic Areas w/ Picnic Tables
 - Trash Receptacles
 - Post-top Lighting- 100'oc
 - Remove Non-native Trees and shrubs
 - Extensive Native Tree, Shrub, and Wetland
 - New Tree and Landscape Plantings
 - New Rules & Regulations Sign

EDGEWATER PARK DRAFT
Site Improvement Plan



KIWANIS PARK

Address: 6002 Fairlawn Dr. SW

Size: 2.85 acres

Areas within a 10-minute walking distance:
Custer, Downtown

This neighborhood park is located in central Lakewood. This site was part of the Pierce County Parks system prior to incorporation. After a youth driven community effort to establish a skate park in Lakewood was complete, the City redeveloped the site in 2000. The Lakewood First Lions skate park was built at Kiwanis Park along with a restroom structure and miscellaneous park amenities. The Kiwanis Club of Clover Park raised funds and donated a new community built playground in 2019.

Parking: On-street

Additions/Improvements since 2014:

- Resurfaced the playground
- Installed a new playground
- Installed security cameras

Future Potential Opportunities:

- Acquire and expand park
- Shelter
- Barbeques (BBQs)
- Water fountain
- Splash pad
- More trees and landscaping
- Art installation
- Young adult/adult playground or active features

Existing Amenities:



ADA accessibility



Picnic Tables & Benches



1 Playground w/ swings



Open Space \approx 1.4 acres



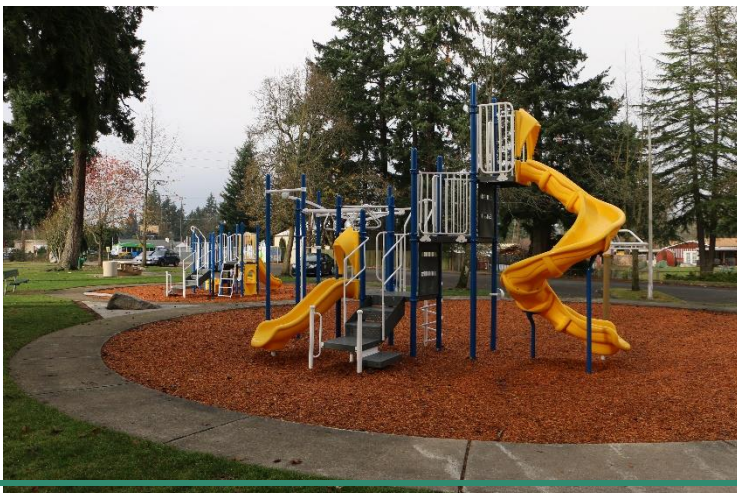
Restroom (Summer)

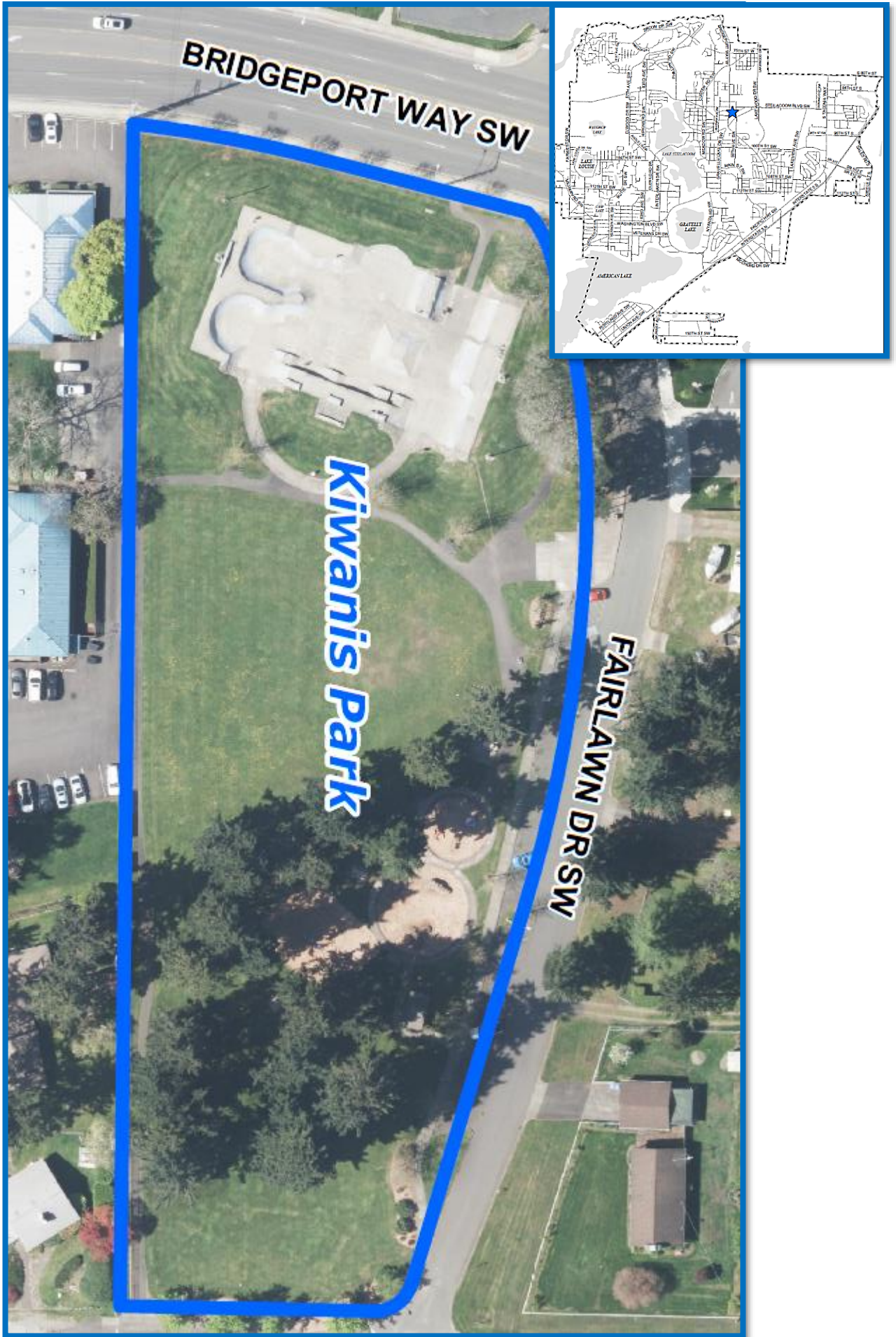


Paved pathway - 0.46 miles paved



In-ground Skate Park





OAKBROOK PARK

Address: 9701 Onyx Dr. SW

Size: 1.55 acres

Areas within a 10-minute walking distance:
Oakbrook, Chambers Creek Canyon Trail

This neighborhood park is located in northwest Lakewood. This site was originally a part of the Oakbrook 7th Addition Park and Recreation District. The undeveloped property was deeded to the City in 1999 and renovated in 2002. Additional site improvements have occurred over the years and a new playground was installed in 2019.

Parking: On-street

Additions/Improvements since 2014:

- Installed a new playground (2019)

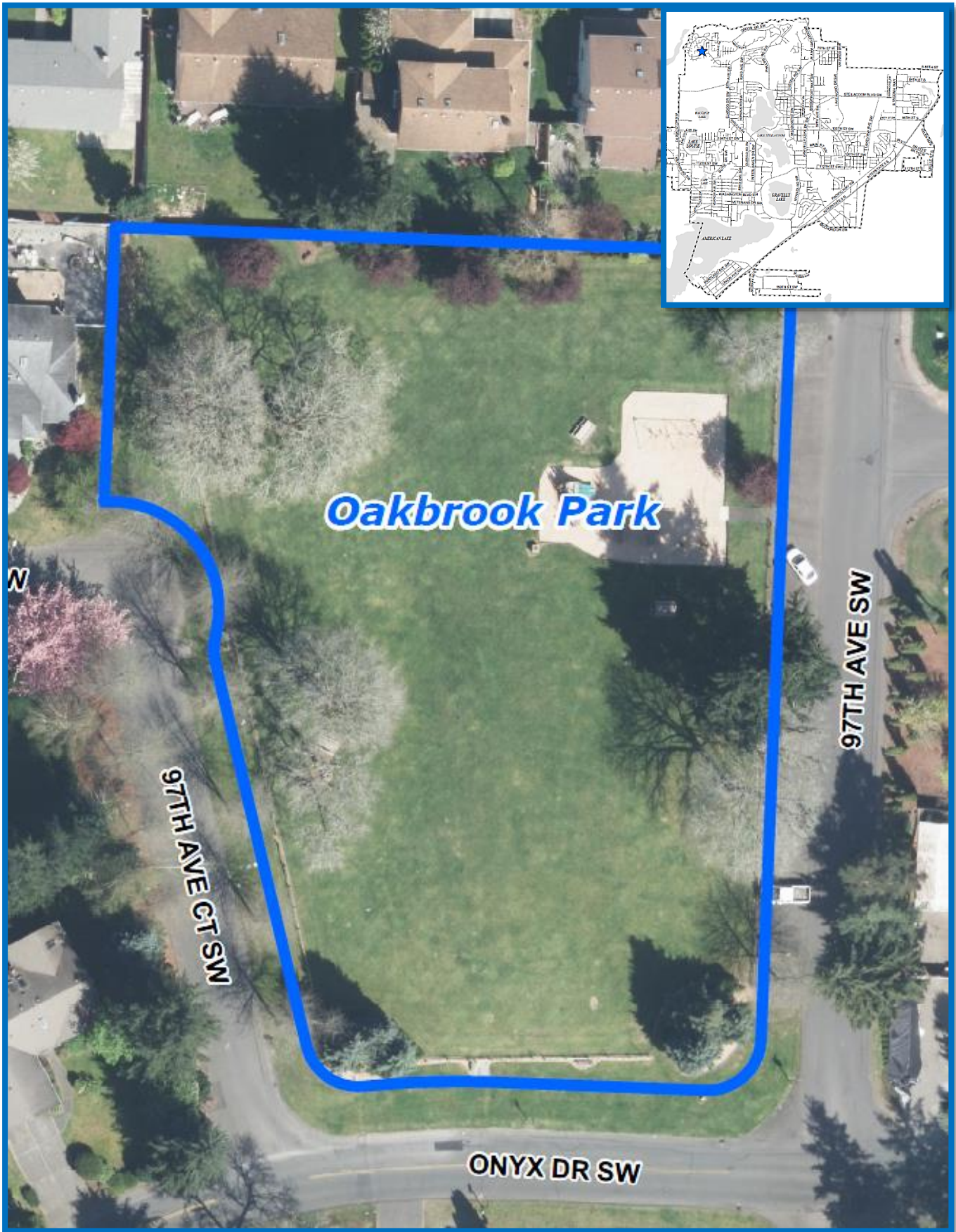
Future Potential Opportunities:

- Expand park
- Shelter
- Barbeques (BBQs)
- Water fountain
- More trees and landscaping
- Art installation
- Young adult/adult playground or active features
- Restroom improvements
- Trail/pathway
- Parking improvements
- More security features
- Better wayfinding signage to locate park
- Multipurpose hardcourt
- Covered active amenities
- Basketball court

Existing Amenities:

-  Picnic Tables & Benches
-  1 Playground w/ swings
-  Open Space ≈ 1 acres
-  Portable Restroom





PRIMLEY PARK

Address: 10 Barlow Rd SW

Size: 0.19 acres

Areas within a 10-minute walking distance:
Central, Downtown

This neighborhood park (pocket park) is located in central Lakewood. This site was created in 2007 when neighbors adjacent to the park asked to adopt an abandoned site. After community clean ups and planning, the neighbors raised funds to build a small play structure, pathways and park amenities.

Parking: On-street

Additions/Improvements since 2014:

- None

Future Potential Opportunities:

- New playground (when necessary)
- Permanent benches
- Trail improvements

Existing Amenities:



Picnic Table and benches



1 Playground



Open Space \approx 0.10 acres



LAKE LOUSIE ELEMENTARY

Address: 11014 Holden Road SW

Size: 4.72 acres

Areas within a 10-minute walking distance:
Lake City

This neighborhood park is located in the central west of Lakewood at Lake Louise Elementary School. Through a partnership with the Clover Park School District, the site was enhanced in 2009 to support community use during non-school hours. The improvements provided open space in an underserved area, improved our parks level of service and was an efficient use of public resources.

Additions/Improvements since 2014:

None

Future Potential Opportunities:

- Walking track around perimeter
- Field renovation
- Playground replacement (when necessary)

Existing Amenities:



1 Ball Field – T-ball



1 Multipurpose field (w/ T-ball field)



1 Soccer field (small)



1 Playground



Open Space \approx 2.7 acres



Walking Path



SPRINGBROOK PARK

Address: 12601 Addison St. SW

Size: 6.68 acres (and expanding)

Areas within a 10-minute walking distance:
Springbrook

This neighborhood park is located in south east Lakewood near the McChord gate at Joint Base Lewis McChord. Soon after incorporation, the City purchased 3.5 acres of land in 1999 to develop a neighborhood park. This was the first new park in the Lakewood area in over 30 years. Additional parcels have been purchased to expand the park to over 6 acres. In 2017 the City invested over \$1 million to develop a large community garden, all abilities playground, picnic shelter, pathways, a bridge over Clover Creek and other park amenities. This is the only community gathering space in the Springbrook neighborhood so it is an important community resource for the neighborhood.

Parking: Parking Lot

Existing Amenities:



ADA accessibility



Community Garden



1 Ball Field - Multiuse



2 Basketball Hoops



Parking Lot



Picnic Shelter – 50 people



Picnic Shelter – 25 people



Picnic Tables & Benches



1 Playground



Open Space ≈ 3.4 acres



Paved pathway - 0.18 miles paved



Water (potable)



Water access

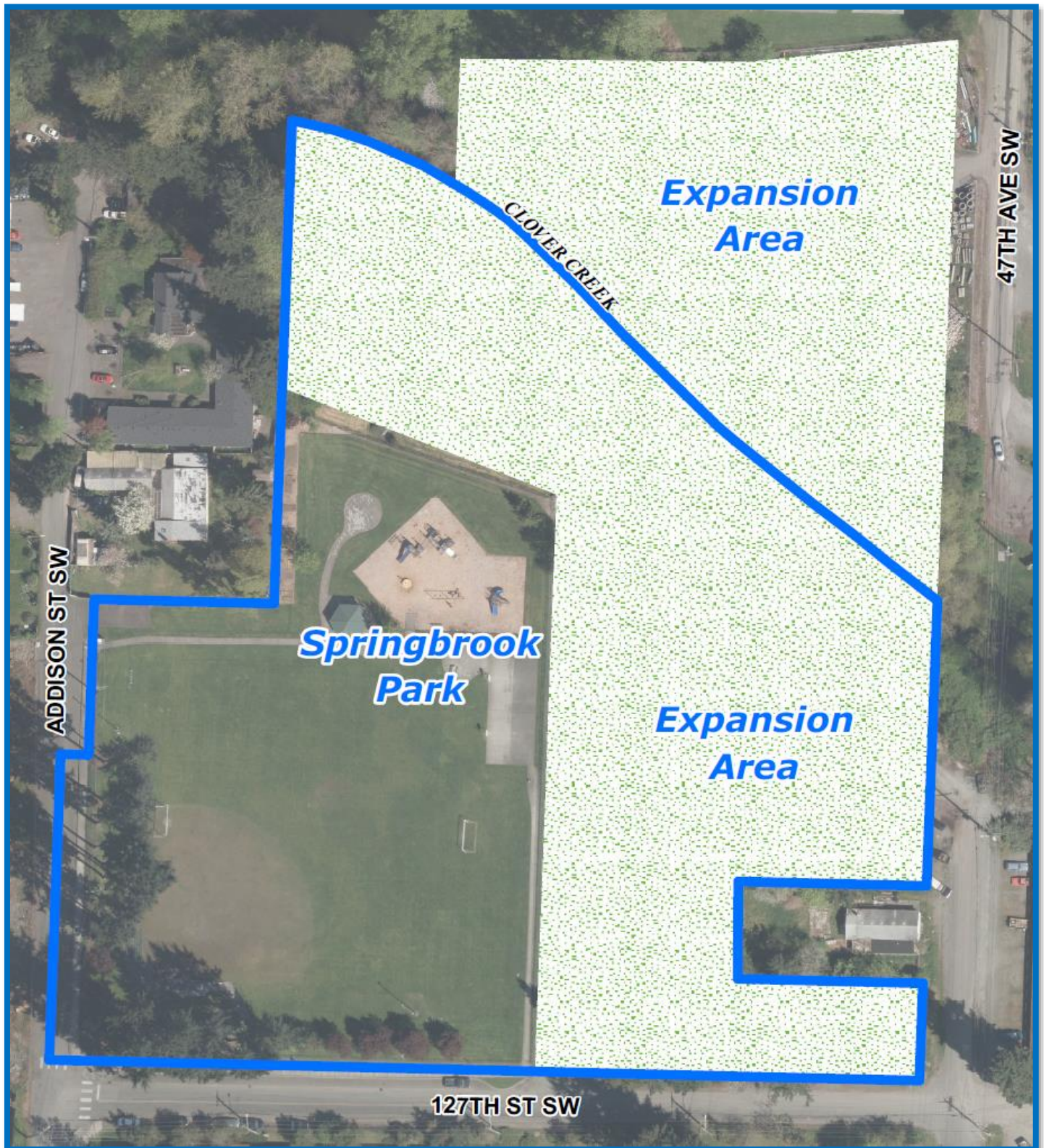
Additions/Improvements since 2014:

- Redevelopment of park
- New playground
- Bridge over Clover Creek to connect Springbrook
- Park expansion – 1.1 acres (in-progress)
- Ecological remediation of Clover Creek
- Added exercise equipment
- Large community garden

Future Potential Opportunities:

- Acquisition of park land
- Expand park
- Expand basketball court/hardcourts
- Dog park
- More trees and landscaping
- Restroom improvements
- Volleyball court
- Multipurpose field
- More security features
- Covered active amenities
- Trail expansion/improvements

- Art installation
- Young adult/adult playground or active features
- More picnic tables and benches



WARDS LAKE PARK

Address: 2716 84th St SW/2511 88th St SW

Size: 27.79 acres (and expanding)

Areas within a 10-minute walking distance:
International District

This neighborhood Park is located in north east Lakewood. Starting in 1999, the City has acquired a number of parcels to create a 26-acre park. In 2003 the City created the neighborhood park and an internal trail system to merge the parcels and provide access from the north and south sides of the park. In 2020 the City plans to purchase 11 acres to expand the park and implement the 2019 updated master site plan.

Additions/Improvements since 2014:










- Park expansion – 4.4 acres
- Ecological remediation of Clover Creek
- Caretaker residence
- Master Plan update

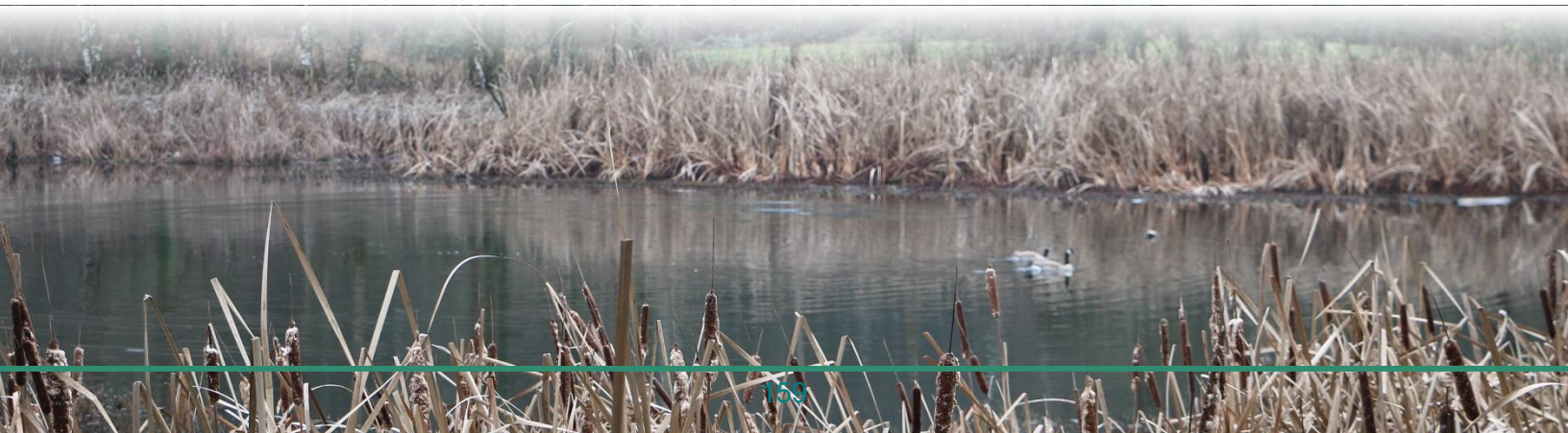
Parking: Parking Lot

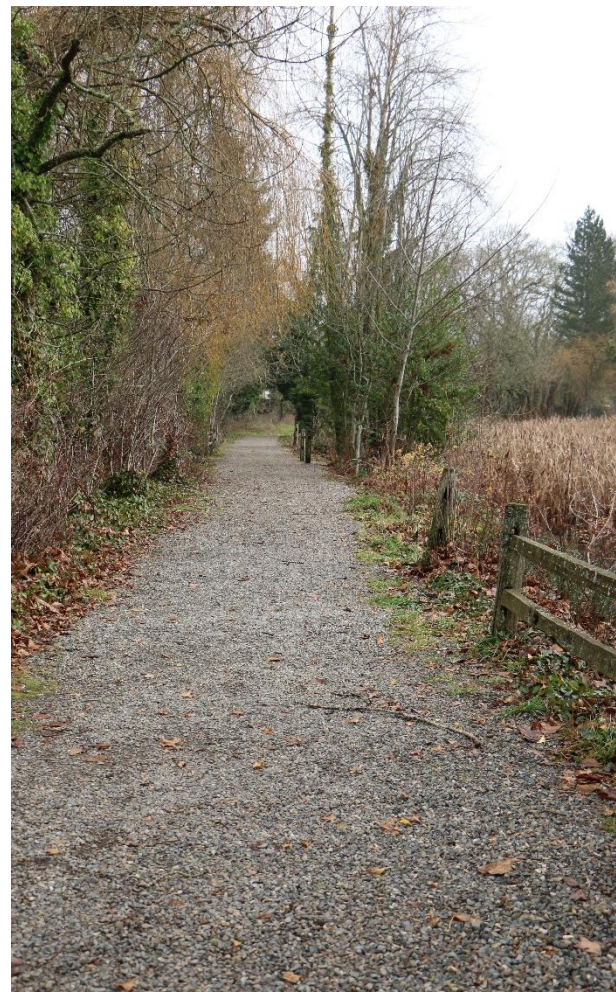
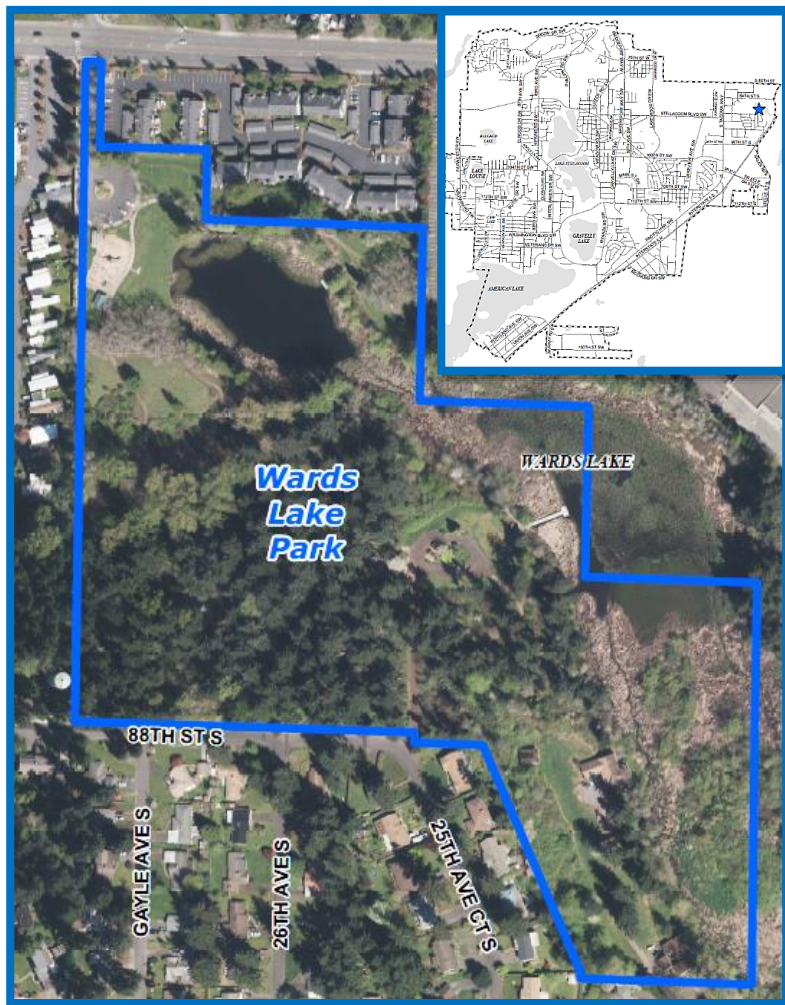
Future Potential Opportunities:

- Expand park
- Trails/walkways
- Barbeques (BBQs)
- Playground replacement
- Young adult/adult playground or active features
- Covered active amenities
- Pump track
- Restroom improvements
- Bridge
- Foot bridges
- Ecological restoration
- Demolition of existing structures
- More security features
- Better wayfinding signage
- Street lighting
- Art installation
- Street crossing improvements

Existing Amenities:

-  ADA accessibility
-  Parking Lot
-  Restroom
-  2 Docks
-  Fishing - catch & release only
-  Picnic Shelter - 25 people
-  Picnic Tables & Benches
-  Playground
-  Pathway - 0.79 miles
-  Water Access - no swimming
-  Wildlife
-  Open Space ≈ 0.8 acres





DESCRIPTION

Wards Lake Park is home to several biomes which provide the opportunity to increase awareness to park visitors of natural systems as well as the wildlife that inhabit these unique ecosystems. The conifer forest at Wards Lake provides recreational opportunities in the form of walking, hiking or running (12). An oak prairie area could be restored with non-invasive flora that will increase use by pollinator insects, birds, and other wildlife. A wetland at the south end already provides habitat to birds, fish, and amphibians. Bird blinds (15) are included in this plan to promote interaction with wildlife while decreasing the amount of disturbance that humans may have on fauna. The implementation of this plan offers the public great opportunities to view wildlife without interfering with the ecosystem processes.

The central component of the master plan is a 1-mile long ADA compliant perimeter walking path around Wards Lake. The path serves as a visitor conduit throughout the entire site, leading to all park areas. The northern portion of the trail is paved (10), while the southern portion is a densely compacted fine crushed rock (11). The existing soft surface trails in the forest remain (12) but are reconfigured to provide clear circulation.

Connections across 84th Street South are also recommended via an enhanced crosswalk (3), upgraded to enhance safety while crossing the five-lane roadway. The Water Flume Trail is accessed via sidewalk to the north (1), while the Skip Vaughn Trail is accessed via sidewalk to the east (2).

At the northwest corner of the park, the entrance is enhanced through the use of environmental graphic wraps (4) to cover the utility apparatuses. The wraps would conceal the utilities and serve as part of the park entry experience. The existing parking lot is reconfigured (7) to gain stalls and serve the new play area (5) and dog park. Adjacent to the playground, a paved pump track (6) with slightly varying topography primarily allows for users of bicycles or tricycles, but also other wheeled vehicles such as scooters, skateboards, skates, and wheelchairs. A large dog park is located near parking but away from much of the other park uses.

There is a new soft surface trail and boardwalk (13) in the wetlands by the lake, an area that has solidified from sedimentation and various environmental process over the years. The majority of the lake vegetation will be allowed to respond to natural process over the years without interference; however the north end of the lake will be maintained regularly in an effort to maintain open water on the lake surface, as requested by the community.

On the south end of the park is a monolithic art installation (18) visible from the freeway, which serves as an interactive element for trail users and a visual symbol of Lakewood's identity.

Three new park access locations (16 and 17) on the east and south edge of the park provide additional parking space capacity and entry/exit points. Interpretive signage is provided throughout the park, discussing the various elements on-site.

WASHINGTON PARK

Address: 11528 Military Rd

Size: 3.64 acres

Areas within a 10-minute walking distance:
Lake City

This neighborhood park is located in southwest Lakewood. Originally known as Forrest Park, this site was part of the Pierce County parks system prior to incorporation. In 2000 the City changed the name to Washington Park and built a baseball field and parking lot. Pathways, basketball hoop and a new playground were added in 2006.

Parking: Parking Lot

Existing Amenities:



ADA accessibility



1 Ball Field - Multiuse



1 Basketball Hoop



Picnic Tables & Benches



1 Playground



Parking Lot



Open Space \approx 2.4 acres



Paved pathway- 0.16 miles paved

Additions/Improvements since 2014:

- Playground resurfacing

Future Potential Opportunities:

- Expand parking
- Expand basketball court
- Multipurpose hardcourt
- Playground replacement, when necessary
- Young adult/adult playground or active features
- Backstop, dugouts, bleachers
- Shelter
- Barbeques (BBQs)
- Covered active park amenities
- Add benches
- Restroom
- Trail/walkway improvements
- Expand parking
- More security features
- Better wayfinding signage
- Swings







Oakbrook Park Playground Replacement

“Thank you for all you do in continually improving our parks.”

- Focus Group Respondent

4.4 Community Parks

Community parks are usually more than 5 acres but less than a 100 acres in size. These parks provide residents a variety of passive and active recreation opportunities, including unstructured and spontaneous activities and structure activities. Community parks provide a special amenity typically not provided to neighborhood parks, like boat launches or splash pads. Well-designed community parks create a sense of community and enhance the quality of life for residents. Community parks serve all residents of Lakewood.

The City has two community parks, which provide a total of 22.28 acres.

TABLE 4-4			
Lakewood Community Parks			
Park	Park Type	Acres	Status
Harry Todd Park	Community Park	16.78	Developed
American Park	Community Park	5.50	Developed
Total acres		22.28	

Serves: As a neighborhood park for residents within a 10-minute walking distance. Serves the entire City.

Typical park amenities:

- Sport facilities
- Picnic shelters - accommodate up to 50 people
- Water access, such as boat launches and docks, depending on the site features and locations
- Off-street parking
- Restrooms
- Pedestrian walkways
- Picnic areas
- Sports facilities (fields and courts)
- Natural areas
- Day and evening uses
- Playground facilities
- Open spaces
- Hiking and multiuse trails

Restrooms: Typically, provided.

Parking: Off-street parking provided. However, access by foot is still desired. As such, sidewalk connectivity to these parks is essential

AMERICAN LAKE PARK

Address: 9222 Veterans Drive SW

Size: 5.50 acres

Areas within a 10-minute walking distance:
Lake City

This community park is located in southwest Lakewood on the north end of American Lake. This site was part of the Pierce County Parks system prior to incorporation. The original park site included a restroom building, picnic shelter, playground, boat launch, seaplane hangars, business office and private residence. In 2009 a master site plan was created and the boat launch area was completely renovated. The playground area was replaced in 2019 and a master site plan will be completed in 2020.

Parking: Parking Lot

Additions/Improvements since 2014:

- Soil remediation
- Universal access playground

Future Potential Opportunities:

- Master Park Plan update
- Expand park
- Young adult/adult playground or active amenities
- More shelters
- Barbeques (BBQs)
- ADA upgrades
- Covered, active park amenities
- Add more benches
- Restroom improvements
- Trail/pathway
- Expand parking
- More security features
- Better wayfinding signage
- Sand Volleyball Court
- Shower facility
- Art installation/mural

Existing Amenities:



Restroom



Boat Ramp – 3 Lanes



Docks



Lifeguards (seasonal)



Parking Lot - 50 extended spaces



Playground



Picnic Shelter - 25 people



Picnic Tables & Benches



Swimming



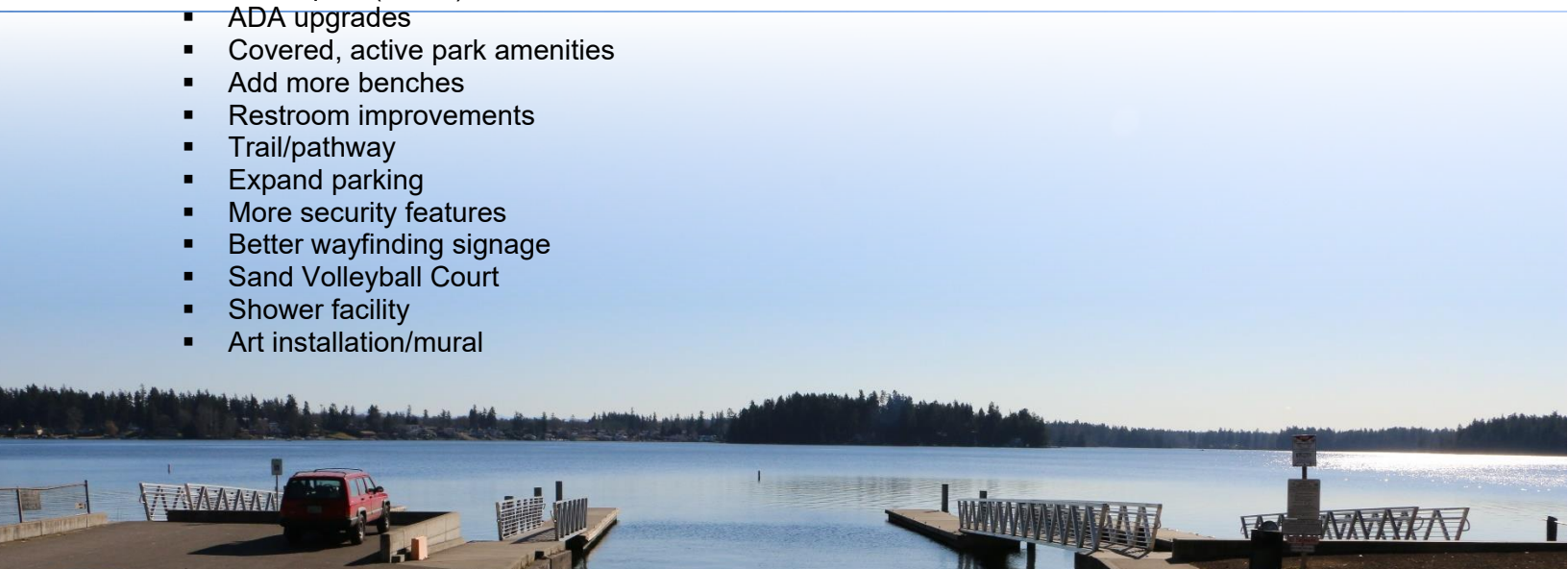
Paved pathway - 0.22 paved miles

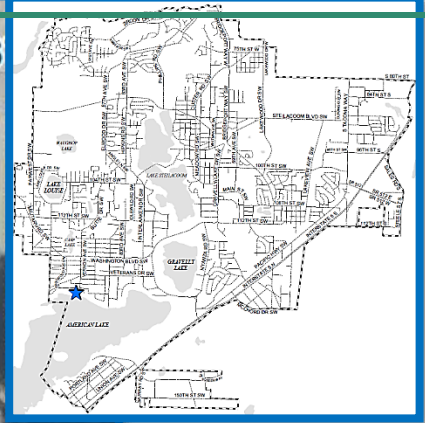


Water access



Open Space ≈ 0.4 acres





HARRY TODD PARK

Address: 8928 N Thorne Lane SW

Size: 16.78 acres

Areas within a 10-minute walking distance:
Tillicum, Woodbrook

This community park is located in southwest Lakewood and on the south side of American Lake. The park was created in the 1950's and was part of the Pierce County Parks system prior to incorporation and allowed the Commencement Bay Rowing Club to build a 9000 sq. ft. boathouse on the site. In 2003 the City updated the restroom structure and added a new playground, baseball fields, basketball courts and picnic shelter. A skate park was installed on two of the three tennis courts. In 2020 the City will do a major park renovation including restoration of the waterfront area to make it ADA accessible.

Parking: Parking Lot




















Additions/Improvements since 2014:

- In 2020 a major waterfront update will occur. ADA improvements will also be made.

Future Potential Opportunities:

- Multipurpose turf field
- Parking lot improvements
- Repurpose skate park and tennis court
- Multipurpose hard court
- Restroom improvements
- More security features
- Replace fencing and gates
- New backstop, dugouts, bleachers
- Replace shelter(s)
- More shelters
- Dog park

Existing Amenities:

-  ADA accessibility
-  Ball Fields – 1 Full & 1 Small
-  Basketball Court - 2 Full
-  Docks
-  Electricity
-  Fishing
-  Parking Lot – 50 spaces
-  Lifeguards - Summer
-  1 Picnic Shelter w/ electricity & water – 25 people
-  1 Picnic Shelter – 25 people
-  Picnic Tables & Benches
-  Playground
-  Open Space ≈ 4.3 acres
-  Restroom
-  Paved pathway - .39 miles paved
-  Skate Park – Modular, 12,000 sq. ft.
-  Tennis Court
-  Water - Potable
-  Water access w/ swimming



4.5 Regional Parks

Regional parks are usually over 100 acres and provide residents and non-residents access to unique natural or man-made features, major sports facilities, and specialized attractions and/or amenities. Regional parks offer visitor experiences that are unique, boost local tourism, and create a sense of identity for the greater area. Regional parks normally provide a wide variety of active and passive activities, accommodating structured activities as well as unstructured, spontaneous activities. Regional parks often host large events. Most regional park visitors arrive by car and stay for a significant period of time.

The City’s one regional park is Fort Steilacoom Park with 390.51 acres (Pierce College owns more acres than the City maintains). In addition, the City is partnering with Pierce County and the city of University Place to develop the Chambers Creek Canyon Area in Chambers Creek Regional Park.

TABLE 4-5			
Lakewood Regional Parks (including partnerships)			
Park	Park Type	Acres	Status
Fort Steilacoom Park	Regional Park	390.51	Developed
Chambers Creek Regional Park	Regional Park	930	-
Total Acres		1320.51	

Serves: As a neighborhood park for residents within a 10-minute walking distance. Serves the entire City, as well as non-residents.

Typical park amenities:

- Sites of historic, cultural, or social significance
- Major recreational facilities
- Major sport facilities – courts and fields
- Specialized attractions
- Amenities and infrastructure to accommodate large group activities
- Special events and festivals
- Adequate off-street parking
- Year-round restrooms
- Food concessions to support extended day-use activities.
- Multiuse paved and unpaved trails

Restrooms: Provided.

Parking: Off-street parking provided. However, access by foot is still desired. Sidewalk and trailhead connectivity to these parks are essential.

FORT STEILACOOM PARK

Address: 8714 84th Ave. SW

Size: 390.51 acres (City owned; City maintains portion of Pierce College-owned park property)

Areas within a 10-minute walking distance: Lake City, Custer, Oakbrook

This regional park is located in northwest Lakewood. Native American tribes hunted and gathered in this area. In 1844 the land was leased from the Puget Sound Agricultural Co. to support a farming operation. From 1849-1868 Historic Fort Steilacoom served as a military post and following the Civil War, the Washington Territory purchased the land to build a new hospital for the mentally ill (Western State) which opened in 1871. The land was used as a farm to support the hospital patients and staff until the 1960's. Pierce County Parks operated the site as a community park starting in the 70's. The City became active in the operation and maintenance of the site upon incorporation. In 2019 the property to the City.

Parking: Parking Lot

Existing Amenities:



ADA Accessibility



Fishing - catch & release



Restrooms – Year round



Ball Fields - 4 Full



Historic Information



Paved pathway - 12.3 miles gravel & paved



BBQs



Designated Parking



Soccer Fields - 2 Full/4 other



Biking



1 Picnic Shelter – 100 people w/ electricity, water, 2 BBQs



Pavilion in the Park



Historic Significance



4 Picnic Shelters – 25 people w/ water, BBQ



Water - potable



Dock



Picnic Tables & Benches



Water access, no swimming



Dog Park - 22 acres large & small areas



Playground



Wildlife



Electricity



Open Space ≈ 150+ acres



Additions/improvements since 2014:

- Waughop Lake paved trail, deck, and dock
- Pavillion in the Park
- Barn removal
- Sport field improvements
- Paved parking lot(s)
- Utility improvements
- Roadway improvements
- Angle Lane parking improvements
- Equipment replacement
- Playground resurfacing
- New ADA playground (in-progress)
- Turf infield improvements (in-progress)
- Pavilion restrooms & warming kitchen upgrades (in-progress)
- Public art exhibit with the Nisqually Tribe along Angle Ln (in-progress)

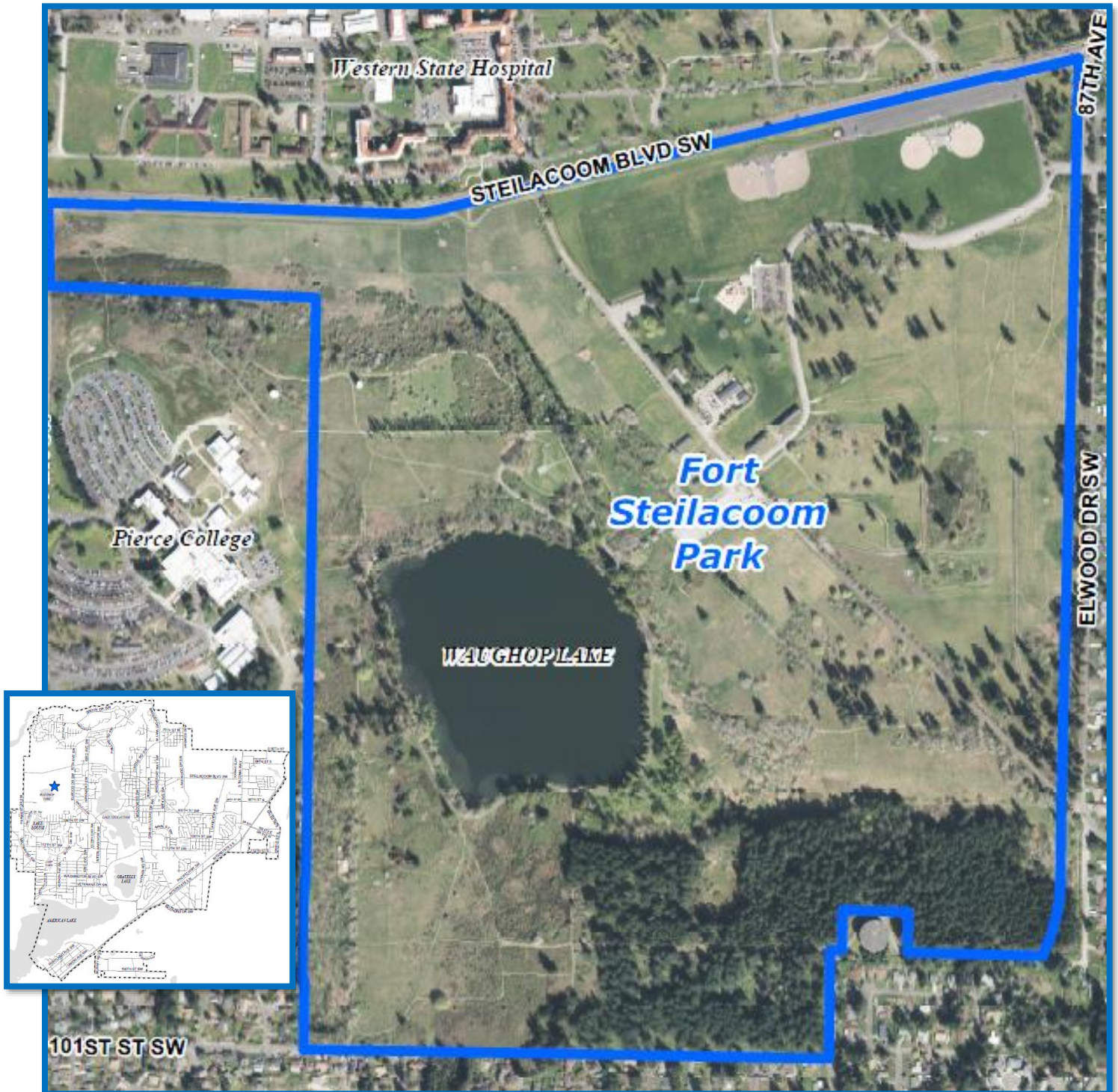


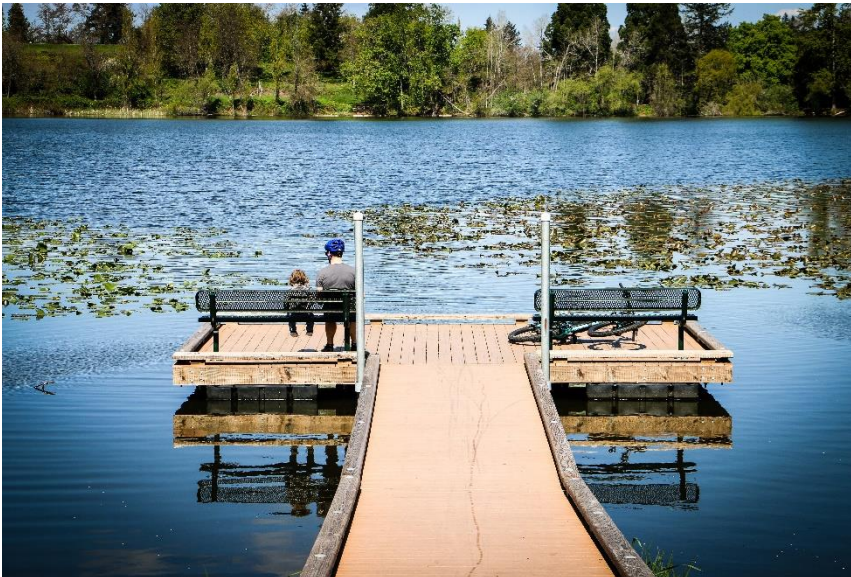
“Fort Steilacoom Park is my favorite park in the state.”

- “Pop-up” Event Respondent

Future Potential Opportunities:

- Master Plan update
- Trail/pathway improvements
- More benches/seating areas
- More security features
- Better wayfinding signage
- Young adult/adult playground or active features
- H-Barn restoration
- Restroom improvements
- Art installation
- Interpretive signage
- Environmental signage
- Multipurpose hardcourts
- Batting cages
- Multipurpose turf fields
- M&O shop improvements
- Dog park improvements
- Discovery trail expansion
- Ballfield lights
- Playground replacement, when necessary







4.6 Natural Areas

Natural Areas are lands set aside from intense development in effort to preserve and protect natural resources, environmentally sensitive or unique areas, water quality, and wildlife habitats. Natural areas can be standalone parks or they can be located within a larger park. Natural areas provide opportunities for passive, nature-based, unstructured, and low-impact recreation, such as walking, hiking, and nature viewing. These areas also provide opportunities for history and environmental education. Natural areas can include: lakes, creeks, forests and grasslands, etc.

Park	Park Type	Acres	Status
Blueberry Park	Natural Area	7.52	Undeveloped
Fort Steilacoom Park	Regional Park	64.60	Undeveloped
Wards Lake Park	Neighborhood Park	25	Undeveloped
Chambers Canyon Creek Area	Regional Park	200+	Undeveloped

Serves: All Lakewood residents.

Typical park amenities:

- Natural trails
- Trailheads
- Interpretive history and educational signage

Restrooms: No

Parking: On and Off-street parking



BLUEBERRY PARK

Address: 5427 Steilacoom Blvd SW

Size: 7.52 acres

Areas within a 10-minute walking distance:
Custer

Parking: None

Existing Amenities:



U-pick blueberry farm



Wildlife

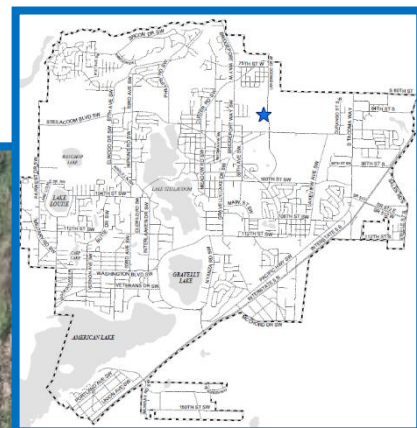
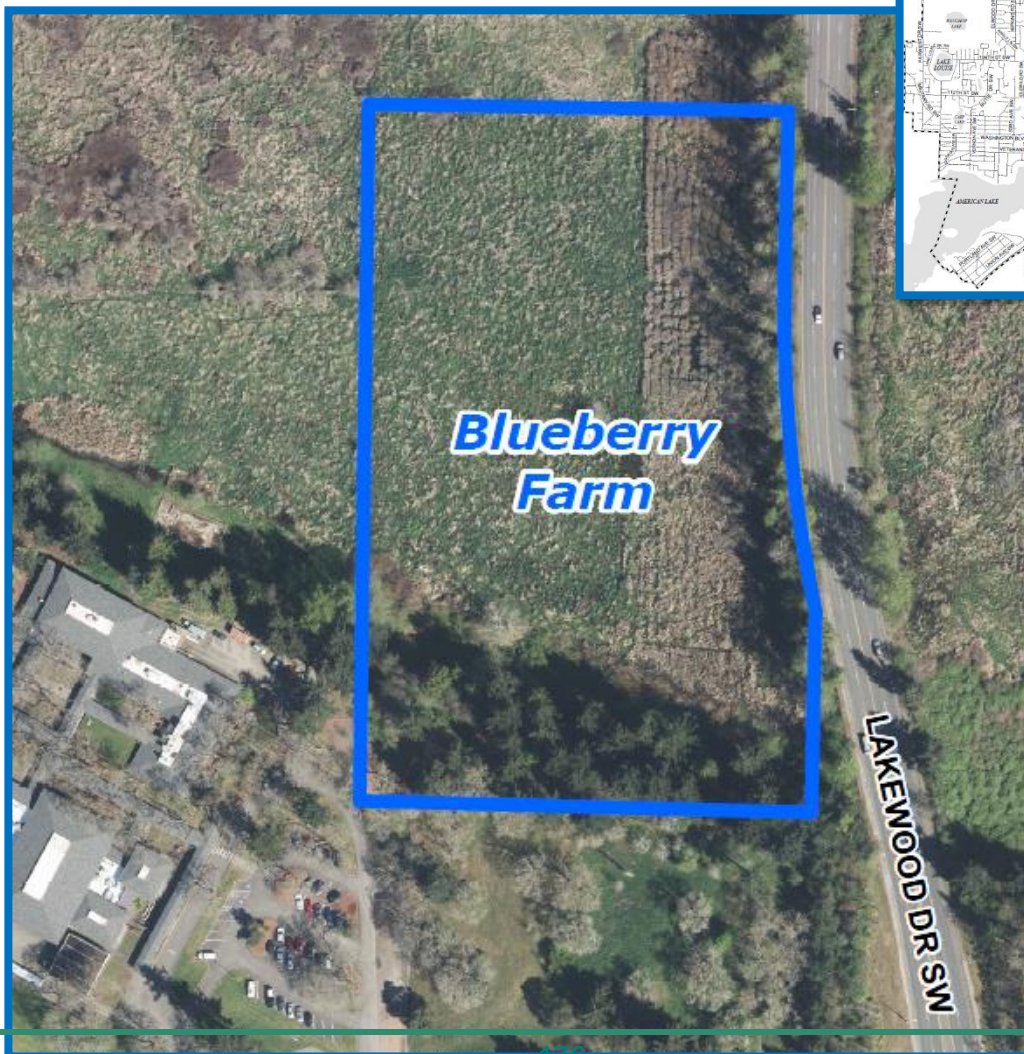


Open Space

The City discovered this site in 2007. The farm had not been maintained for the past 20-25 years and was in dire need of care. There are over 1,500 plants at this site. The City developed a 5-year plan to bring the plants / farm back into production. We had over 1,300 volunteers the first year helping the City work the farm. The work was very difficult. Access was difficult for people and equipment. In 2011 the City discontinued regular maintenance and moved onto other park priorities.

Future Potential Opportunities:

- Create access from Lakewood Drive
- Add parking
- Build trail/pathway
- Remove invasive weeds
- Adopt-a-park
- U-pick farm
- Expand park



4.7 Urban Parks

Urban parks are a special type of open space serving the lifestyles and recreation needs of those who live or work in, or close to, central business districts, commercial areas, high-density residential, or mixed-use corridors.

Linear urban parks - include widened boulevards and landscaped promenades adorned with street furniture, water features, artworks and bike facilities.

Nodal urban parks - include public squares, urban plazas and landscaped courtyards.

A comprehensive network of nodal and linear urban parks would allow people to safely walk to public spaces and destinations designed for local-scale community arts, culture and wellness events.

Linear Urban Park – City of Lakewood

PONDERS PARK

Address: 12930 Pacific Highway SW

Size: .41 acres

Areas within a 10-minute walking distance:
Ponders Corner

Parking: Parking Lot

Additions/Improvements since 2014:

- Picnic table, signage

Future Potential Opportunities:

- Replace picnic table, when necessary
- Connect with future linear park
- Fencing and signage

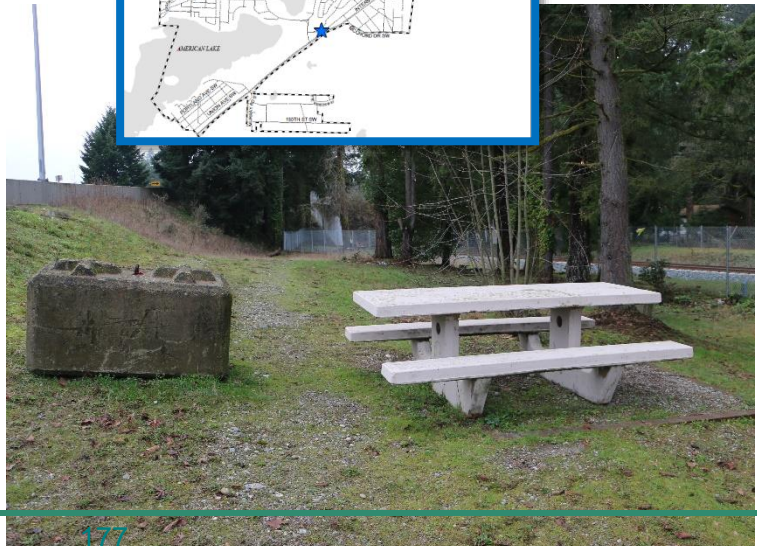
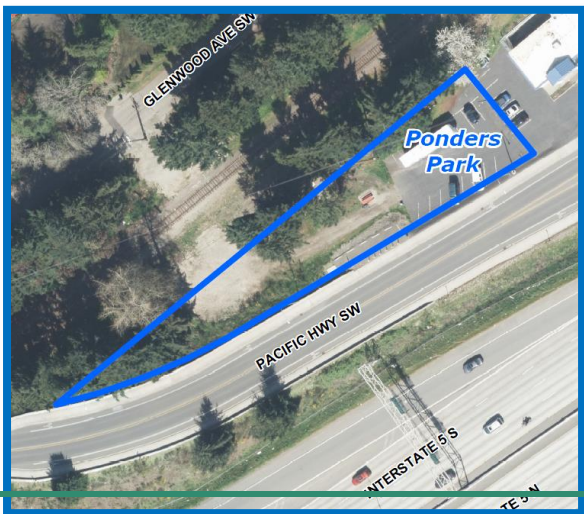
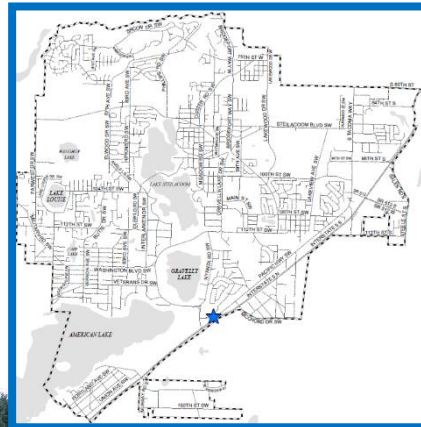
Existing Amenities:



Picnic Table and benches



Open Space



COLONIAL PLAZA

Address: 6100 Motor Ave SW

Size: 1 acre

Areas within a 10-minute walking distance:
Downtown

Constructed in 2019

This improvement project built a public space as well as added curb, gutter, sidewalk, on-street parking, street lighting, landscaping and bench seating at Motor Avenue, which runs in front of the Lakewood Theatre and Best Western Motor Inn. The redesigned road still allows vehicles to pass between Whitman Avenue SW and the intersection of Gravelly Lake Drive SW, but provides more pedestrian amenities. The City of Lakewood also intends to install public art pieces near the gateways.

Parking: On-street

Existing Amenities:



ADA Accessibility

Special events, including
Lakewood Night Market



Open Space

The Colonial Plaza will host the City's Night Market starting spring of 2020.

Future Potential Opportunities:

- Outdoor Stage
- Pagoda
- Public Art
- Drinking fountains and site amenities



GRAVELLY LAKE LOOP

Address: Gravelly Lake Dr. and Nyanza Rd.

Areas within a 10-minute walking distance:
Gravelly Lake

This project includes a 10- to 12-foot wide non-motorized path on the lake side of the road. Also included: street lighting, associated storm drainage and a hot mix asphalt overlay of the entire road.

Parking: None

Constructed: Phase I - Washington Blvd to 112th St SW
In Progress: Phase II - Nyanza Rd SW to Washington Blvd
Future Project: Phase III Nyanza Rd SW to Gravelly Lake Drive.

Future Potential Opportunities:

- Improve passive amenities, such as benches, flower boxes, landscaped areas, light pole banners, etc.

Existing Amenities:



ADA accessibility



Paved pathway - 3 miles of paved sidewalks (in-progress)



Open Space



4.8 Other City Public Spaces

City of Lakewood

SENIOR ACTIVITY CENTER

Address: 9112 Lakewood Dr

Future Potential Opportunities:

- New Activity Center



City of Lakewood

COMMUNITY GARDEN

Address: 5504 112th St SW

47.154410, -122.509940



4.9 Non-City Public Spaces in or near Lakewood

Natural Area – Pierce County

SEELEY LAKE PARK

Address: 9200 Lakewood Dr. SW

Size: 48 acres

Areas within a 10-minute walking distance:
Custer

Seeley Lake is a 48 acre Pierce County park located within City of Lakewood boundaries. The site is accessed through a parking lot adjacent to the Lakewood Community Center, where the City leases space for the Lakewood Senior Activity Center. The park includes woods, wetlands, natural areas, a lake (a stormwater collection site) and a 1.3-mile perimeter loop trail. A 2020 improvement project will assess condition and function of outfalls into Seeley Lake and need for system retrofits, assess water quality and environmental health of the park and plan for improved public safety, use and access.

Parking: Parking Lot

Future Potential Opportunities:

- Master park update
- ADA accessibility
- Ecological restoration

Existing Amenities:



Trail – 1.3 miles



Wildlife



Open Space





CHAMBERS CREEK TRAIL

Address: Phillips Rd. Trailhead

Size: 930 acres (whole park); 200+ in Chambers Canyon Creek Area

Areas within a 10-minute walking distance:
Oakbrook

Existing Amenities:

-  Trail – 2 miles
-  Wildlife
-  Open Space

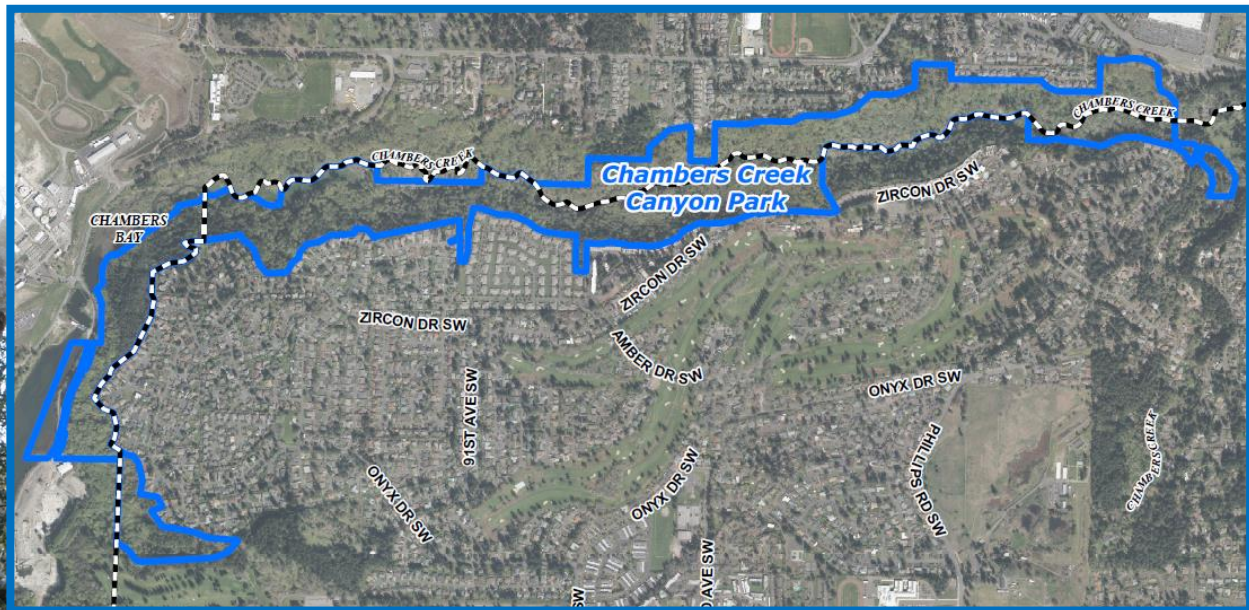
Chambers Creek Regional Park is a 930-acre site with over 2 miles of saltwater shoreline, 2.5 miles of urban creek and canyon, and breathtaking mountain and Puget Sound views. The park includes an award-winning Environmental Services Building. In June 2015, Pierce County entered into an Interlocal Agreement with the cities of University Place and Lakewood to jointly plan and develop the Chambers Creek Trail. For more information on the park, see the Master Plan: <https://tinyurl.com/PCMasterPlan>

In-Progress:

- Trailhead at Phillips Rd and Zircon Dr.
- Trail improvements and boardwalk

Future Potential Opportunities:

- Ecological restoration
- Bridges across creek to connect trails



AMERICAN LAKE LAUNCH

LOCATED AT CAMP MURRAY

Address: From Tacoma, drive I-5 south. Take exit 122 to Camp Murray (Berkley). Turn right on Berkley and then left on Portland Ave. Access is on left after bend in road.

47.122011847301,-122.56793194825

Size: 5 acres

Areas within a 10-minute walking distance:
Tillicum, Camp Murray

Parking: Parking Lot (gravel)

Future Potential Opportunities:

- Master plan update
- Improve ADA accessibility
- Dock
- Add shelter
- Restroom repairs
- Parking lot improvements

Existing Amenities:



Boat Ramp – 2 Lanes



Restrooms



Water access



Parking Lot (gravel) - extended spaces



Fishing



Open Space



WESTERN STATE HOSPITAL PROPERTY

DISC GOLF COURSE, HISTORIC FORT STEILACOOM, & FORMER FORT STEILACOOM GOLF COURSE

Address: 8202 87th Ave SW

Size: 75+ acres

Areas within a 10-minute walking distance:
Oakbrook

Existing Amenities:



Historic Significance



Wildlife



Open Space



Disc Golf

A nine-hole golf course located adjacent to Western State Hospital (WSH) was built in 1951 for hospital staff and patients. From 1971- 2018 Pierce County's Parks and Recreation department managed and operated the site for public use. Adjacent to this area is land utilized for disc golf. An 18-hole Disc Golf course was established in 1986. Currently this area is known as providing world class level disc golf opportunities on the two 18 hole courses along with an amateur course and a 27-hole layout which are managed and maintained by an independent non-profit organization. The 40-acre area is mostly flat and fairly wooded.

In 2018, Pierce County ceased management and operation of this area, including the golf course. In 2019, the City rezoned the parcels that make up these various courses from Open Space and Recreation 2 (OSR2) zone to Open Space Recreation1 (OSR1) zone due to the environmental constraints on these parcels. Generally, OSR1 is a more "passive" open space and recreational zone than OSR2, as the latter allows for higher intensity outdoor recreational uses and transportation uses, as well as administratively or conditionally allowed uses such as, Community and Cultural Services, Amusement and Recreation, Funeral Services, and Lodging.

Historic Fort Steilacoom, located on the main WSH parcel, consists of four cottage buildings, that were constructed when Fort Steilacoom was an active military fort, and historic military parade grounds.

Future Potential Opportunities:

- Golf course
- Trail system
- Expand Disc golf
- Events or Festivals
- Add seating, benches and other site amenities to support public use.





“Build and leverage relationships with community partners, governmental entities, including Joint Base Lewis-McChord (JBLM), and other organizations to meet the park and recreation needs of the community.”

- Legacy Plan Action Item 2.6

SOUTH PUGET SOUND URBAN WILDLIFE AREA

Address: 7801 Phillips Rd. SW

Size: 100 acres

Areas within a 10-minute walking distance:
Oakbrook

This area is located in north Lakewood. The open space is managed by the Washington State Department of Fish and Wildlife (WDFW). The wildlife area offers a system for hiking and bicycling. In 2019 the Rotary Club of Clover Park has adopted the site, developed a master site plan and is making improvements.

Parking: Parking Lot (pass required)

Future Potential Opportunities:

- Master plan update
- Improve ADA accessibility
- Improve trails and park amenities
- Add interpretative signage
- Replace shelter
- Restroom repairs

Existing Amenities:

-  Trail – 1.3 miles
-  Wildlife
-  Biking



4.9 Park and Amenity Inventory by Type

The following provides an inventory of park amenities by park.

Other public entities with open space facilities

Park	Address	Entity	Open space size (acres)
Chambers Creek Regional Park	6320 Grandview Drive W	Pierce County	
South Puget Sound Urban Wildlife Area	7801 Phillips Road SW	Washington State	
Custer Elementary	7801 Steilacoom Blvd	Clover Park School District	
Dower Elementary	7817 John Dower Rd W	Clover Park School District	
Hudtloff Middle	8102 Phillips Rd SW	Clover Park School District	
Idlewild Elementary	10806 Idlewild Rd SW	Clover Park School District	
Lake Louise School Park	11014 Holden Road SW	Clover Park School District	
Oakbrook Elementary	7802 83 rd Ave SW	Clover Park School District	
Park Lodge Elementary	6300 100 th St SW	Clover Park School District	
Tillicum Elementary	8514 Maple St SW	Clover Park School District	
Tyee Park Elementary	11920 Seminole Rd SW	Clover Park School District	
Lake Louise Elementary*	11014 Holden Road SW	Clover Park School District	
Pierce College	9401 Farwest Dr SW	Pierce College	

Water Access

TABLE 4-8

City of Lakewood – Water access and water amenities

Park	Address	Swimming	Life-guards	Fishing	Boat Launch	Piers Docks	Extended Parking
American Park	9222 Veterans Dr SW	Yes	Summer	Yes	3 pay per launch	1	50 stalls
Edgewater Park	9102 Edgewater Dr SW	-	-	-	1 free	-	-
Harry Todd Park	8928 Thorne Lane SW	Yes	Summer	When no lifeguard is on duty	-	3	-
Wards Lake Park	2716 87th Street	-	-	Recreation only	-	1	-
Fort Steilacoom Park	8714 87th Ave SW	-	-	Recreation only	-	1	-

Picnic facilities

TABLE 4-9

City of Lakewood – Picnic facilities

Park	Address	Picnic Tables	Picnic Shelter	Capacity (people)	Power	Potable Water	BBQs	Restrooms
Oakbrook Park	9701 Onyx Dr SW	Yes	-	-	-	-	-	Portable
Primley Park	10 Barlow Rd SW	Yes	-	-	-	-	-	-
Washington Park	11522 Military Rd	Yes	-	-	-	-	-	Portable
Springbrook Park	12601 Addison St SW	Yes	1	25	-	-	-	Portable
American Park	9222 Veterans Dr SW	Yes	1	25	-	-	-	Portable
Active Park	10506 Russell Rd SW	Yes	1	25	-	-	-	-
Harry Todd Park	8928 Thorne Lane SW	Yes	2	#1) 25 #2) 25	#1) Yes #2) -	-	-	Portable
Kiwanis Park	6002 Fairlawn Rd SW	Yes	-	-	-	-	-	Portable
Wards Lake Park	2716 87th Street	-	1	25	Yes	-	-	Yes
Fort Steilacoom Park	8714 87th Ave SW	Yes	2	#1) 100 #2) 25	#1) Yes #2) -	#1) Yes #2) Yes	#1) 2 #2) 1	Yes

Pathways and trails

TABLE 4-10				
City of Lakewood Parks – Pathways and Trails				
Park	Address	Miles	Type	ADA accessible
Oakbrook Park	9701 Onyx Dr SW	0.02	Paved	
Primley Park	10 Barlow Rd SW	0.04	Paved	
Washington Park	11522 Military Rd	0.16	Paved	
Springbrook Park	12601 Addison St SW	0.18	Paved	
American Park	9222 Veterans Dr SW	0.22	Paved	
Active Park	10506 Russell Rd SW	0.3	Paved	
Harry Todd Park	8928 Thorne Lane SW	0.39	Paved	
Kiwanis Park	6002 Fairlawn Rd SW	0.46	Paved	
Wards Lake Park	2716 87th Street	0.79	Trail	
Fort Steilacoom Park	8714 87th Ave SW	13.3	Paved/Trail	1 mile loop around Waughop Lake
Total	-	16.02	-	

TABLE 4-11				
Other Public Entities - Pathways and Trails				
Park	Address	Miles	Type	ADA accessible
Seeley Lake	9200 Lakewood Drive SW	1.3	Trail	
Chambers Creek Trail	6320 Grandview Drive W		Trail	
South Sound Urban Wildlife Area	7801 Phillips Road SW			

Off Leash Dog Parks

TABLE 4-12			
City Of Lakewood - Off Lease Dog Parks			
Park	Address	Size (acres)	Amenities
Fort Steilacoom Park	8714 87th Ave SW	22	Large dog area, small dog area, water fountain, agility course

Restrooms

TABLE 4-13			
City Of Lakewood – Restrooms			
Park	Address	Type	Open
Oakbrook Park	9701 Onyx Dr SW	Portable	Seasonal – Memorial Day to Labor Day
Springbrook Park	12601 Addison St SW	Portable	Seasonal – Memorial Day to Labor Day
American Park	9222 Veterans Dr SW	Yes Portable	Seasonal – Memorial Day to Labor Day All year round
Harry Todd Park	8928 Thorne Lane SW	Yes Portable	Seasonal – Memorial Day to Labor Day All year round
Kiwanis Park	6002 Fairlawn Rd SW	Yes Portable	Seasonal – Memorial Day to Labor Day All year round
Wards Lake Park	2716 87th Street	Yes	All year round
Washington Park		Portable	All year round
Fort Steilacoom Park	8714 87th Ave SW	Yes	All year round

Skateboard Park

TABLE 4-14			
City Of Lakewood – Skate Parks			
Park	ADDRESS	Type	Size (sq. ft.)
Harry Todd Park	8928 Thorne Lane SW	Modular	12,000
Kiwanis Park	6002 Fairlawn Rd SW	In-ground	12,000

Basketball Courts

TABLE 4-15		
City Of Lakewood – Basketball Courts		
Park	Address	Courts
Active Park	10506 Russell Rd SW	1 mini-court
Springbrook Park	12601 Addison St SW	Hoops
Harry Todd Park	8928 Thorne Lane SW	2 courts
Washington Park	11522 Military Rd	Hoop

TABLE 4-16			
Other Public Entities – Basketball Courts			
Park	Address	Entity	Courts
Idlewild Elementary	10806 Idlewild Rd SW	Clover Park School District	2 courts
Tyee Park Elementary	11920 Seminole Rd SW	Clover Park School District	2 courts
Lochburn Middle	5431 Steilacoom Blvd	Clover Park School District	4 half courts

Tennis Courts

TABLE 4-17		
City Of Lakewood – Tennis Courts		
Park	Address	Courts
Harry Todd Park	8928 Thorne Lane SW	1 Court

TABLE 4-18			
Other Public Entities – Tennis Courts			
Park	Address	Entity	Courts
Lochburn Middle	5431 Steilacoom Blvd	Clover Park School District	3 courts
Mann Middle	11509 Holden Rd SW	Clover Park School District	3 courts
Clover Park High	11023 Gravelly Lake Dr	Clover Park School District	8 courts
Lakes High	10320 Farwest Dr SW	Clover Park School District	5 courts
Mt Tahoma High	4634 S 74 th St, Tacoma	Tacoma Public School	6 courts
Steilacoom High	54 Sentinel Dr, Steilacoom	Steilacoom School District	4 courts

Playgrounds

TABLE 4-19			
City Of Lakewood - Playgrounds			
Park	Address	ADA accessibility	Restroom
Oakbrook Park	9701 Onyx Dr SW		Portable
Primley Park	10 Barlow Rd SW		-
Washington Park	11522 Military Rd		-
Springbrook Park	12601 Addison St SW		Portable
American Park	9222 Veterans Dr SW		Seasonal
Active Park	10506 Russell Rd SW		-
Harry Todd Park	8928 Thorne Lane SW		Seasonal
Kiwanis Park	6002 Fairlawn Rd SW		Seasonal
Wards Lake Park	2716 87th Street		Seasonal
Fort Steilacoom Park	8714 87th Ave SW		Yes

TABLE 4-20			
Other Public Entities – Playgrounds			
Park	Address	Entity	Type
Chambers Creek Regional Park	6320 Grandview Drive W	Pierce County	
Custer Elementary	7801 Steilacoom Blvd	Clover Park School District	2 playgrounds, covered area
Dower Elementary	7817 John Dower Rd W	Clover Park School District	1 playground
Idlewild Elementary	10806 Idlewild Rd SW	Clover Park School District	2 playgrounds, covered areas
Lake Louise School Park*	11014 Holden Road SW	Clover Park School District	1 playground, covered area
Oakbrook Elementary	7802 83 rd Ave SW	Clover Park School District	1 playground
Park Lodge Elementary	6300 100 th St SW	Clover Park School District	3 playground
Tillicum Elementary	8514 Maple St SW	Clover Park School District	2 playground
Tyee Park Elementary	11920 Seminole Rd SW	Clover Park School District	3 playground, covered area

Ball fields (Baseball, Softball, T-ball)

TABLE 4-21				
City Of Lakewood – Ball fields				
Park	Address	Fields	Type	
Springbrook Park	12601 Addison St SW	1	Full	
Harry Todd Park	8928 Thorne Lane SW	2	#1) Small – base distance 60 to 80 ft. #2) Small – T-ball/Coach pitch	
Washington Park		1	Full size	
Fort Steilacoom Park	8714 87th Ave SW	4	#1) Competition size #2) Competition size #3) Competition size #4) Competition size	

TABLE 4-22				
Other Public Entities – Ball fields				
Park	Address	Entity	Fields	Type
Chambers Creek Regional Park		Pierce County	4	Competition size
Clover Park High	11023 Gravelly Lake Dr	Clover Park School District	3	Competition size
Custer Elementary	7801 Steilacoom Blvd	Clover Park School District	1	150ft center field
Dower Elementary			1	150ft center field
Hudtloff Middle	8102 Phillips Rd SW	Clover Park School District	2	200ft center field 250ft center field
Idlewild Elementary	10806 Idlewild Rd SW	Clover Park School District	1	150ft center field
Lakes High School	10320 Farwest Dr SW	Clover Park School District	3	2 - 250ft center field 300ft center field
Lochburn Middle	5431 Steilacoom Blvd	Clover Park School District	1	250ft center field
Mann Middle	11509 Holden Rd SW	Clover Park School District		250ft center field 300ft center field
Oakbrook Elementary	7802 83 rd Ave SW	Clover Park School District	1	150ft center field
Park Lodge Elementary	6300 100 th St SW	Clover Park School District	1	150ft center field
Tyee Park Elementary	11920 Seminole Rd SW	Clover Park School District	1	150ft center field
Steilacoom High	54 Sentinel Dr, Steilacoom	Steilacoom School District	1	300ft center field
Mt Tahoma High	4634 S 74 th St, Tacoma	Tacoma Public Schools	3	3 - 250ft center field

Multipurpose fields (soccer, lacrosse, football, etc.)

TABLE 4-23					
City Of Lakewood – Multipurpose fields					
Park	Address	Fields	Type	Grass/Turf	Lights
Springbrook Park	12601 Addison St SW	1	Mini	Grass	-
Fort Steilacoom Park	8714 87th Ave SW	2	#1) 120 yard #2) 120 yard	Grass	-

TABLE 4-24			
Other Public Entities – Multipurpose fields			
Park	Address	Entity	Field size
Clover Park High	11023 Gravelly Lake Dr	Clover Park School District	100 yard
Custer Elementary	7801 Steilacoom Blvd	Clover Park School District	120 yard
Hudtloff Middle	8102 Phillips Rd SW	Clover Park School District	120 yard
Idlewild Elementary	10806 Idlewild Rd SW	Clover Park School District	120 yard
Lakes High School	10320 Farwest Dr SW	Clover Park School District	100 yard
Lochburn Middle	5431 Steilacoom Blvd	Clover Park School District	100 yard
Mann Middle	11509 Holden Rd SW	Clover Park School District	120 yard
Oakbrook Elementary	7802 83 rd Ave SW	Clover Park School District	120 yard
Park Lodge Elementary	6300 100 th St SW	Clover Park School District	120 yard
Tillicum Elementary	8514 Maple St SW	Clover Park School District	120 yard
Tyee Park Elementary	11920 Seminole Rd SW	Clover Park School District	120 yard
Steilacoom High	54 Sentinel Dr, Steilacoom	Steilacoom School District	100 yard 120 yard
Mt Tahoma High	4634 S 74 th St, Tacoma	Tacoma Public Schools	100 yard 4 – 120 yard

Parking

TABLE 4-25		
City Of Lakewood – Parking		
Park	Address	Parking
Oakbrook Park	9701 Onyx Dr SW	On-street
Primley Park	10 Barlow Rd SW	On-street
Washington Park	11522 Military Rd	Lot
Springbrook Park	12601 Addison St SW	On-street
American Park	9222 Veterans Dr SW	Lot
Active Park	10506 Russell Rd SW	On-street
Harry Todd Park	8928 Thorne Lane SW	Lot
Kiwanis Park	6002 Fairlawn Rd SW	On-street
Wards Lake Park	2716 87th Street	Lot
Fort Steilacoom Park	8714 87th Ave SW	Lot

Community Gardens

TABLE 3-26	
City Of Lakewood – Community Gardens	
Park	Address
Springbrook Park	12601 Addison St SW
Community Garden	504 112th St SW

City Facilities

TABLE 4-27	
City Of Lakewood – Facilities	
Facilities	Address
City Hall	6000 Main St SW
Colonial Plaza	6125 Motor Ave SW
Fort Steilacoom Park Shop	9115 Angle Ln SW
Pavilion in the Park	9115 Angle Ln SW
Senior Activity Center	9112 Lakewood Dr SW



4.10 Lakefront Street-ends

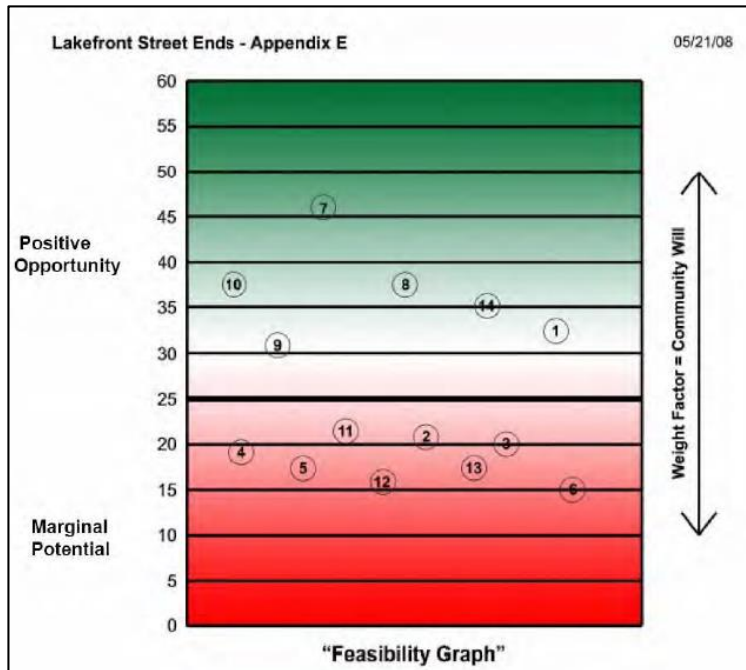
Lakefront street-ends are portions of the City’s rights-of-way (ROW), or public easements, that “dead end” into public lakes. **Table 4-28** provides a list of lakefront street-ends in Lakewood. As ROW, lakefront street-ends are not considered park or parkland. The City continues to actively monitor and evaluate existing lakefront street-ends.

TABLE 4-28	
Lakefront Street-ends	
Study No.	Lakefront Street-end
Lake Steilacoom	
1.	Westlake Ave.
2.	Mt Tacoma Dr.
3.	Beach Lane
4.	Lake Ave.
5.	100 th St
6.	Holly Hedge
7.	Edgewater Park
Lake Louise	
8.	104 th St/Melody Lane (boat launch)
9.	Holden St
American Lake	
10.	Lake City Blvd.
11.	Wadsworth St.
Gravelly Lake	
12.	Hill Top Lane
13.	Linwood Land

Lakefront Street-end Study

From 2007 to 2009, the City comprehensively reviewed its lakefront street-ends. As part of this, a study was performed to evaluate the degree the City's existing lakefront street-ends could provide public use and access to lakes. Each lakefront street-end was evaluated by the following criteria: site length, site width, site area, usable area, topography, vegetation, view, current recreation use, adjacent impacts, adjacent parking, and safety and vandalism control. Scores determined the feasibility of future potential of public use, see **Figure 4-1**. The highest scoring lakefront street-ends were: Edgewater Park (7), Lake City Boulevard (10), and 104th St (8). The lowest scoring lakefront street-ends were: Holly Hedge (6), Hill Top Lane (12), and 100th St.

FIGURE 4-1: Lakefront Street End Feasibility Study



The City held four public meetings between September 2007 and January 2008 to gather public input on lakefront street-ends. After reviewing the information generated from the study and the public meetings, the Parks and Recreation Advisory Board (PRAB) made recommendations for lakefront street-ends to the City Council. **Table 4-29** provides the PRAB recommendations.

Figure 5-2: Lakefront Street-ends in Lakewood

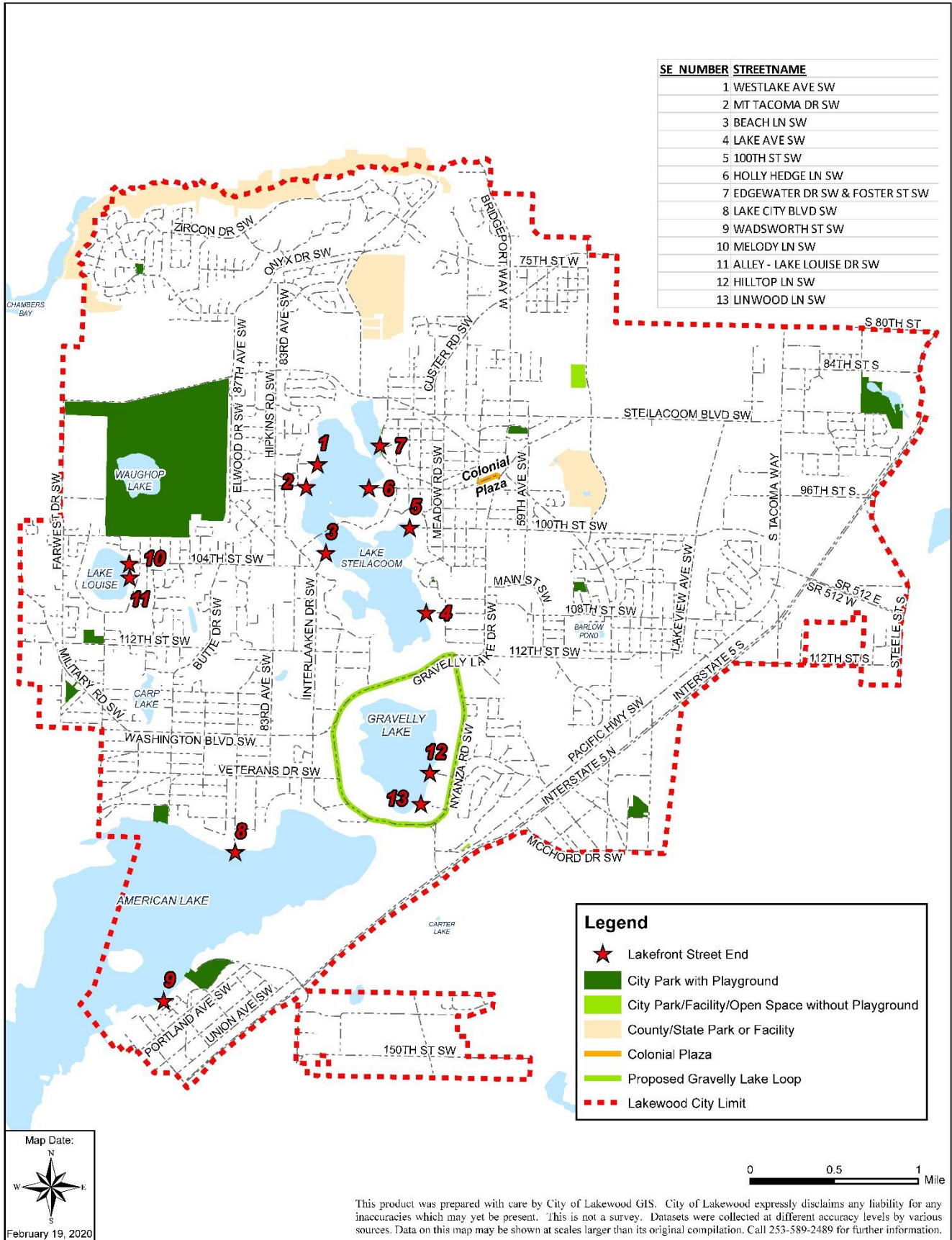


TABLE 4-29		
Lakefront street-ends PRAB recommendations		
#	Lake	2009 PRAB Recommendations
Lake Steilacoom		
1.	Westlake Ave.	Maintain, improve or develop
2.	Mt Tacoma Dr.	Lease
3.	Beach Lane	Maintain, improve or develop
4.	Lake Ave.	Lease
5.	100 th St	Vacate and sell
6.	Holly Hedge	Vacate and sell
7.	Edgewater Park	Maintain, improve or develop
Lake Louise		
8.	104 th St/Melody Ln	Maintain, improve or develop
9.	Holden St	Maintain, improve or develop
American Lake		
10.	Lake City Blvd.	Maintain, improve or develop
11.	Wadsworth St.	Maintain, improve or develop
Gravelly Lake		
12.	Hill Top Lane	Leave as is
13.	Linwood Land	Leave as is

Leave as is means do no improvements and minimal maintenance.

Maintain, improve or develop means make waterfront street-ends more accessible for passive recreation uses such as walking, sitting on a bench, having a picnic, enjoying a view or launching a canoe.

Lease designated street ends means preserve easement interests while collecting rent to be used for the improvement of waterfront street-ends.

Vacate and sell street ends means vacate the street at fair market pursuant to RCW 35.79.035.

In addition to the above recommendations, PRAB members also recommended to the City Council that the City should:

- Develop a formal master plan for each site designated “maintain, improve or develop.”
- Create signage and a management plan for each site that is designated for “maintain, improve or develop”.
- Maintain Wadsworth for public use including boat launchings.
- Establish a formal lease policy for use of properties designated “lease” so they are available for future consideration.
- Use existing waterfront parks as ‘anchors’ from which to expand use through acquisition.
- Consider eminent domain to increase lakefront access and to expand existing lakefront parks.
- Work with neighbors and the police department to develop block watches at improved sites.
- Re-examine options after 5 years if adjoining property owners haven’t leased or purchased designated sites.

- Pursue public/private partnerships to increase access to Gravelly Lake.

Since 2014, the City vacated one lakefront street-end abutting American Lake at Lakeland Avenue Southeast, see City Ordinance 665. This was listed as Lakeland Park in the 2014 Legacy Plan. Proceeds of this sale were used for improvements at Harry Todd Park. In the future, the City should consider reevaluating the future of all remaining street ends.



American Lake Park view





Jingle Bell Dash

“[Parks and Recreation] has improved so much over the years!”

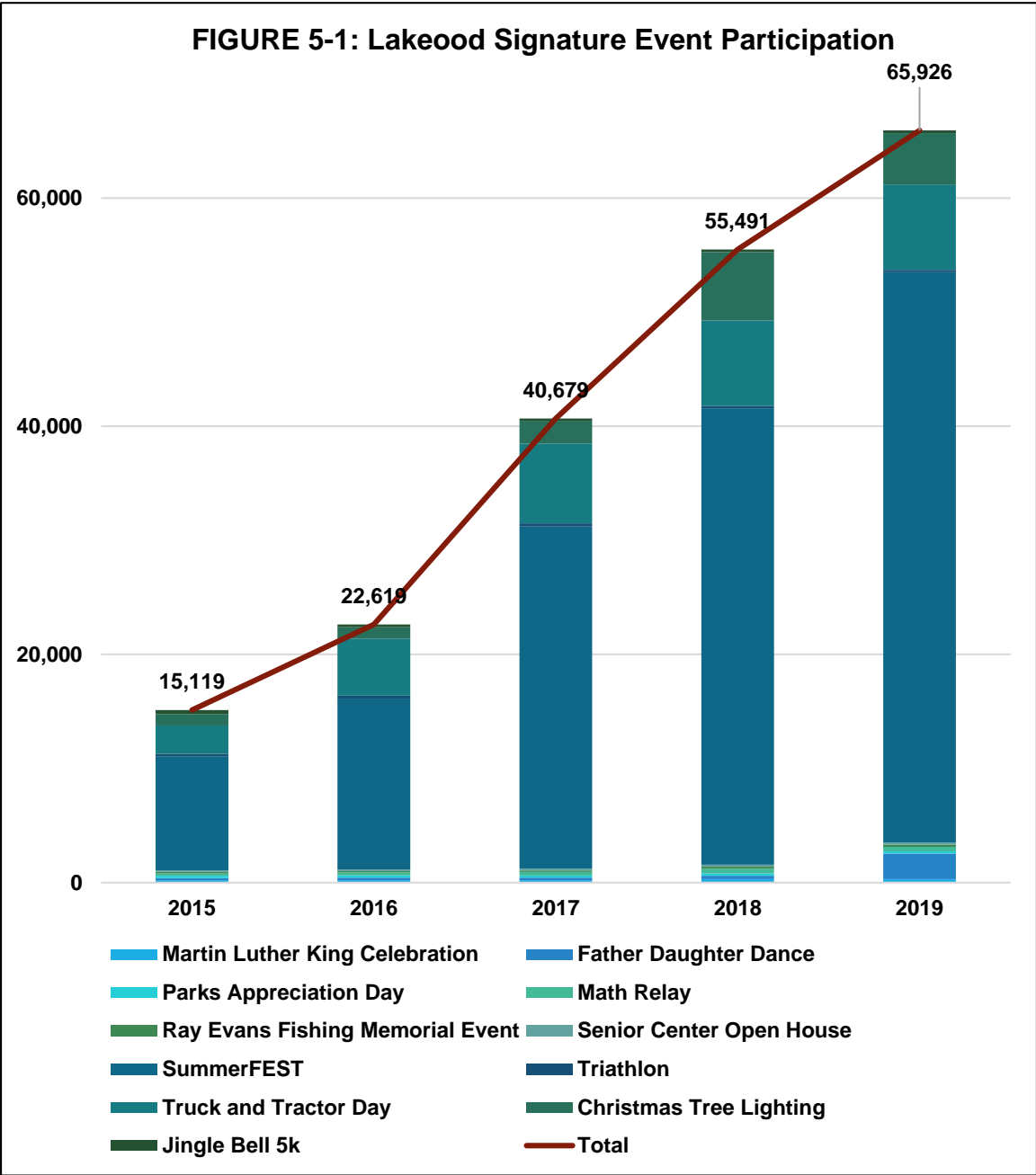
- Survey Respondent

Chapter 5: Recreation Inventory

5.1 Overview

Participation in the City’s recreation programs and events continues to grow every year. From 2015 to 2019 participation in the City’s signature events grew by an astounding 336 percent from 15,119 participants to a whopping 65,926 participants.

The following chapter provides information on the City’s recreation guiding principle, priority program areas, cost recovery guidelines, PRCS recreation and community service roles, and City recreation inventory.



5.2 Recreation Guiding Principle

The City does not have a quantifiable LOS for recreation, however, PRCS recreation decisions are guided by the following principle:

Recreation Guiding Principle:

Provide and support recreation programming that is socially responsible, economically accountable, and equitable.

Socially responsible

Means providing a wide array of programming opportunities throughout the community. The City is committed to providing equitable services. As a key part of this, the City endeavors to provide and support recreation programming that meets the needs of diverse population including all age groups, abilities, cultures, and socioeconomic status.

Economically accountable

Means ensuring cost recovery targets are met. This also means continuing to build a “healthy legacy” in Lakewood by strategically and equitably investing in programs and amenities that support and promote healthy lifestyles (see Program Cost Recovery Guidelines for more information).

Program Areas

The City endeavors to provide and support recreation programming in the following five focus areas:

Active Living and Wellness

Programs that promote health and wellness and provide a wide range of opportunities for individuals, families, or groups to engage in healthy activities, such as individual and team sports, fitness and wellness classes, camps, and summer playground programs.

Arts, Culture, and History

Programs that provide opportunities for individuals, families or groups to experience arts, culture and history, such as art classes, special events, and performances.

Nature and Environment

Programs that provide opportunities for individuals, families or groups to access, appreciate and learn about the natural environment and sustainable practices. Examples include hiking, nature day camps, interpretive signs and stewardship opportunities.

Personal Enrichment

Programs that provide opportunities for people of all ages to learn new skills and enrich their lives. Examples include lifelong learning classes, day camps, after-school programs, and community events.

Community Building

Programs that bring people together to participate in a wide variety of activities and events. These programs offer affordable recreation options for the whole family to enjoy and help foster a sense of community pride, increasing social capital bonds. Examples include SummerFEST, Truck and Tractor Day, and the annual Christmas Tree Lighting festival.

5.3 Priorities within Program Areas

PRCS endeavors to provide and/or support a wide spectrum of programs that serve all people in Lakewood. In effort to establish more equitable recreation opportunities the plan identifies the following strategic priorities areas:

Priority 1: Focus on Youth and Children

This strategic priority calls for providing and/or partnering with other agencies to ensure that positive and healthy programs are provided for youth and children.

Priority 2: Focus on the unserved and underserved populations

According to the US Census data, 19.3 percent of residents in Lakewood are at or below the poverty level; this is 7.1 percent higher than the state average (2017 ACS). The communities of Lakeview, Springbrook, Woodbrook, and Tillicum have the highest poverty rates in the City. This strategic priority calls for providing for, and/or partnership with, other agencies to ensure that positive and healthy programs are offered in places with the most need.

Priority 3: Focus on active living programs for older adults

Based on current census information, Lakewood's population, like many communities, is growing older and will likely continue to do so. In Lakewood, there are few entities providing active living, wellness, and personal enrichment programs for older adults. This strategic priority calls for providing for, and/or partnership with, other agencies to ensure that positive and healthy programs are offered for older adults.

5.4 Program Cost Recovery Guidelines

Cost recovery for recreation programs is based on the following guidelines:

Benefit of the service to the community

The greater the benefit to the community, the more financial support this type of programming may receive from the City.

Priority program areas (youth, unserved or underserved, and older populations)

The more individual benefit a participant receives from a recreation program; the City provides less public investment for that opportunity.

Fees, sponsorships, donations, and other partnerships help the City provide low or no cost options for underserved individuals or priority program area. **Table 5-1** provides a matrix of the City's recreation program cost recovery guidelines. The cost recovery rate is defined as the percentage of "cost or expenditure" recovered or offset by "revenue" generated from a program. Currently, target cost recovery level for PRCS programs and services is 45 percent.

SummerFEST



5.5 PRCS Service Roles

The role of PRCS varies in the provision of recreation and community services. In Lakewood there are a number of providers outside of PRCS that offer recreation programming. PRCS recognizes the importance of these existing recreation programs. Rather than duplicate recreation services, PRCS strives to provide programming that fills a gap in recreation programming in Lakewood. In this pursuit, the City works with various entities in different capacities around Lakewood to help close recreation programming need gaps in the city.

The City as a provider

PRCS directly provides recreation services to meet the needs of unserved and underserved populations, as well as meet the needs of other segments of the community. In this role, PRCS takes the lead. As the provider, it is the City's responsibility for coordinating, marketing, and delivering recreation programs. In addition, PRCS is accountable for program outcomes and cost recovery targets. In this capacity, PRCS may or may not rely on others to provide space or other supports for program delivery.

The City as a partner

In order to maximize resources and improve efficiencies, PRCS frequently collaborates with other local providers to deliver programs and services in effort to meet the needs of the community. As a partner, PRCS works with one or more agencies in the development, marketing, and provision of services. Usually working under a partnership arrangement, all parties bring some form of resources to the effort, such as fiscal resources, staff, communication, space, etc. All partnering entities are responsible for the program outcomes and cost recovery targets.

The City as a sponsor/host

As a sponsor, the City supports events or programs organized by other agencies that align with the vision and mission of PRCS. For these programs, PRCS is not directly involved in the delivery of services and PRCS is not held accountable for program outcomes and cost recovery targets. Sponsorship may be in-kind, such as providing use or access to City parks, facilities, personnel, or equipment at a reduced rate or no charge. In exchange, the program provides some benefit to the City. As a host, the City provides spaces for a fee for others to use.

The City as an information clearinghouse

In this capacity, PRCS primarily provides park, recreation, and community service information and contacts of other service providers in the area. The City also provides opportunities for networking among service providers. When it aligns with the vision and mission of PRCS, the department also promotes programs of other agencies in its various publications and online platforms.

5.6 Recreation Inventory

Recreation Programming Inventory by Priority Program Area

Recreation programming is subject to change based on trends and resources.

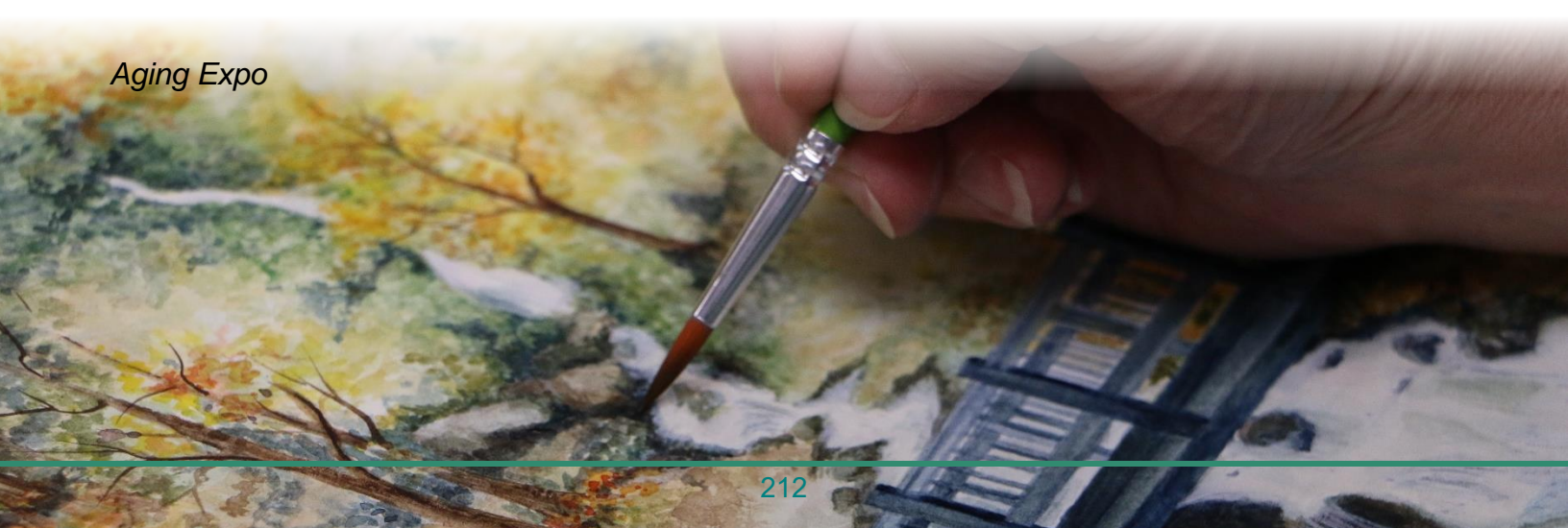
Active Living and Wellness

TABLE 5-2		
Active Living and Wellness Programs		
Senior Programming	Youth Programming	General Programming
Hatha Yoga Gentle Yoga Drop-In Line Dancing Cardio Gold Cha Cha Cha Stretch & Strengthen Fired Up! Fitness & Fun SAIL Class Adult Children Caring For Parents with Memory Loss Support Group Blood Pressure Testing Senior Footcare SHIBA Appointments	Youth Basketball Hot Shot Basketball Specialty summer programs (sports, arts, nature) Math Relay	Farmers Market Lakewood Night Market Lifeguards

Arts, Culture, and History

TABLE 5-3		
Arts, Culture, and History Programs		
Senior Programming	Youth Programming	General Programming
Adult Coloring Club Oil Painting for Fun Sumi Painting Collage Workshop Woodcarving Knotty Knitters Moonlight Knitters	Specialty summer programs (sports, arts, nature) Truck & Tractor Day	MLK Jr Celebration SummerFEST and International Festival Christmas Parade and Tree Lighting Summer Concert Series Local Film Festival Historic tours

Aging Expo



Nature and Environment

TABLE 5-4		
Nature and Environment Programs		
Senior Programming	Youth Programming	General Programming
	Specialty summer programs (sports, arts, nature) Fishing Event Truck & Tractor Day	Parks Appreciation Day Fishing Event Make-A-Difference Day

Personal Enrichment

TABLE 5-5		
Personal Enrichment Programs		
Senior Programming	Youth Programming	General Programming
Open Computer Labs (3 sessions) iPhone, iPad, iPod Class Beginning Computers Microsoft Office Tax Preparation Assistance Healthy Kidneys Pierce County ADRC at your Front Door, Pierce County Aging & Disability Resource Center programs and services Downsizing a Lifetime of Treasures Other Presentations "Swimming Upstream" Live Radio Show with Dorothy Wilhelm Brain Fitness Creative Writing Workshop 101 Card & Board Games MahJong Cribbage Bridge Beginning Your Family History Happy Bookers Club AARP Smart Driver Course	Youth Summit	Youth Council After School Programs Summer Day Camp Program Springbrook Summer Park Program Summer Concert Series Local Film Festival

Community Building

TABLE 5-6 Community Building Programs		
Senior Programming	Youth Programming	General Programming
2020 Active Aging Resource Expo: Creative Aging Inner Frog Leap Year Party Everything Vintage Party Mother's Day Celebration: Hats Off to Mom Welcome Wednesday Dessert of the Month Cake Day Men's Coffee Hour Summer BBQ Volunteer Appreciation Reception Holiday Parties	Youth Council Youth Summit Math Relay Make-A Difference Day	Youth Council MLK Jr Celebration Youth Summit Parks Appreciation Day Fishing Event Farmers Market Lakewood Night Market SummerFEST and International Festival Truck & Tractor Day Make-A- Difference Day Christmas Parade and Tree Lighting Summer Concert Series Local Film Festival Lifeguards

Martin Luther King Jr Celebration



Recreation Programming Inventory by Programming Type

Recreation programming is subject to change based on trends and resources.

TABLE 5-7	
Recreation Programing by Program Type	
Senior Programs	
Active Aging Resource Expo	Holiday Parties
AARP Smart Driver Course	Inner Frog Leap Year Party
Adult Children Caring For Parents with Memory Loss Support Group	iPhone, iPad, iPod Class
Adult Coloring Club	Knotty Knitters
Beginning Computers	MahJong
Beginning Your Family History	Men's Coffee Hour
Blood Pressure Testing	Microsoft Office
Brain Fitness	Moonlight Knitters
Bridge	Mother's Day Celebration: Hats Off to Mom
Cake Day	Downsizing a Lifetime of Treasures
Card & Board Games	Pierce County ADRC at your Front Door, Pierce County Aging & Disability Resource Center
Cardio Gold Cha Cha Cha	Oil Painting for Fun
Collage Workshop	Open Computer Labs (3 sessions)
Creative Writing Workshop 101	SAIL Class (Stay Active and Independent for Life)
Cribbage	Senior Footcare
Dessert of the Month	SHIBA Appointments
Drop-In Line Dancing	Stretch & Strengthen
Everything Vintage Party	Sumi Painting
Fired Up!	Summer BBQ
Fitness & Fun	Swimming Upstream - Live Radio Show
Gentle Yoga	Tax Preparation Assistance
Happy Bookers Club	Volunteer Appreciation Reception
Hatha Yoga	Welcome Wednesday
Healthy Kidneys	Woodcarving
Youth Programming	
After School Programs	Summer Day Camp Program
Hot Shot Basketball	Youth Basketball
Specialty summer programs (sports, arts, nature)	Youth Council
Springbrook Summer Park Program	Math Relay
General Programming	
Christmas Parade and Tree Lighting	MLK Jr Celebration
Farmers Market	Parks Appreciation Day
Fishing Event	Summer Concert Series
Lakewood Night Market	SummerFEST / International Festival
Local Film Festival	Truck & Tractor Day
Make-A- Difference Day	Youth Summit
Lifeguards	



Chapter 6: Parks Capital Facility Program

6.1 Overview

The purpose of a Parks Capital Facility Program (PCFP) is to forecast and match projected revenues and capital needs over a six-year period. The PCFP identifies capital projects for 2021 to 2026 and includes a schedule and a description of determined and potential funding sources for each project. The PCFP is updated on an on-going basis as part of the biennial budget process.

The Growth Management Act (GMA) requires jurisdictions fully planning under the act include a capital facilities plan element in their comprehensive plans (RCW 36.70A.070(3)). All projects included in the Park PCFP are consistent with the City's Comprehensive Plan.

6.2 Project Determination

As part of the plan update process, a comprehensive list of potential capital projects was created using information collected from the demand and needs assessment. In total, 107 potential projects were identified. This list of potential capital projects was then evaluated by PRCS for feasibility. The evaluation considered if projects:

- Met a goal or strategy of the plan, particularly those that addressed LOS gaps.
- Was legally mandated.
- Served unserved or underserved areas or populations.
- Improved service delivery or reduced operating costs.
- Was eligible for alternative funding.
- Generated revenues.
- Construction could be completed in six years.

The PCFP consists of highly ranked projects. Two PCFPs are provided to account for the development two different Downtown parks: 1) a 2-acre park and 2) a 4-acre park. All other PCFP items are the same.

The PCFP provides the project cost estimate in 2020 dollars in the column right of "Potential funding sources." Using these estimates, the PCFP provides planning level estimates with 3% inflation of 2020 dollars per year, see **Table 6-1**.

TABLE 6-1: Year Inflator						
2020	2021	2022	2023	2024	2025	2026
1.000	1.030	1.061	1.093	1.126	1.159	1.194

Table 6-2 provides an example of a project that was estimated to cost \$100,000 in 2020 and is projected to occur in 2023.

TABLE 6-2: PCFP 2021-2026 Example

	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 2-acre park
Example	TBD	\$100,000			\$109,300				\$109,300

For the example project:

Project Cost Estimate (2020) X Year Inflatior = Year Cost

\$100,000 X 1.093 = \$109,300



6.3 PCFP

Parks Capital Facility Program (PCFP) with 2-Acre Downtown Park

TABLE P-F: PCFP 2021-2026 with 2 Acre Downtown Park

	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 2-acre park
Fort Steilacoom Park		\$6,032,000							\$6,744,220
Barn Restoration	General Fund, REET, State grants, Donations, LTAC	\$6,000,000	\$0	\$0	\$1,093,000	\$5,630,000	\$0	\$0	\$6,723,000
Master Plan update	General Fund, REET, LTAC	\$20,000	\$0	\$21,220	\$0	\$0	\$0	\$0	\$21,220
Waughop Lake boat drop off/turnaround	General Fund, REET	\$12,000	\$12,360	\$0	\$0	\$0	\$0	\$0	
Playground Replacement		\$650,000							\$732,650
Active Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Primley Park	General Fund, REET, WWRP	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Fort Steilacoom Park	General Fund, REET, WWRP	\$200,000	\$0	\$0	\$0	\$0	\$0	\$238,800	\$238,800
Lake Louise School Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$112,600	\$0	\$0	\$112,600
Washington Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$0	\$115,900	\$0	\$115,900
Harry Todd Park	General Fund, REET, WWRP	\$100,000	\$103,000	\$0	\$0	\$0	\$0	\$0	\$103,000
Springbrook Park		\$773,000							\$796,190
Phase III: Park expansion, creek restoration, trails, dog park	DOC grant, General Fund, REET, SWM	\$773,000	\$796,190	\$0	\$0	\$0	\$0	\$0	\$796,190
American Lake Park		\$2,070,000							\$2,263,110
Phase I: ADA access, shoreline restoration, new restroom	General Fund, REET, ALEA, LWCF, LTAC	\$1,550,000	\$103,000	\$318,300	\$1,256,950	\$0	\$0	\$0	\$1,678,250
Phase II: boat launch improvements	General Fund, REET, ALEA, LWCF, LTAC	\$500,000	\$0	\$0	\$0	\$563,000	\$0	\$0	\$563,000
Pay station replacement	General Fund, REET	\$20,000	\$0	\$0	\$21,860	\$0	\$0	\$0	\$21,860
Edgewater Park		\$2,900,000							\$3,217,550
Phase I	General Fund, REET, ALEA, WWRP, Donations	\$2,900,000	\$0	\$0	\$1,584,850	\$1,632,700	\$0	\$0	\$3,217,550

Downtown Park		\$15,000,000							\$17,525,000
Phase I: Property Acquisition - 2 acres	General Fund, REET, LTAC, SWM, Donations, Voter-approved park levy/bond	\$5,000,000	\$0	\$0	\$0	\$0	\$5,795,000	\$0	\$5,795,000
Master Plan + Park Development	Sponsor, Development mitigation fees, Voter-approved park levy/bond	\$10,000,000	\$0	\$0	\$0	\$0	\$6,954,000	\$4,776,000	\$11,730,000
Downtown Spray Park		\$750,000							\$895,500
Design/Construction	WWRC local parks, LTAC, SWM, General Fund, REET, Donations, Voter-approved park levy/bond	\$750,000	\$0	\$0	\$0	\$0	\$0	\$895,500	\$895,500
Harry Todd Park		\$100,000							\$109,300
Hard Court replacements (Basketball and Pickleball) & Ballfield Improvements	WWRC local parks, General Fund, REET	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Oakbrook Park		\$50,000							\$53,050
Hard Court: Pickleball / Basketball court	WWRP, General Fund, REET, Donations	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Wards Lake Park		\$4,080,000							\$4,575,390
Phase I: Entry, sidewalk, access, pedestrian bridge, segment of loop trail, off leash dog park	General Fund, REET, conservation futures, ALEA, LWCF, SWM, REET	\$1,500,000	\$515,000	\$1,061,000	\$0	\$0	\$0	\$0	\$1,576,000
Phase II: Segment of loop trail, parking, ADA issues, lake/wetland enhancements, art, pump track	General Fund, conservation futures, ALEA, LWCF, SWM, REET, Voter-approved park levy/bond	\$1,130,000	\$0	\$0	\$142,090	\$1,126,000	\$0	\$0	\$1,268,090
Phase III: Restroom, parking, play area	General Fund, REET, WWRP, Voter-approved park levy/bond	\$1,450,000	\$0	\$0	\$0	\$0	\$0	\$1,731,300	\$1,731,300
Gateways		\$275,000							\$302,675
84th and Tacoma Blvd	General Fund, REET, LTAC	\$75,000	\$77,250	\$0	\$0	\$0	\$0	\$0	\$77,250
B&I South Tacoma Way	General Fund, REET, LTAC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$89,550	\$89,550
Northgate, Nottingham / Edgewood	General Fund, REET, LTAC	\$75,000	\$0	\$79,575	\$0	\$0	\$0	\$0	\$79,575
Thorne Lane / Union	General Fund, REET, LTAC	\$50,000	\$0	\$0	\$0	\$56,300	\$0	\$0	\$56,300

Other		\$1,230,000							\$1,230,000
Park equipment replacement	General Fund, REET	\$120,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Park playground resurfacing	General Fund, REET	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Project support	General Fund, REET	\$300,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Banners: Phase 3 / Phase 4	General Fund, REET	\$20,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$20,000
Park Sign Replacement Program 10 signs / 3 years	General Fund, REET	\$250,000	\$85,000	\$85,000	\$80,000	\$0	\$0	\$0	\$250,000
Public Art Program	General Fund, REET	\$480,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$480,000
Total w/ DT 2- Acre Park		\$33,910,000	\$1,851,800	\$1,831,195	\$4,567,350	\$9,280,600	\$13,024,900	\$7,901,150	\$38,444,635

* Local funding options available to the City. See Chapter 1 for more information on funding and implementation strategies.

** Voter-approved park levy/bond – The City currently does not have a voter-approved park levy/bond. This is a potential local funding option that is available to the City.

See Chapter 1 for more information on funding and implementation strategies.

Parks Capital Facility Program (PCFP) with 4-Acre Downtown Park

TABLE P-G: PCFP 2021-2026 with 2 Acre Downtown Park									
	Potential funding sources*	Project Cost Estimate (2020)	2021	2022	2023	2024	2025	2026	Total w/ DT 4-acre park
Fort Steilacoom Park		\$6,032,000							\$6,744,220
Barn Restoration	General Fund, REET, State grants, Donations, LTAC	\$6,000,000	\$0	\$0	\$1,093,000	\$5,630,000	\$0	\$0	\$6,723,000
Master Plan update	General Fund, REET, LTAC	\$20,000	\$0	\$21,220	\$0	\$0	\$0	\$0	\$21,220
Waughop Lake boat drop off/turnaround	General Fund, REET	\$12,000	\$12,360	\$0	\$0	\$0	\$0	\$0	
Playground Replacement		\$650,000							\$732,650
Active Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Primley Park	General Fund, REET, WWRP	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Fort Steilacoom Park	General Fund, REET, WWRP	\$200,000	\$0	\$0	\$0	\$0	\$0	\$238,800	\$238,800
Lake Louise School Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$112,600	\$0	\$0	\$112,600
Washington Park	General Fund, REET, WWRP	\$100,000	\$0	\$0	\$0	\$0	\$115,900	\$0	\$115,900
Harry Todd Park	General Fund, REET, WWRP	\$100,000	\$103,000	\$0	\$0	\$0	\$0	\$0	\$103,000
Springbrook Park		\$773,000							\$796,190
Phase III: Park expansion, creek restoration, trails, dog park	DOC grant, General Fund, REET, SWM	\$773,000	\$796,190	\$0	\$0	\$0	\$0	\$0	\$796,190
American Lake Park		\$2,070,000							\$2,263,110
Phase I: ADA access, shoreline restoration, new restroom	General Fund, REET, ALEA, LWCF, LTAC	\$1,550,000	\$103,000	\$318,300	\$1,256,950	\$0	\$0	\$0	\$1,678,250
Phase II: boat launch improvements	General Fund, REET, ALEA, LWCF, LTAC	\$500,000	\$0	\$0	\$0	\$563,000	\$0	\$0	\$563,000
Pay station replacement	General Fund, REET	\$20,000	\$0	\$0	\$21,860	\$0	\$0	\$0	\$21,860
Edgewater Park		\$2,900,000							\$3,217,550
Phase I	General Fund, REET, ALEA, WWRP, Donations	\$2,900,000	\$0	\$0	\$1,584,850	\$1,632,700	\$0	\$0	\$3,217,550

Downtown Park		\$30,000,000							\$35,050,000
Phase I: Property Acquisition - 4 acres	General Fund, REET, LTAC, SWM, Donations, Voter-approved park levy/bond	\$10,000,000	\$0	\$0	\$0	\$0	\$11,590,000	\$0	\$11,590,000
Master Plan + Park Development	Sponsor, Development mitigation fees, Voter-approved park levy/bond	\$20,000,000	\$0	\$0	\$0	\$0	\$13,908,000	\$9,552,000	\$23,460,000
Downtown Spray Park		\$750,000							\$895,500
Design/Construction	WWRC local parks, LTAC, SWM, General Fund, REET, Donations, Voter-approved park levy/bond	\$750,000	\$0	\$0	\$0	\$0	\$0	\$895,500	\$895,500
Harry Todd Park		\$100,000							\$109,300
Hard Court replacements (Basketball and Pickleball) & Ballfield Improvements	WWRC local parks, General Fund, REET	\$100,000	\$0	\$0	\$109,300	\$0	\$0	\$0	\$109,300
Oakbrook Park		\$50,000							\$53,050
Hard Court: Pickleball / Basketball court	WWRP, General Fund, REET, Donations	\$50,000	\$0	\$53,050	\$0	\$0	\$0	\$0	\$53,050
Wards Lake Park		\$4,080,000							\$4,575,390
Phase I: Entry, sidewalk, access, pedestrian bridge, segment of loop trail, off leash dog park	General Fund, REET, conservation futures, ALEA, LWCF, SWM, REET	\$1,500,000	\$515,000	\$1,061,000	\$0	\$0	\$0	\$0	\$1,576,000
Phase II: Segment of loop trail, parking, ADA issues, lake/wetland enhancements, art, pump track	General Fund, conservation futures, ALEA, LWCF, SWM, REET, Voter-approved park levy/bond	\$1,130,000	\$0	\$0	\$142,090	\$1,126,000	\$0	\$0	\$1,268,090
Phase III: Restroom, parking, play area	General Fund, REET, WWRP, Voter-approved park levy/bond	\$1,450,000	\$0	\$0	\$0	\$0	\$0	\$1,731,300	\$1,731,300
Gateways		\$275,000							\$302,675
84th and Tacoma Blvd	General Fund, REET, LTAC	\$75,000	\$77,250	\$0	\$0	\$0	\$0	\$0	\$77,250
B&I South Tacoma Way	General Fund, REET, LTAC	\$75,000	\$0	\$0	\$0	\$0	\$0	\$89,550	\$89,550
Northgate, Nottingham / Edgewood	General Fund, REET, LTAC	\$75,000	\$0	\$79,575	\$0	\$0	\$0	\$0	\$79,575
Thorne Lane / Union	General Fund, REET, LTAC	\$50,000	\$0	\$0	\$0	\$56,300	\$0	\$0	\$56,300

Other		\$1,230,000							\$1,230,000
Park equipment replacement	General Fund, REET	\$120,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000
Park playground resurfacing	General Fund, REET	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Project support	General Fund, REET	\$300,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
Banners: Phase 3 / Phase 4	General Fund, REET	\$20,000	\$0	\$0	\$10,000	\$0	\$0	\$10,000	\$20,000
Park Sign Replacement Program 10 signs / 3 years	General Fund, REET	\$250,000	\$85,000	\$85,000	\$80,000	\$0	\$0	\$0	\$250,000
Public Art Program	General Fund, REET	\$480,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$480,000
Total w/ DT 4- Acre Park		\$33,910,000	\$1,851,800	\$1,831,195	\$4,567,350	\$9,280,600	\$25,773,900	\$12,677,150	\$55,981,995
<p>* Local funding options available to the City. See Chapter 1 for more information on funding and implementation strategies.</p> <p>** Voter-approved park levy/bond – The City currently does not have a voter-approved park levy/bond. This is a potential local funding option that is available to the City. See Chapter 1 for more information on funding and implementation strategies.</p>									

6.4 Future Projects List

Table 6-5 list the projects that were not the highest ranking but could be considered for future PCFPs. Importantly, projects are listed by park, not score.

TABLE 6-5 Future Projects List	
Park	Description
Active Park	Trail/path improvements
Active Park	Youth/Teen/Adult Playground feature
Active Park	BBQs
American Lake	Pay station replacement
American Lake Park	Add security features: cameras, lights
American Lake Park	Sand volleyball court
American Lake Park	Restroom improvements
Blueberry Park	Plant restoration
Blueberry Park	Access from Lakewood Drive - Parking - Acquisition
Blueberry Park	Signage
Fort Steilacoom Park	Synthetic multipurpose fields/plateau
Fort Steilacoom Park	Light all fields at FSP
Fort Steilacoom Park	Youth/Adult Playground feature - Climbing rock
Fort Steilacoom Park	Dog park agility course replacement
Fort Steilacoom Park	Equipment wash down station at O&M shop
Fort Steilacoom Park	Add security features: cameras, lights, blue lights
Fort Steilacoom Park	Basketball courts
Fort Steilacoom Park	Pave maintenance yard
Fort Steilacoom Park	Additional restrooms
Fort Steilacoom Park	Batting cages
Harry Todd Park	Multipurpose turf field
Harry Todd Park	Ballfield restoration
Harry Todd Park	Shelter(s)
Harry Todd Park	Remove fencing and gates
Harry Todd Park	Youth/Adult Playground feature
Harry Todd Park	Parking lot improvements (resurface, speedbumps)
Kiwanis Park	Youth/Adult Playground feature
Kiwanis Park	Expand security measures: cameras, lights, blue lights
Kiwanis Park	Resurface and repair to skate park
Kiwanis Park	Seal coat and stripe parking area
Kiwanis Park	Shelter
Kiwanis Park	Restroom improvements
Oakbrook Park	Picnic Shelter w/ BBQ

Oakbrook Park	Youth/Adult Playground feature
Oakbrook Park	Sidewalks/Walking path
Other	Park acquisition to meet walkshed LOS
Other	Tillicum boat launch - Camp Murray
Other	Activity Center
Other	Art at Parks
Other	Mobile garbage collection/vacuum
Other	Portable stage replacement
Other	Tree replacement at all parks
Other	Lake city fishing - street end
Other	On-going replacement of facilities i.e., play areas, picnic tables, benches, etc.
Springbrook Park	Add more Basketball courts
Springbrook Park	Volleyball court
Springbrook Park	Youth/Adult Playground feature
Springbrook Park	Playground (2017) replacement
Springbrook Park	Security cameras
Street-ends	Lakefront Street-ends
Washington Park	Acquisition and Parking Lot expansion
Washington Park	Backstop replacement, dugouts and bleachers
Washington Park	Park path and access trails
Washington Park	Shelter and tables & BBQ
Washington Park	Youth/Adult Playground feature
Washington Park	Add security features: cameras, lights, blue lights

Playground Replacement Schedule

Table 6-6 provides the year playground facilities in were installed in the City’s parks. It also provides they year that they should be considered for replacement based on a 10, 15, and 20-year replacement schedule. Playground facilities can last as long as 15-20 years without the need for substantial repairs or replacement. The life span of a playground is influenced by use, materials and environment.

TABLE 6-6				
Playground Replacement Schedule				
Park	Year Installed	10-year replacement	15-year replacement	20-year replacement
Active Park	2003	2013	2018	2023
American Park	2019	2029	2034	2039
Fort Steilacoom Park	2005	2015	2020	2025
Harry Todd Park	2001	2011	2016	2021
Kiwanis Park	2019	2029	2034	2039
Oakbrook Park	2019	2029	2034	2039
Primley Park	2007	2017	2022	2027
Springbrook Park	2017	2027	2032	2037
Washington Park	2005	2015	2020	2025
Wards Lake	2004	2014	2019	2024
Lake Louise Elementary School	2009	2019	2024	2029

Playgrounds that are likely to require replacements in the next 10 years:

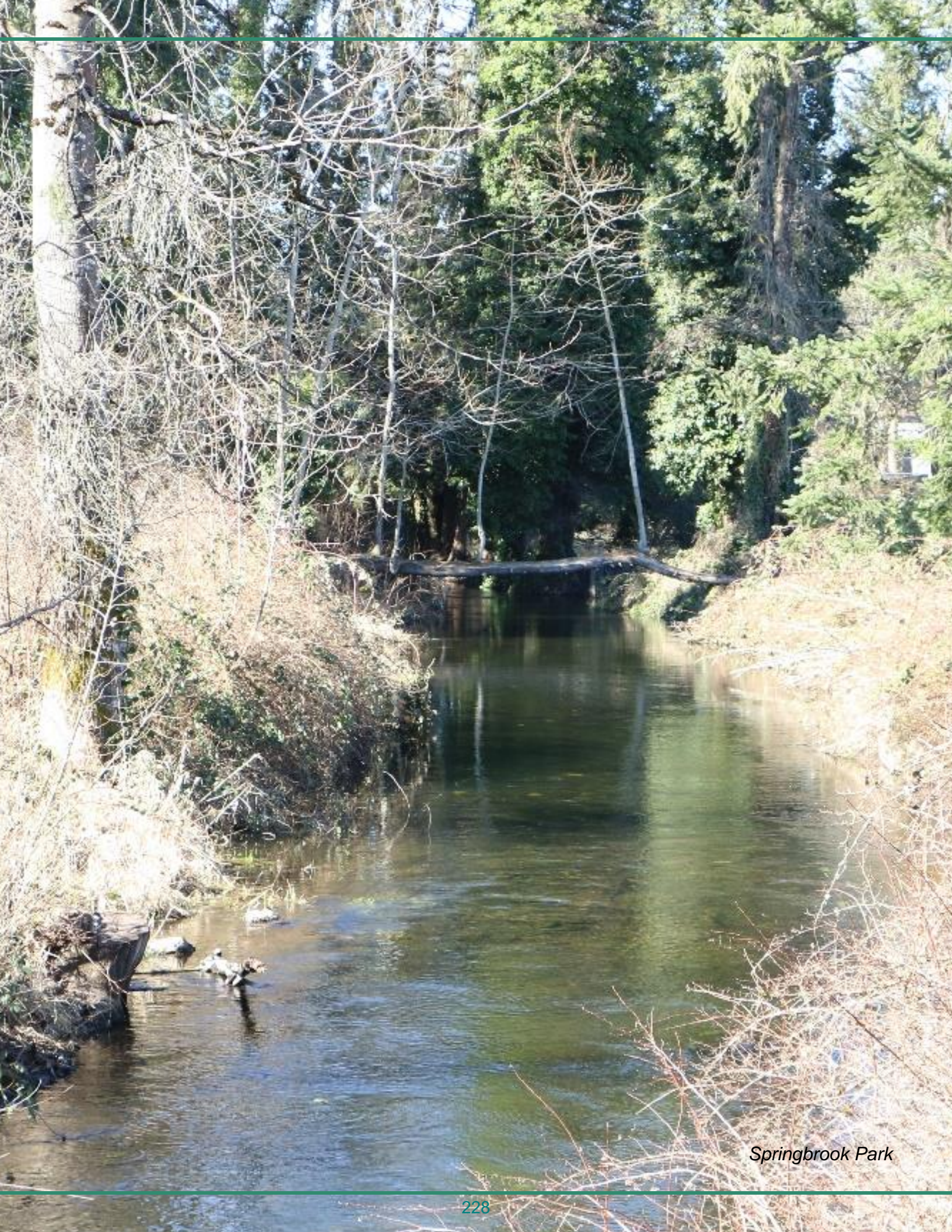
- Active Park
- Fort Steilacoom Park
- Primley Park
- Harry Todd Park
- Washington Park
- Wards Lake Park
- Lake Louise Elementary School Park

All of these playgrounds are included in the Plan’s PCFP under playground replacement.

6.5 Putting the Plan into Action

The City is committed to implementing this plan by doing the following tasks:

- Pursuing identified and new funding sources to offset cost or general fund investment.
- Monitoring the effects of the plan’s implementation by tracking performance using established key priority indicators/performance measures.
- Using the plan to develop future PRCS policies and programming.
- Continue to work with residents, stakeholders, business owners, advisory boards to create “a healthy and vibrant community where opportunities abound.”



Springbrook Park

Appendix A - Resolution Adopting Legacy Plan

RESOLUTION NO. 2020-XX

A RESOLUTION of the City Council of the City of Lakewood, Washington, adopting the 2020 Lakewood Parks and Recreation Legacy Plan.

WHEREAS, the City of Lakewood has been working for over a year on the 2020 Lakewood Park and Recreation Legacy Plan (the “Plan”), a 20-year strategic plan that will help the City develop a healthy and sustainable parks and recreation system in Lakewood; and

WHEREAS, drafts of the Plan were provided to the City Council on February 24, 2020 and April 27, 2020, and updates on the Plan were provided to the City Council on May 13, 2019, September 9, 2019, and January 13, 2020. On April 27, 2020, the City Council reviewed a six-year Park Capital Facility Program (PCFP); and

WHEREAS, the City has engaged in comprehensive, multi-pronged public outreach with personnel, general public, stakeholders and partners to identify and discuss issues, concerns, service levels, values, goals, policies, and action strategies; and

WHEREAS, the result of this process is the Plan which is proper and appropriate to provide a vision for the City’s parks, a mission statement to move towards that vision, clear goals, policies, and action strategies to bring clarity to this vision, and an assessment of the assets available to fulfill this vision.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF LAKEWOOD, WASHINGTON HEREBY RESOLVES as follows: Section 1. That the 2020 Parks and Recreation Legacy Plan is hereby adopted. Section 2. This Resolution shall be in full force and effect upon passage and signatures hereon. PASSED by the City Council this 18th day of May, 2020.

CITY OF LAKEWOOD

Don Anderson, Mayor

Attest:

Briana Schumacher, City Clerk

Approved as to form:

Heidi Ann Wachter, City Attorney

Appendix B

Open Online Survey Example



Parks make a difference and you can too - by filling out this

The City of Lakewood is updating its Parks and Recreation Master Plan, known as the Legacy Plan. The City is interested in your insight and vision for the future. Would you please take a few minutes (around 9 minutes) to help the City plan for the future? Your participation in this survey is completely voluntary and all of your responses will remain anonymous. Thank you for your time.



City of Lakewood - Parks

1. How close is the nearest park to where you live?

- Less than 5 minutes (less than 3 blocks)
- 5 to 10 minutes (3 blocks to 5 blocks)
- 11 to 20 minutes (6 to 10 blocks)
- 20 minutes or more (11 blocks or greater)

2. How often did you or a member of your household visit a City of Lakewood park in the past year?

- None
- One or more times a week
- Once a month
- Few times a month
- Few times a year

3. When you visited a City of Lakewood park, how did you usually get there?

- Walked
- Biked
- Public Transit
- Drove
- Other (please specify)

4. How important are the following park features to you?

	Important	Neutral	Not Important
Natural areas	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Trails	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Open space	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Dog parks	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Playgrounds	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Programs and events	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Access to water / lakes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Multi-purpose fields (soccer, football, lacrosse, etc)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Baseball / softball fields	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Restrooms	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Parking at parks	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Outdoor basketball courts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Tennis courts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Lifeguards / life guard stations	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Places to hold a special event	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

5. Select all of the reasons you or a member of your household went to a City of Lakewood park in the past 12 months.

- | | | |
|---|--|--|
| <input type="checkbox"/> Enjoy the outdoors or nature | <input type="checkbox"/> Use picnic / shelter areas | <input type="checkbox"/> Basketball courts |
| <input type="checkbox"/> Dog Park | <input type="checkbox"/> A specific feature at a park (please specify below) | <input type="checkbox"/> Tennis courts |
| <input type="checkbox"/> Walk or run | <input type="checkbox"/> Water access / fishing / swimming | <input type="checkbox"/> Attend special or planned event (e.g., SummerFest, Truck 'n Tractor Day, tours, parades, etc) |
| <input type="checkbox"/> Bike | <input type="checkbox"/> Community Garden (Springbrook) | <input type="checkbox"/> Play scheduled sport events (i.e., sports league) |
| <input type="checkbox"/> Disc Golf | <input type="checkbox"/> Senior Activity Center | <input type="checkbox"/> Play unscheduled sport events (i.e., pick-up games) |
| <input type="checkbox"/> Restrooms | <input type="checkbox"/> Meet friends | |
| <input type="checkbox"/> Participate in family activities | <input type="checkbox"/> Playgrounds | |

Please specify specific feature / reason:

6. How would you rate the City of Lakewood parks you or members of your family visited in the past 12 months?

	Did not visit	Excellent	Fair	Poor
Active Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
American Lake Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Community Garden	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Edgewater Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Fort Steilacoom Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Harry Todd Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Kiwanis Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Senior Activity Center	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Oakbrook Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Primley Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Springbrook Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Wards Lake Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Washington Park	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

7. What is the main park you visit?

If you could add or change one thing about this park, what would it be?

8. How would you rate the overall quality of the following park elements in Lakewood?

	Did not use	Good	Fair	Poor
Natural areas	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Trails	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Open space	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Dog parks	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Playgrounds	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Programs and events	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Access to water / lakes	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Multi-purpose fields (soccer, football, lacrosse, etc)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Baseball / softball fields	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Bike riding	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Restrooms	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Parking at parks	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Outdoor basketball courts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Tennis courts	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Lifeguards	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Senior Activity Center	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Places to hold a special event	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

9. What are your reasons for not using City of Lakewood Parks?

- | | | |
|---|---|--|
| <input type="checkbox"/> No time | <input type="checkbox"/> Had a bad experience | <input type="checkbox"/> Do not have transportation |
| <input type="checkbox"/> Poorly Maintained | <input type="checkbox"/> Fees for use are too high | <input type="checkbox"/> Poor customer service by staff (office or maintenance crew) |
| <input type="checkbox"/> Too far away | <input type="checkbox"/> Don't know what's available | <input type="checkbox"/> Not enough parking |
| <input type="checkbox"/> Lack of amenities | <input type="checkbox"/> Don't feel safe (Please provide reason in comment field below) | <input type="checkbox"/> I use the parks and none of these reasons prevent me from using the parks |
| <input type="checkbox"/> Not interested | <input type="checkbox"/> Don't know where they are | |
| <input type="checkbox"/> Not accessible for people with disabilities | <input type="checkbox"/> Too crowded | |
| <input type="checkbox"/> Other / If you selected "Don't feel safe" can you please describe why. | | |

10. Lakewood has limited resources. In the near future, in your opinion what should be the City's **top three** priorities for its Parks? **(Select three)**

- | | | |
|--|---|--|
| <input type="checkbox"/> Natural Areas | <input type="checkbox"/> Multi-purpose fields (soccer, football, lacrosse, etc) | <input type="checkbox"/> Outdoor Basketball courts |
| <input type="checkbox"/> Trails | <input type="checkbox"/> Baseball / softball fields | <input type="checkbox"/> Tennis Courts |
| <input type="checkbox"/> Dog parks | <input type="checkbox"/> Bike riding | <input type="checkbox"/> Lifeguards |
| <input type="checkbox"/> Playgrounds | <input type="checkbox"/> Restrooms | <input type="checkbox"/> Senior Activity Center |
| <input type="checkbox"/> Recreational facilities | <input type="checkbox"/> Neighborhood Parks | <input type="checkbox"/> Spray / Water Parks |
| <input type="checkbox"/> Programs and events | <input type="checkbox"/> Community Centers | <input type="checkbox"/> Barn Restoration |
| <input type="checkbox"/> Access to water / fishing | <input type="checkbox"/> Parking at parks | <input type="checkbox"/> Downtown Park |
| <input type="checkbox"/> Other (please specify) | | |

Great job - you are half way done!

Copy of City of Lakewood Parks and Recreation - Community Opinion Survey - Online



City of Lakewood - Recreation Programs

Please answer the following questions.

11. How many recreation programs or special events (e.g. Farmer's market, SummerFest, Truck n' Tractor Day, Summer Concert Series, etc.) offered by the City of Lakewood did you or other members of your household go to in the past 12 months?

- None
- 1 program / event
- 2 to 3 programs / events
- 4 to 6 programs / events
- 7 or more programs / events

12. From the following list, please rate your satisfaction with the City of Lakewood recreational programs you or other members of your household attended in the past 12 months.

	Satisfied	Neutral	Not satisfied	Not applicable
Instructors	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Location of program / facility	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Programs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Facilities	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Dates programs are offered	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Times programs are offered	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Fees charged for programs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Customer service	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Overall communication with participants	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Ease of signing up for programs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Other (please specify)

13. If you did not go to a recreation program or special events offered by the City of Lakewood in the past 12 months, please provide your reasons why?

- | | |
|--|---|
| <input type="checkbox"/> Not aware of the programs | <input type="checkbox"/> Use other community or private programs |
| <input type="checkbox"/> Facilities are poorly maintained | <input type="checkbox"/> Too expensive |
| <input type="checkbox"/> Too busy / no time | <input type="checkbox"/> Need child care in order to participate |
| <input type="checkbox"/> Don't have activities I'm interested in | <input type="checkbox"/> Classes or programs are full |
| <input type="checkbox"/> Poor quality of programs | <input type="checkbox"/> Not accessible for people with disabilities |
| <input type="checkbox"/> Held at inconvenient times | <input type="checkbox"/> Too far away |
| <input type="checkbox"/> Lack of transportation | <input type="checkbox"/> None of the above prevent me from participating in recreation programs and special events. |
| <input type="checkbox"/> Held at inconvenient locations | |
| <input type="checkbox"/> Other (please specify) | |

One more section to go! You can do it!

Copy of City of Lakewood Parks and Recreation - Community Opinion Survey - Online



Optional Questions - Demographics

Please provide information you feel comfortable sharing. All answers will remain anonymous.

14. **OPTIONAL:** Which of the following best describes your race / ethnicity? (Check all that apply)

- Black or African American
- American Indian and Alaska Native
- Asian
- Native Hawaiian and Other Pacific Islander
- White / Caucasian
- Some Other Race
- Two or more Races
- Hispanic or Latino
- Other (please specify)

15. **OPTIONAL:** What is your age?

- 17 years or under
- 18 to 24 years
- 25 to 44 years
- 45 to 64 years
- 65 years and over

16. **OPTIONAL:** In what zip code do you live?

- 98409
- 98439
- 98467
- Other (please specify)
- 98497
- 98499
- 98388
- 98498

17. **OPTIONAL:** Which of the following best describes your household?

- Single, no children
- Couple, no children
- Single, with children
- Couple, with children
- Parent whose children have left the home

Other (please specify)

18. **OPTIONAL:** What is your household income?

- Under \$14,999
- \$15,000-\$29,999
- \$30,000-\$49,999
- \$50,000-\$99,999
- \$100,000 or more

19. **OPTIONAL:** Is there anything else that you would like to let us know about the City of Lakewood's Parks or Recreation programs?

Thank you! Thank you! Thank you!

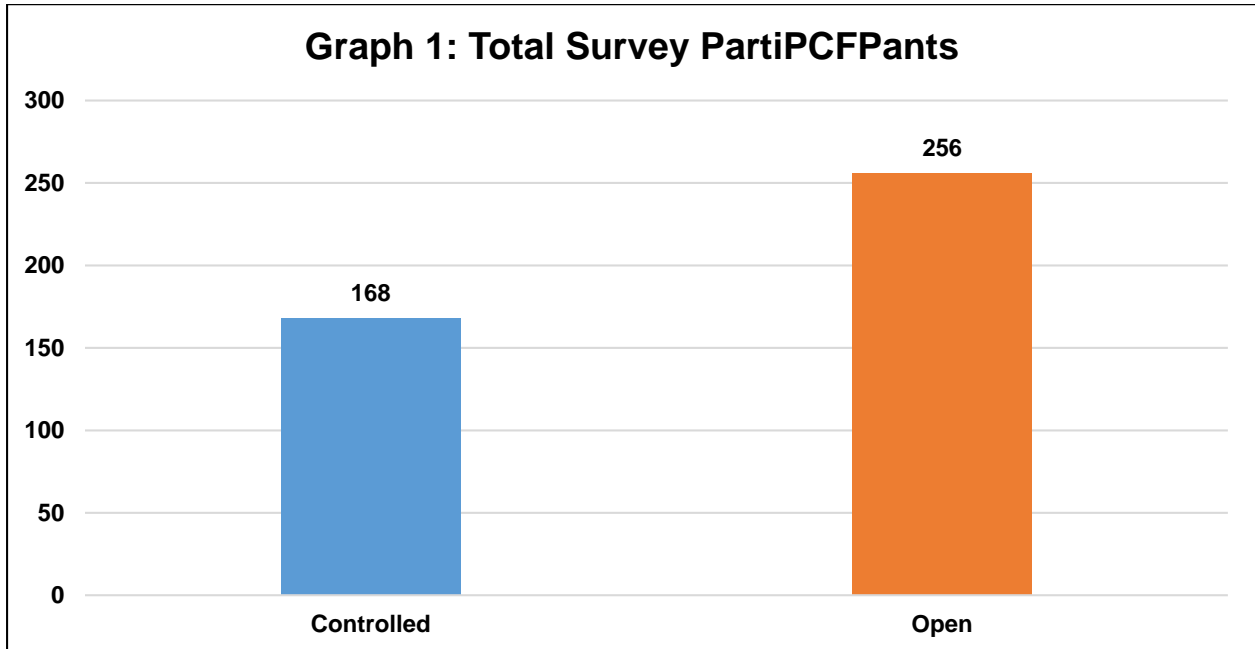
Appendix C

Survey Results

Overall participation: Graph 1 depicts participation for the Controlled and Open surveys.

Controlled Survey: 168 submitted surveys.

Open Survey: 256 submitted surveys.



Controlled Survey Only - Participation by District: Like the city’s National Community Survey (NCS) conducted in 2015 and 2017, the Controlled Survey tracked participation by Lakewood Districts. **Figure X** provides a map of the Lakewood Districts. Lakewood Districts include the following neighborhoods:

District 1: Tillicum, Woodbrook, Gravelly Lake, South American Lake.

District 2: Springbrook.

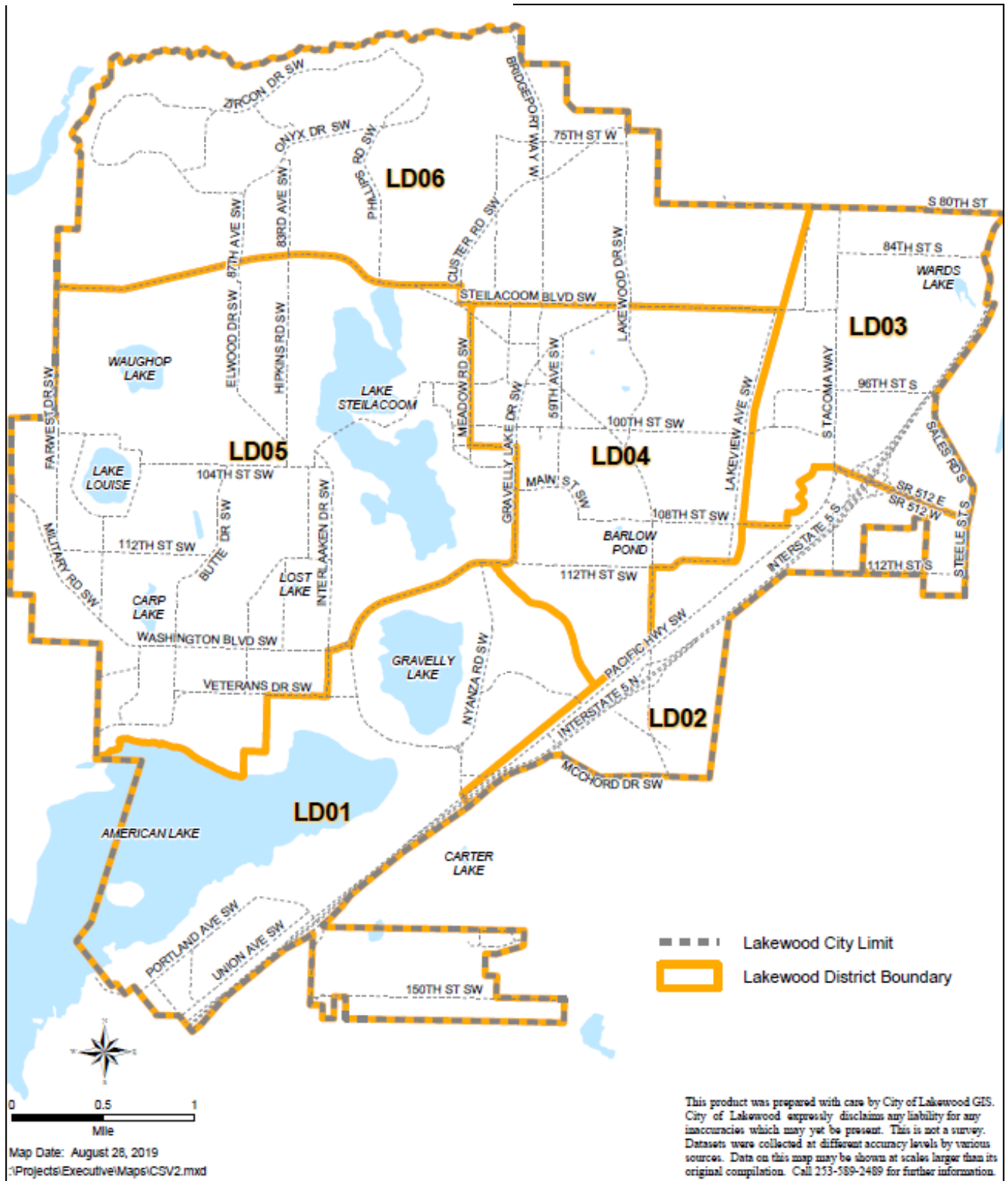
District 3: International District.

District 4: Greater Downtown area.

District 5: Lake City, Fort Steilacoom Park, Lake Steilacoom.

District 6: Oakbrook

FIGURE 1.1: Lakewood Districts map



This product was prepared with care by City of Lakewood GIS. City of Lakewood expressly disclaims any liability for any inaccuracies which may yet be present. This is not a survey. Datasets were collected at different accuracy levels by various sources. Data on this map may be shown at scales larger than its original compilation. Call 253-589-2489 for further information.

Figure 2 depicts the 2,000 addresses selected for the Controlled survey and indicates which residences completed the survey (in blue) and those that did not complete the survey (in red).

FIGURE 2: Controlled Survey

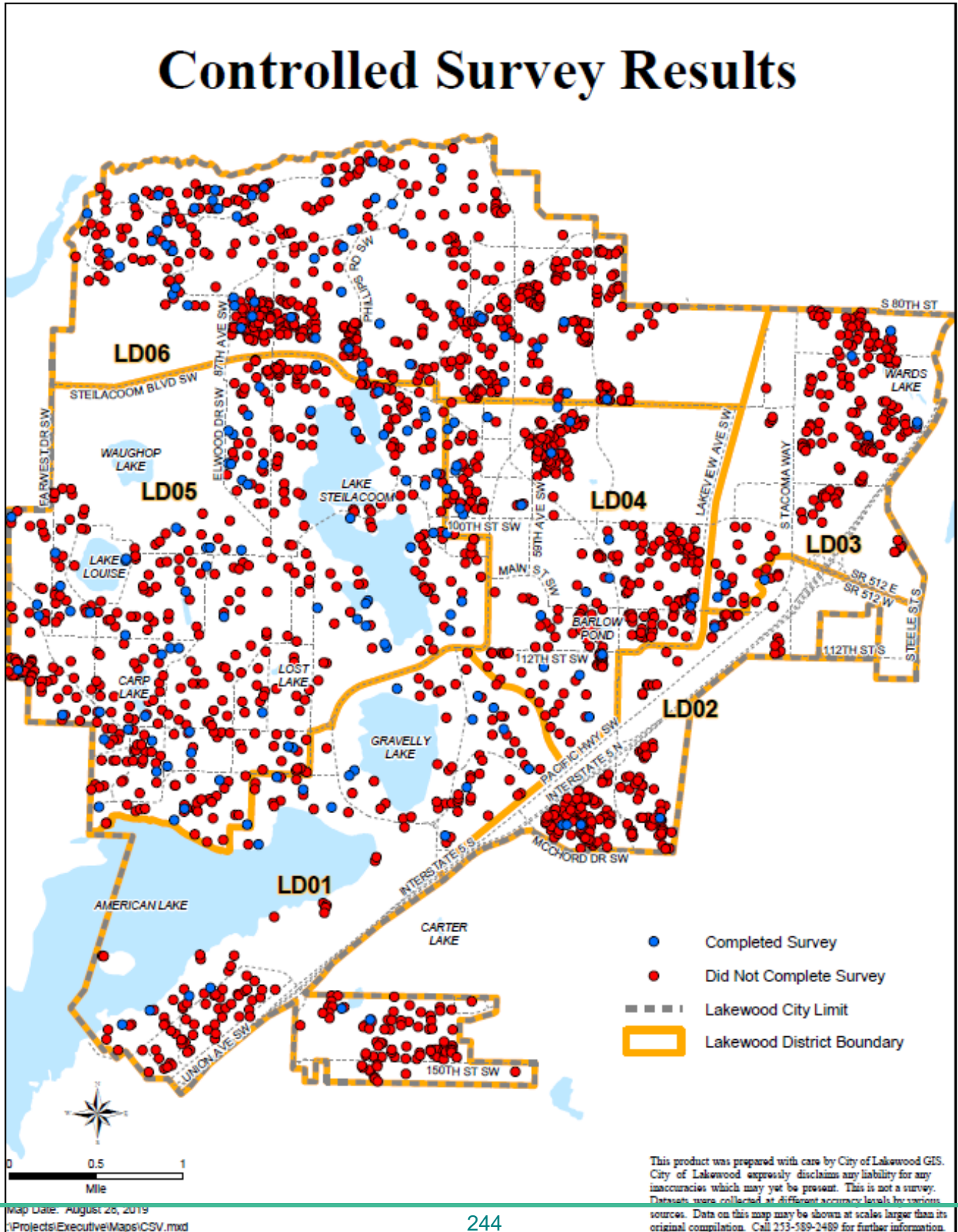


Table C provides the distribution of controlled survey participants by District. Note, District 2 and District 3 had six survey participants, respectively.

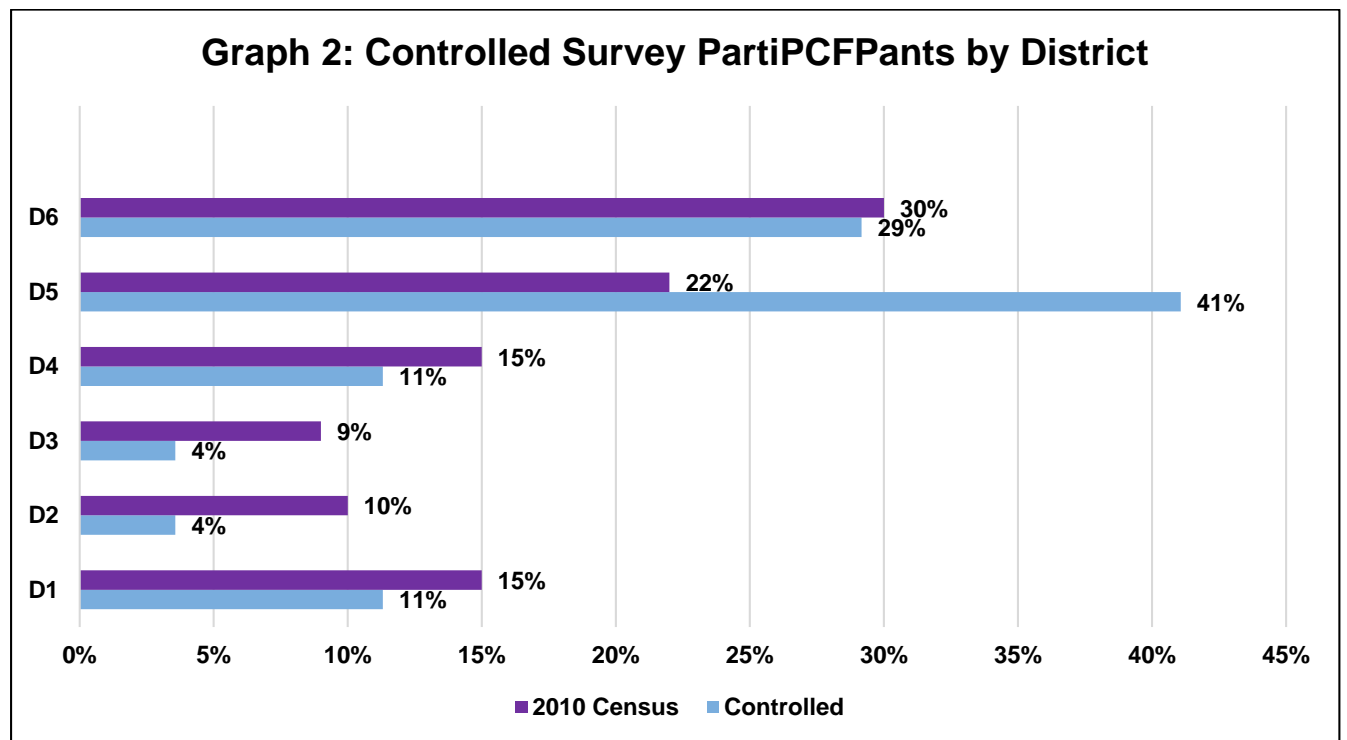
Significantly underrepresented groups (highlighted in red) were:

- District 2
- District 3

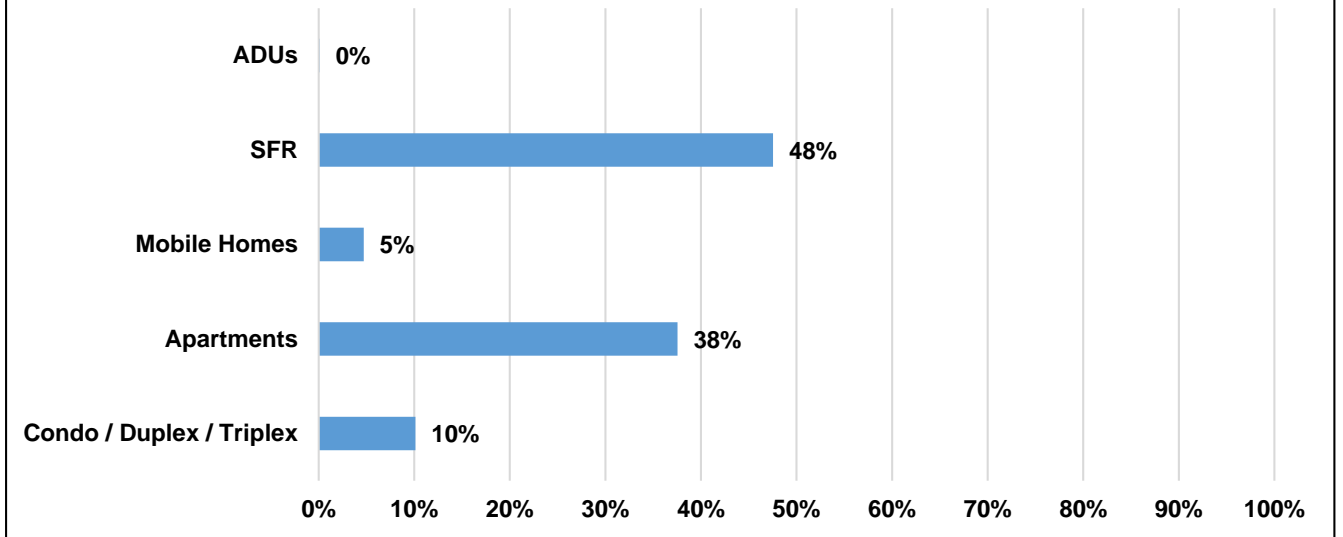
Significantly overrepresented groups (highlighted in green) were:

- District 5

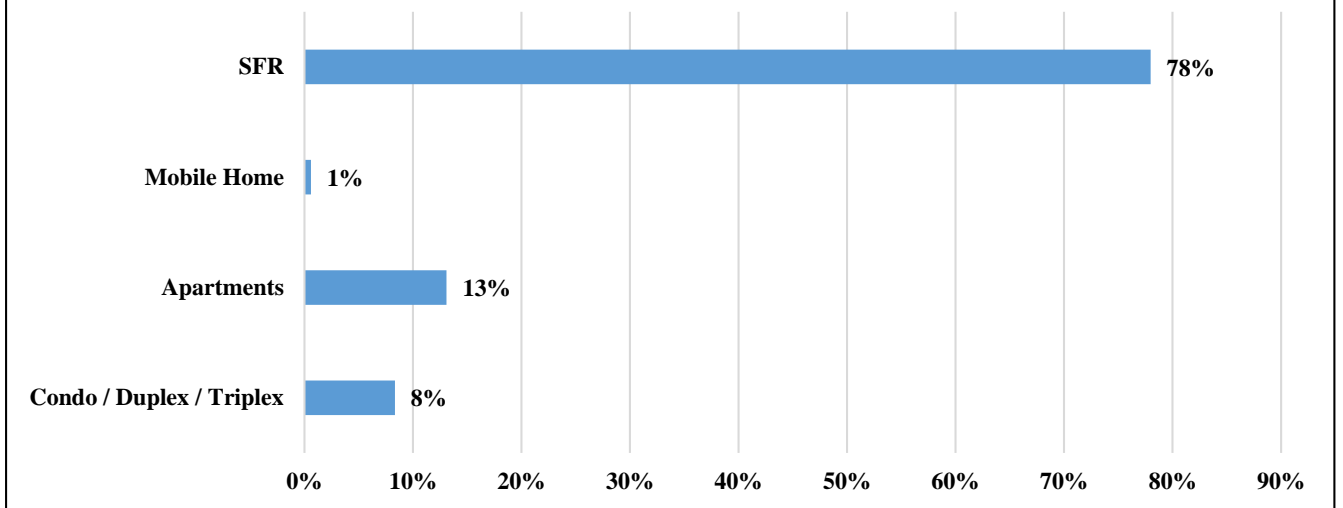
TABLE C				
Survey Participants by District				
	Lakewood Population % (Census 2010)	Controlled Survey		Open Survey
		# of Completed Surveys	% of Completed Survey	
District 1	15%	19	11.3%	N/A
District 2	10%	6	3.5%	N/A
District 3	9%	6	3.5%	N/A
District 4	15%	19	11.3%	N/A
District 5	22%	69	41.1%	N/A
District 6	30%	49	29.2%	N/A
TOTAL	100%	168	100%	-



Graph 2.1: Lakewood by Housing Unit Type



Graph 2.2: Controlled Survey Participants by Housing Unit Type



Survey Demographic Questions: The following reviews the survey questions and response rates related to demographics (Questions 11 -15 of both of surveys). These questions were optional. As a result, participation varied by each question.

What is your household income? The Controlled and Open surveys asked participants to identify their household income level; again, this was an optional question. **Table D** provides the income breakdown of survey participants. Survey participant rates were compared to 2017 American Community Survey five-Year estimates (ACS) to determine underrepresented and overrepresented populations.

Controlled Survey:

Significantly underrepresented groups (in red) were:

- \$14,999 or less
- \$15,000 - \$49,000

Significantly overrepresented groups (in green) were:

- \$50,000 - \$99,999
- \$100,000 or more

Open Survey:

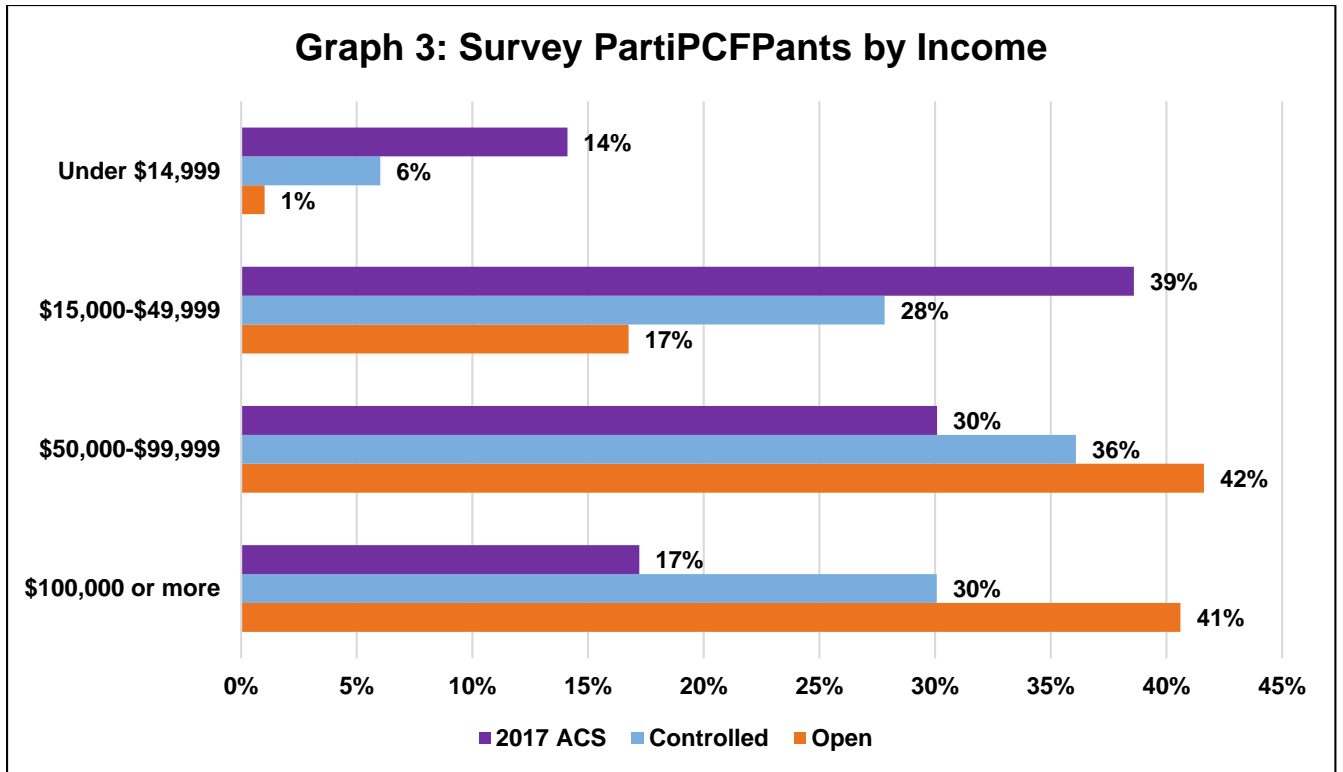
Significantly underrepresented groups (in red) were:

- \$14,999 or less
- \$15,00 - \$49,999

Significantly overrepresented groups (in green) were:

- \$50,000 - \$99,999
- of \$100,000 or more

Income	Lakewood Population % (2017 ACS)	Controlled Survey		Open Survey:	
		# of Completed Surveys	% of Completed Survey	# of Completed Surveys	% of Completed Survey
\$100,000 or more	17%	40	30%	80	41%
\$50,000-\$99,999	30%	48	36%	85	42%
\$15,000-\$49,999	39%	37	28%	34	17%
Under \$14,999	14%	8	6%	2	1%
TOTAL (no blanks)	100%	133	100%	201	100%
Survey participation for question		79%		79%	



Which of the following best describes your race and ethnicity?

The Controlled and Open surveys asked participants to identify their race and ethnicity; again, this question was optional. Respondents were asked to select all the categories that applied. This resulted in respondents selecting multiple races and others selecting none. Respondents that selected multiple races were categorized as “Two or more races” for the purpose of this survey. **Table E** provides the breakdown of survey participants by race and ethnicity. Both the Controlled and Open survey participant rates were compared to Census 2010 data to determine underrepresented and overrepresented populations. Overall, the Controlled survey was more representative of Lakewood’s population than the Open survey.

Controlled Survey:

Significantly underrepresented groups (in red) were:

- Some Other Race
- Hispanic

Significantly overrepresented groups (in green) were:

- White/Caucasian

Open Survey:

Significantly underrepresented groups (in red) were:

- American Indian and Alaskan Native
- Asians
- Black or African Americans
- Hispanics

Significantly overrepresented groups (in green) were:

- White/Caucasian

TABLE E					
Survey Participants By Race and Ethnicity					
Race/Ethnicity	Lakewood Population % (Census 2010)	Controlled Survey		Open Survey:	
		# of Completed Surveys	% of Completed Survey	# of Completed Surveys	% of Completed Survey
American Indian and Alaska Native	1%	2	1.4%	1	0.5%
Asian	9%	9	6.4%	5	2.4%
Black or African American	12%	11	7.9%	13	6.2%
Native Hawaiian and Other Pacific Islander	3%	2	1.4%	2	1.0%
Some Other Race	7%	2	1.4%	3	1.4%
Two or more Races	9%	18	12.9%	22	10.5%
White/Caucasian	59%	96	68.6%	163	78.0%
Total participation for question		70%		82%	
Hispanic	15%	2	4.3%	9	5.7%

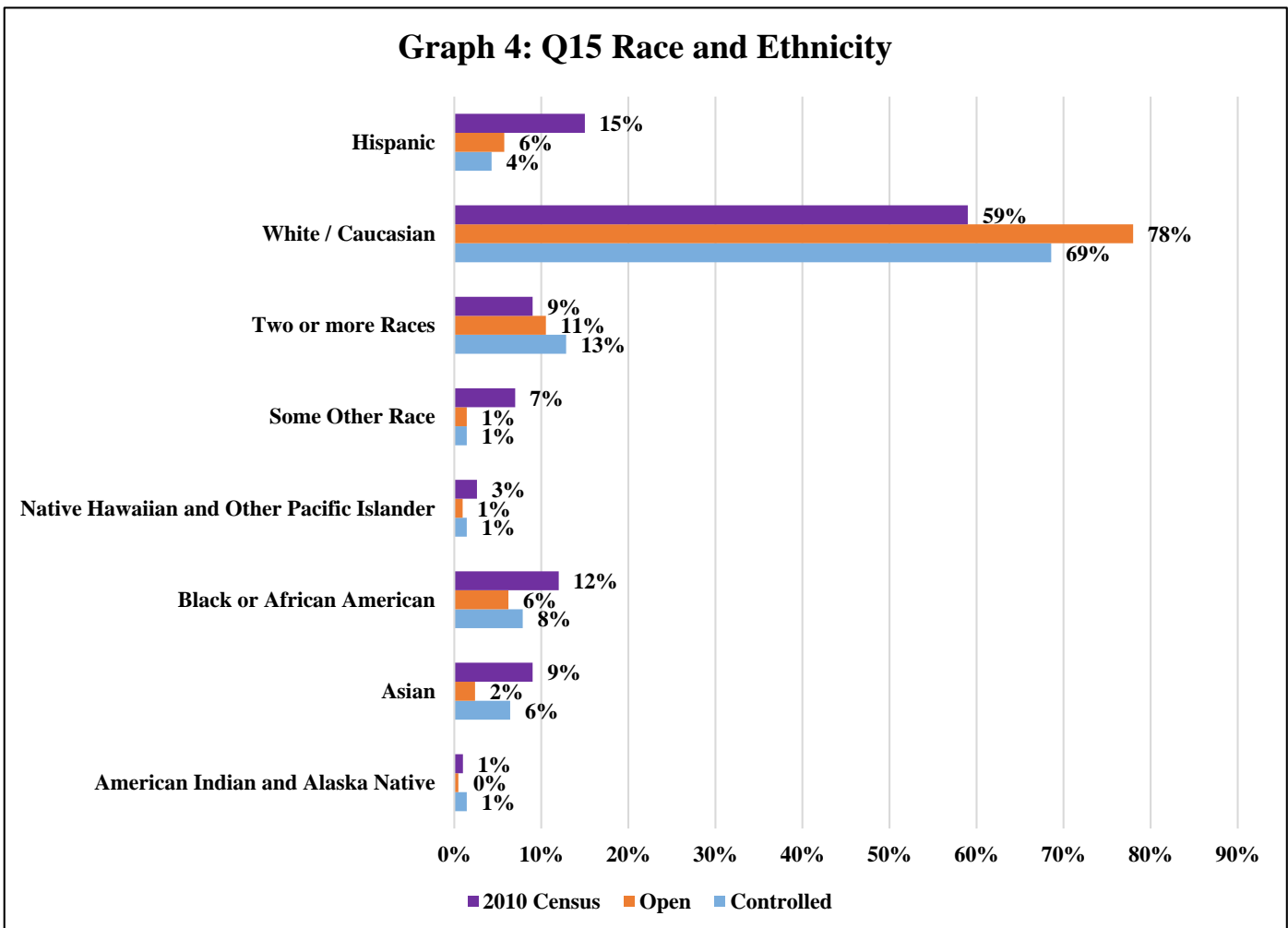
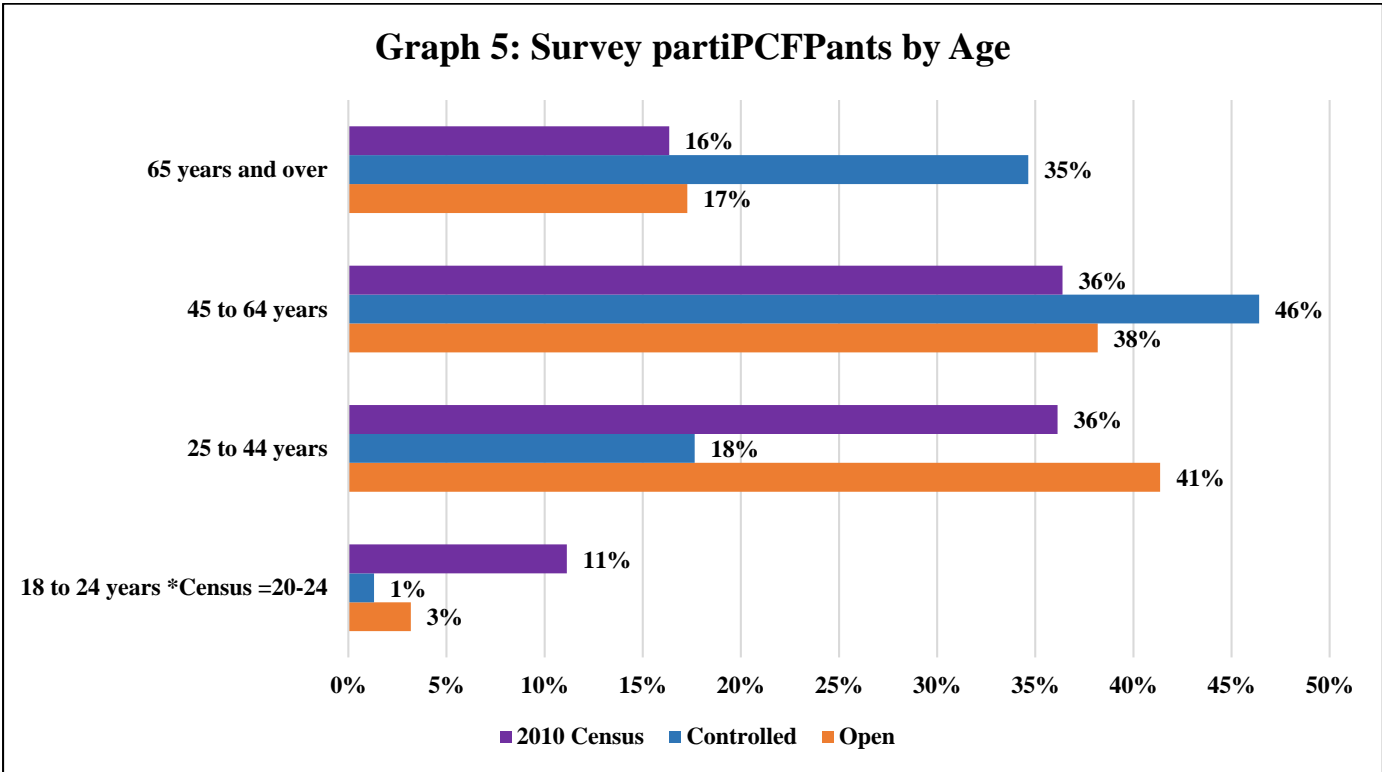
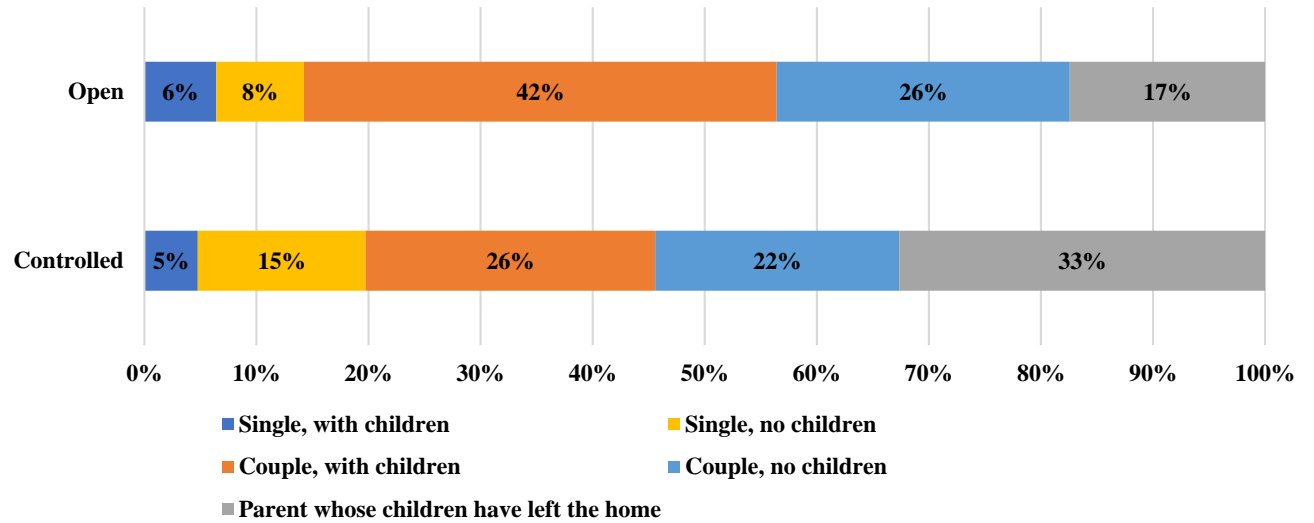


TABLE F					
Survey Participants By Age					
Income	Lakewood Population % (Census 2010)	Controlled Survey		Open Survey:	
		# of Completed Surveys	% of Completed Survey	# of Completed Surveys	% of Completed Survey
18 to 24 years *Census =20-24	11%	2	1%	7	3%
25 to 44 years	36%	27	18%	94	41%
45 to 64 years	36%	71	46%	86	38%
65 years and over	16%	53	35%	38	17%
TOTAL (no blanks)	100%	153	100%	225	100%



Which of the following best describes your household: The Controlled and Open surveys asked participants to describe their household; again, this was an optional question. **Graph 33** provides the household type of survey participants. This question allowed participants to enter in “Other” household types. The most common “Other” household type entered in was “grandparent.”

Graph 33: Q18 Which of the following best describes your household? (Unweighted)

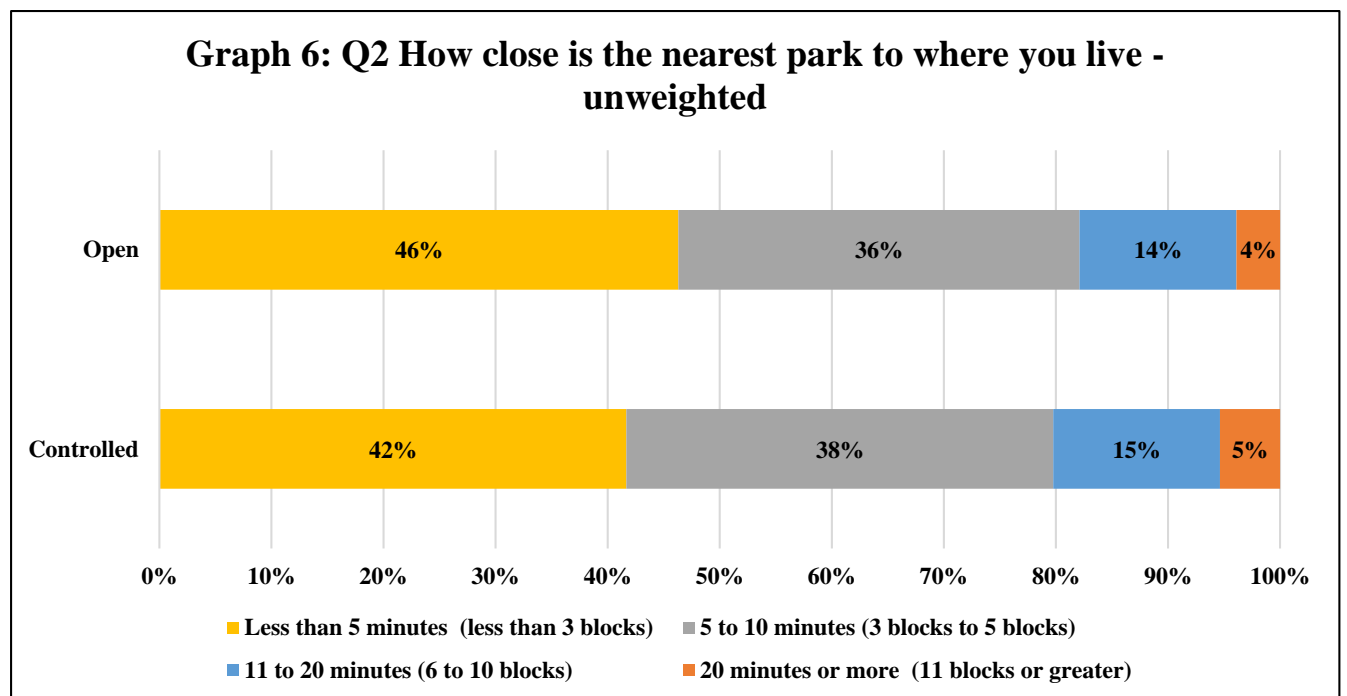


OTHER SURVEY QUESTIONS:

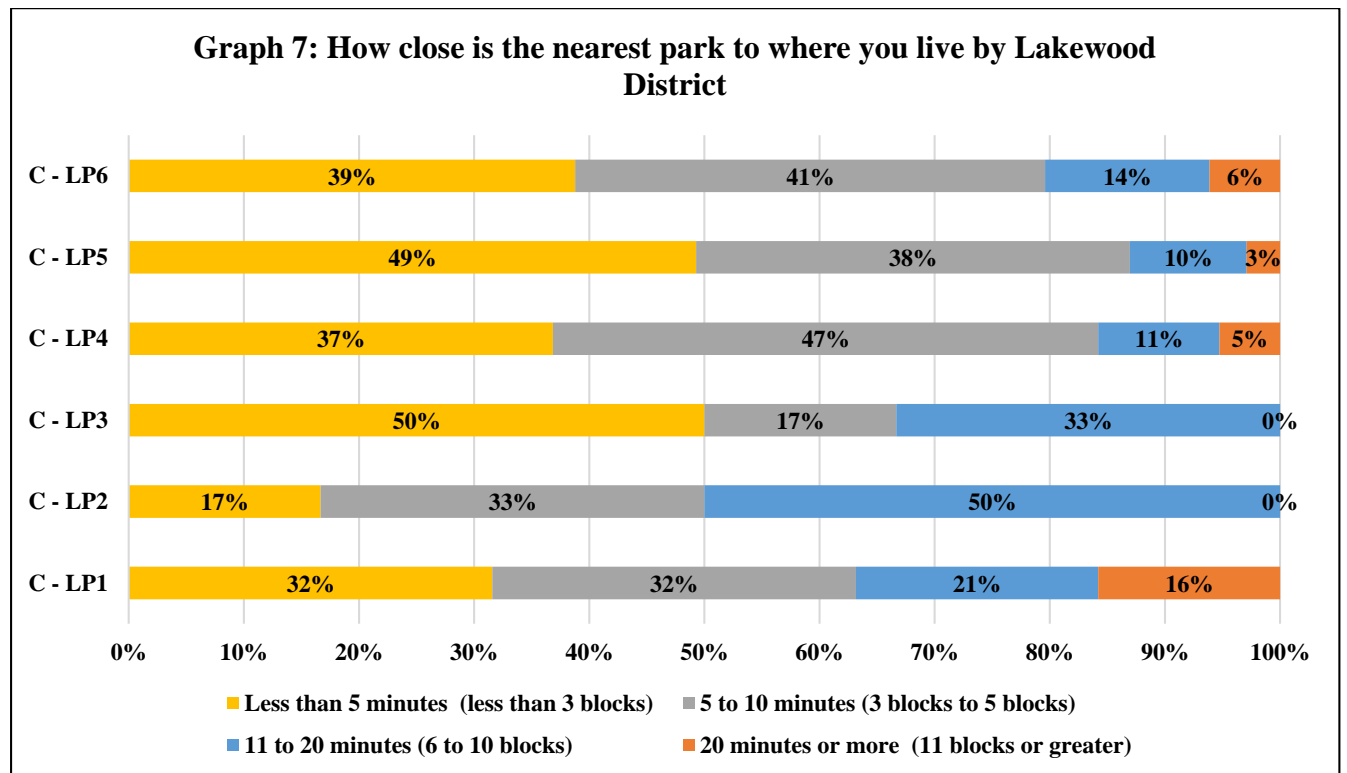
Question 2: How close is the nearest park to where you live?

Highlight: Most survey participants indicated that they lived within 10 minutes or less of a park (or five blocks or less). Very few indicated that they lived more than 20 minutes (or 11 blocks or greater) from a City park.

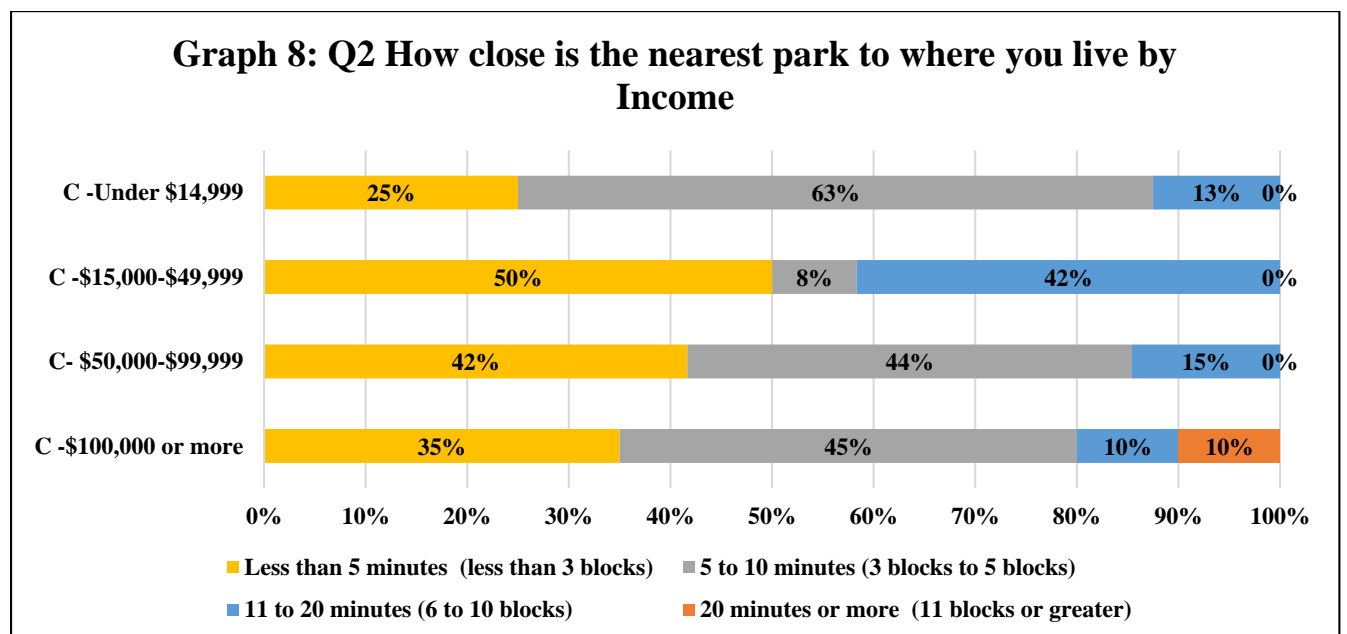
Graph 6 depicts the unweighted response rates to Question 2. In the controlled survey, 80 percent of survey participants indicated that they lived within 10 minutes or less of a park (or five blocks or less); 4 percent of survey participants indicated that they lived 20 minutes or more from a park. Results were similar for the open survey, 82 percent of survey participants indicated that they lived within 10 minutes or less of a park (or five blocks or less); 5 percent of survey participants indicated that they lived 20 minutes or more from a park.



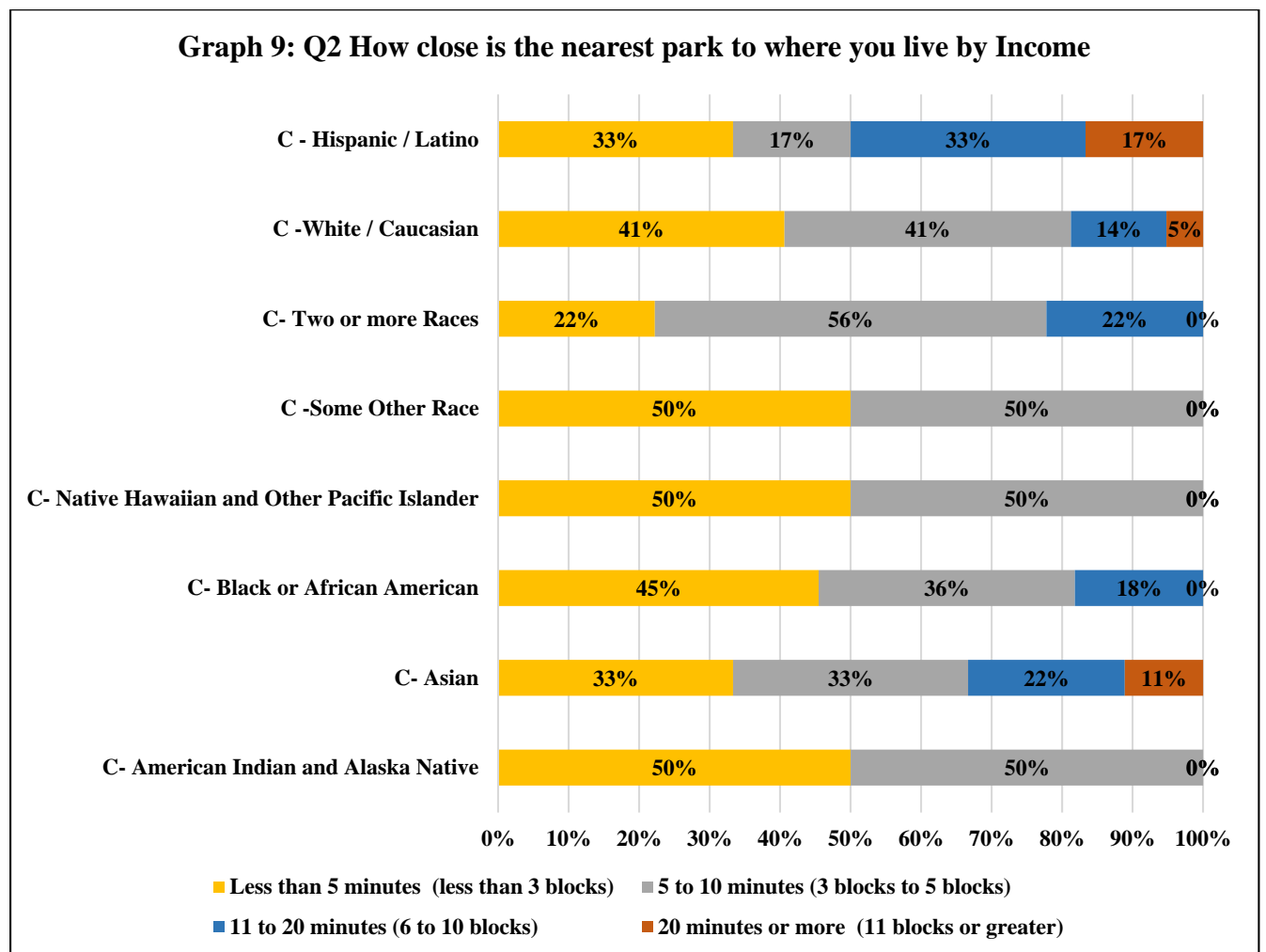
Graph 7 depicts survey responses to Question 2 by District. District 1 had the largest percent of participants identify that they lived 20 or more minutes from a park (or 11 blocks or greater). District 2 had the largest percent of participants identify that they lived 11 to 20 minutes from a park (or six to 10 blocks). District 2 has American Lake Park and Harry Todd Park.



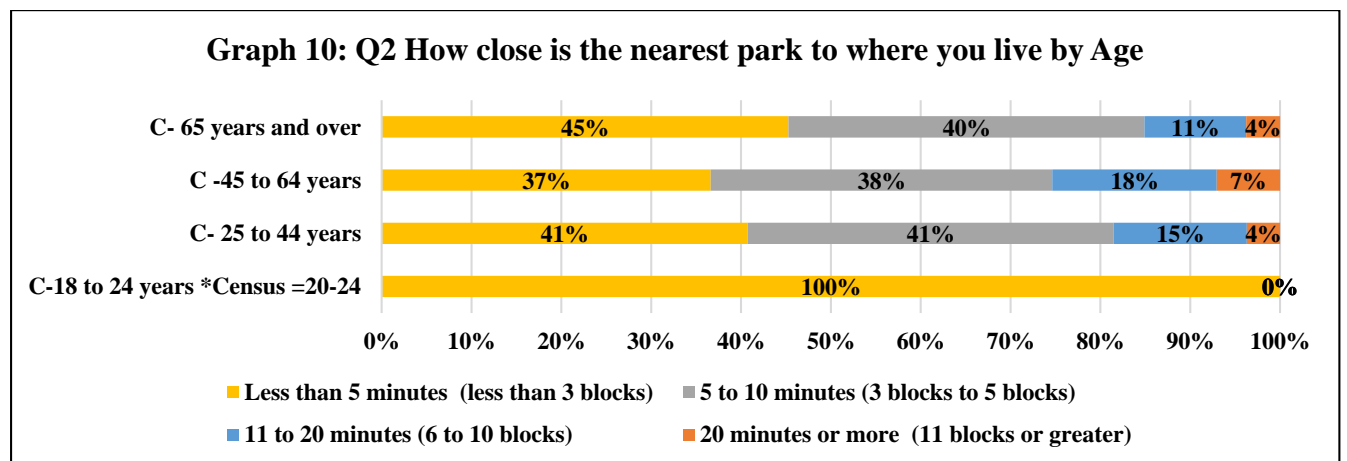
Graph 8 depicts the response rates to Question 2 by Income. Irrespective of income, the majority of respondents identified living 10 minutes or less from a park (or less than five blocks from a park).



Graph 9 depicts the response rates to Question 2 by Race and Ethnicity. Hispanic/Latino participants identified living greater than 10 minutes from a park (or more than five blocks from a park) at the highest rate.



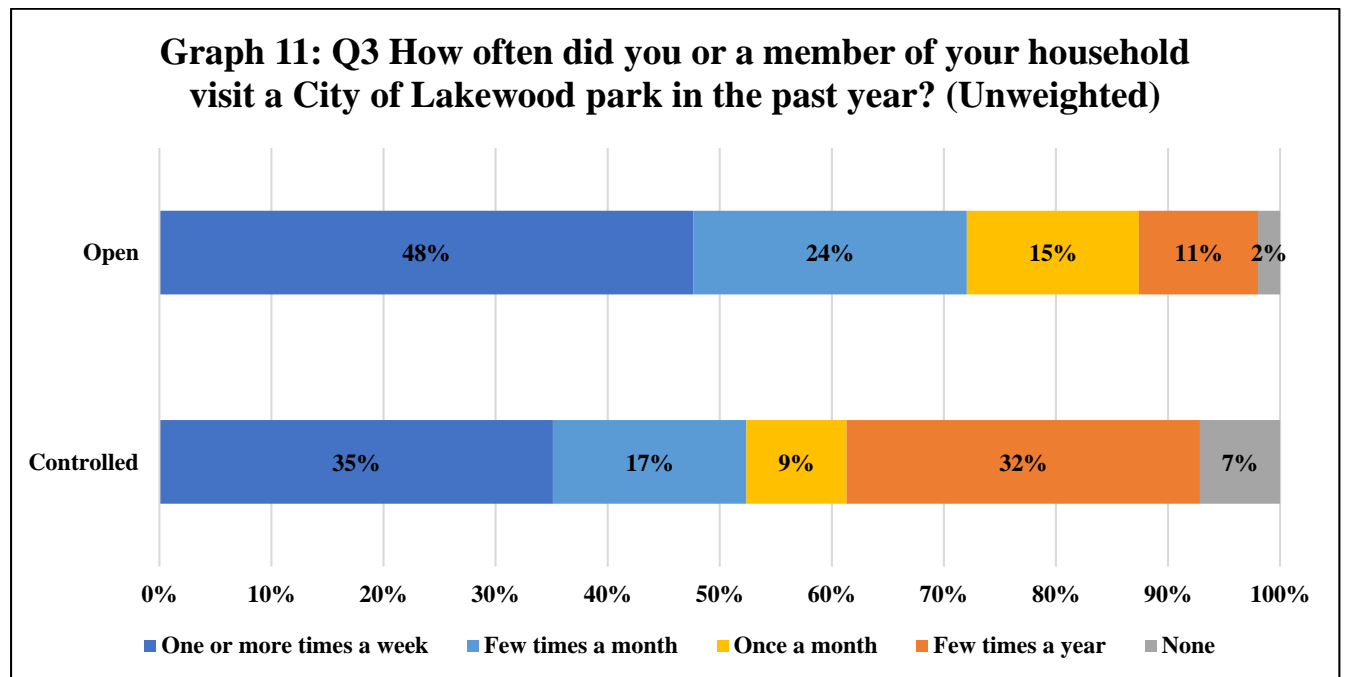
Graph 10 depicts the response rates to Question 2 by age. Age group 45 to 64 identified living more than 10 minutes from a park (or more than five blocks from a park) at the highest rate.



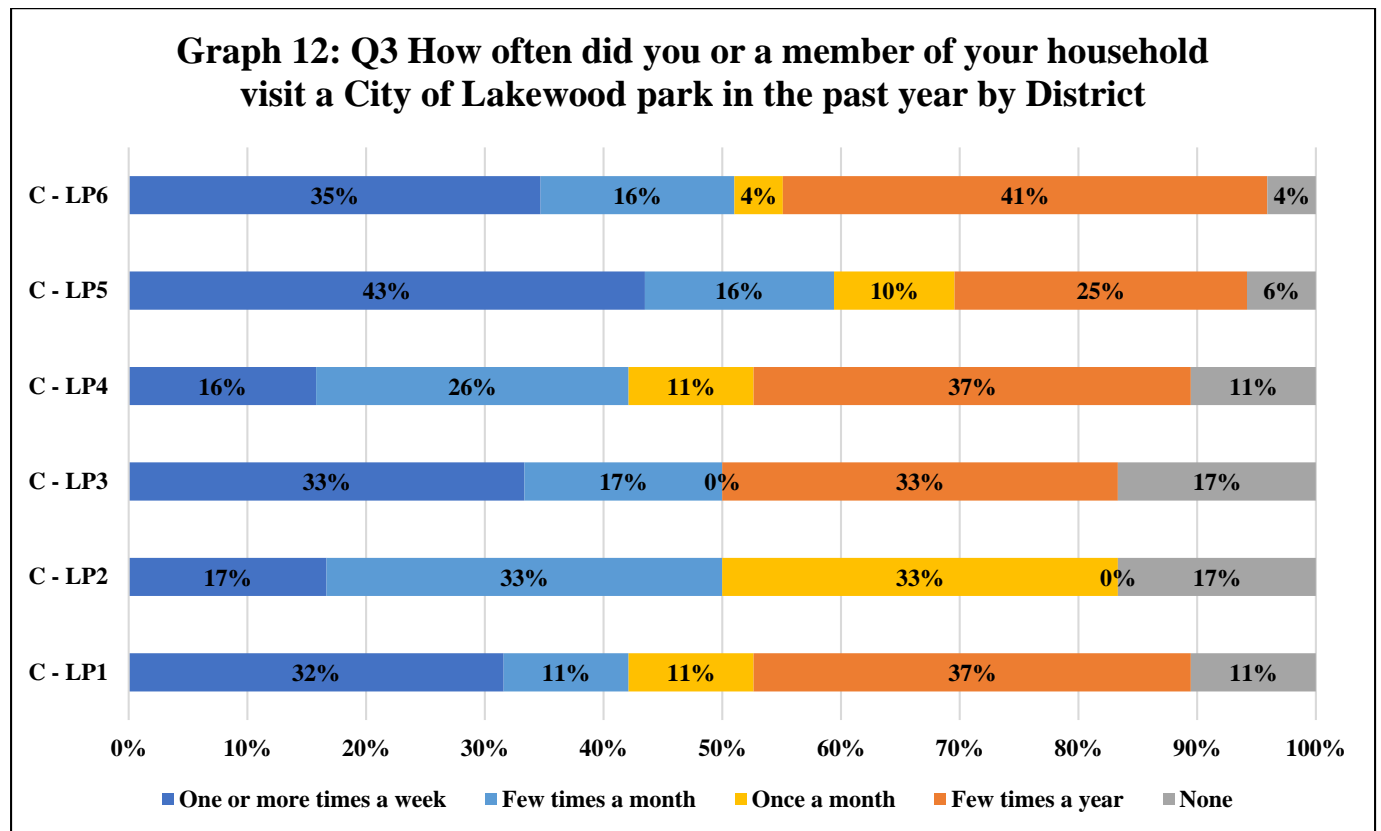
Q3: How often did you or a member of your household visit a City of Lakewood park in the past year?

Highlights: Most survey participants indicated that they or a member of their household went to a City park at least once a month in the past year; very few participants indicated that they or a member of their household did not use a City park in the past year.

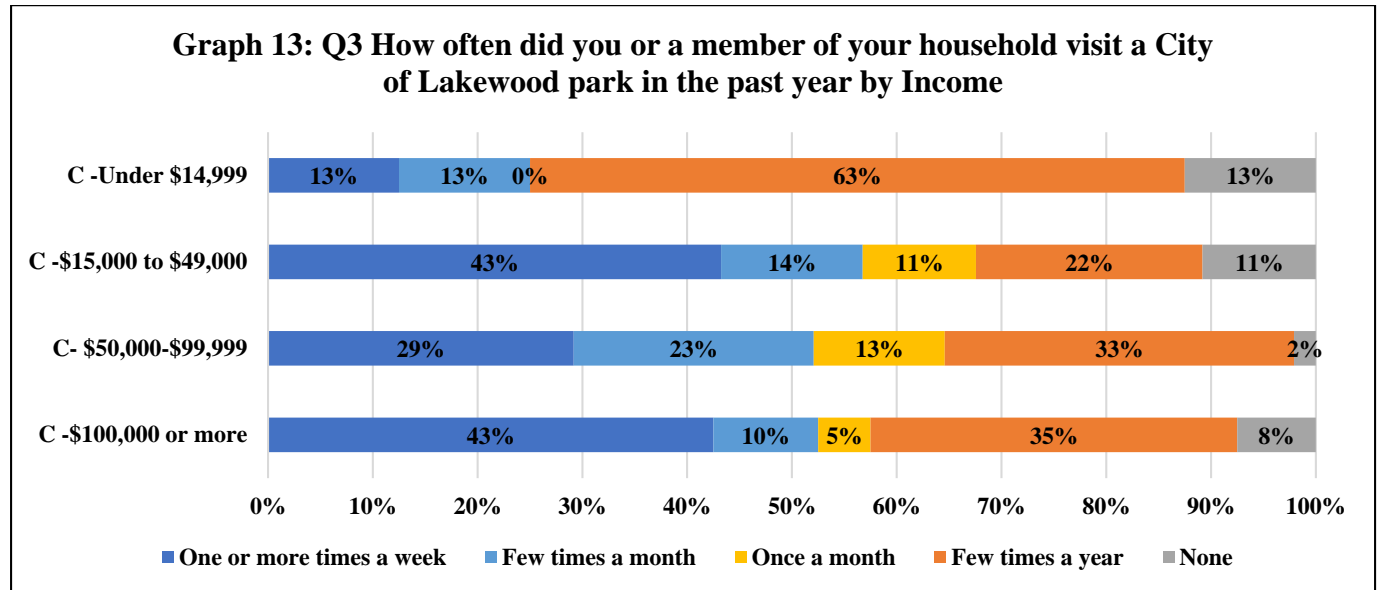
Graph 11 depicts the unweighted response rates to Question 3. In the Controlled survey, 52 percent of survey participants indicated that they went to a City park at least a few times a month; 7 percent of survey participants indicated that they did not use City parks. Results for the Open survey were higher in frequency of park use, 72 percent of survey participants indicated that they went to a City park at least a few times a month in the past year; 2 percent of survey participants indicated that they did not use a City park in the past year.



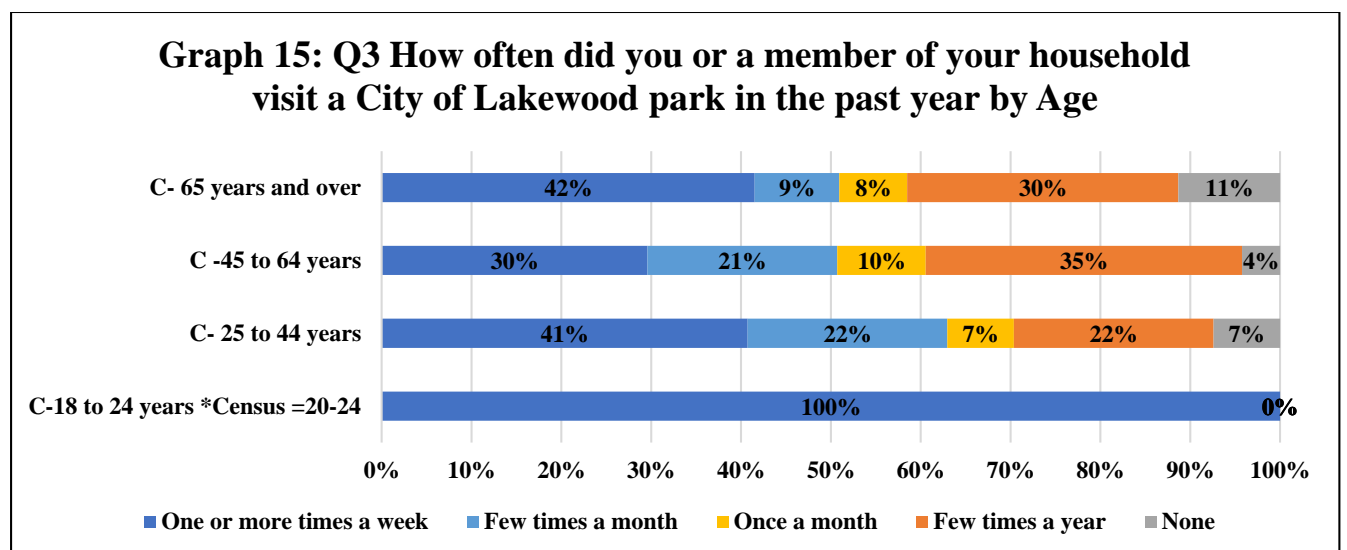
Graph 12 depicts the response rates to Question 3 by District. District 5 had the highest rate of survey participants indicate that they went to a City park at least a few times a month in the past year at a rate of 59 percent. Notably, District 5 includes Fort Steilacoom Park. District 1 and District 4 had the lowest rates of going to a City park at least a few times a month.



Graph 13 depicts the response rates to Question 3 by Income. Income group \$15,000 to \$49,000 had the highest rate of survey participants indicate that they went to a City park at least a few times a month in the past year at a rate of 57 percent. Income group Under \$14,999, had the lowest rate of survey participants indicate that they went to a City of Lakewood park at least a few times a month in the past year at a rate of 26 percent.



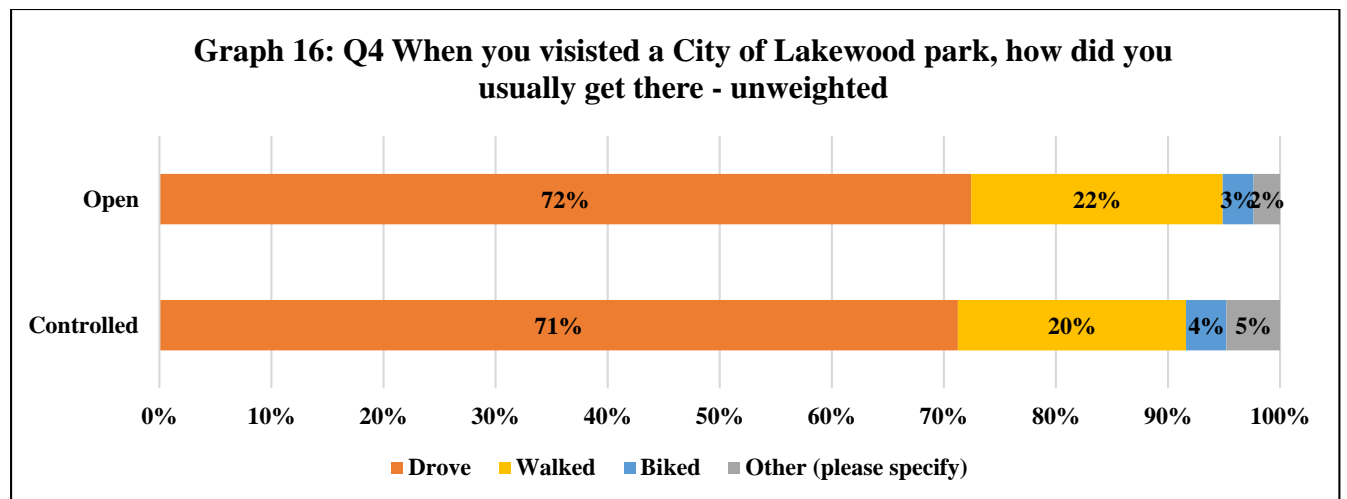
Graph 15 depicts the response rates to Question 3 by age. Age group 18-24 had the highest rate of survey participants indicate that they went to a City park at least a few times a month in the past year at a rate of 100 percent; notably, there were two survey participants in this age group. Age group 45 to 64 had the lowest rate of survey participants indicate that they went to a City park at least a few times a month in the past year at a rate of 51 percent.



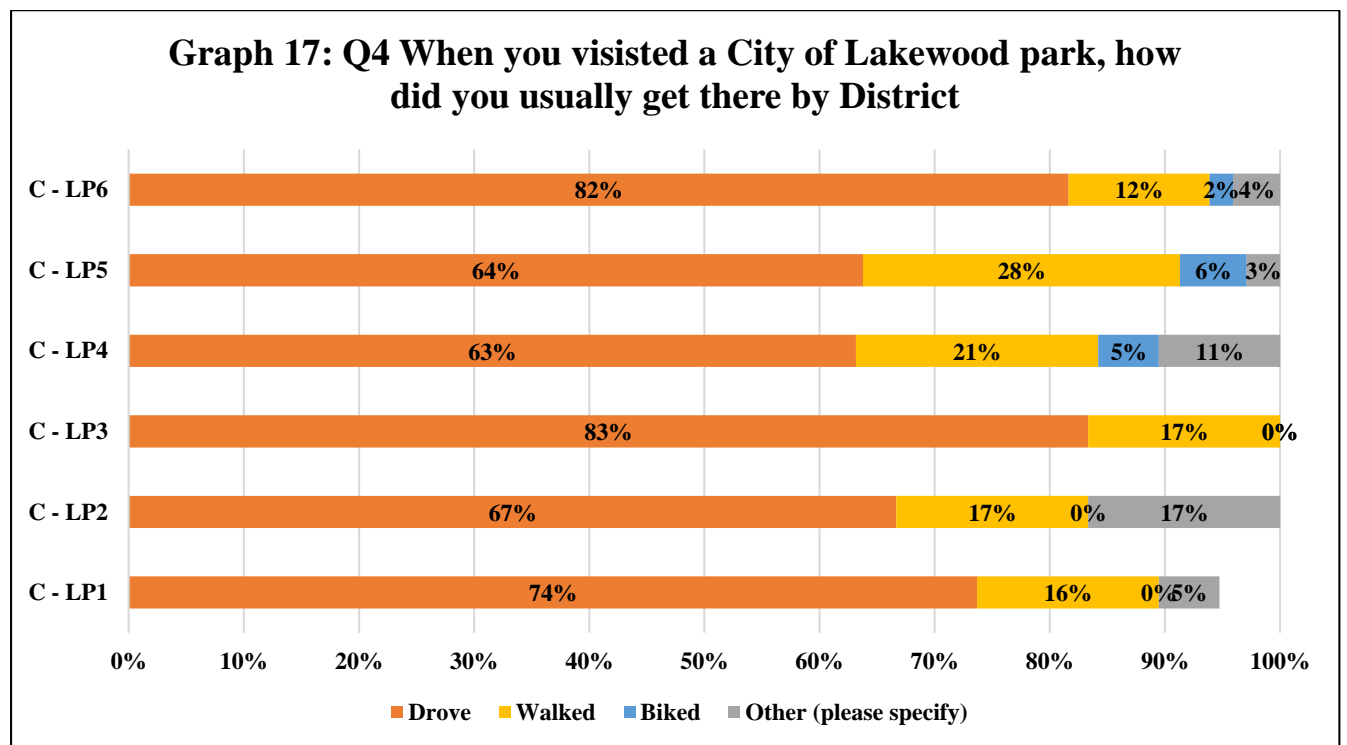
Q4: When you visited a City of Lakewood park, how did you usually get there?

Highlight: Overwhelmingly, in both surveys, most survey participants indicated that they usually got to a City park by driving.

Graph 16 depicts the unweighted response rates to Question 4. In the controlled survey, 71 percent of survey participants indicated that they usually went to a City of Lakewood park by car; 20 percent of survey participants indicated that they usually walked to City parks. Results for the open survey were similar, 72 percent of survey participants indicated that they usually went to a City park by driving; 22 percent of survey participants indicated that they usually walked to City parks. Most survey participants that selected “Other” indicated that they took some combination of the listed modes of transportation. Others indicated that they had not visited any parks and one person indicated that they used a scooter to get to City parks.

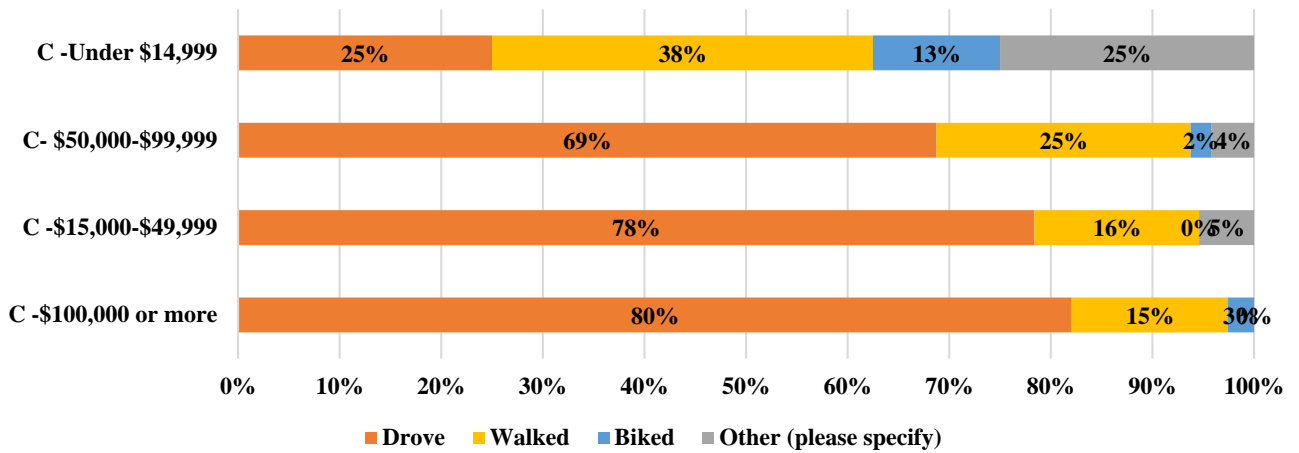


Graph 17 depicts the response rates to Question 4 by District. District 5 and District 6 had the highest rates of driving to City parks. District 5 had the highest rate of walking to access a park at a rate of 28 percent.



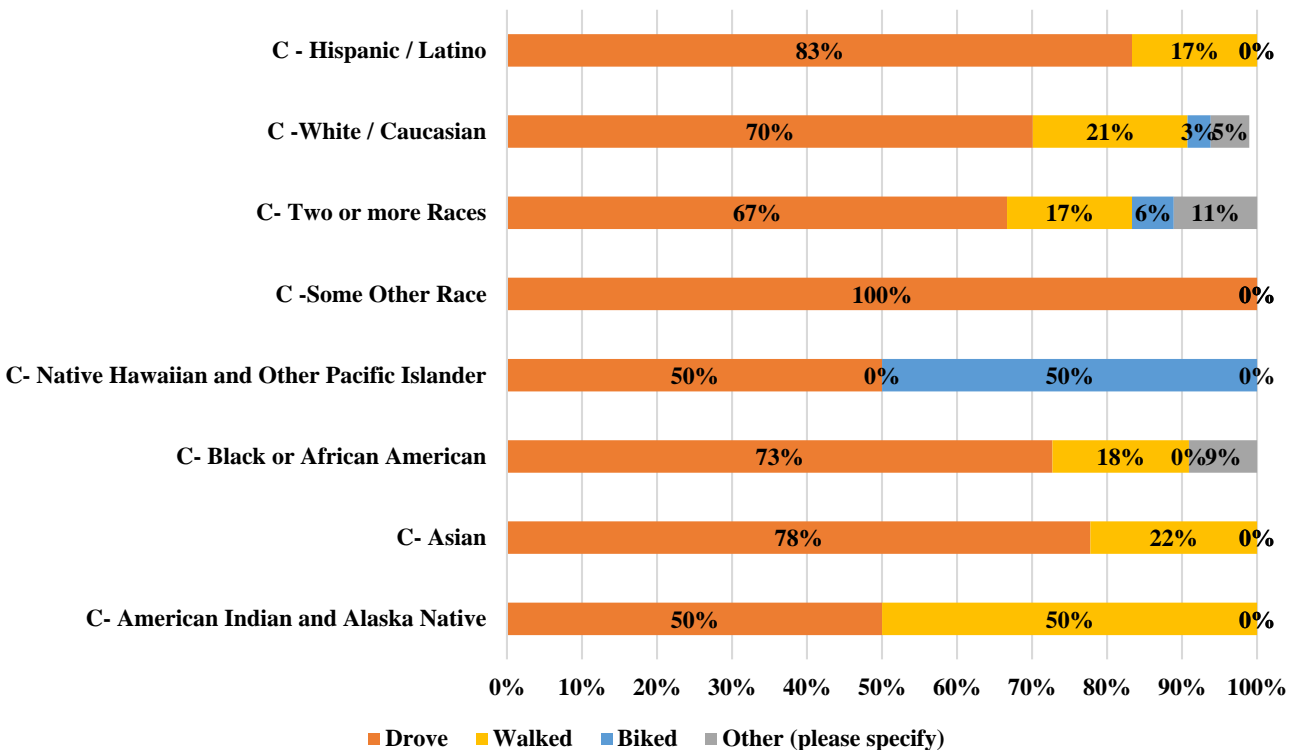
Graph 18 depicts the response rates to Question 4 by Income. Income group \$100,000 or more had the highest rate of driving to access City parks at a rate of 80 percent and the lowest rate of walking to access City parks at a rate of 15 percent. Income group Under \$14,999 had the lowest rate of driving to access City parks at a rate of 25 percent and the highest rate of walking to access City parks at a rate of 38 percent, as well as the highest rate of biking to access City parks at a rate of 13 percent.

Graph 18: Q4 When you visited a City of Lakewood park, how did you usually get there by Income

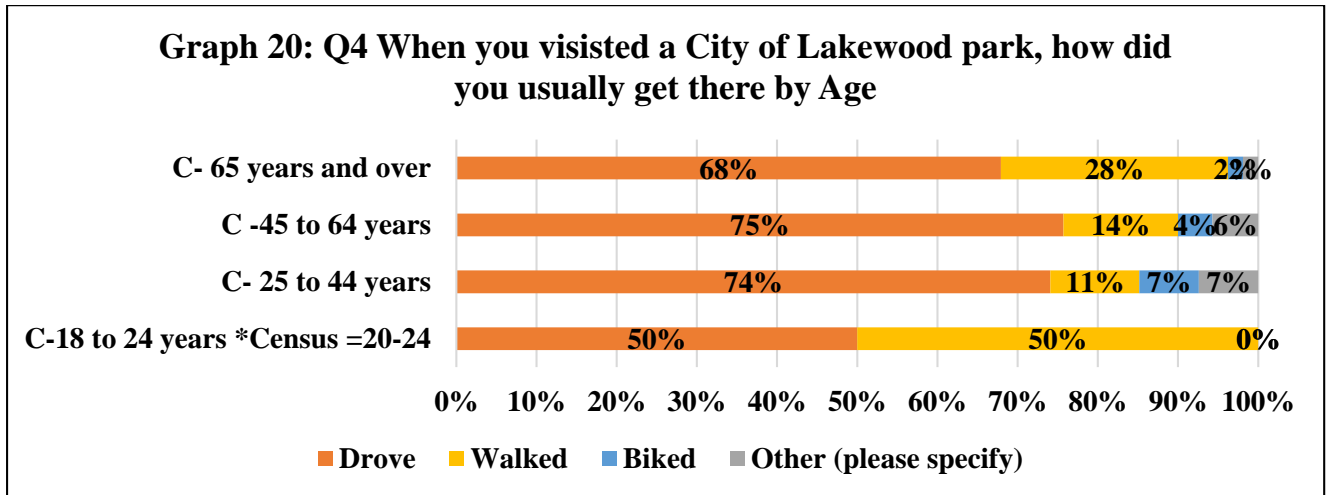


Graph 19 depicts the responses to Question 4 by Race and Ethnicity. Hispanics/Latinos had the highest rate of driving to access City parks at a rate of 83 percent. American Indian and Alaskan Native had the lowest rate of driving to access City parks at a rate of 50 percent and the highest rate of walking to access City parks at a rate of 50 percent (two total survey takers).

Graph 19: Q4 When you visited a City of Lakewood park, how did you usually get there by Race



Graph 20 depicts the response rates to Question 4 by age. Age group 45 to 64 years old had the highest rate of driving to City access parks at a rate of 75 percent, followed closely by age group 25 to 44. Age group 18 to 24 had the lowest rate of driving to access City parks at a rate of 50 percent and the highest rate of walking to access City parks at a rate of 50 percent.



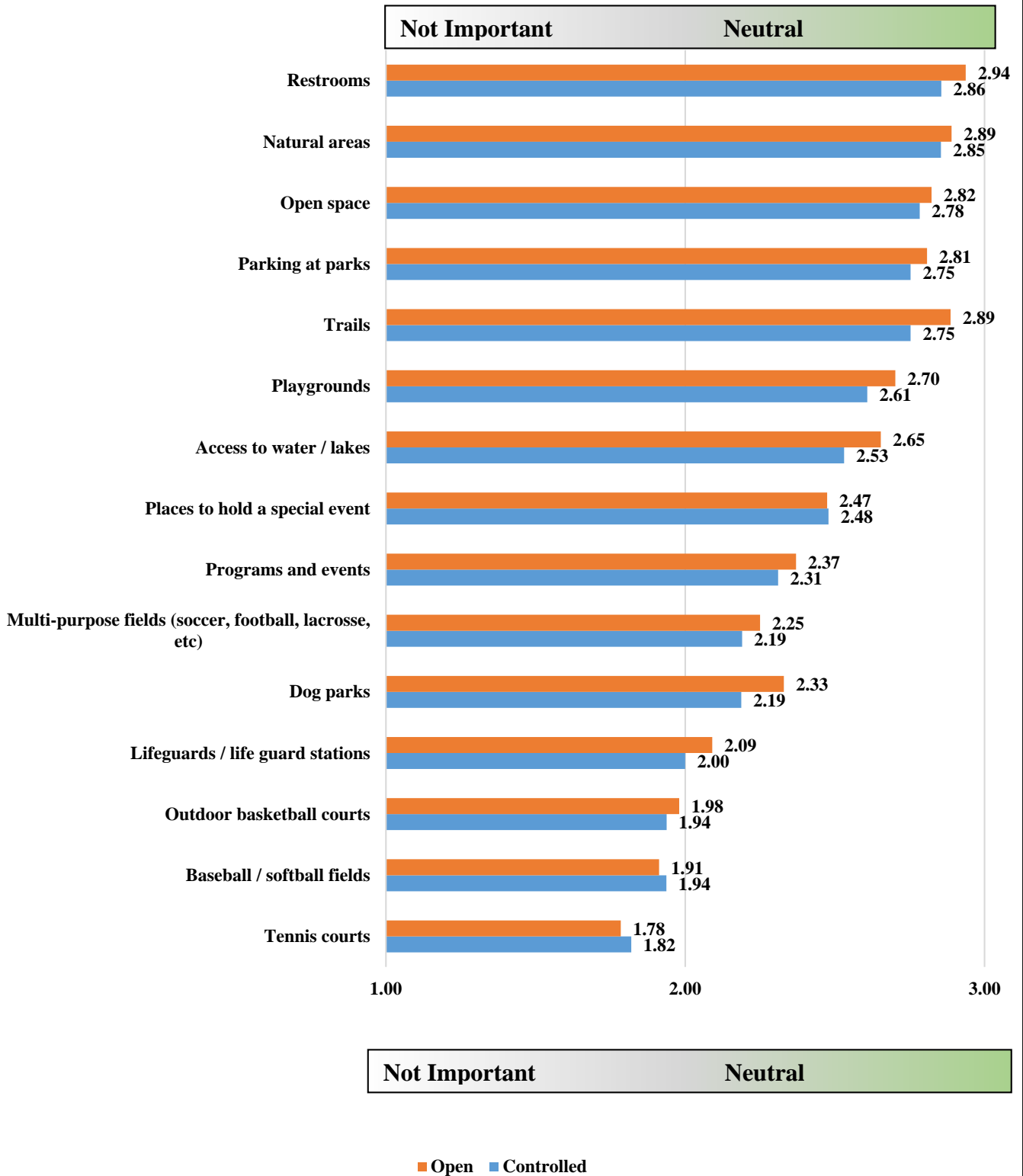
Q5: How important are the following park features to you?

Graph 21 depicts park features ranked by importance. The Controlled and Open surveys were fairly consistent with one another. For both surveys, the three least important rated features were tennis courts, baseball and softball fields, and outdoor basketball courts.

Table G				
Q5 – Highest Rated Features by Importance, unweighted				
#	Controlled	Score	Open	Score
1	Restrooms	2.86	Restrooms	2.94
2	Natural areas	2.85	Natural areas	2.89
3	Open space	2.78	Trails	2.89
4	Parking at parks	2.75	Open space	2.83
5	Trails	2.75	Parking at parks	2.81

Table H				
Q5 – Lowest Rated Features by Importance, unweighted				
#	Controlled	Score	Open	Score
15	Tennis courts	1.82	Tennis courts	1.79
14	Baseball/softball fields	1.94	Baseball/softball fields	1.92
13	Outdoor basketball courts	1.94	Outdoor basketball courts	1.99
12	Lifeguards/life guard stations	2.00	Lifeguards/life guard stations	2.09
11	Dog parks	2.19	Multi-purpose fields (soccer, football, lacrosse, etc.)	2.26

Graph 21: Q5 How important are the following park features to you - unweighted



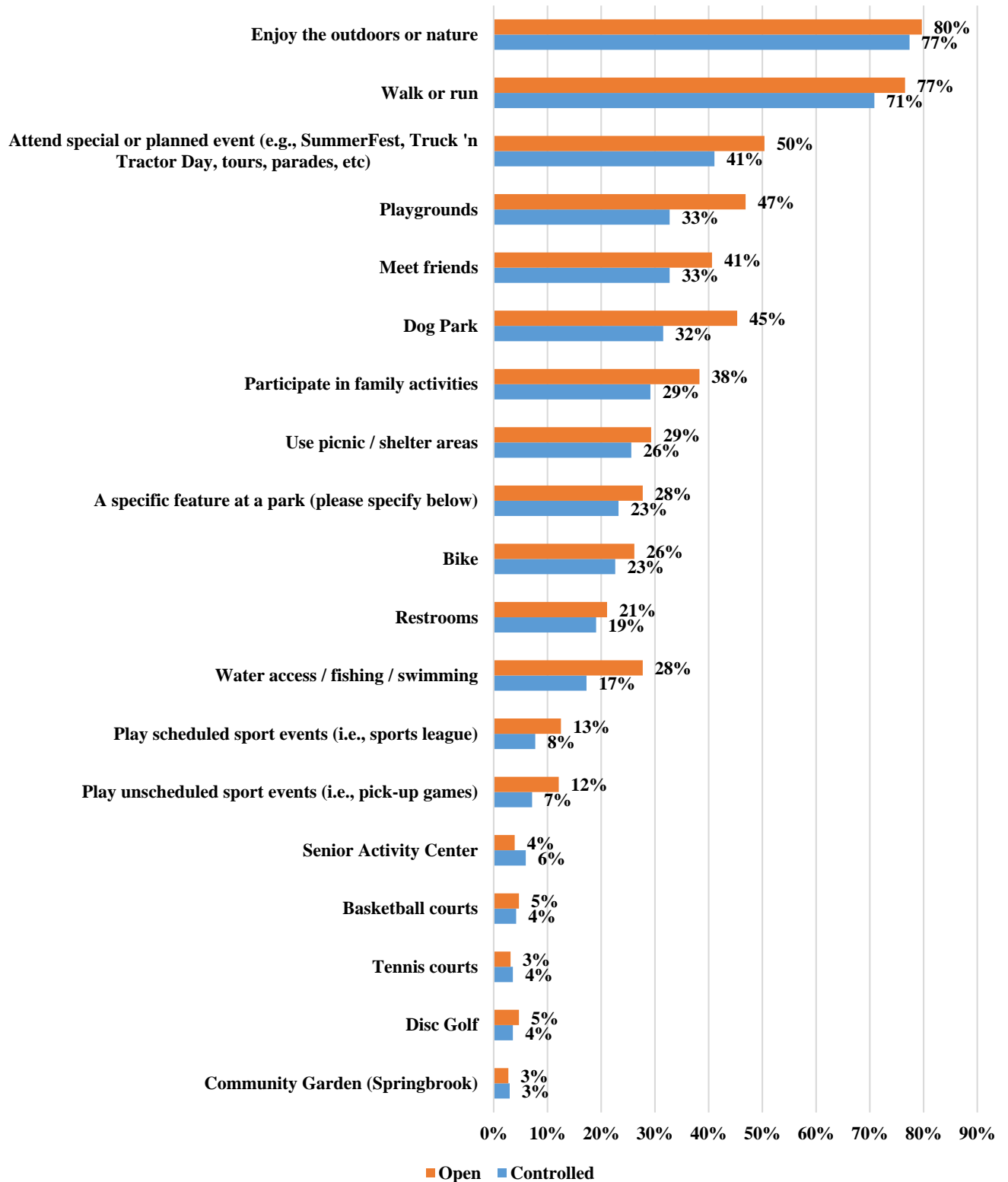
Q6: Select all the reasons you or a member of your household went to a City of Lakewood park in the past 12 months.

Graph 22 lists the reasons why survey participants or members of their household went to a City park in the past year. The two surveys results were fairly consistent with one another.

Table I				
Q6 – Top Five Reasons Went to Park, unweighted				
#	Controlled	Score	Open	Score
1	Enjoy the outdoors or nature	77%	Enjoy the outdoors or nature	80%
2	Walk or run	71%	Walk or run	77%
3	Attend special or planned event (e.g., SummerFEST, Truck & Tractor Day, tours, parades, etc.)	41%	Attend special or planned event (e.g., SummerFEST, Truck & Tractor Day, tours, parades, etc.)	50%
4	Meet friends	33%	Playgrounds	47%
5	Playgrounds	33%	Dog Park	45%

Table J				
Q6 – Lowest Five Reasons Went to Park, unweighted				
#	Controlled	Score	Open	Score
19	Community Garden (Springbrook)	3%	Community Garden (Springbrook)	3%
18	Disc Golf	4%	Tennis courts	3%
17	Tennis courts	4%	Senior Activity Center	4%
16	Basketball courts	4%	Disc Golf	5%
15	Senior Activity Center	6%	Basketball courts	5%

Graph 22: Q6 Reasons you or a member of your household went to a City of Lakewood Park in the past 12 months.



Question 6 also allowed participants to indicate “other” reasons they or a member of their family went to a City Park in the past year. Under this selection, participants commonly identified the following reasons: they did not visit any parks; specific details on how they enjoyed the outdoors or nature (i.e. birdwatching, beauty during snow); specific events (i.e., SummerFEST, JBLM Brigade Day); operating radio controlled planes or drones; geocaching; skateboarding; and walking or trail use.

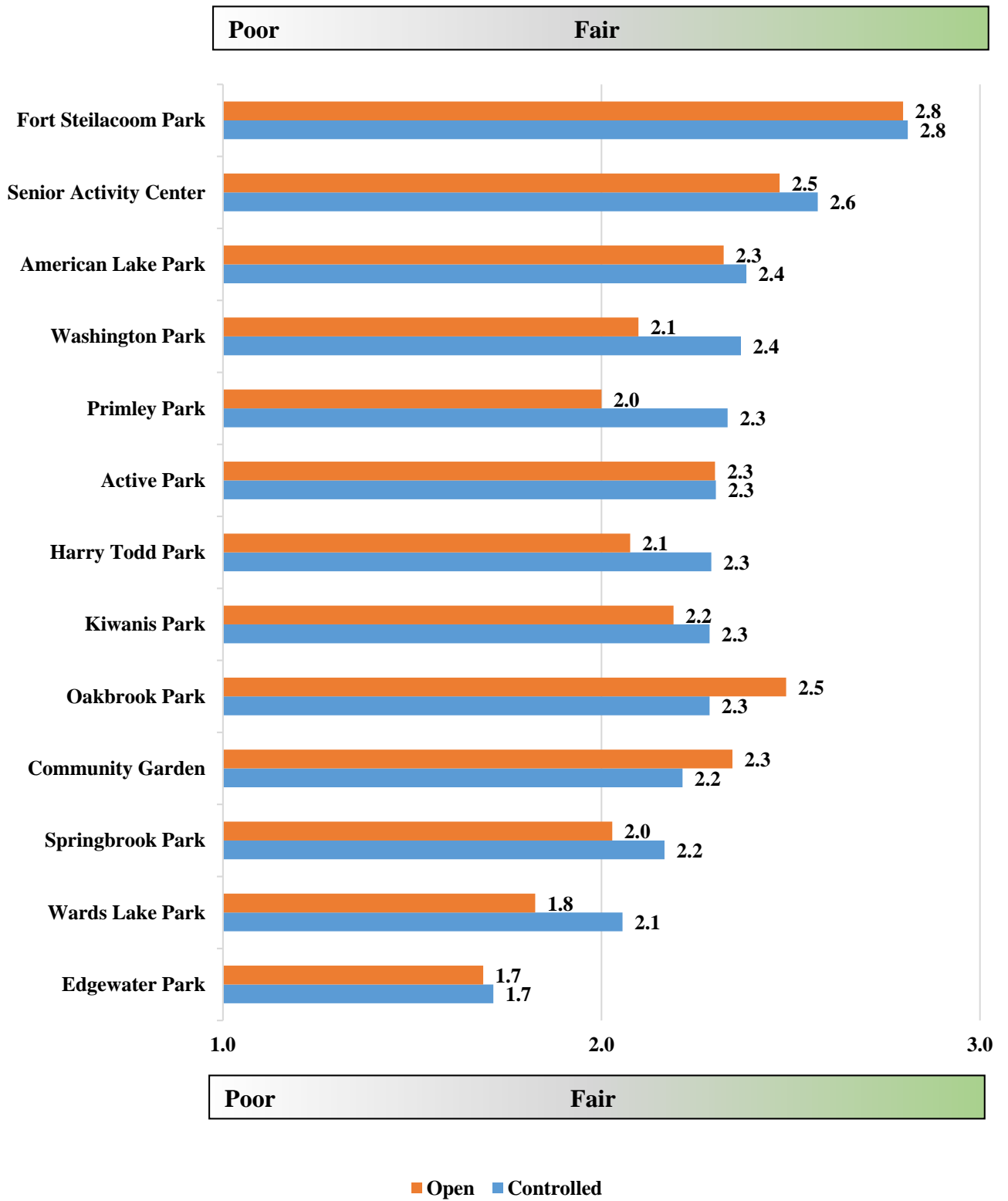
7: How would you rate the City of Lakewood parks you or members of your family visited in the past 12 months?

Highlight: Edgewater Park and Wards Lake Park were the only parks rated below fair by survey participants. New master park plans are in development for Edgewater Park and Wards Lake Park.

Table K				
Q6 – Unweighted Top Parks				
#	Controlled	Score	Open	Score
1	Fort Steilacoom Park	2.8	Fort Steilacoom Park	2.8
2	Senior Activity Center	2.6	Oakbrook Park	2.5
3	American Lake Park	2.4	Senior Activity Center	2.5
4	Washington Park	2.4	Community Garden	2.3
5	Primley Park	2.3	American Lake Park	2.3

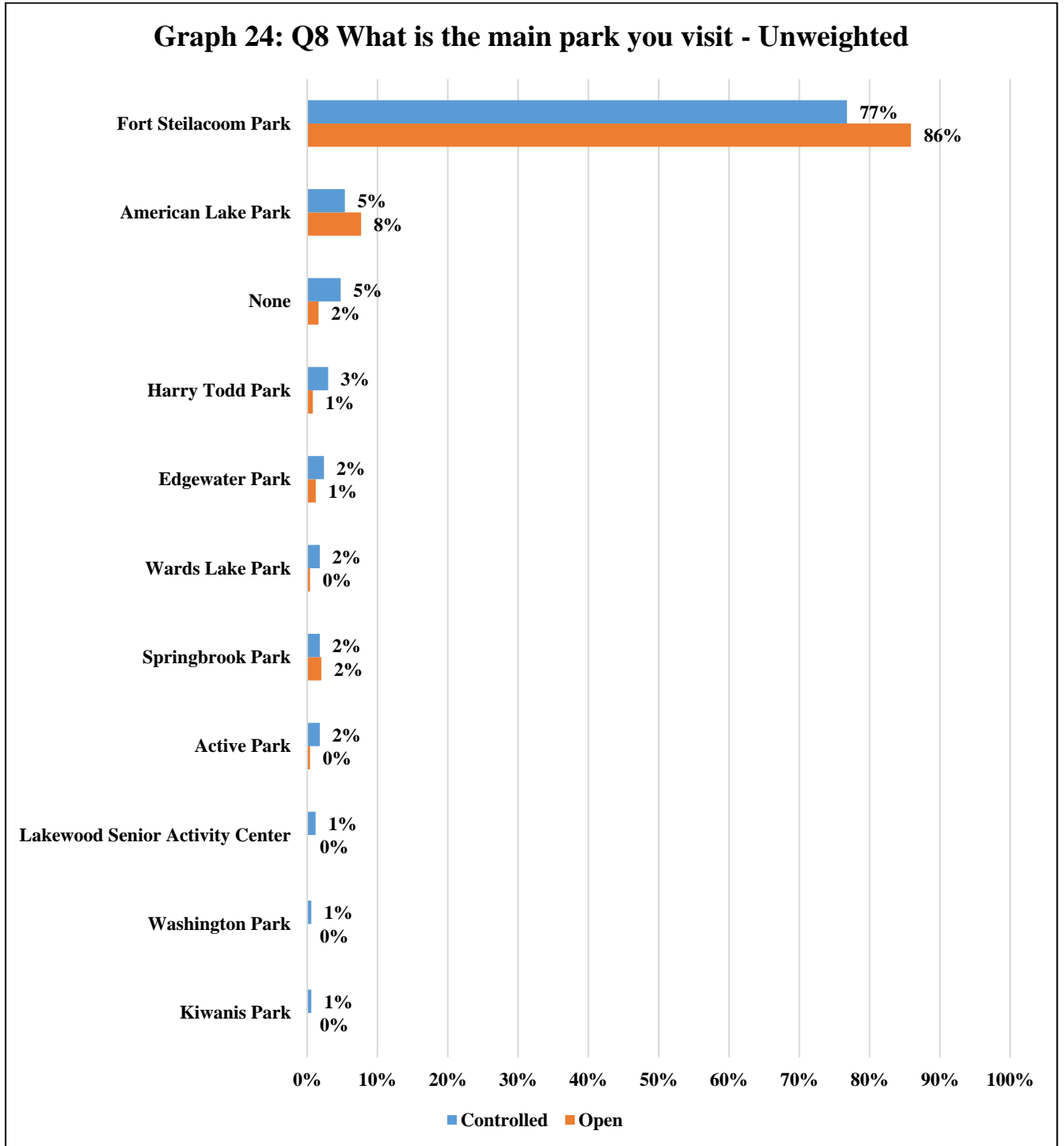
Table L				
Q6 – Unweighted Lowest Parks				
#	Controlled	Score	Open	Score
19	Edgewater Park	1.7	Edgewater Park	1.7
18	Wards Lake Park	2.1	Wards Lake Park	1.8
17	Springbrook Park	2.2	Primley Park	2.0
16	Community Garden	2.2	Springbrook Park	2.0
15	Oakbrook Park	2.3	Harry Todd Park	2.1

Graph 23: Q7 How would you rate the City of Lakewood parks you or members of your family visited in the past 12 months - Unweighted

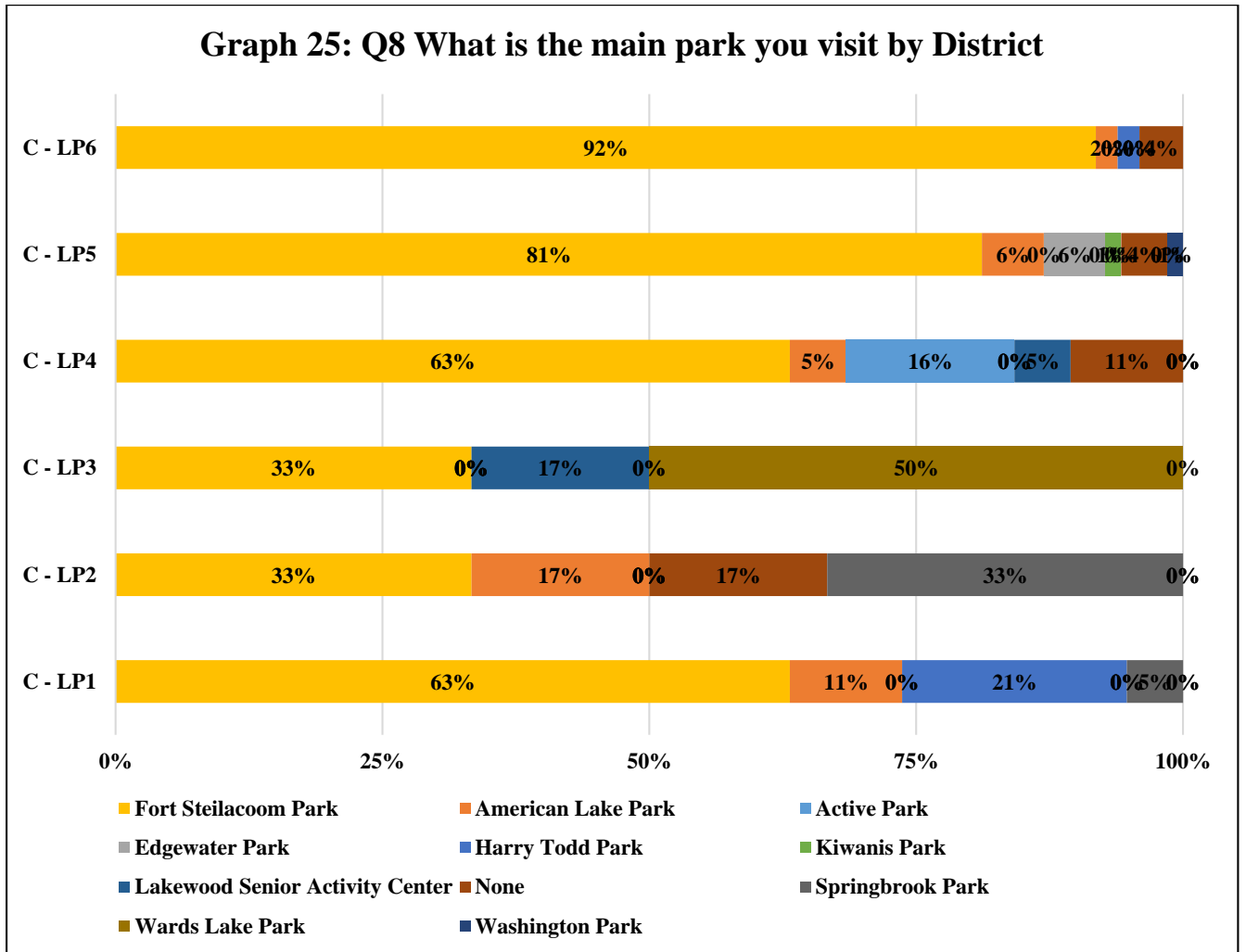


Q8: What is the main park you visit?

Highlight: Overwhelmingly, in both surveys, participants identified the City's regional park, Fort Steilacoom Park, as the main park they visited. Following Fort Steilacoom Park, the City's community parks, American Lake Park and Harry Todd Park, were identified as the main parks visited.



Graph 25 depicts response rates to Question 8 by District. Notably, Districts 2 and District 3 identified parks within their respective districts as the main parks they visited, Springbrook Park (tied with Fort Steilacoom Park) and Wards Lake Park, respectively. All other Districts overwhelmingly identified Fort Steilacoom Park as the main park visited.



This question also asked participants to describe the “one thing they would change” about their identified park. Results of this question, from both the Controlled and Open survey, will be presented to City Council in December with the rest of the input received from other engagement events.

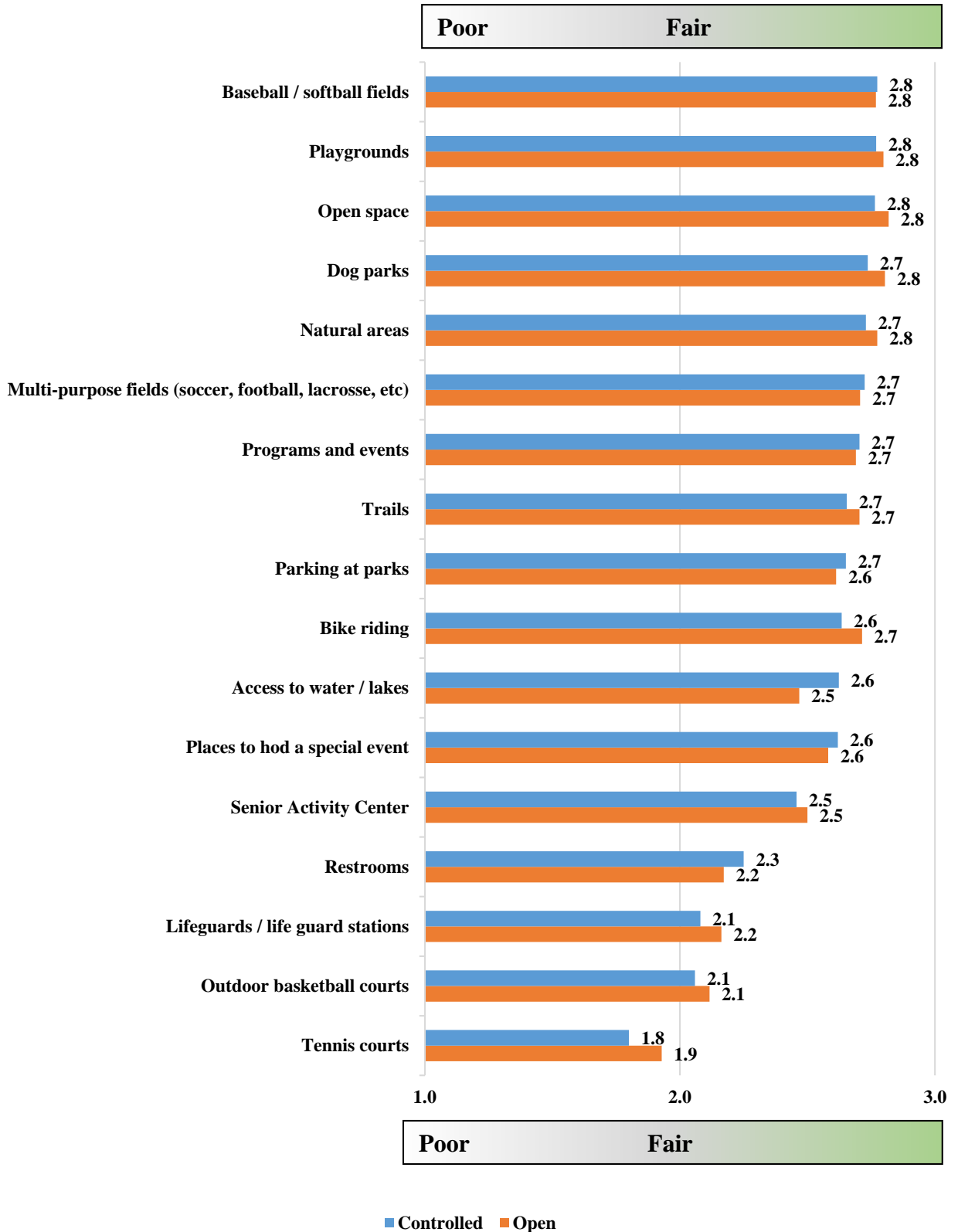
Q9: How would you rate the overall quality of the following park elements?

Graph 26 lists park features from highest quality ranking to lowest quality ranking as determined by the Controlled survey. In the past few years, the City has put a lot of resources into several of the higher ranked elements, such as baseball fields, playgrounds, multipurpose fields, and events. Notably Baseball/Softball fields ranked high for quality but low on importance (see Question 5). Tennis Courts and Outdoor Basketball Courts scored low on quality ratings (Question 9), feature ratings (Question 5), and future priority ratings (Questions 11).

Table M				
Q9 – Unweighted Highest Quality Rating				
#	Controlled	Score	Open	Score
1	Baseball/softball fields	2.8	Open space	2.8
2	Playgrounds	2.8	Dog parks	2.8
3	Open space	2.8	Playgrounds	2.8
4	Dog parks	2.7	Natural areas	2.8
5	Natural areas	2.7	Baseball/softball fields	2.8

Table N				
Q9 – Unweighted Lowest Quality Rating				
#	Controlled	Score	Open	Score
17	Tennis courts	1.8	Tennis courts	1.9
16	Outdoor basketball courts	2.1	Outdoor basketball courts	2.1
15	Lifeguards/life guard stations	2.1	Lifeguards/life guard stations	2.2
14	Restrooms	2.3	Restrooms	2.2
13	Senior Activity Center	2.5	Access to water/lakes	2.5

Graph 26: Q9 How would you rate the overall quality of the following park elements - unweighted



Q10: What are your reasons for not using City of Lakewood Parks?

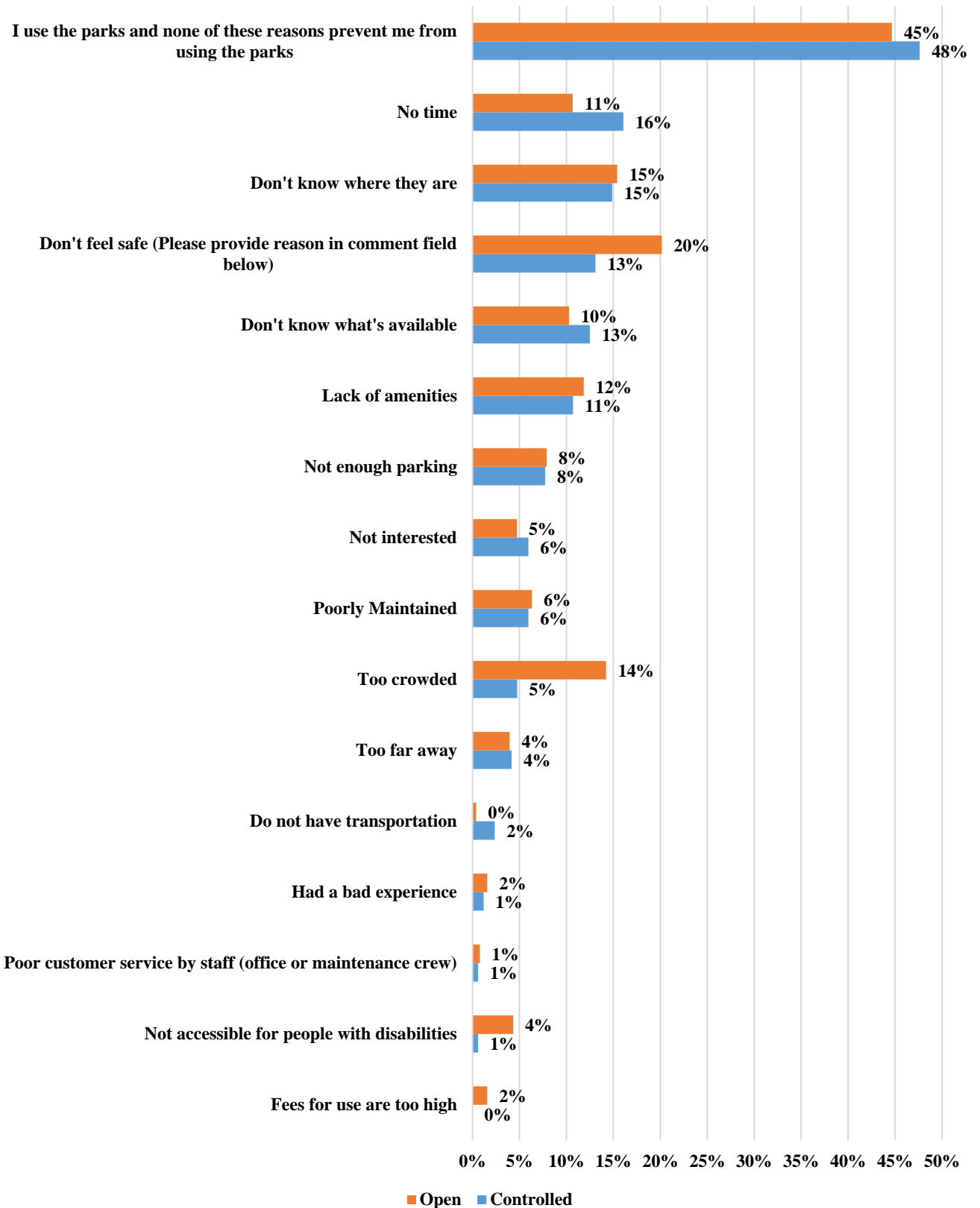
Graph 27 lists the reasons survey participants identified for not using a City park. The Controlled and Open surveys had different top reasons for not using a City park. Controlled survey participants identified “No time” as the top reason that prevented them from using a City Park. This is an issue where the City has minimal control. Whereas with other frequently identified reasons, the City does have a degree of control as they are related to communication, security, and access. Notably, the Washington State Recreation and Conservation Office’s 2013 State Comprehensive Outdoor Recreation plan (SCORP) also found that “lack of time” was the most frequent reason residents in Washington did not engage in outdoor recreation activities in which they expressed interest.¹ Notably, fees and poor customer service were ranked very low in both surveys.

Table O				
Q10 – Unweighted Top Reasons for not using a City park				
#	Controlled	Score	Open	Score
1	No time	16%	Don't feel safe (Please provide reason in comment field below)	20%
2	Don't know where they are	15%	Don't know where they are	15%
3	Don't feel safe (Please provide reason in comment field below)	13%	Too crowded	14%
4	Don't know what's available	13%	Lack of amenities	12%
5	Lack of amenities	11%	No time	11%

Table P				
Q10 – Unweighted Bottom reasons for not using a park				
#	Controlled	Score	Open	Score
15	Fees for use are too high	0%	Do not have transportation	0%
14	Not accessible for people with disabilities	1%	Poor customer service by staff (office or maintenance crew)	1%
13	Poor customer service by staff (office or maintenance crew)	1%	Fees for use are too high	2%
12	Had a bad experience	1%	Had a bad experience	2%
11	Do not have transportation	2%	Too far away	4%

¹ https://www.rco.wa.gov/documents/rec_trends/2013-2018SCORP-FullRpt.pdf, see Pg88.

**Graph 27: Q10 What are your reasons for not using City of Lakewood Parks
- unweighted**

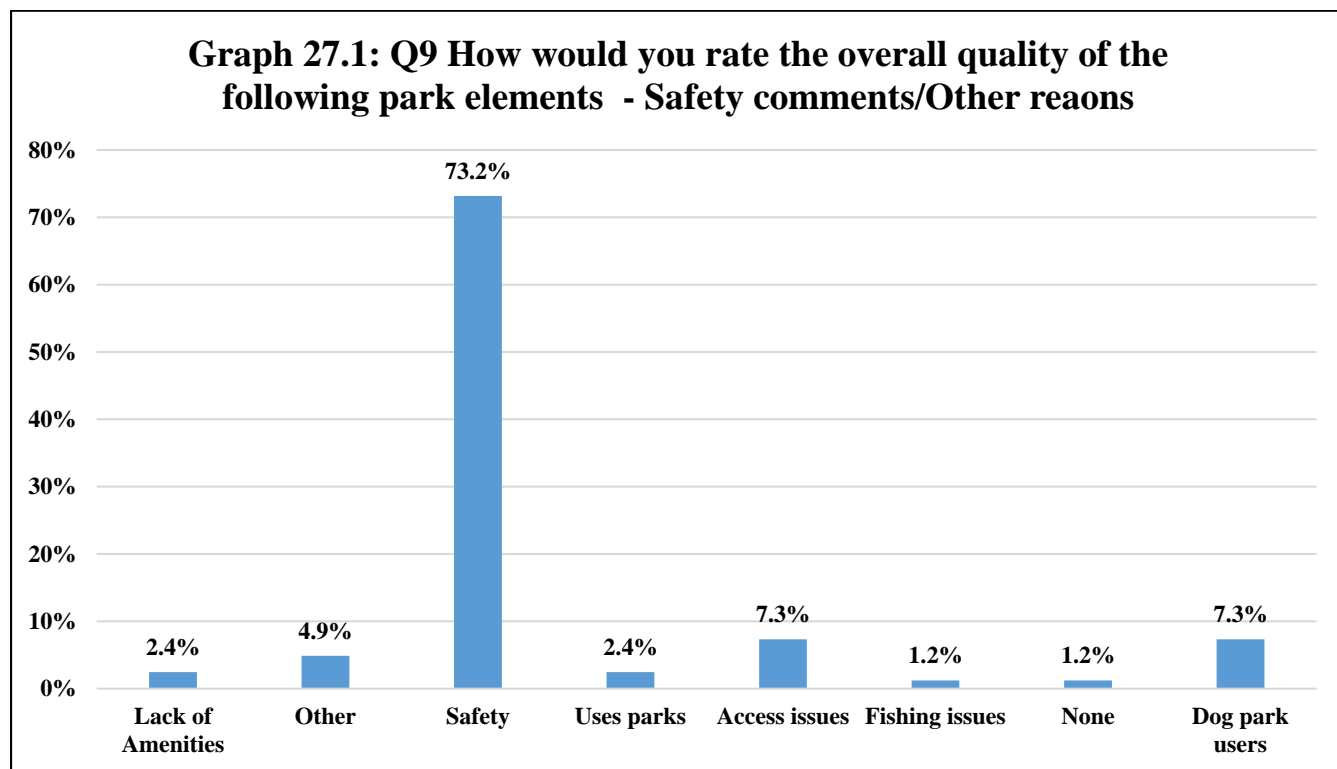


In both surveys, this question asked survey participants to provide specific reasons why they did not feel safe in the City’s parks if they selected “Don’t feel safe”. Reasons commonly cited were suspicious persons, car prowling/break-ins, reputation, perception of unsafe conditions, drug paraphernalia, gang activity, lack of emergency phones (Blue Lights), and other criminal activity.

In addition, this question also allowed participants to provide any “Other” reasons not listed that prevented them from going to a City park. “Other” common reasons were:

- 1) Access issues: park proximity, ADA accessibility, and water access.
- 2) Issues with dog users: dogs off-leash in parks and dog excrement.
- 3) Lack of desired amenities/quality of amenities, such as Spray Parks, restrooms, and walking paths.

See **Appendix A** for a full list of responses.



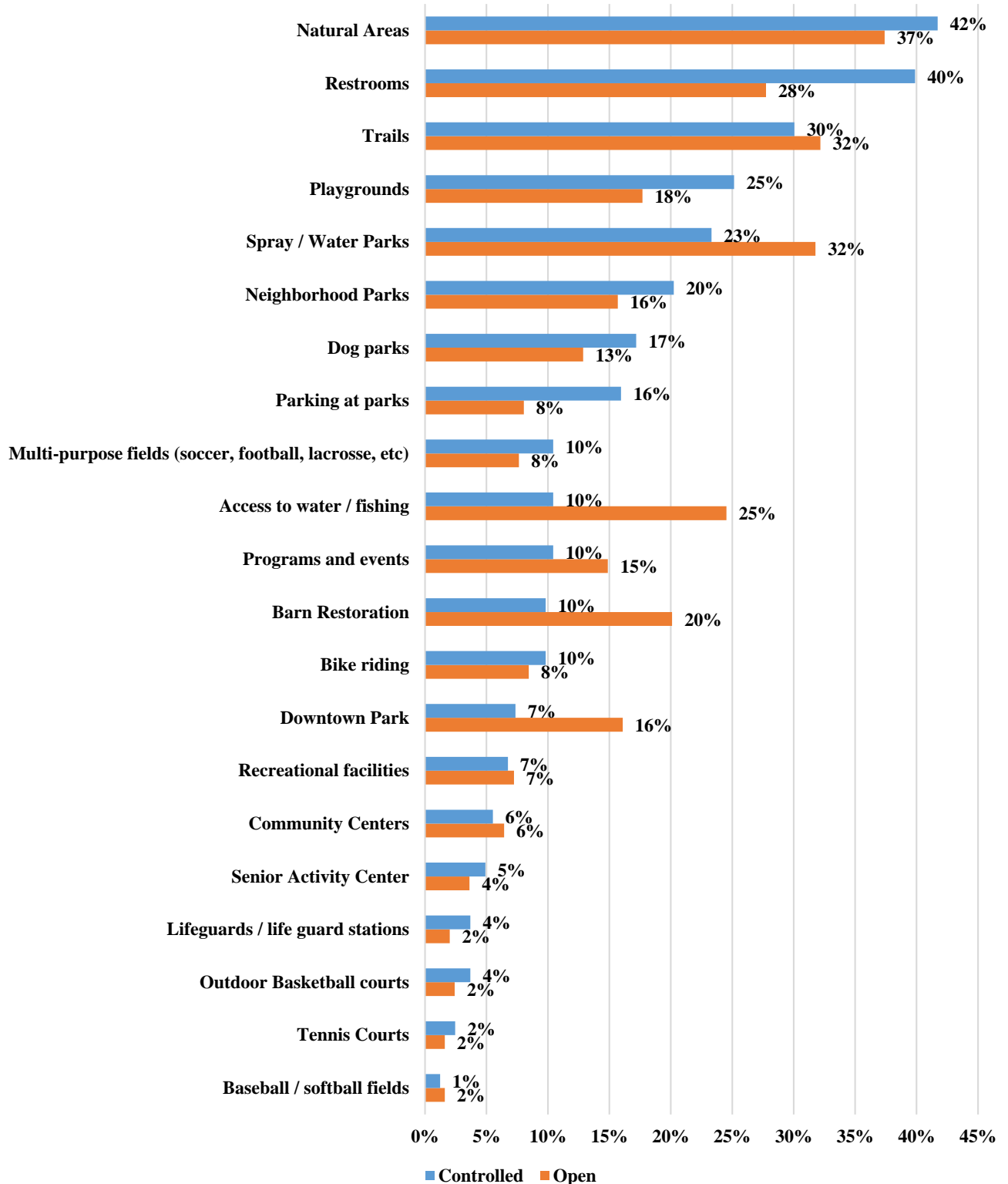
Q11: Lakewood has limited resources. In the near future, in your opinion what should be the City's top three priorities for its Parks?

Graph 28 list the priorities identified by survey participants for the City's parks in the future. The two surveys identified varied top priorities. While not ranked as the highest priorities, the Open survey ranked barn restoration and Downtown park significantly higher than the Controlled survey. Tennis courts, baseball/softball fields, and basketball courts were not ranked highly as priorities in both surveys.

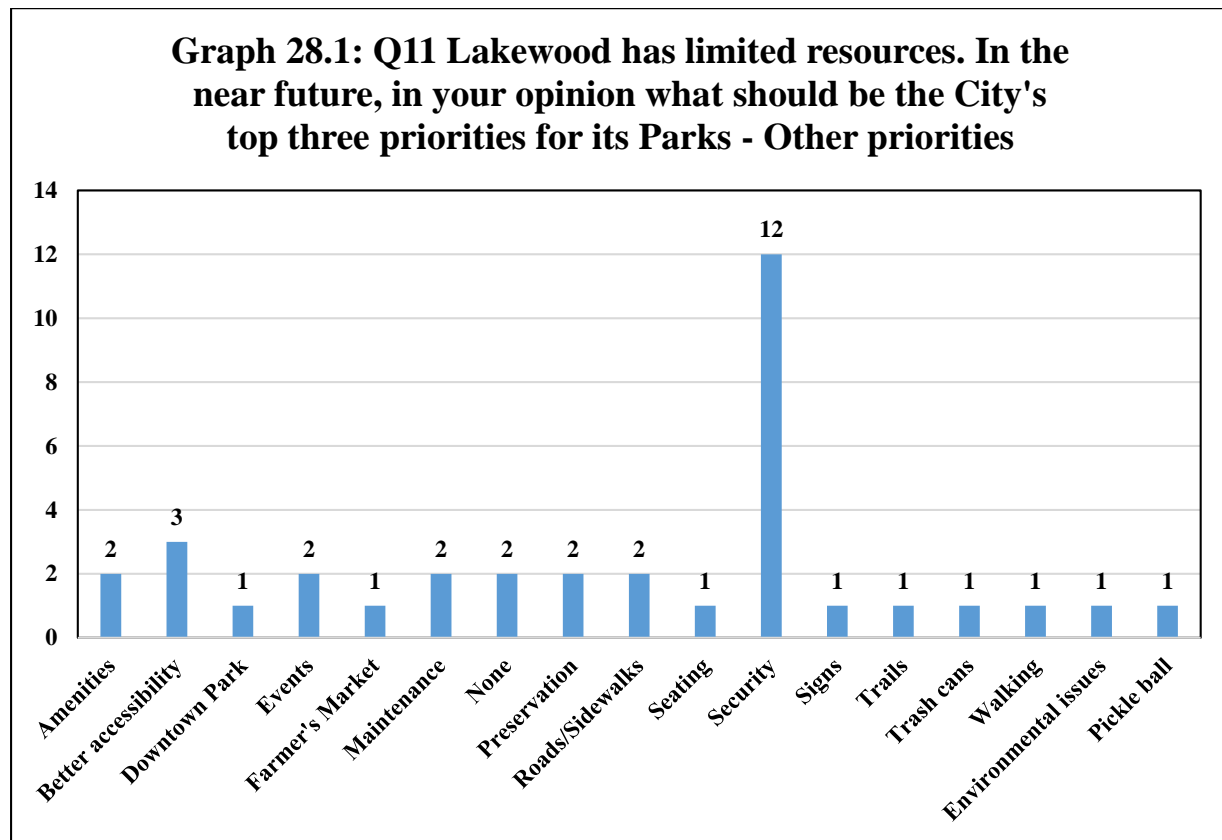
Table Q				
Q11 – Top Priorities, unweighted				
#	Controlled	Score	Open	Score
1	Natural Areas	42%	Natural Areas	37%
2	Restrooms	40%	Trails	32%
3	Trails	30%	Spray/Water Parks	32%
4	Playgrounds	25%	Restrooms	28%
5	Spray/Water Parks	23%	Access to water/fishing	25%

Table R				
Q11 – Lowest Priorities, unweighted				
#	Controlled	Score	Open	Score
15	Baseball/softball fields	1%	Baseball/softball fields	2%
14	Tennis Courts	2%	Tennis Courts	2%
13	Outdoor Basketball courts	4%	Lifeguards/life guard stations	2%
12	Lifeguards/life guard stations	4%	Outdoor Basketball courts	2%
11	Senior Activity Center	5%	Senior Activity Center	4%

Graph 28: Q11 Lakewood has limited resources. In the near future, in your opinion what should be the City's top three priorities for its Parks - unweighted

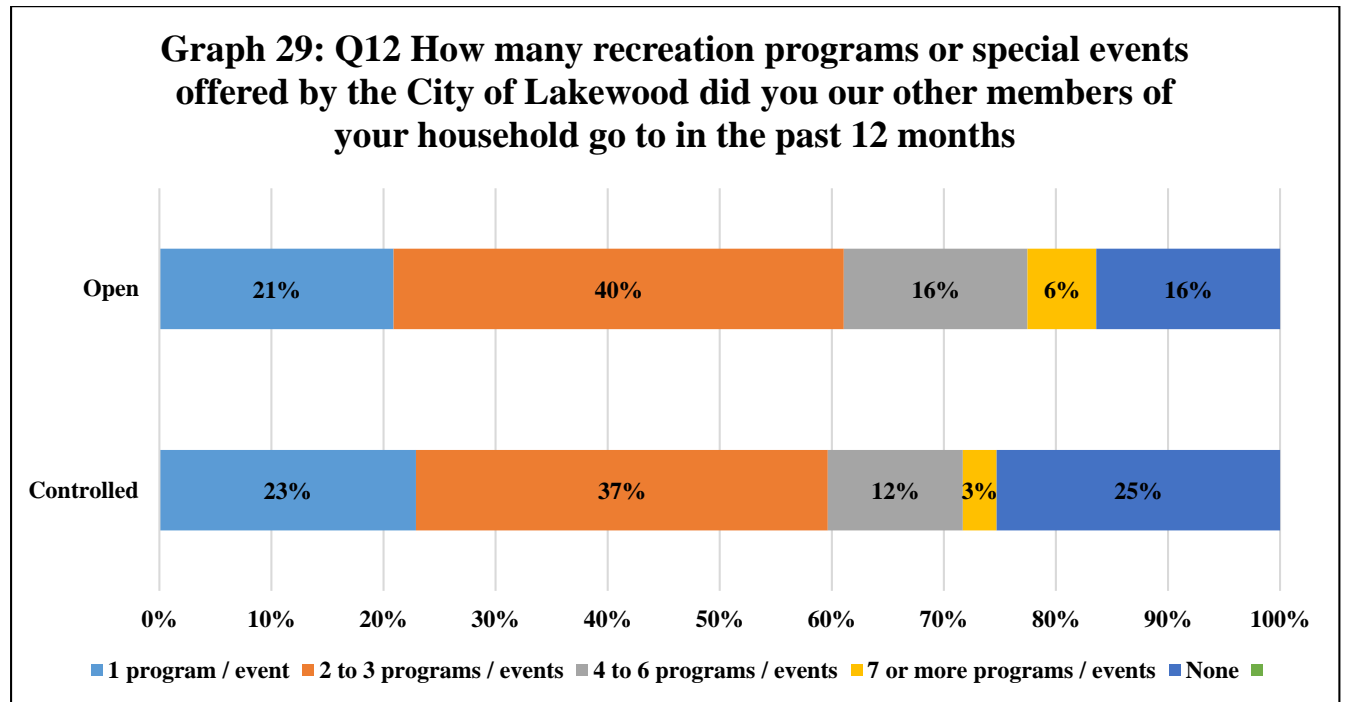


In both surveys, this question allowed participants to provide “Other” priorities not listed in this question. “Other” common priorities cited were increased security. See **Appendix A** for a full list of responses.



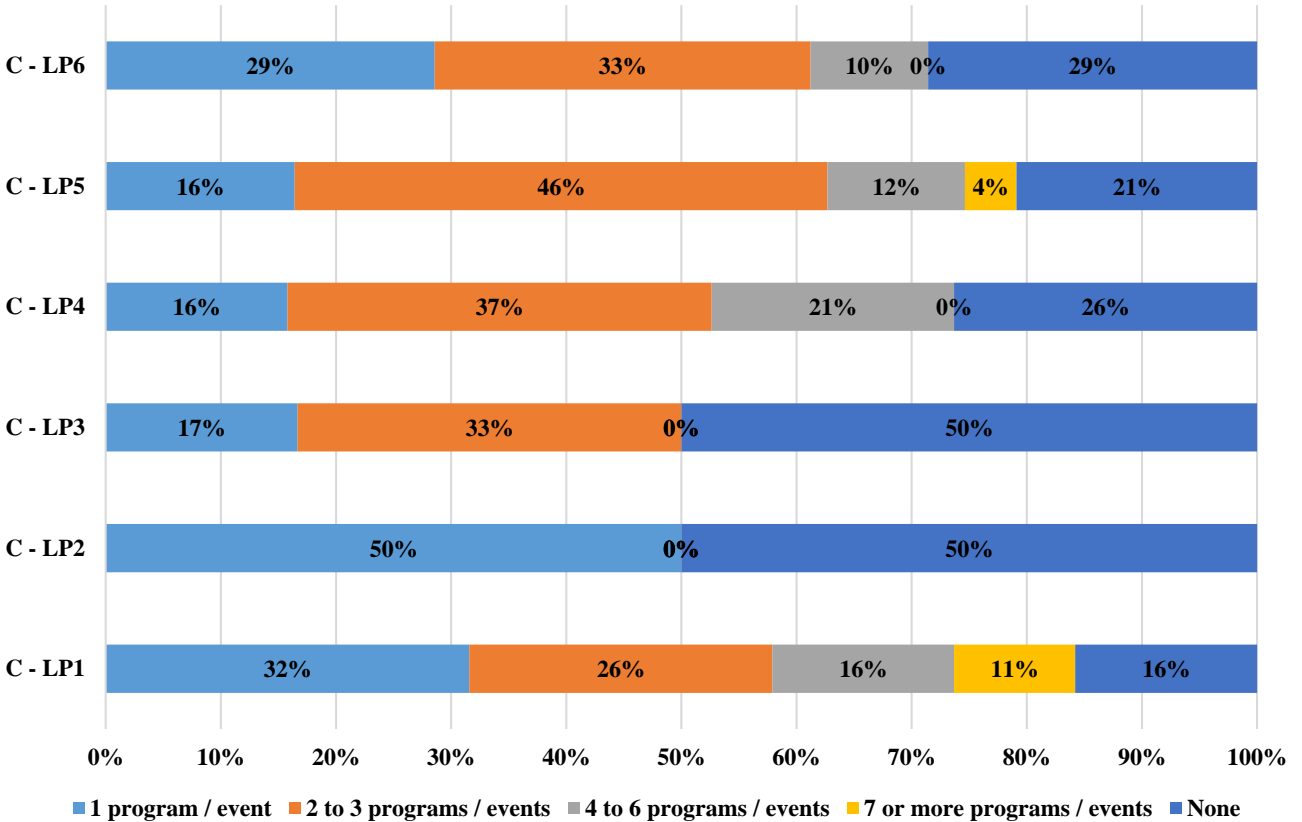
Question 12: How many recreation programs or special events offered by the City of Lakewood did you or other members of your household go to in the past 12 months?

Highlight: Most survey participants indicated that they or a household member attended at least one recreation program or special event offered by the City in the past 12 months. In the Controlled survey, 52 percent identified that they went to more than one program and event. In the Open survey, 62 percent identified that they were going to more than one program and event.

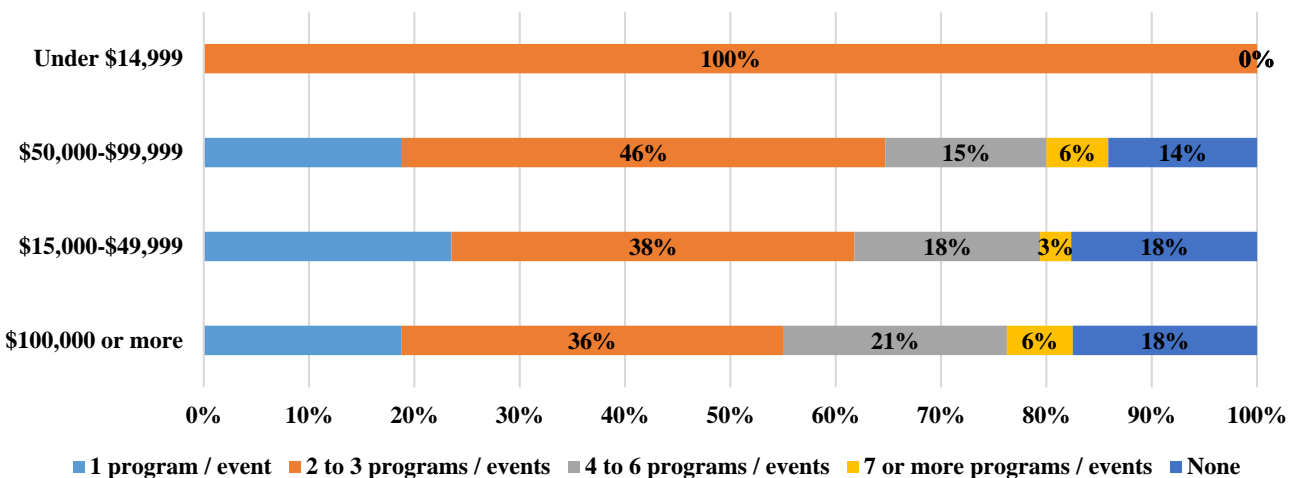


Graph 30 depicts the response rates to Question 12 by District. District 1 had the highest rate of survey participants indicate that they or a member of their household went to a City recreation program or special event in the past 12 months. District 2 and District 3 had the highest rate of survey participants indicate that they or a member of their household did not attend any City recreation program or special events. Notably, many of the City’s general access events are held in District 5 (SummerFEST, Concert Series) and District 4 (Farmer’s Market).

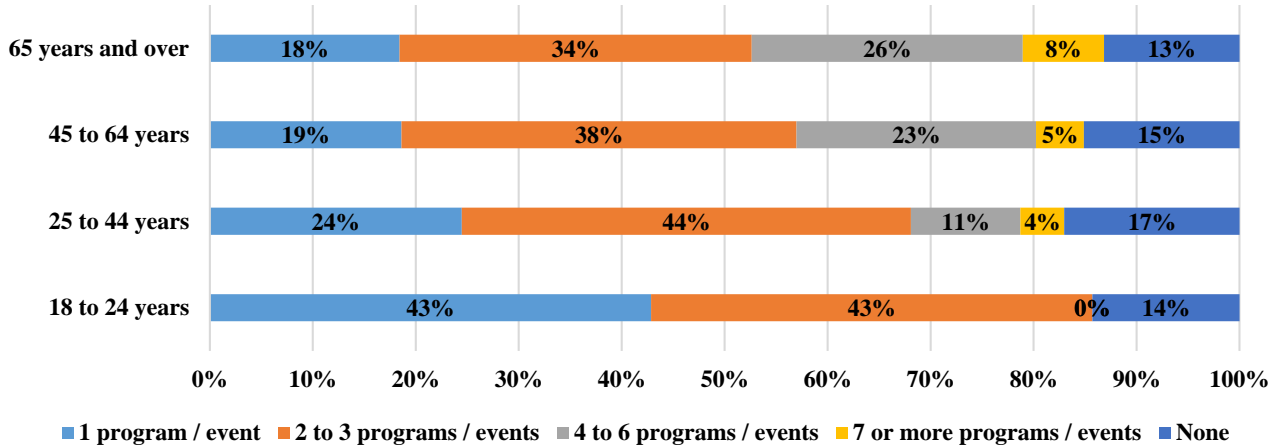
Graph 30: Q12 How many recreation programs or special events offered by the City of Lakewood did you or other members of your household go to in the past 12 months by District



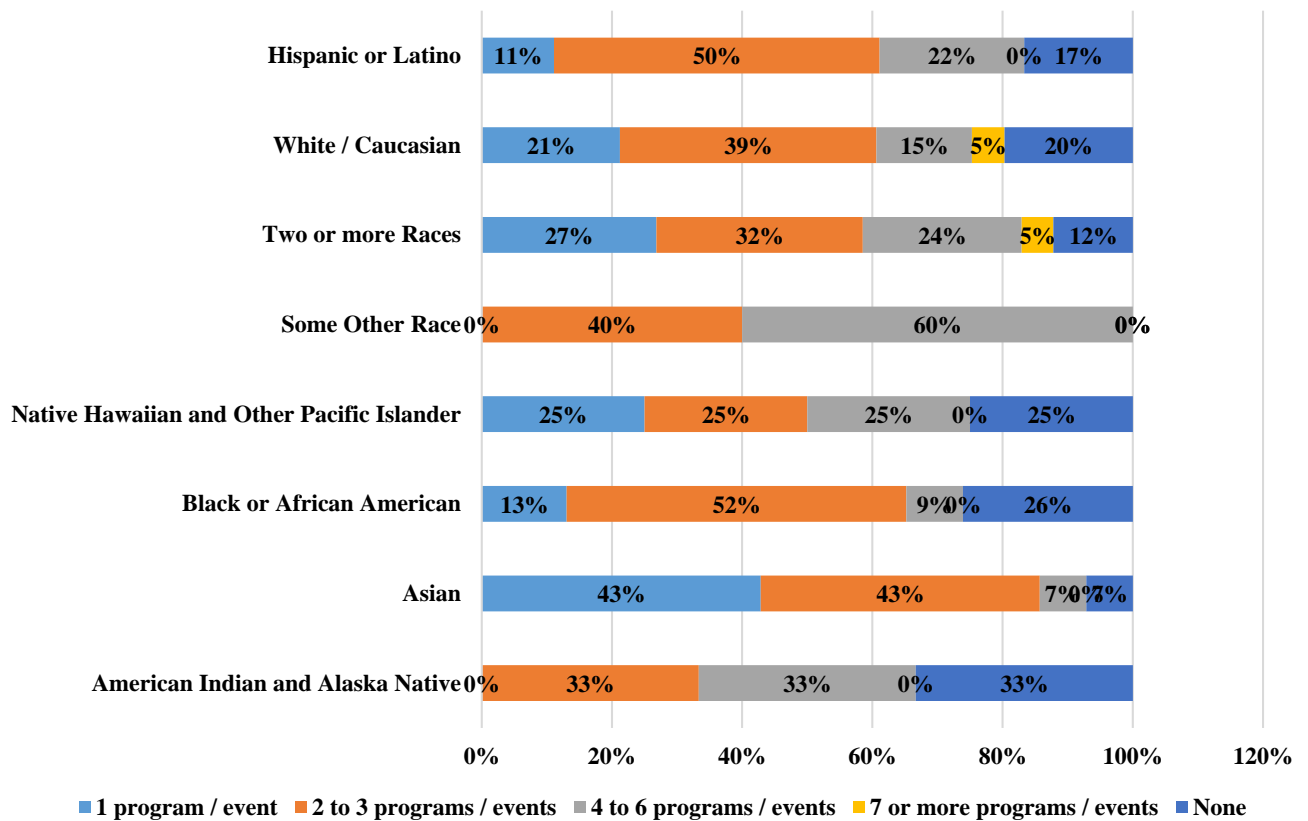
Graph 30.1: Q12 How many recreation programs or special events offered by the City of Lakewood did you or other members of your household go to in the past 12 months by Income



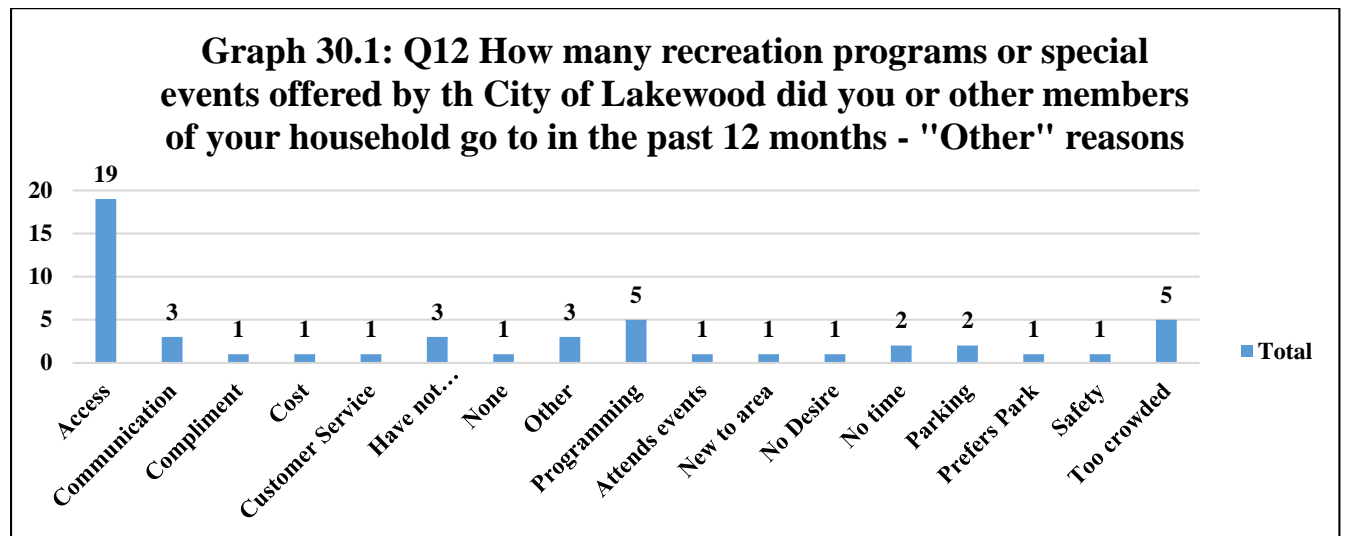
Graph 30.2: Q12 How many recreation programs or special events offered by th City of Lakewood did you or other members of your household go to in the past 12 months by Age



Graph 30.2: Q12 How many recreation programs or special events offered by th City of Lakewood did you or other members of your household go to in the past 12 months by Race

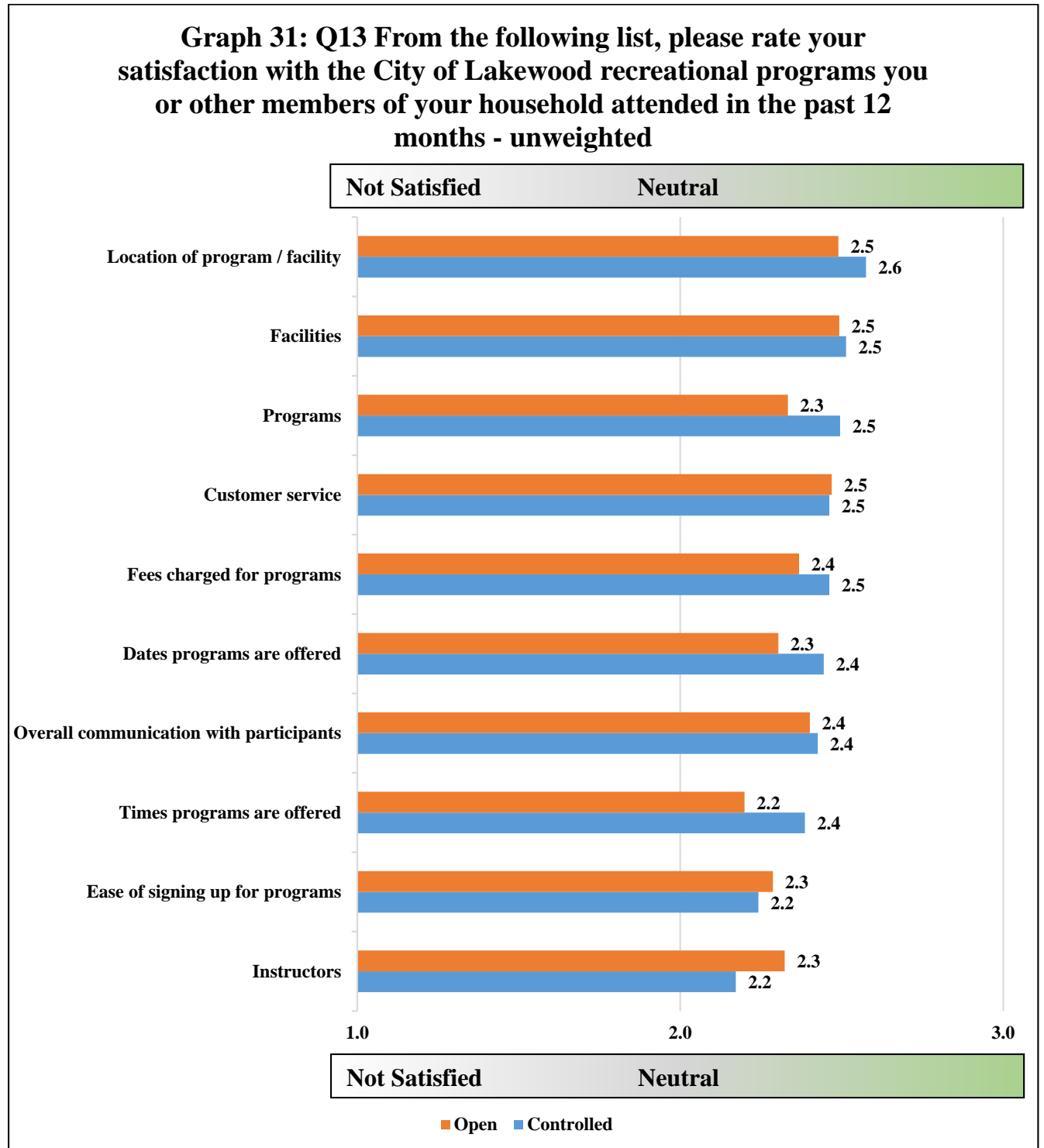


In both surveys, this question allowed participants to provide “Other” reasons they did not attend a recreation program or special event. “Other” commonly cited reasons were access issues related to the Farmer’s Market time and location. See **Appendix A** for a full list of responses.



Question 13: From the following list, please rate your satisfaction with the City of Lakewood recreational programs you or other members of your household attended in the past 12 months?

Highlight: In both surveys, participants did not rank any aspect of the City’s recreation programs below a 2.2.



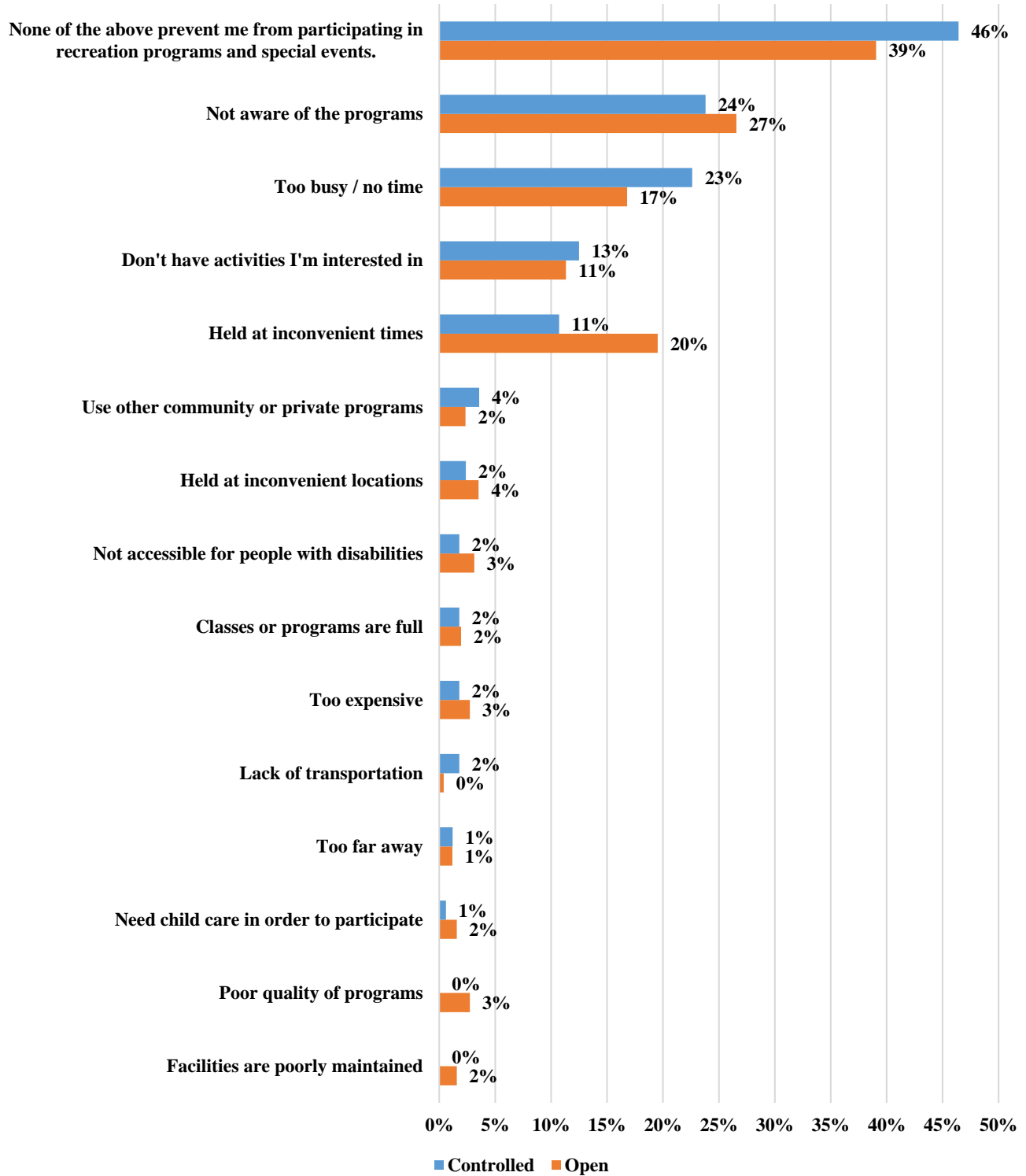
Question 14: If you did not go to a recreation program or special events offered by the City of Lakewood in the past 12 months, please provide your reasons why?

Highlight: For both surveys, the top reasons for not participating in a recreation program or special event offered by the City were similar. Both surveys identified “No time” as one of the top reasons that prevented them from participating in a City recreation or special event. Again, this is an issue that the City has very little control or influence over. However, with several of the other top identified reasons the City does have some control over as they are related to communication, programming, and access.

Table S				
Q14 –Top Reasons for not attending recreation program or special event, unweighted				
#	Controlled	Score	Open	Score
1	Not aware of the programs	24%	Not aware of the programs	27%
2	Too busy/no time	23%	Held at inconvenient times	20%
3	Don't have activities I'm interested in	13%	Too busy/no time	17%
4	Held at inconvenient times	11%	Don't have activities I'm interested in	11%
5	Use other community or private programs	4%	Held at inconvenient locations	4%

Table T				
Q14 – Lowest Reasons for not attending recreation program or special event, unweighted				
#	Controlled	Score	Open	Score
15	Poor quality of programs	0%	Lack of transportation	0%
14	Facilities are poorly maintained	0%	Too far away	1%
13	Need child care in order to participate	1%	Facilities are poorly maintained	2%
12	Too far away	1%	Need child care in order to participate	2%
11	Not accessible for people with disabilities	2%	Classes or programs are full	2%

Graph 32: Q14 If you did not go to a recreation program or special events offered by the City of Lakewood in the past 12 months, please provide your reasons why?



Question 20: Is there anything else that you would like to let us know about the City of Lakewood's parks and recreation programs?

Appendix D

Legacy Plan 2014 Progress Report

Goal 1: Protect the open space and water access needs of future generations through acquisition, development and environmental stewardship.

Performance Indicator: Total number of acres of all types of open space that have been acquired, improved, maintained or restored and are open to the public

Strategies	How did we meet the goal in 2014-2016	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Assess open space needs within each park planning area.	Manage and maintain 11 park sites (approx. 600 acres) Utilize open space classifications for assessing park sites / changes / additions Utilize GIS for research, planning, grants, tracking Gathering Space master plan and Business Plan Harry Todd and Springbrook Park Master Planning Park Code updates to include allowing RC Plane, also limited use of alcohol and tobacco in parks,	Purchase additional land near Springbrook Edgewater Park and Wards Lake Park master planning for 2018 improvements Utilize open space classifications for assessing park sites / changes / additions Utilize GIS for research, planning, grants, tracking Update park inventory as needed Beyond 2020 - Update census data for each planning area	Purchased additional land near Springbrook Edgewater Park and Wards Lake Park master planning Legacy Plan Update
Adopt a function-based open space classification system and park level of service (LOS) standards to direct the assessment of open space and water access needs.	UP / PC / City MOU Re: Chambers Creek Trail open house, community survey, updates Updated section 3.10 Green Spaces, Recreation, and Culture in the City's Comprehensive Plan		
Utilize current LOS standards and GIS network analysis or other methods to identify open space deficiencies in each planning area.			
Work with the public and adjoining jurisdictions to identify site-specific open space and water access needs in each park planning area.			Held public meetings for Edgewater, Wards Lake, and Harry Todd improvements Legacy Plan update engagement efforts
Collaborate with planning staff to appropriately incorporate the open space classification and LOS standards in the City's comprehensive plan update.			
Develop partnership and acquisition strategies to address open space deficiencies and raise awareness on the value and benefits of parks, recreation and open space	Conservation Futures and other funds to acquired more land around Springbrook Park for expansion. UP / PC / City MOU Re: Chambers Creek Trail open house, community survey, updates Motor Ave planning	Gravelly lake trail non-motorized plan and future Tillicum connector trail Urban park amenities in Woodbrook Industrial Park and CBD Purchase land near Springbrook Park Donation of land along Pacific Ave	

Raise public awareness on the value of open space and its contribution to healthy living, economic development and environmental health.	Raise awareness regarding importance of parks and open space for health and economic development benefits at PRAB Public Meetings, Council presentations, Community group and service clubs presentations, Community outreach, CIP Update, Connection Magazine and Social Media, various education / promotions, Enhance website	Raise awareness regarding importance of parks and open space for health and economic development benefits at PRAB Public Meetings, Council presentations, Community group and service clubs presentations, Community outreach, CIP Update, Connection Magazine and Social Media, various education / promotions, Enhance website	
Identify sites for strategic acquisition to meet the specific open space and water access needs in park planning areas.	Harry Todd Park master plan Improvements	Springbrook Expansion Harry Todd Park improvements phase I	Edgewater Park and Wards Lake Park master planning
Seek final resolution regarding individual street ends properties.		Sale of Lakeland property to support waterfront improvements Assess Council requests regarding street end sites	
Explore with planning staff creative regulatory tools to encourage the provision of public open space, including the joint use of private open space and facilities.			
Promote and develop urban parks and open space amenities within high density development sites to meet the needs of the nearby residents			
Ensure that park facilities are available in the community to meet public open space needs.			
Use the capital improvement program (CIP) update process to review capital needs and priorities.			
Customize park design to ensure open space and water access needs are met.	Master Plan for Springbrook Park Master Plan for Harry Todd Park Gathering Space Pavilion at FSP Waughop Lake Trail Planning RC plane area at FSP Cyclocross enhancements Community Meetings / Open Meetings regarding policies and changes	Edgewater Park and Wards Lake Planning Playground additions at Kiwanis Park Springbrook Park improvements to include all abilities playground and Fort Steilacoom Park Improvements	New Playgrounds at American Lake Park, Oakbrook Park, and Kiwanis Park

Engage the public in the preparation of master site plans for open space development or redevelopment to take into account the unique site characteristics, such as environmental sensitivity and other factors, and impacts to local residents.			Held public meetings for Edgewater, Wards Lake, and Harry Todd improvements Legacy Plan update engagement efforts
Protect public open space and water access for future use.	6 year CIP updated annually Grants create deed restrictions and ensure access to open space into perpetuity	Future Renovations of Edgewater Park 2018	
Ensure that all types of open space are protected and conserved through appropriate comprehensive plan policies, zoning designations and other development regulations.	PAD, Make A Difference Day, Volunteer projects and Day Camp Activities promote environmental stewardship Parks are open all year round and visitors have the ability to reserve for special use	PAD, Make A Difference Day, Volunteer projects (scotch broom and ivy removal) and Environmental Day Camp Activities promote environmental stewardship Educate community regarding Lakewood best practices to show environmental stewardship Parks are open all year round and visitors have the ability to reserve for special use	PAD, Make A Difference Day, Volunteer projects (scotch broom and ivy removal) and Environmental Day Camp Activities promote environmental stewardship
Promote environmental stewardship.	Discovery trail Signs and Water Quality Testing promote history and stewardship Waughop Lake Management Plan (DOE grant) looks at future clean up options	Expand Discovery Trail Program / new signs or interactive stations Implement Waughop Lake Management Plan Partner with game farm park for education / improvements Traveling or permanent exhibits at Wards Lake / FSP	Monthly habitat restoration Audubon Monthly bird walks PAD Nisqually meeting

Goal 2: Create safe access to open space through a connected system of urban, non-motorized trails.			
Performance Indicators: Number of linear ft of off-street trails newly developed within departmentally-managed open spaces			
Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Develop a connected system of non-motorized trails throughout the city.	Work with PW on implementation of Non-Motorized trail plan and updates Build bridge to connect underserved areas	Gravelly lake and Tillicum Connector Trails Motor Ave connections to CBD Chambers Creek Trail Collaboration and plan implementation	
Create a connected system of on-street non-motorized trails and off-street trails in parks and other public spaces.	Chambers Creek Trail Collaboration and MOU		
Coordinate with Public Works Department to create and adopt citywide standards for trail design.			

<p>Partner with adjacent jurisdictions to connect city trails and water trails with regional trail systems.</p>			
<p>Develop off-street trails within city parks to encourage physical activity for park visitors.</p>	<p>Internal walking paths (hard and soft surface) built or expanded in most parks Defined cross country routes at FSP Waughop Lake Trail renovation Harry Todd Master Plan to include ADA access to waterfront Chambers Creek Trail planning</p>	<p>Build or expand trails in Oakbrook, Edgewater and Wards lake Create citywide park trail map and distribute citywide Add signage in parks regarding trail access / distances Implement Harry Todd Park improvements (ADA trails) Implement portions of Chamber Creek Trail improvements</p>	<p>Gravelly Lake multimodal path Colonial Plaza</p>
<p>Develop pathway systems within all parks.</p>			<p>Waughop Lake pave path</p>
<p>Ensure the design and development of new trails complies with city-wide standards, development regulations and other planning initiatives.</p>			
<p>Ensure trail design and development complies with the Americans with Disabilities Act Standards for Universal Access.</p>			
<p>Develop trails and linear urban parks within development sites to improve trail connectivity.</p>		<p>Encourage linear urban parks / trails and other amenities in Woodbrook Industrial Park, along Pacific Ave and Motor Ave and in CBD</p>	
<p>Encourage the provision of on-site trails and landscaped amenities through zoning incentives and other creative tools to support an urban linear park system.</p>			

Secure resources for trail development and maintenance.	Chambers Creek Trail planning funds Ongoing maintenance at Parks Appreciation Day, volunteer work parties, Make a Difference Day and Eagle Scout projects. Wards Lake Park trail development projects and conservation corp support removing invasive plants Ongoing projects at Fort Steilacoom Park	Chambers Creek Trail, adopt a trail and volunteer improvement programs Ongoing maintenance at Parks Appreciation Day, volunteer work parties, Make a Difference Day and Eagle Scout projects. Ongoing projects at Fort Steilacoom Park Donations to support trails / stewardship, partnerships, grants	
Build public awareness on the importance and benefits of trails and linear parks.	Donations	Create, advertise, monitor, and implement a program similar to the adopt a street cleanup program. Looking for ongoing support vs one time projects.	
Seek alternative funding to develop and maintain a connected network of on-street and off-street trails in Lakewood.			
Initiate an “adopt-a-trail” program to facilitate trail development and maintenance.			

Goal 3: Invest in a quality park and recreation system to enhance economic benefit.

Performance Indicator:

Total \$ amount devoted to capital improvements of regional and community park sites and services

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Create public spaces and amenities in the Central Business District (CBD) to support downtown businesses and residents.	Development of Ponders Corner Park Farmers Market at City Hall Motor Ave planning 20 th anniversary event at Town Center	New open space consideration along Pacific Ave Farmers Market at City Hall Motor Ave implementation / programming support Work with Town Center on partnership, joint marketing or programming	Farmers Market at City Hall Colonial Plaza
Develop urban park or open space areas for civic gatherings and celebrations.	Town Center Walking Path System plan Look at alternative spaces for Senior Center	Partner with Library to expand space for Senior Center Sidewalks, urban parks and amenities near Woodbrook Industrial Park Public Art Program in CBD – art walks, temp displays in vacant windows	
Promote walkability in the Centralized Business District by creating linear open space, walkways, enhanced landscaping and site amenities.			

<p>Explore the feasibility of developing an indoor multi-purpose recreation space in the CBD to create a civic center for community gatherings and activities.</p>			
<p>Encourage public art in the CBD to foster a sense of place.</p>			<p>Light pole banners Colonial Plaza public art project Art Commission developing recommendations for public art to include traffic lights, murals, sculptures, rotating art</p>
<p>Support public uses and spaces in the CBD.</p>			<p>Farmers Market</p>
<p>Encourage the development of open space and recreation amenities in business parks or other commercial areas to support workers and nearby residents.</p>	<p>Urban Linear Parks</p>	<p>Urban Linear Parks</p>	
<p>Explore partnership opportunities to create open space for those working in or living near commercial or mixed-use areas.</p>			
<p>Invest in Fort Steilacoom Park and Fort Steilacoom Golf Course to support regional use and generate economic benefit.</p>	<p>Ongoing support for O&M at the park Assumed lease from PC for site Waughop Lake Trail planning and development WiFi at the park US Open use, management and improvements Pavilion planning and business plan Lodging tax grants to support programs and development</p>	<p>Fort Steilacoom Park Acquisition Parking Lot redevelopment Sport Field Development Cyclocross and X Country course Improvements Gateway improvement at entrance Discovery Trail sign expansion</p>	
<p>Implement park improvements recommended in the 2010 Fort Steilacoom Park/Golf Course Planning and Feasibility Study.</p>	<p>Legislative appropriation for park improvements Support national bids for site use</p>	<p>Road and utility improvements Barn redevelopment study Sport field enhancements Update sports tournament policies and create a business plan FSP Marketing Plan</p>	

<p>Develop business plans and partnerships to guide future operations and capital investments.</p>			<p>Pavilion in the Park</p>
<p>Develop regional marketing strategies to promote Fort Steilacoom Park and Fort Steilacoom Golf Course.</p>			
<p>Promote tourism at regional and community parks and water access areas.</p>	<p>SummerFEST Sprint Triathlon Boat launch updates / only electronic payments Regattas at Harry Todd Park Fishing event at ALP</p>	<p>SummerFEST Sprint Triathlon park improvements @ American Lake Park Camp Murray boat launch upgrades Regattas at Harry Todd Park</p>	<p>Triathlon, SummerFest, Truck and Tractor Day, Summer Concerts, Fun runs, Ray Evans Fishing Event</p>
<p>Offer signature events and quality recreation opportunities in city parks to attract regional visitors.</p>	<p>Special use permits to support private use (races, fishing derbies, etc.) Utilized CPSD, ActiveNet, Sub Times. TNT, Email And social media to spread the word Lakewood Promise newsletter to promote youth programs Triple Threat Triathlon Series MLK Event Asian Film Festival Kids Fishing Event South Sound Sports Partnerships</p>	<p>Junior Olympic Cross Country at FSP Triple Threat Triathlon Series MLK Event Asian Film Festival Kids Fishing Event Cyclocross Nationals X Country Invitational South Sound Sports Partnerships Expand use of CPSD, ActiveNet, Sub Times. TNT, Email And social media to spread the word Lakewood Promise newsletter to promote youth programs Focused marketing programs to promote opportunities</p>	<p>Triathlon, SummerFest, Truck and Tractor Day, Summer Concerts, Fun runs, Ray Evans Fishing Event, National Cyclocross event, Christmas Tree lighting</p>
<p>Partner with others to host and promote city parks, lakes and signature events.</p>			<p>CPSD, WSECU,CHI,</p>
<p>Provide partners with media links and publicity materials to promote city parks and recreation opportunities.</p>			<p>YES</p>

Ensure city parks are safe and clean to enhance the value of nearby properties.	Funding for daily, seasonal and annual M&O program. 6 year CIP Parks Appreciation Day and other volunteer based support Work Crew to support operations Support events as well as special use / shelter permits Combined with PW / O&M redistributing resources POP dog park monitors	Funding for daily, seasonal and annual M&O program. Update maintenance management plan for each park Update SOP's for various tasks 6 year CIP Parks Appreciation Day and other volunteer based support Work Crew to support operations Support events as well as special use / shelter permits Combined with PW / O&M redistributing resources Training for park / facility best practices Recruit and train POP dog park monitors	
Adopt and implement park and facility maintenance best practices.	Daily, Weekly, Seasonal maintenance management Plan Implement and Monitor	Daily, Weekly, Seasonal maintenance management Plan Implement and Monitor	
Develop an asset management plan covering maintenance, replacement and depreciation to ensure city parks and facilities are in good condition at all times.		Update Asset List	
Initiate "adopt-a-park" and "park watch" volunteer programs to facilitate or enhance park safety and on-going maintenance.	Dog Park Monitors	Enhance Programs and create Incentive for volunteers and monitors	Wards Lake Adopt-a-Park Springbrook Adopt-a-Park

Goal 4: Secure sustainable and diverse funding to acquire, develop, maintain and operate the park and recreation system.

Performance Indicator: % of operating budget offset by alternative sources of funding

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Develop a long-term financial plan to support a sustainable park and recreation system.	6 Year CIP	Update 6 Year CIP	Update 6 Year CIP
Develop a long-term financial plan to support a sustainable park and recreation system.	6 Year CIP	Update 6 Year CIP	Update 6 Year CIP

Develop a funding plan to expand the revenue base with strategies to seek diverse funding sources.	6 Year CIP Sponsorship Guidelines	Update 6 Year CIP Sponsorship Guidelines	Update 6 Year CIP Sponsorship Guidelines
Review funding strategies biennially to reflect the current economy, market conditions and community impacts.	6 Year CIP / Budget	6 Year CIP / Budget	6 Year CIP / Budget
Review pricing philosophy and fee structure biennially to maximize cost recovery while balancing program affordability and market competitiveness.	Gathering Space Business Plan Parks and Rec Cost Recovery Report Fee Schedule Updates	Gathering Space Business Plan Parks and Rec Cost Recovery Report Fee Schedule Updates	Gathering Space Business Plan Parks and Rec Cost Recovery Report Fee Schedule Updates
Implement the funding plan and track all revenue sources and expenditures.		Gathering Space Business Plan Parks and Rec Cost Recovery Report Fee Schedule Updates Department Dash Board Quarterly Performance Measures	Gathering Space Business Plan Parks and Rec Cost Recovery Report Fee Schedule Updates Department Dash Board Quarterly Performance Measures
Seek creative funding sources to meet the open space, water access and program needs of the community.	Sponsorship Donations Gifts Grants	Sponsorship Donations Gifts Grants	Sponsorship Donations Gifts Grants
Identify alternative funding sources and creative methods to acquire open space and water access sites; and to fund development, operations and maintenance of the park and recreation system.	Park Board Sponsor Gifts Grants Donations Trades	Park Board Sponsor Gifts Grants Donations Trades	Park Board Sponsor Gifts Grants Donations Trades
Partner with non-profit organizations to raise funds for park and recreation purposes.	Partners for Parks Foundations Service Clubs	Partners for Parks Foundations Service Clubs	Partners for Parks Foundations Service Clubs

<p>Create a legacy campaign to solicit funds to implement a comprehensive park and recreation system</p>		<p>Create Legacy Campaign a fund – by CIP</p>	
<p>Work with community partners and Advisory Boards to identify high- priority “legacy projects” for future park and facility development, the promotion of arts and culture or other community programs, services or events.</p>	<p>Arts Commission Tacoma Arts Commission Tacoma Arts List serve City of Lakewood Staff PRAB Legacy Plan 6 Year CIP</p>	<p>Arts Commission Tacoma Arts Commission Tacoma Arts List serve City of Lakewood Staff PRAB Legacy Plan 6 Year CIP</p>	<p>Arts Commission Tacoma Arts Commission Tacoma Arts List serve City of Lakewood Staff PRAB Legacy Plan 6 Year CIP</p>
<p>Develop public awareness and outreach strategies to promote the benefits of parks and recreation with the purpose of mobilizing the community to champion a fiscally- sustainable park and recreation system.</p>	<p>Legacy Plan 6 Year CIP Park Bond</p>		
<p>Launch a legacy campaign to encourage public donation of gifts and properties to support an affordable, inclusive and accessible park and recreation system</p>	<p>Memorial Benches / plaque Fence Slats Park Project Donations</p>	<p>Sponsorship Program</p>	<p>Sponsorship Program</p>

<p>Goal 5: Provide affordable, inclusive and accessible park and recreation services citywide.</p>			
<p>Performance Indicator: Number of programs offered and participants served in underserved areas</p>			
<p>Strategy</p>	<p>How did we meet this goal/strategy</p>	<p>What are you going to do in 2017-2018 to meet this goal?</p>	<p>What DID you do in 2017-2019 to accomplish this goal/strategy</p>
<p>Include a wide variety of quality programs to meet the diverse needs of the community.</p>	<p>The Senior Activity Center is always adding new & diverse programs. Summer camp After school programs Youth sports events</p>	<p>Continue to add creative programming based on needs & requests. Adding Conversational Spanish and also a "Mindfulness" class are 2 examples Expand number of after school size and partnerships Mobile Programs - take programs to the people</p>	
<p>Offer a comprehensive range of active living, arts and culture, nature and environment, personal enrichment and community building programs to impact on the lives of community members and program participants.</p>	<p>Free Community Trainings through the Lakewood Community Collaboration The Senior Activity Center is always adding new & diverse programs. Asian film fest Mayfest</p>	<p>Partner with CHOICE Coalition to bring trainers on topics of drug free communities, health and general well-being Continue to add creative programming based on needs & requests. Add musical performance concerts, instrumental and choral Cultural Competency Training</p>	

	Public art RFP MLK		
Assume a wide range of roles, such as a direct provider, partner, sponsor or information clearing house.	Added new partners that serve senior. Continue to act as information clearing house for resources. Cisc partner: After School Programs Cisc Partner: Summer Camp/Basketball	Continue to add partner including new partners to our Open House. Research & update our resource information for older adults.	
Ensure parks and programs are available to meet the needs of all ages, abilities, family compositions, socio- economic and cultural backgrounds.	Low cost summer camp Free after school program Asian film fest	Addition of free concerts	SummerFest, Truck and Tractor Day, Summer Concert Series, Senior Center activities
Consult with alternative providers and review their plans to ensure a wide range of recreation services are available to our residents.	YMCA, CPSD, Pierce Co Parks, Boys and Girls Clubs Collaboration meetings	Communication list groups	
Conduct a program needs assessment every three to five years to evaluate resident needs, alternative program providers and facilities, program participation rates, demographic changes and industry trends.	Human Services Needs Analysis Mobile Park Programs	Next one to begin in 2018 for the 2019/20 funding years Mobile Park Programs Create a community survey tool or hire a consultant for a full, more comprehensive study centered around healthy communities and livable communities	<u>A community needs survey was conducted in late 2019 which included several in person community conversations. That will lead to an updated 2020 Community Needs Assessment.</u>
Increase access to recreation opportunities in underserved areas.	Tyee Park, Tillicum, Park Lodge, Springbrook	Add Lochburn MS	
Provide recreation programs in underserved areas for all age groups	Made sure that all events were free or very low cost. Implemented healthy bucks where very child at the farmers market got \$2 of free fruits and veggies. Summer camp After school Late night	Increase max at summer camp or look for 2 nd site for after school location	
Develop scholarship funds through grants and donations to increase program participation.	Studio fitness 5k Basketball Scholarships	Promote Studio fitness 5k more Provide free and low cost programs for all to enjoy	Senior Center Membership Scholarship 2019

<p>Increase promotion and outreach efforts to inform residents of available recreation programs and services.</p>	<p>Greatly increased social media outreach and distribution of flyers.</p> <p>Used Facebook, newsletter, flyers, postcards and word of mouth to promote programs.</p> <p>ActiveNet and Direct email</p> <p>Flyers to Schools</p> <p>Kurt Sample Flyer</p>	<p>Continue diverse methods of promotion</p> <p>Webpage promotion</p> <p>Social Media</p> <p>Radio</p> <p>TV</p>	<p>Continue diverse methods of promotion</p> <p>Webpage promotion</p> <p>Social Media</p> <p>Radio</p> <p>TV</p> <p>Sign Sponsor</p> <p>New road sign annually</p> <p>Banners</p> <p>Paid advertisements</p> <p>Flyers</p> <p>Note pads & totes</p>
<p>Seek creative alternatives to ensure program affordability.</p>	<p>Kept cost recovery top of mind and sought sponsorships and partnerships that were very successful</p> <p>Lodging tax grant</p>		<p>Spent significant amount of time soliciting sponsors, grants, in-kind donations</p>
<p>Partner with others to share the use of space and develop recreation facilities.</p>	<p>CPSD</p> <p>Library Partnership</p>	<p>CPSD Pierce College</p> <p>Library and Senior Center Partnership</p>	<p>Sponsorships, grants, in-kind donations</p>
<p>Utilize volunteers to support affordable programs.</p>	<p>Used hundreds of volunteers</p> <p>Maintain crew of 40 active volunteers.</p> <p>Youth Council</p> <p>All Program Areas</p>	<p>Recruit a 4th Senior ambassador (desk person) to help Wednesdays and for back up help.</p> <p>Youth Council</p> <p>All program areas</p>	<p>Forty (40) Senior Center Volunteers</p> <p>CPSD students</p> <p>Explorers</p> <p>Community mentors</p> <p>Lodging tax grant</p>
<p>Seek alternative funding sources to ensure programs are accessible.</p>	<p>Studio fitness 5k</p> <p>Lodging tax grant</p> <p>Foundations</p> <p>Donations and sponsorships</p>	<p>Lodging tax grant</p> <p>Foundations</p> <p>Donations and sponsorships</p>	<p>Lodging tax grant</p> <p>Foundations</p> <p>Donations and sponsorships</p>
<p>Partner with military organizations to provide affordable programs and services to meet the needs of the military population living in Lakewood.</p>	<p>partner with military to implement triple threat triathlon series</p> <p>DOD Program Funding</p> <p>Mann Late Night</p>	<p>partner with military to implement triple threat triathlon series</p> <p>DOD Program Funding</p> <p>Mann Late Night</p>	<p>Enhanced events with military partnership.</p>
<p>Ensure equitable access to parks across the city.</p>	<p>Springbrook Park Improvements</p> <p>LOS ¾ Mile Parks in Underserved Areas</p>	<p>Develop the soccer field with nets and viewing benches</p> <p>LOS ¾ Mile Parks in Underserved Areas</p> <p>Host an adult Hispanic soccer league and provide support to maintain the fields, equipment shed and materials to prepare the fields</p>	

<p>Distribute parks and open space equitably across the city so that all Lakewood residents can conveniently access a public open space within a ¼-mile walking distance from home. Examples could include:</p> <ul style="list-style-type: none"> • Purchase park land near the Oakbrook County Club in planning area 1. • Developing the Gravelly Lake non-motorized trail (linear park) in planning area 8, or • Creating open space in planning area 10 near residentially zoned properties. 	<p>Bridge connecting Springbrook Park</p>	<p>PW Plans/Grants</p> <p>Urban park features in Woodbrook Industrial Park Area</p>	
<p>Partner with the School District to create neighborhood park facilities in the following park planning areas to help meet the ¼-mile walking distance park LOS standard across the city:</p> <ul style="list-style-type: none"> • Park Planning Area 1: Oakbrook Elementary, Custer Elementary and Hudtloff Middle Schools • Park Planning Area 2: Dower Elementary School • Park Planning Area 5: Idlewild Elementary School • Park Planning Area 7: Southgate Elementary, Lakeview Elementary and Tyee Park Elementary Schools • Park Planning Area 8: Lake City Elementary School 	<p>After School and basketball programs at these elementary schools</p> <p>late night program @ Middle School</p> <p>Southgate Closed</p> <p>Lakecity Demo</p>		
<p>Work with the School District to ensure that open space and neighborhood park facilities are considered when surplus or redeveloping school properties.</p>		<p>Creating Coop use Agreement</p>	<p>Creating Coop use Agreement</p>
<p>Partner with the State to develop a nature-based play area and/or low- impact nature/wildlife discovery trails within the State Game Refuge to meet the park LOS standards in Park Planning Area 1.</p>	<p>Volunteer support program at Game Farm Park</p>	<p>Adopt-A-Site @ Game Farm</p>	
<p>Facilitate and encourage the use of public transit and active transportation to access city parks and recreation programs.</p>	<p>Non-Motorized Plan Coalition for Active Transportation BD (CAT)</p>	<p>Non-Motorized Plan – Update Coalition for Active Transportation BD (CAT)</p> <p>Post bus routes on webpage that would show which routes would allow the patrons to access the parks</p>	<p>Partnered with Pierce Transit to encourage people to take transit to SummerFest and Farmers Market.</p>

<p>Develop strategic sections of sidewalks and shared-use paths to create safe walking access to parks and recreation facilities.</p>	<p>Work with PW on implementation of Non-Motorized Plan</p>	<p>Work with PW on implementation of Non-Motorized Plan</p>	
<p>Ensure that the mobility needs in underserved areas are addressed when developing non-motorized trail strategies.</p>	<p>ADA Master Plan improvements @ Springbrook Park and Harry Todd Park</p>	<p>Springbrook Park and Harry Todd Park Improvements ADA Access bridge</p>	
<p>Locate regional and community park and recreation facilities along transit routes whenever possible.</p>			
<p>Seek public support for affordable, inclusive and accessible park and recreation services.</p>	<p>Increased sponsorship of events that enabled them to be offered free and also to be enhanced and offer more activities.</p> <p>Springbrook park neighborhood association programs</p> <p>Springbrook Connections</p> <p>Harry Todd Neighborhood Association</p>	<p>Will continue to seek public support and maintain good relationships with current supporters.</p>	
<p>Build public awareness on how parks and recreation can create an active, engaged and livable city filled with opportunities.</p>	<p>Through social media, Connections Magazine, flyers and other marketing means have advertised events that specifically promote healthy lifestyles and family bonding. Created many new opportunities for families to engage in sports and art in ways previously not accessible.</p> <p>Spoke at civic groups about senior center. Built partnerships. Invited speakers from community to senior center and also to attend open house.</p> <p>community events promoting other opportunities</p> <p>relating every program back to our mission statement</p>	<p>Continue to implement and grow the "passport to sports" at SummerFEST where families can sample sports they may not otherwise experience. Continue to implement the orienteering races, 5k, 1 mile run/walk, truck and tractor day, farmers market, etc.</p> <p>Speak at more civic groups & make other presentations in the community.</p> <p>create/promote better program descriptions</p>	
<p>Build relationships with the community by reaching out to special interest and diverse population groups.</p>	<p>Springbrook Connections</p> <p>Constantly reaching out to all segments of the community. For example just sent out 30 letters to churches in Lakewood informing them of our events and ways to participate. Developed strong relationship with Asia Pacific Cultural Center. Reached out to Young Life which we haven't done in the past, and many more.</p>	<p>Have Park staff attend meetings</p> <p>Continue to expand the ever-growing list of organizations and businesses, schools and churches, clubs, youth groups, etc.</p> <p>Continue networking</p> <p>Provide recreational equipment and staffing for their neighborhood events.</p>	<p>CPSD partnership</p>

	<p>Networked with community partners serving older adults and special interest groups.</p> <p>Neighborhood Association Choice</p>		
<p>Create a network of community advocates for program development representing diverse interests and special needs of our community.</p>	<p>Did a tremendous amount of outreach to advocates from all segments of the population. Encouraged participation in our events. Provided opportunities for meaningful engagement.</p> <p>Networked with community partners serving older adults.</p>	<p>Continue to grow the list of community advocates through phone calls, letters, emails, in-person visits and other forms of communication.</p> <p>Continue to network, add new partners to Open house and invite to visit at Cake Day.</p>	<p>Community members & business owners of Senior Services on Advisory Board</p> <p>Networked with community partners serving older adults MLK committee</p>

Goal 6: Create a safe, strong, active and healthy community by providing a variety of open space and recreation opportunities.

Performance Indicator: Percentage of program participants reporting that the program attended made a positive difference/ improvement in their lives or the lives of their family members

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
<p>Provide a wide range of park and open space amenities and facilities to support a safe and healthy community.</p>		<p>Park Development Playground Surfacing</p>	
<p>Consider building wellness stations, installing educational signs or creating “pathways for play” to encourage physical activity in parks.</p>		<p>adult exercise stations to be installed at Springbrook Park</p>	
<p>Install spray grounds to provide a fun, creative and safe water play environment.</p>		<p>Mister station to be installed at Springbrook Park</p>	
<p>Develop extreme sports facilities, such as BMX tracks, to create active challenges.</p>	<p>Cyclocross course Improvements</p>	<p>Promoting the cyclocross Course in connections and webpage</p>	
<p>Monitor the need for sports fields to accommodate athletic program needs and trends.</p>	<p>Springbrook Park</p> <p>Sport field enhancements</p>	<p>Saturday/Sunday use of soccer fields Create weekend programming in the Park # Participants in organized activities # casual day use patrons # of event rentals</p> <p>Baseball field fencing</p>	

		new soccer fields baseball field renovations Create weekend programming in the Park Lighting at FSP	
Install artificial turf and field lighting to increase both playability and safety of athletic fields.		Lighting at FSP	
Create community gardens conveniently located within residential areas, particularly those high-density and mixed-use areas, to advance active lifestyles and healthy eating.	Community Garden Program	Provide technical support with new start ups Springbrook park community garden City Garden	Springbrook park community garden City Garden
Explore the feasibility of developing a multipurpose recreation center to provide recreation programs for all.		City / Library Partnership	
Ensure park and facility design and maintenance support a safe and healthy community.		New surfacing going in at Springbrook Park	
Design playground facilities with universal access to broaden accessibility.	Springbrook Park RFP Harry Todd Park Master Plan	all abilities playground Harry Todd Park Improvements Phase 1	
Use best practices, such as Crime Prevention through Environmental Design, barrier-free and universal design principles and environmentally- sustainable practices, when designing, building, renovating or maintaining parks and facilities.	CPTED Updates	CPTED Review and Updates as needed in future park planning	
Develop policies to support active living and healthy communities.	Tabacco Free parks policy	Food policies	

Develop and adopt a “healthy food policy” to encourage healthy food choices at city sponsored programs, meetings and events.	Added healthy choices	Develop policy for city sponsored programs	Farmer’s Market “healthy bucks” program
Develop and adopt a “tobacco or smoke free parks policy” to ensure a healthy environment and clean air for park visitors.	Tabacco Free parks policy	Educational programs to promote policies Ex. Smoking near shelters or public gathering spaces such as the dog park	Banned smoking in parks

Goal 7: Celebrate the cultural diversity of our community by providing a wide range of park and recreation opportunities.

Performance Indicator: Number of cultural programs or events offered

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Raise cultural awareness through arts and cultural programs.	Asian Film Fest MLK Event International Festival at Summerfest Art Exhibits	Asian Film Fest MLK Event International Festival at Summerfest Art Exhibits	MLK Event International Festival at Summerfest Art Exhibits Sister cities Farmers Market events
Showcase community cultures through a wide variety of recreation programming	Implemented an international festival at SummerFEST through partnership with Sister Cities. Huge success. Highlighted over 8 cultures on the stage. Reached out to the APCC to get involved with the tree lighting and parade to showcase different cultures and traditions. Asian Film Fest	Asian Film Fest MLK Event International Festival at Summerfest	MLK Event International Festival at Summerfest Art Exhibits Sister cities Farmers Market events
Support special events to celebrate arts, history and culture.	For every event that is implemented the question is asked, "Are we being inclusive of all cultures? How can we better engage people of all cultures? How can we empower them to participate in meaningful ways?" Asian Film Fest MLK Event MayFEST Historical Association Presentation at SR Center	Continue to keep people of all cultures top of mind when implementing events and creating new events. Expanding Asian Film Festival Install Public Art	Senior Centers offers a variety of Art classes. Art Exhibits Sister cities Farmers Market events MLK event SummerFest Free movies at SummerFest
Display cultural art work at events and in parks and public spaces.	RFP Washington and Gravelly MayFEST Art Exhibit	Install Public Art	

Develop strategic partnerships with local organizations that represent diverse ethnic backgrounds.	Developed very strong relationship with Lakewood Sister Cities and the Asia Pacific Cultural Center. Pierce College International Student Program	Continue to work with Lakewood Sister Cities and the Asia Pacific Cultural Center. Continue to reach out to clubs at the local schools that celebrate diversity.	Continue to work with Lakewood Sister Cities and the Asia Pacific Cultural Center. Continue to reach out to clubs at the local schools that celebrate diversity.
Enhance cultural competency of staff.	Representation on the wellness committee My masters degree in Human Development had a strong focus on cultural competency and the social and political context of learning/working. Poverty Immersion workshop	Share your heritage potluck days to replace cake day! Mandatory Training that needs to occur within the first two years of being hired	
Ensure that park and recreation experiences offered by the city are accessible and inclusive to all members of the community.	This is a number one priority. Before developing or implementing any event or program we ask: "Is it accessible to people of all ages, economic backgrounds, cultures, and abilities." Offered a variety of programs to serve older adults with different levels of mobility, cognitive ability, economic levels, ethnic diversity and more. All Events ADA Low/No Cost Flyers in Spanish Spanish Speaking Staff	Keep accessibility as a number one priority and top of mind. At SummerFEST we are implementing Adaptable Sports programs so people with physical disabilities can participate as well. Add a second day of free Tax aide, additional SHIBA appointments and other services Flyers in Spanish Spanish Speaking Staff	Add a second day of free Tax aide, additional SHIBA appointments and other services. Senior Center kicked off music program for people with memory loss. Free recreation events
Provide staff training on local demographics and cultural awareness to ensure programs are accessible and relevant to a variety of cultures and ethnic groups in Lakewood	Having grown up in Lakewood and lived in Lakewood for so many years, as a staff person I have a strong pulse on the population, diversity and demographics of Lakewood. I brought in UPS business students this year who also further analyzed our demographics and provided a report.	Continue to be aware of any changes taking place. We could do better!	

Goal 8: Create a sense of place by encouraging private contributions and incorporating art and history in parks & public spaces.

Performance Indicator: Number of new spaces that has at least one art or history element

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Showcase art, culture and history throughout the city to foster a sense of place and neighborhood pride.	Developed new partnerships with the Museum of Glass, Tacoma Art Museum, & Children's museum of Tacoma. They provided programs at SummerFEST. Implemented a new "Pass Port to Art". Implemented 2 new Lego contest where children felt pride in showcasing their creations. At the farmers market, bands are showcased and the historical society has a booth. Asian Film Fest May Fest Lakewood Reads Gateways installation	Continue engagement with the Museum of Glass, Tacoma Art Museum, & Children's museum of Tacoma. Continue the lego contests. Grow the passport to art.	Holiday Parade Farmer's Market events Continue engagement with the Museum of Glass, Tacoma Art Museum, & Children's museum of Tacoma. Continue the lego contests. Grow the passport to art.

	Springbrook District		
Create visually appealing gateways by integrating art work, way-finding signs and landscaping at city entry points and along major thoroughfares.	Bridgeport North Bridgeport Springbrook 100 th /STW	Bridgeport North Bridgeport Springbrook 100 th /STW	Banners
Incorporate art and history in public spaces and support local art exhibits and performances throughout the city.	At the tree lighting ceremony, there are dance and singing performances. At SummerFEST there were international dance performances all day, martial arts, and Asian art. RFP Washington and Gravelly Discovery Trail Signs Murals at Springbrook	We will continue to expand upon these elements. Developing more signs for the park currently	Farmers Market events Tree Lighting Summer Concert series SummerFest
Install interpretive signs with interactive features in parks and public facilities to show and tell the history of the area.			
Display art work in various locations to reflect the unique character of neighborhoods and the community.	City Hall rotate art display 20 th anniversary	City Hall rotate art display	City Hall rotate art display
Provide opportunities for program participants to showcase completed (visual and performing) art work in public spaces and events.	The stage at the Farmers Market and two stages at SummerFEST afford these opportunities.	We will reach out to more local performers to perform on the stage at the farmers market.	Lego contest City Hall rotate art display
Support the development of performing arts facilities in or near the CBD.			
Address on-going maintenance and operation impacts before installing art displays in city parks and public spaces.	RFP Washington and Gravelly Update Veterans Memorial Program		
Identify, inventory, preserve and protect structures or landmarks of historic significance within city parks and other public spaces.	Hill Ward Elements being maintained CulturalResource Surveys at FSP and Springbrook		
Cultivate volunteers to serve as docents of city arts, culture and history.	Actively recruited volunteers from all local schools, community colleges, universities, businesses and senior center. Brought in two interns from University of Puget sound and several from Pierce College. Had at least one volunteer working in the office weekly, and often several volunteers. Arts Commission	Continue to maintain partnerships with Junior ROTC, and the organizations mentioned previously. Offer community service hours and make it well known that we are accepting and encouraging of volunteers and interns. Arts Commission	

Goal 9: Maintain and update the Legacy Plan goals, strategies, policies and procedures in response to changing needs, trends, performance outcomes and statutory requirements.

Performance Indicator: Number of staff reports to the Parks and Recreation Advisory Board or Council on Legacy Plan elements (such as new policies, trend updates, performance tracking data, etc.)

Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
Maintain plan update cycle to ensure plan relevancy.	2 year review	4 year review - Plan update in 2020	
Authorize sufficient resources to update Legacy Plan every six years to maintain state grant funding eligibility and satisfy statutory requirements.			
Update the six-year CIP and work programs in conjunction with biennial budget development.	CIP presentation		
Track performance outcomes to assess factors affecting plan implementation.	New performance Dashboards Performance reviews Performance Measures	Business plans for new New performance Dashboards Performance reviews Performance Measures	
Monitor changes and trends in performance outcomes to identify factors which may trigger revisions to strategies and operations.	Code Update	Code Update and Legacy Plan Review Update to performance measures when the others become obsolete. annually?	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Incorporate program evaluations and performance management into daily operations and annual work programs.	Cost recovery report Program evaluations	FSP Special use permit surveys cost recovery assessment More frequent performance evaluations. Quarterly? discuss upcoming projects	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Develop a performance management data system.	Total Budget Number of Parks Residents Within 3/4 Mile Radius of a Park or Open Space Area Number of unduplicated Seniors Served by Senior Center Number of Gateway Signs Installed Recreation Fee Recovery Ratio ECT	Incorporate new performance measure system Dashboards – Legacy Plan report card	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Develop a data collection procedural manual		create manual for running ActiveNet reports	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Assign staff to manage and coordinate performance management practices.	Cameron - assigned to gather performance measures for PRCS	Develop easy tracking procedures/ staff expectations and training Have each individual employee log their statistics as we go	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)

Train staff on performance management, outcome-based evaluation, level of service assessment and use of data for service improvement.	Lean Training		Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Conduct program evaluations through participant surveys and community surveys.	<p>Conducted evaluations at the Farmers Market through participant surveys and vendor surveys. Compiled survey results. Used results in presentations and to make adjustments (i.e., add more ethnic food vendors, add beer & wine vendors, keep prices low, add a masters gardener speaker series.).</p> <p>Conducted Pierce County Community Connections evaluation per our senior center grant</p> <p>Community Survey</p>	<p>Two participants surveys and one vendor survey will be conducted and analyzed to determine effectiveness of the market and what improvements or changes can be made.</p> <p>Continue to do grant survey</p> <p>Community Survey (Check with Adam)</p>	Senior Center – Performance measures – Pierce County grant (not sure if this fits in this section or one of the others)
Utilize performance measurement tools to monitor performance.	<p>For events we use the following measurements: How many partners were engaged? How many in-kind donations did we receive? How many sponsors did we secure? What level of sponsorship did we garner? How many participants attended? What was the cost recovery? Was the event free? Was the event accessible to people of all ages, cultures and abilities?</p> <p>Dashboard numbers are included in the performance review</p> <p>EX: number of permits 2015 - 2016</p>	<p>early and robust marketing and outreach Strategic calls to potential new partners Meetings with sponsors to ask for increase in financial and/or in-kind donations Ensure events are free, or low cost Ensure events are inviting to people of all socio-economic backgrounds</p> <p>Dashboard numbers are included in the performance review</p> <p>EX: number of permits 2015 - 2016</p>	
Publish annual reports to demonstrate impacts and outcomes of work programs.	<p>2016 Human Services Annual Report</p> <p>Prepare annual power point presentations that encapsulate the highlights, impact and facts about the events and programs</p>	<p>March 2017</p> <p>Continue to create materials for clear reporting including visuals.</p> <p>Dashboards in connect website 4-year annual report/review to evaluate the funding strategies in 2014.</p>	
Encourage the use of best practices in the management and operation of the parks and recreation system.	<p>We researched best practices in the particular events we are executing Share the best practices with volunteers and partners for consistency Embed best practices in the implementation of the events</p> <p>LOS In Parks</p>	<p>staying updated on trends in best practices implementing best practices Talking about best practices putting best practices in writing Ongoing Maintenance management plan implementation Work Group – Work Programs it is important to keep current on the latest research in best practices as it continually changing and being updated</p>	
Develop policies and standard operating procedures.	<p>Developed sponsorship Agreement Guidelines Developed new Naming & Advertising Policy</p>	<p>Continue to look for opportunities to enhance current policies and develop new policies where structure and clarification are beneficial.</p> <p>SOPS for all Divisions</p>	Senior Center has Operational Manual/Procedures & Policies – Keep updated.

<p>Maintain a knowledgeable and skilled staff to carry out established responsibilities.</p>	<p>Staff was empowered to develop and implement events Supervision was positive and engaged Training was offered</p> <p>Attended trainings and challenge staff to step out learn new skills and further develop skills to improve work skills</p> <p>Job descriptions updated as needed</p> <p>Comprehensive recruit, evaluate, hire</p>	<p>Attended Farmers Market Training Attended monthly Framers Market Managers Mtg Attended Parks and Rec conferences</p> <p>Debbie will train to become a dementia support group facilitator. Elizabeth will continue to develop emergency management skills and training. Participate on Pierce County IMT.</p> <p>Job descriptions updated as needed</p> <p>Comprehensive recruit, evaluate, hire</p>	<p>Debbie attends continuing education to maintain her facilitator role for memory loss support group. Elizabeth graduated from EM Advanced Academy & participates on PCIMT.</p>
<p>Train staff to implement policies, procedures and best practices, and the use of trends data to anticipate</p>	<p>Developed sponsorship Agreement Guidelines Developed new Naming & Advertising Policy Implemented best practices in event development and execution</p> <p>Participate and network with Washington State Association of Senior Centers</p> <p>Staff Meetings</p> <p>Biennial retreats certifications</p>	<p>Will continue to take appropriate trainings and attend mtgs where best practices and trends are discussed.</p> <p>Continue to participate and network with Washington State Association of Senior Centers. Network with other community providers of services for seniors.</p> <p>Staff meetings Certifications Retreats</p>	
<p>Ensure staff has relevant experience and expertise to implement established work programs.</p>	<p>Attended trainings</p>	<p>Attend Washington State Association of Senior Centers conference. Debbie will attend training with Alzheimer's Association.</p>	

Goal 10: Make accountable, transparent and responsible decisions by considering the environmental, economic, social and cultural impacts to our community.

Performance Indicator: Percentage of participants reporting, after a major public participation event, that they are satisfied with the decisions with the full consideration of the environmental, economic, social and cultural impacts to our community


Strategy	How did we meet this goal/strategy	What are you going to do in 2017-2018 to meet this goal?	What DID you do in 2017-2019 to accomplish this goal/strategy
<p>Include implications of each impact area in staff reports and when making recommendations.</p>	<p>Included in Various Documents</p>	<p>Establish Template for decision making to include impact areas</p>	<p>Senior Center uses Legacy Plan as guidance & direction for grant application & audit.</p>
<p>Demonstrate accountability and transparency in decision-making processes.</p>	<p>CSAB Funding Recommendations</p> <p>Open lines of communication with the PRCS department. Always know what is expected of you.</p> <p>Annual Work Program Meeting format for decision making</p>	<p>3rd Quarter HS Contract Performance Reviews</p> <p>Meeting format for decision making</p>	<p>CSAB Funding Recommendations Process</p>

<p>Include the Park and Recreation Advisory Board and other Advisory Committees and encourage public involvement in all planning, service delivery and decision-making.</p>	<p>Lakewood Community Collaboration Meetings monthly PRAB and other advisory board meetings Joint meetings</p>	<p>Monthly Mail Chimp emails with "Around City Hall" Section Add 3-4 new members to Senior Center Advisory Board Joint meetings with council Add PSAL, Arts Commission</p>	
<p>Use a variety of means to reach out to and communicate with diverse groups in the community.</p>	<p>Web Social Media LP Newsletter Press Release Posters Signs Reader Boards</p>	<p>Web Social Media LP Newsletter Press Release Posters Signs Reader Boards</p>	<p>Legacy Plan update outreach events Web Social Media LP Newsletter Press Release Posters Signs Reader Boards</p>
<p>Consider access, language and other factors when developing public participation processes.</p>			<p>Survey materials in Hangul and Spanish Legacy Plan update outreach events</p>
<p>Provide multiple opportunities for the public to review information and provide input.</p>	<p>CSAB Hearing on Community Needs Public "Process" for RC / gathering Place / Harry Todd Park / Springbrook Park Go to the people</p>	<p>October 2017 Focus Groups or structured dialogue sessions with community experts</p>	<p>Legacy Plan update outreach events</p>



To: Mayor and City Councilmembers

From: Mary Dodsworth, Parks, Recreation & Community Services Director
Doug Fraser, Capital Projects Coordinator

Through: John J. Caulfield, City Manager 

Subject: Parks Capital Improvement Program Update

Date: March 2, 2020

Exhibits: FSP Angle Lane South, Wards Lake Phasing Plan, Edgewater Park Master Plan (Draft) and 2020 Gateway map.

This memo is to provide City Council with an update on the City's park capital improvement projects through the first twelve (12) months of the 2019/2020 Capital Budget. Included are: projects that have been completed; projects that are currently underway; and a status report and anticipated start dates of the remaining 2019-2020 work plan. In summary, of the current 22 projects/initiatives defined in the 2019/2020 Capital Budget nine (9) have been completed; 13 are currently underway and in process of either purchase, design, or construction; and three (3) are left to be initiated by the end of this year.

2019/2020 Projects Completed

(* added since last update)

Fort Steilacoom Park Transfer

Since incorporation the City of Lakewood has invested significant resources in managing, maintaining and making capital improvements to this beloved historic and regional park. After several years of working out the details of a 2017 budget proviso, the State transferred the land to the City for park and recreation purposes. The City is working on property line adjustments with Pierce College and will move forward once litigation regarding Waughop Lake is complete (anticipated 2nd quarter of 2020).

STATUS: Transfer Completed June 20, 2019

301.0028 Oakbrook Park Improvements

Oakbrook Park is located in the northwest neighborhood area of Lakewood. A small park was developed in 2002 and it is the only neighborhood park in this housing area. The 15 year old playground was replaced thanks to a contribution from Pierce County.

Project Cost: \$50K

Funding Source: REET \$13K, Pierce County Allocation \$37K.

STATUS: Completed May 17, 2019

301.0006 Gateway Monument Signs

Continuing the work started in 2015 to improve gateways into the city, three more gateway monuments were completed in 2019. The most recent completed gateway monuments include signs at Custer and 74th street, Steilacoom Blvd at Farwest Drive, and Military Road and 112th. With the three new installations and including the gateway-like sign at Fort Steilacoom Park, nine of the 14 gateways have been completed.

Project Cost: \$212,000

Funding Source: LTAC \$110,000; General Fund \$102,000

STATUS: **Completed** June 30, 2019.

301.0027 American Lake Improvements (Phase I) - Playground Replacement

As part of a larger project which will create ADA access to the waterfront area the existing playground equipment, which had deteriorated, was replaced. A new playground shaped like a pirate ship was installed in time for the busy summer season.

Project Cost \$50K

Funding Source: REET \$50K

STATUS: **Completed** May 1, 2019

***301.0012 Springbrook Park Acquisition Phase II**

This project acquired two parcels to add .75 acres to the existing Springbrook Park. With these acquisitions the park now encompasses 6.75 acre for the Springbrook Neighborhood and secures an additional 155 linear feet of shoreline along Clover Creek. Dangerous buildings associated with the parcels have been removed from the properties.

Project Cost: \$759K

Funding Source: Pierce County Conservation Futures \$500K; General, REET & SWM \$259K

STATUS: **Completed** April 30, 2019

***301.0013 Fort Steilacoom Park Utility Improvements (Angle Lane North)**

As a regional park facility, Fort Steilacoom Park accommodates a large number of active and passive activities and events. The combination of aging infrastructure and high volumes of use required that the City invest in utility and road improvements to support current and future development projects. The utility improvement project included updating and extending water, sanitary sewer, electric, and fiber optic utilities to current and future building locations in the park. In addition work included hooking up water and sewer to parks M&O shop and caretaker home and restoring the pavement along Angle Lane from Waughop Lake Rd. to Steilacoom Blvd. A cooperative agreement was developed with Lakewood Water District (LWD) to install and pay for their portion of a public 12" water main between Steilacoom Blvd and Elwood Dr.

Project Cost: \$1,111,335

Funding Source: Dept. of Commerce Grant \$388K; LWD \$187K; General Fund \$200K and \$174K Carry-forward from 301.0021 FSP Roadway Project; Pierce Co Sewer Grant \$75K; Property Mgt Fund \$88K

STATUS: **Completed** August 30, 2019

***301.0017 Park Playground Resurfacing**

Playgrounds at all City parks are used year round. The engineered wood chips below the structures gets compressed, worn down and migrates to the edges of the park. Replacement is needed to keep the areas safe and to meet national playground and risk management safety standards. Traditionally we purchase large quantities in advance of Park Appreciation Day and Make a Difference Day and volunteers help move and spread the material.

Project Cost: \$10,000 per year 2019 - 2022

Funding Source: 2019/ 2020 General Fund \$20,000

STATUS: Completed September 30, 2019 Surfacing was provided at Oakbrook and American Lake Parks as part of the playground restorations. The Kiwanis Club of Clover Park donated a \$70,000 playground at Kiwanis Park in September and the City provided new surfacing to support this project. Some fall material is stockpiled to be used at various locations to ensure year round safety.

***301.0020 Wards Lake Master Plan Update**

Since incorporation, the City has utilized a variety of funding sources to purchase several parcels of contiguous land to make-up the current Wards Lake Park property. At over 26 acres, Wards Lake is an outstanding natural area in a densely populated area. A master plan was approved in 2010 and an update to this plan was completed in 2019 in time for the upcoming RCO grant cycle. Improvements identified include removing aquatic vegetation affecting the storm water pond, updating pathways to connect to current trail system, trail bridges, expanded parking, dog park, enhanced open space areas, picnic shelters, new playground, pump track, and site furnishings.

Project Cost: \$29,930

Funding Source: \$30K REET;

STATUS: Completed December 31, 2019

***301.0034 Kiwanis Park Playground Replacement**

The Kiwanis Club of Clover Park donated three playground structures along with concrete and finishing work. The improvements were done by City staff and community volunteers.

Funding Source: \$ 70K (Kiwanis Club), \$15K (REET, playground surfacing)

STATUS: Completed 9-30-2019

***301.0032 Springbrook Park Expansion - Exercise Equipment**

Springbrook Connections neighborhood group applied for a TPCHD grant to add fitness equipment to the updated playground structure.

Funding Source: \$10K Tacoma Pierce Co. Health Department

STATUS: Completed 12-31-19

Projects Currently Underway

(* added since last update)

301.0003 / 301.0026 Harry Todd Park Waterfront Improvements- Phase I/ Phase II

Harry Todd Park is the only public open space in the Tillicum neighborhood area. The waterfront area is not ADA accessible, the docks are in a state of disrepair, sections have been removed for safety and the playground is over 15 years old and in need of replacement. This project was identified as a high priority in the Legacy Plan and in the 6 year CIP. Multiple grants for both phases have been awarded through the State Recreation and Conservation Office (RCO) so the planning, permitting and construction are being combined into a single project for cost savings and efficiencies.

Phase I- improvements include ADA pathway to shoreline and docks, bulkhead replacement and shoreline and open space restoration and improvements.

Phase II improvements will include building a fishing pier, replacing the finger docks, and replacing the restroom building.

Project Cost: Phase I/ Phase II- \$3,500,000

Funding Source: Phase I Lakeland Property Sale \$405K; RCO/ Water Access Grant, \$580K; RCO/ALEA Grant, \$500K; REET & SWM \$149K Phase II- RCO/ALEA Grant \$500K; RCO/ Water Access Grant, \$539K; LTAC \$200K; City of Lakewood, \$627K

STATUS: Bid Documents and Permitting are 90% complete; Anticipated Bidding, spring 2020; Construction beginning Sept, 2020 and anticipate completion by spring 2021

301.0014 Fort Steilacoom Park/Angle Lane South Improvements

Fort Steilacoom Park is the most popular park in our system. Desired parking and access off Elwood at Angle Lane is limited and has created issues regarding illegal parking and unauthorized access into the park. These issues create negative neighborhood impacts and safety issues when people pull in and back out onto the public street. This project includes the construction of a new parking lot, signage, and trail head improvements near Elwood and Angle Lane; resurfacing Angle Lane from Elwood to Waughop Lake Road and a new restroom, plaza, and trailhead signage near the Waughop Lake trail parking lot and main entry to the dog park.

Project Cost \$1,500,000

Funding Source: REET \$390K; LTAC \$210K; RCO/WWRP \$500K; Protect our Pets and Town of Steilacoom Donations \$30K; Tree Fund \$20K; City of Lakewood \$350K

STATUS: Bid Documents and Permitting are 90% complete. Bidding is scheduled for March, 2020 with anticipated construction beginning early June and project completion by 12/1/2020.

301.0019 Edgewater Park Master Plan

This 1 acre linear park is relatively undeveloped. In 2006 the City replaced the boat launch at Edgewater Park but no additional improvements have been made for the past 14 years. The City met with neighbors and community members in 2018 to review site issues and concerns and brainstorm improvement ideas. A DRAFT master plan has been completed and a phased plan will be developed for future implementation. Once a cost estimate is complete, available resources can be used to complete elements of phase one and/or be utilized as a match for potential grant application(s).

Project Budget; \$50,000

Funding Source; REET \$50,000

STATUS: A DRAFT master plan was shared with the community at the September, 2019 PRAB meeting. Site survey work is being done to help establish ROW and park property lines so the master plan can be finalized. A cost estimate is being developed to help determine future improvement phases and to support grant applications. Once the survey is complete, we'll update community. An arborist assessment has identified a number of potentially hazardous trees which will be removed as soon as possible.

301.0035 Fort Steilacoom Park Pavilion Phase II

The Pavilion in the Park was created to provide an area for community gathering and celebration. After several 2018/19 events it was determined that restrooms and a warming kitchen were needed to make this space more functional and marketable to user groups. These uses were anticipated and planned for in the initial development.

Project Budget: \$157,822

Funding Source: \$70K general fund; \$87,822 Carry-over from 301.0002 Pavilion construction

STATUS: Requests for bids was advertised in June, 2019 and only one bid was received which was significantly higher than anticipated budget. Drawings and bid documents have been revised and the project will be re-bid this spring with anticipated construction complete prior to SummerFEST.

301.0022 Banners & Brackets Phase II

Phase II continued the work completed in 2017-2018 which replaced aging banners and brackets and integrated the current banner program into a City branding, beautification and way finding program. First Impressions Matter! Phase II of the project will install banners and brackets in other areas of the City along with potential beautification elements. Focus was on the Central Business District, International District and ways to create bridges and connect neighborhoods such as the Springbrook, Tillicum and Lake City areas. We will review successful community models and best practices to explore ways to offset program costs/expand program with sponsorships and partnerships.

Project Cost \$50K

Funding Source: \$50K General Fund

STATUS: All banners, including Colonial Plaza enhancements, will be installed by 6-30-2020

301.0005 Chambers Creek Trail Planning and Development

The Cities of Lakewood, University Place, and Pierce County have been working together on a Chambers Creek Trail Project. The land is owned by the Pierce County with sections of the trail(s) and trailheads located in University Place and Lakewood. The result will be a 2.5 mile trail. Several grants have been received to offset project costs. All agencies anticipate financially supporting phased trail projects. In Lakewood, volunteer trail projects are happening in the canyon to continue the work outlined in the master plan and trail head improvements near Phillips Road were made in 2019. Agencies were allowed to combine RCO grants and project phases 1-3 (design, permitting, bidding and construction) for efficiencies. An updated Interlocal agreement was approved in 2019.

Phase 1, 2 & 3 (2018/20): Final design and permitting implemented. Creation of bid documents for the trail and bridge to connect Phillips Road trail to Kobayashi Park. Trail development and trailhead expansion at Zircon Drive, Tiffany Park/91st Ave Ct SW, Phillips Road and Chambers Creek Road West. Trail development plus bridge #2.

Phase 4 (2021): Trail and boardwalk development, Peach Creek Bridge and trailhead development at 86th Ave West.

Project Cost: \$3,200,000 - Anticipated City Contribution \$325,000 (2017-2020)

Funding Source: General Fund \$179,591 / SWM \$125,000 / Fees & Other (MVET Paths & Trails) \$20,409

STATUS: Contracting for engineered services to prepare construction drawings has been completed and surveying work is underway. Bidding is anticipated for early 2021 with scheduled completion by 12/31/22.

301.0036 Service Club Sign

As an alternative to placing numerous ‘service club’ signs on any of the gateway monument signs and along City ROW, an alternative standalone sign was developed recognizing and promoting the numerous organizations within the City.

Project Budget: \$25,000

Funding Source: General Fund

STATUS: Right-of-way surveying has been completed. Construction drawings and bidding to be completed by 3-28-2020 with sign installation complete by 6-30-2020

301.0031 Fort Steilacoom Park Turf Infields

In recent years the City has made major improvements at Fort Steilacoom Park to support youth sports. The baseball fields at Fort Steilacoom Park serve youth throughout Pierce, Thurston and South King Counties, and are also home to the Lakewood Baseball Club. Often baseball tournament organizers select tournament locations where they are assured a full day or weekend of play. Replacing dirt infields with synthetic turf material will make Fort Steilacoom Park a more desirable location for large tournaments. Maintaining grass outfields would allow the City to continue overlaying soccer fields and other open space needs throughout the year. With an increase in ballgames, these fields could generate economic impacts for businesses, restaurants, and hotels. The City is also working with Pierce College to make additional improvements on Field #3 to develop a collegiate sized field with additional amenities that can serve as a home field facility for the college. Pierce College would cover all improvement costs over and above new turf. The City would have access to program the facility when not in use by the College.

Project Cost: \$1,260,000 (not including Pierce College additional improvements)

Funding Source: REET \$265,300; Commerce Grant, \$994,700

STATUS: A \$995K State Capital fund award was received and contract agreements are underway. The City is communicating with Pierce College on potential partnership opportunities, including funding, for potential field expansion. An Interlocal Agreement between the two agencies, design, cost estimates, construction documents and bidding complete late spring 2020; Construction to begin in the fall 2020 with completion spring 2021.

301.0032 Springbrook Park Clover Creek Restoration

This project continues City efforts to improve the quality of life for residents in the Springbrook neighborhood. This project would help us restore the ecosystem along approximately 660 linear feet of shoreline, improve water quality, and create a healthy place for Springbrook residents. Restoration efforts will improve the biodiversity of native and aquatic plants and improve water quality within this important salmon bearing riparian area (Chambers Clover Creek Watershed). Other improvements could include walking paths, viewpoints, picnic and open space areas on current and adjacent park property and SWM property located across the bridge on 47th Ave.

Project Cost: \$773K Project

Funding Source: \$773,000 Department of Commerce grant

STATUS: Design Spring 2020; permitting and bidding January 2021; Construction to follow with Project Completion December 31, 2021.

***301.0006 Gateways**

The proposal is to continue the work started in 2015 to improve Lakewood Gateways. There are 14 different ways to access and enter the Lakewood community and each of the access points (gateways) are different and leave a different impact and impression with those who pass by to visit, shop, or play. The City is currently coordinating with WSDOT on installation of two new signs identifying the Tillicum Neighborhood and the Woodbrook Business Park as part of the I-5 Upgrades at Berkley St SW and North Thorne Lane improvements.

Project Cost: \$196,000

2020 Funding Source: \$46K REET, \$150,000 LTAC

STATUS: Final design and bid documents are being prepared for advertisement in spring 2020. Installation will be coordinated with WSDOT in August 2020. Project Completion 12-31-2020.

***301.0020 Wards Lake Land Acquisition**

A successful Pierce County Conservation Futures grant application will provide acquisition funds to expand the park by 10.75 acres. This will include the property adjacent to the commercial property along 84th street and a residential lot on the south property boundary (end of 25th Ave). These acquisitions will allow complete access around the lake for future trail development.

Project Cost \$189,000

Funding Source: Conservation Futures \$102,000; General Fund \$87,000

STATUS: An appraisal for the 25th street property is underway. Lot line adjustments and appraisals will be needed prior to commercial property purchase. Property acquisitions completed by 12/1/20.

***301.0020 Wards Lake Improvements Phase I**

Since incorporation, the City has utilized a variety of funding sources to purchase several parcels of contiguous land to make-up the current Wards Lake Park property. At over 26 acres, Wards Lake is an outstanding natural area in a densely populated area. A Master Plan Update was completed in 2019. The City worked with neighbors to discuss improvements and impacts to increase safety, mitigate invasive growth and discourage negative activities. We are also working with adjacent property owners to purchase land to create a loop trail around Wards Lake which would provide more pedestrian access to primitive areas and also allow the City to more easily access and clean up area(s) when dumping or encampments are created. A \$1.4M Phase I development project is anticipated to be submitted for funding to RCO WWRP Local Parks. Improvements to be included are removing invasive plant species, new pathways and bridges, new dog park, bicycle pump track, enhanced open space areas, signage and site furnishings. Project Cost: \$1.4M

Funding Source: \$130K (REET & SWM); Anticipated RCO and LWCF Grants \$1.27M

STATUS: The grant application cycle begins this Spring and project rankings completed by September. Final grant award would be part of the 2021/2022 State Capital Budget.

***301.0027 American Lake Improvements PHASE II**

American Lake Park, although only 5 acres in size, is heavily used in the spring and summer season. A master plan was created in 2010 that included a boat launch renovation, accessibility upgrades, replacing the current restroom structure, reconstructing deteriorated retaining walls, and adding a new group picnic shelter. We anticipate submitting a grant application to RCO/ WWRP Local Parks in the amount of \$1.2M for submission during the 2020 funding cycle.

Project Budget: \$1,200,000

Funding Source: \$200K (REET), \$500K RCO, \$500K ALEA

STATUS: RCO Grant to be submitted in May 2020 with final award by State Legislature in June 2021. Project completion anticipated by 12-31-2022.

***301.0027 American Lake Improvements – Shelter**

A Pierce County allocation for 2020 will allow us to begin Phase II improvements. A larger group picnic shelter will be built on the east side of the park to accommodate more people and to anticipate future replacement of the current restroom building.

Project Budget: \$60,000

Funding Source: \$35,000 Pierce County, \$25,000 REET

STATUS: Shelter purchase and installation to be completed by 6-30-2020.

***301.00XX American Lake Land Acquisition:** The City is investigating purchasing land along Veterans Drive adjacent to the American Lake Park parking lot to provide overflow parking during the busy summer season. An appraisal is being done to determine fair market value so we can discuss purchasing the property with the owners. Improvements may be done in conjunction with Veterans Drive road project. Project Budget: \$100,000 (estimate – TBD by appraisal)

***301.0037 Seeley Lake Improvements**

A cooperative project with Pierce County Parks to identify improvements for improved storm water control measures, public access, and safety upgrades to Seeley Lake Park.

Project Budget: \$150,000 for study

Funding Source: \$100K (Pierce County), \$50K SWM

STATUS: A Request for Proposals is being developed to contract for a design team to provide wetland and habitat assessments, surveying services, and preliminary design for future upgrades. Site restoration work is occurring with work crews and other volunteer support.

Schedule: complete design services work by December 2020.

Remaining 2019/2020 Capital Projects

(* new items since last update)

301.0016 Park Equipment

Upon incorporation the City started rehabilitating park sites. This included replacing and adding basic site furnishings such as picnic tables and benches to deal with excessive use / vandalism. Equipment Replacement is needed at all of the parks and may include: picnic tables, bike racks, drinking fountains, benches, damaged playground elements and other site amenities as they wear out, are vandalized or need replacement. We offset the cost and/or expand this program by allowing visitors to purchase memorial tables and benches at the parks or partner with service clubs and other groups to donate equipment. Private groups purchase tables for \$1,000 and benches for \$750 (which includes installation and a plaque). For the

2019/2020 Biennial budget upgrades will focus on Wards Lake, Washington, & Oakbrook Parks or as needed.

Project Budget: 20,000 per year 2019 -2024

Funding Source: REET or general fund

STATUS: On-going on an as-needed basis. All funds to be expended by 12-31-20

301.0025 Fort Steilacoom Park Playground Improvements

The playground at Fort Steilacoom Park is one of the most visited spaces at the park used by families and youth of all ages and abilities. In 2007 the community came together to build this amazing structure. Various elements have been added over the years. Although the basic structure has reached the end of its life cycle, due to ongoing maintenance, it is in good shape. This project will support making ADA improvements and to updating or redefining areas to allow children and family members of all abilities to more easily use and access this site. Various community groups have suggested enhancements and new features to support expanded play and opportunities.

Project Budget: \$150K

Funding Source: \$150K (REET)

STATUS: Updates complete by 12/1/20

301.0006 Gateways

The proposal is to continue the work started in 2015 to improve Lakewood Gateways. With 11 of the 14 gateways completed the City will continue to take advantage and plan around various park and transportation improvements to utilize our community resources efficiently.

Project Cost (2019-2022): \$350,000

Funding Source: 2019 – REET and unfunded

STATUS: 2021: 84th and Tacoma Mall Boulevard - Private/public partnership using local ROW.

North Gate Road and Edgewood – Combine with JBLM North and Washington Boulevard improvements.

TBD: South Tacoma Way (near B&I) - Busy area with limited ROW. Will wait for redevelopment of this area.

Appendix E

Draft Progress Report for Legacy Plan 2020

Goal 1			
Protect, preserve, enhance and expand parks and open space facilities.			
Policy #	Policy	2020-2023	2024-2026
Policy 1.1:	Protect irreplaceable natural, cultural and historical assets.		
Policy 1.2:	Preserve existing parks and facilities by using preventative maintenance and innovative and sustainable practices.		
Policy 1.3:	Enhance parks by providing a variety of amenities that meet the diverse needs of a growing and changing population.		
Policy 1.4:	Expand park systems by strategically acquiring land and proactively planning for future system needs.		

Goal 1

Protect, preserve, enhance and expand parks and open space facilities.

Action Item #	Action Item	2020-2023	2024-2026
1	Identify, inventory, preserve and protect natural, cultural and historical assets. Explore the feasibility of creating interpretive and/or environmental centers and expanding informational signage in parks. Partner with other organizations to protect and communicate the City's natural, cultural and historical assets.		
2	Protect public spaces including open space, water access, natural areas and developed park land for future generations.		
3	Work with neighboring jurisdictions to effectively plan public spaces, amenities and programs.		
4	Promote planning policies, zoning designations and other regulations that protect and encourage access to and the development of parks, walkways and open spaces. Collaborate with City planning personnel to craft planning tools.		
5	Invest in adequate preventative maintenance to sustain the investments made in the park and recreation system. Conduct regularly scheduled inspections to ensure safe conditions. Continue the transition from a "catch-up" mode of operation to a strategic planning mode of operation. Use the Park Amenity Condition Assessment (PACA) to inform sustainable, long-term asset management.		

6	Continue to apply innovative park management practices and facility solutions to reduce waste and increase efficiencies. Promote and demonstrate environmental stewardship.		
7	Provide low-impact or no-impact park and recreation amenities in natural and environmentally sensitive areas.		
8	<p>Prioritize park acquisition and development in the following areas:</p> <p>Areas of City not within a 10-minute walking distance of a publically accessible park or open space facility.</p> <p>Parks and amenities that score below 2 on the PACA.</p> <p>Areas of the City that are experiencing increased housing density, population growth, and commercial development.</p> <p>In areas of the City with unserved or underserved populations.</p>		

Goal 2

Provide equitable and community-driven services that are accessible for all.

Policy #	Policy	2020-2023	2024-2026
Policy 2.1:	Provide a wide variety of park amenities and programs to meet the various needs of the community.		
Policy 2.2:	Continue to remove physical, financial, and social barriers that prevent or deter park and recreation use.		
Policy 2.3:	Celebrate and support the cultural diversity of the community.		
Policy 2.4:	Provide a variety of opportunities to involve residents, partners, and stakeholder groups in park and recreation planning, design, decision making, and program implementation.		

Goal 2

Provide equitable and community-driven services that are accessible for all.

Action Item #	Action Item	2020-2023	2024-2026
1	Develop multi-use facilities that allow for a variety of recreation opportunities in effort to meet the needs of all ages, abilities, and socio-economic, and cultural backgrounds. Continue to provide, enhance, and expand a variety of passive and active amenities and opportunities that reflect the community's needs.		
2	Develop a system that provides a park or open space facilities within a 10-minute walking distance of all addresses. Increase access to park and recreation opportunities in underserved areas.		
3	Engage residents, business owners, and other community stakeholders in park design and amenity selection. Use innovative and multi-pronged engagement efforts to increase awareness and community involvement. Concentrate efforts to reach unrepresented or and underrepresented populations.		
4	Use a variety of communication platforms to inform residents of parks, recreation programming, and services. Consider access, language, and other factors when developing materials or campaigns.		
5	Increase access to parks and recreation opportunities by reducing physical, financial, and structural barriers by:		

	<p>Continuing to improve universal access to and through City parks and open space facilities;</p> <p>Continuing to structure program fees according to cost guidelines to ensure program affordability, see Chapter 5; and</p> <p>Providing a variety of recreation programs and events across the City, particularly in unserved or underserved communities.</p>		
6	Build and leverage relationships with community partners, governmental entities, including Joint Base Lewis-McChord (JBLM), and other organizations to meet the park and recreation needs of the community.		
7	Raise cultural awareness through arts, cultural, and history events and programs.		
8	Continue to improve the cultural competency of Parks, Recreation and Community Services (PRCS) personnel by providing relevant educational and training opportunities.		
9	Collaboratively develop and implement effective strategies to support livable and healthy communities, including policies focused on healthy foods, clean environments, tobacco- and smoke-free environments, quality park and open spaces, minimized emissions and waste, and increased social relationships, etc.		

Goal 3

Increase the connectivity of the community.

Policy #	Policy	2020-2023	2024-2026
Policy 3.1:	Develop and maintain a system of connected non-motorized trails that encourage physical activity and create safe routes to parks and public spaces.		
Policy 3.2:	Build and leverage partnerships with other entities, organizations, community stakeholder groups, and other City departments to provide quality and accessible services.		
Policy 3.3:	Create a sense of place at parks and in public spaces by incorporating art, culture, and history.		
Policy 3.4:	Provide a variety of outreach and promotional materials to spread awareness of parks and recreation services.		

Goal 3

Increase the connectivity of the community.

Action Item #	Action Item	2020-2023	2024-2026
1	Create a system of connected on-and-off street, non-motorized trails that connect parks and other public spaces. Consider mobility needs when designing these systems. Partner with neighboring jurisdictions to connect trails regionally. Encourage linear parks to connect trails and parks when possible. Create safe routes to parks using sidewalks and shared-use paths.		
2	Develop a variety of trail and paved pathway systems within all parks. Ensure that paved pathways meet Americans with Disabilities Act (ADA) standards for universal access. Secure resources necessary to sustainably maintain trail and pathway systems.		
3	Encourage the use of public transit and active transportation to access parks and programs. Advocate for transit stops near parks and facilities hosting recreation programs and events.		
4	Create community attachment to place, and increase social capital by fostering a bond between residents and public spaces through the use of design and by incorporating art, history, cultural assets, and opportunities to serve (volunteer), when appropriate.		
5	Create spaces that are pedestrian friendly, respect history, and welcome everyday users. Provide a venue for large events and provide a variety of amenities and park experiences.		

6	Partner with other providers, entities, organizations, and community stakeholders to ensure that a wide variety of park and recreation services and amenities are available citywide. Work with these groups and advisory boards to identify community needs and high-priority projects.		
7	Partner with the Clover Park School District to create neighborhood parks on school district property and increase operational efficiencies by reducing duplicative services.		
8	Develop promotional and outreach strategies to inform residents of park and recreation opportunities and benefits.		
9	Increase wayfinding and informational signage throughout the City and in parks. Install interpretative features in parks and public spaces that provide accounts of the community's historical, cultural or environmental assets.		
10	Cultivate innovative, knowledgeable, and service-driven PRCS personnel.		
11	Partner with Pierce County Library System to create a joint Library and Senior Community Center in the Downtown area.		
12	Partner with the Tacoma-Pierce County Health Department to develop and implement effective strategies to support a livable and healthy community.		

Goal 4

Leverage and invest in facilities, programs, and infrastructure that boost economic opportunities and improve quality of life.

Policy #	Policy	2020-2023	2024-2026
Policy 4.1:	Continue to develop and expand destination park amenities and community signature events that increase tourism and improve recreation opportunities.		
Policy 4.2:	Develop park and public space amenities in the downtown and other mixed-use and commercial areas.		
Policy 4.3:	Provide safe, clean, and green parks that attract visitors, businesses, and enhance property values.		

Goal 4

Leverage and invest in facilities, programs, and infrastructure that boost economic opportunities and improve quality of life.

Action Item #	Action Item	2020-2023	2024-2026
1	Use regional, waterfront, and community parks for community signature events, competitions, and a variety of specialty or destination uses to attract visitors from the greater Puget Sound region and beyond. Manage and inform users of the balance between destination and local use.		
2	Create a Downtown park to serve residents, visitors, and commercial businesses and stimulate economic growth.		
3	Leverage public spaces and amenities that provide for civic gatherings and celebrations, such as the Colonial Plaza. Support use of public spaces in the Downtown.		
4	Partner with others to host, support, and promote city parks and programming in public spaces, including signature events.		
5	Promote walkability and safe routes to parks and public spaces.		
6	Develop a marketing strategy that promotes City parks.		
7	Use Crime Prevention through Environmental Design (CPTED) features and other security measures to increase park safety.		
8	Support and encourage local economic mobility pathways and healthy choices at City programs and events.		

Goal 5

Provide transparent, accountable, and fiscally responsible services and facilities.

Policy #	Policy	2020-2023	2024-2026
Policy 5.1:	Make accountable, transparent, and responsible decisions that consider the environmental, economic, social, and cultural impacts to our community.		
Policy 5.2:	Maintain and update the Legacy Plan goals, strategies, policies and procedures in response to changing needs, trends, performance outcomes and statutory requirements.		
Policy 5.3:	Secure sustainable, diverse, and creative funding.		
Policy 5.4:	Cultivate and leverage community partnerships to improve park and recreation services.		
Policy 5.5:	Research, implement, evaluate, and improve park and recreation practices.		

Goal 5

Provide transparent, accountable, and fiscally responsible services and facilities.

Action Item #	Action Item	2020-2023	2024-2026
1	Provide information on environmental, economic, social, and cultural impacts as part of all master plans and reports.		
2	Update the six-year PCFP and work programs in conjunction with biennial budget development. Use the PACA to help inform capital improvement decision making and asset management.		
3	Publish annual reports that highlight impacts and outcomes of City work. Conduct regular program evaluations. Use performance measurement tools to evaluate and monitor performance. Monitor changes and trends in performance outcomes, adjust when appropriate.		
4	Provide a variety of opportunities for public engagement. Consider access, language, and other factors when developing public engagement events. Use a variety of means to reach out to the community. Focus on inclusive engagement by conducting concentrated outreach in hard-to-reach and unserved/underserved communities. Use a variety of communication platforms to inform residents of parks, recreation programming, and services.		
5	Include input from the PRAB, and other advisory committees when applicable, when considering park and recreation related decisions.		

6	<p>Pursue funding sources and creative service provision methods that sustainably fund park and recreation development, operations, and maintenance. Review funding strategies and sources biennially. Review pricing guidelines and fee structure annually. Continue to meet PRCS's cost-recovery goal of 45 percent while continuing to providing for amenity and program affordability. Authorize sufficient resources to update Legacy Plan every six years to maintain state grant funding eligibility and satisfy statutory requirements.</p>		
7	<p>Select designs and materials that are environmentally friendly, aesthetically pleasing, durable, and fiscally responsible. Thoroughly consider on-going maintenance and operation impacts of new or expanded parks, amenities and facilities when planning for future park or program expansion.</p>		

For Each Park							
Park Amenity Condition Assessment Scores							
		2020	2021	2022	2023	2024	2025
Diversity of Park Amenities							
Playground Facility							
Common amenities score							
Other active, amenities not included under common amenities score							
Recreation programming							
Average Park Score							
Specific Park Amenities							
Passive	Pavilion						
	Benches						
	Picnic Tables						
	Landscaped Beds						
	Natural Areas						
	Picnic Shelter 1						
	Picnic Shelter 2						
	Picnic Shelter 3						
	Picnic Shelter 4						
	Public Art						
	Trails						
	Pathways						
Active	Baseball/Softball fields						
	Basketball Courts						
	Multipurpose fields						
	Playground(s)						
	Skate Park						
	Spray Park						
	Tennis Courts						
	Turf Elements						
Other	Lighting – external building						
	Lighting – parking lot						
	Lighting – adjacent street lights						
	Parking Area(s)						
	Restroom(s)						
	Signage – entry						
	Signage - internal						
Average Park Score							

For Entire Park System							
Park Amenity Condition Assessment Scores							
		2020	2021	2022	2023	2024	2025
Diversity of Park Amenities							
Playground Facility							
Common amenities score							
Other active, amenities not included under common amenities score							
Recreation programing							
Average Park Score							
Specific Park Amenities							
Passive	Pavilion						
	Benches						
	Picnic Tables						
	Landscaped Beds						
	Natural Areas						
	Picnic Shelter 1						
	Picnic Shelter 2						
	Picnic Shelter 3						
	Picnic Shelter 4						
	Public Art						
	Trails						
	Pathways						
Active	Baseball/Softball fields						
	Basketball Courts						
	Multipurpose fields						
	Playground(s)						
	Skate Park						
	Spray Park						
	Tennis Courts						
	Turf Elements						
Other	Lighting – external building						
	Lighting – parking lot						
	Lighting – adjacent street lights						
	Parking Area(s)						
	Restroom(s)						
	Signage – entry						
	Signage - internal						
Average Park Score							

Appendix F

2014-2019 PCFP Funding

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0000 Unallocated CIP						
Beginning Project Balance	\$ 276	-	23,555	(7,125)	-	41,466
(To)/From 301.0001	-	-	-	-	32,000	-
(To)/From 301.0002	-	-	-	-	-	-
(To)/From 301.0003	-	-	-	-	-	-
(To)/From 301.0005	-	10,000	-	-	-	-
(To)/From 301.0011	-	-	-	(1,813)	-	-
(To)/From 301.0015	-	-	-	470	-	-
(To)/From 301.0010	-	-	-	(4,131)	(4,451)	-
(To)/From 301.0017	-	-	-	-	(4,321)	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	276	10,000	23,555	(12,599)	23,228	41,466
Revenues:						
USGA Fees	-	8,550	-	-	-	-
Donations/Contributions - Various (bricks)	-	-	-	-	5,250	2,350
Sale of Lakeland Property	-	-	-	-	-	-
Interest Earnings	-	5	284	5,474	12,988	33,800
Verizon Parking Fees	-	5,000	-	-	-	-
Transfer In - Fund 001 General	-	-	-	7,125	-	-
Total Revenues	-	13,555	284	12,599	18,238	36,150
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	30,963	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	30,963	-	-	-
Revenues Over/(Under) Expenditures	-	13,555	(30,680)	12,599	18,238	36,150
Ending Project Balance	\$ 276	23,555	(7,125)	0	41,466	77,616

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0003 Harry Todd Park I (ADA, Dock Access, Bulkhead, Shoreline Open Space) Phase II (Waterfront)						
Beginning Project Balance	\$ -	-	-	(40,000)	364,474	447,917
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	(40,000)	364,474	447,917
Revenues:						
Fund Anticipated	-	-	-	-	-	-
Fund Anticipated - RCO	-	-	-	-	-	-
Fund Anticipated - ALEA	-	-	-	-	-	-
Grant Received - RCO	-	-	-	-	-	163,036
Grant Received - ALEA	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Sale of Lakeland	-	-	-	404,474	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	98,525	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	54,123
Transfer In - Fund 401 SWM	-	-	-	-	50,000	-
Total Revenues	-	-	-	404,474	148,525	217,159
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	65,082	181,151
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	40,000	-	-	-
Total Expenditures	-	-	40,000	-	65,082	181,151
Revenues Over/(Under) Expenditures	-	-	(40,000)	404,474	83,443	36,008
Ending Project Balance	\$ -	-	(40,000)	364,474	447,917	483,925

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0004 Fort Steilacoom Park Pavilion Phase I						
Beginning Project Balance	\$ -	-	-	-	13,645	95,814
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	13,645	95,814
Revenues:						
Donations/Contributions - Rotary Club of Lakewood	-	-	-	-	125,000	-
Donations/Contributions - Lakewood Community Fnd	-	-	-	25,000	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 104 Hotel/Motel Lodging Tax	-	-	-	37,147	816,343	-
Total Revenues	-	-	-	62,147	941,343	-
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	9,103	3,644	5,900
Intergovernmental	-	-	-	4,712	4,590	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	34,687	850,940	2,892
Total Expenditures	-	-	-	48,503	859,174	8,792
Revenues Over/(Under) Expenditures	-	-	-	13,645	82,169	(8,792)
Ending Project Balance	\$ -	-	-	13,645	95,814	87,022

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0005 Chambers Creek Trail						
Beginning Project Balance	\$ -	10,000	-	-	-	100,000
Reallocate (To)/From 301.0001	-	(10,000)	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	100,000
Revenues:						
Donations/Contributions	-	-	-	-	-	-
Sale of Lakeland Property	-	-	-	-	-	-
USGA Fees	10,000	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	79,591	-
Transfer In - Fund 102 REET	-	-	-	-	-	100,000
Transfer in - Fund 302 Trans CIP	-	-	-	-	20,409	-
Transfer In - Fund 401 SWM	-	-	25,000	-	-	-
Total Revenues	10,000	-	25,000	-	100,000	100,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	25,000	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	25,000	-	-	-
Revenues Over/(Under) Expenditures	10,000	-	-	-	100,000	100,000
Ending Project Balance	\$ 10,000	-	-	-	100,000	200,000

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0006 Gateways						
Beginning Project Balance	\$ -	-	-	46,100	46,109	71,702
Reallocate (To)/From	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	46,100	46,109	71,702
Revenues:						
Fund Anticipated - LTAC	-	-	-	-	-	-
Grant - Nisqually	-	10,000	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	88,729	-	-	50,000	-
Transfer In - Fund 102 REET	-	13,878	50,000	-	-	70,000
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	80,000
Transfer In - Fund 104 Hotel/Motel Lodging Tax	-	10,000	-	62,983	29,958	-
Total Revenues	-	122,607	50,000	62,983	79,958	150,000
Expenditures:						
Personnel Costs	-	11,226	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	595	-	-	3,390	104
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	110,784	3,900	62,974	50,975	233,068
Total Expenditures	-	122,606	3,900	62,974	54,365	233,172
Revenues Over/(Under) Expenditures	-	1	46,100	9	25,593	(83,172)
Ending Project Balance	\$ -	1	46,100	46,109	71,702	(11,470)

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0012 Springbrook Park Acquisition Phase III						
Beginning Project Balance	\$ -	-	-	-	-	98,000
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	98,000
Revenues:						
Fund Anticipated	-	-	-	-	-	-
Grant Awarded/Received - Pierce County Conservation Futur	-	-	-	-	-	-
Grant Awarded/Received - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	108,500	-
Transfer In - Fund 102 REET	-	-	-	-	-	150,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	186	-	49,814
Total Revenues	-	-	-	186	108,500	199,814
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	10,500	-
Capital - Land	-	-	-	-	-	116,220
Capital - All Other	-	-	-	186	-	59,978
Total Expenditures	-	-	-	186	10,500	176,198
Revenues Over/(Under) Expenditures	-	-	-	-	98,000	23,616
Ending Project Balance	\$ -	-	-	-	98,000	121,616

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0013 FSP Utility & North Angle Lane Improvements						
Beginning Project Balance	\$ -	-	-	-	-	192,320
Reallocate (To)/From 301.0021	-	-	-	-	-	173,711
	-	-	-	-	-	
Beginning Project Balance (After Reallocation)	-	-	-	-	-	366,031
Revenues:						
Fund Anticipated	-	-	-	-	-	-
Grant Awarded/Received - Department of Commerce	-	-	-	-	-	388,000
Grant Awarded/Received - Pierce County Sewer Program	-	-	-	-	-	-
Lakewood Water District						186,624
Donations/Contributions - Town of Steilacoom	-	-	-	-	-	-
Donations/Contributions - PC Sewer Program	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	200,000	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	36,298
Transfer In - Fund 502 Prop Mgmt	-	-	-	-	-	50,000
Total Revenues	-	-	-	-	200,000	660,922
Expenditures:						
Personnel Costs	-	-	-	-	6,654	30,018
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	(0)	-	80,347
Intergovernmental (last year 2018)	-	-	-	-	150	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	877	942,227
Total Expenditures	-	-	-	(0)	7,680	1,052,591
Revenues Over/(Under) Expenditures	-	-	-	0	192,320	(391,669)
Ending Project Balance	\$ -	-	-	0	192,320	(25,638)

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0014 Fort Steilacoom Park/South Angle Lane Parking & Trail Improvement						
Beginning Project Balance	\$ -	-	-	-	-	128,744
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	128,744
Revenues:						
Funds Anticipated - POP Protect Our Pets Committed Donati	-	-	-	-	-	-
Grant - WWRP, signed 6/27/19	-	-	-	-	-	51,324
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions - Town of Steilacoom	-	-	-	-	-	-
Transfer In - Fund 001 General						350,000
Transfer In - Fund 001 General (Oak Tree)						20,000
Transfer In - Fund 102 REET	-	-	-	-	130,000	260,130
Transfer In - Fund 104 LTAC	-	-	-	-	-	119,756
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	130,000	801,210
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	131,915
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	1,256	130
Total Expenditures	-	-	-	-	1,256	132,045
Revenues Over/(Under) Expenditures	-	-	-	-	128,744	669,164
Ending Project Balance	\$ -	-	-	-	128,744	797,908

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0016 Park Equipment Replacement						
Beginning Project Balance	\$ -	-	-	-	18,000	18,291
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	18,000	18,291
Revenues:						
Transfer In - Fund 001 General	-	-	-	-	-	20,000
Transfer In - Fund 102 REET	-	-	-	20,000	20,000	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	20,000	20,000	20,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	2,000	19,709	10,807
Total Expenditures	-	-	-	2,000	19,709	10,807
Revenues Over/(Under) Expenditures	-	-	-	18,000	291	9,193
Ending Project Balance	\$ -	-	-	18,000	18,291	27,483

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0017 Park Playground Resurfacing						
Beginning Project Balance	\$ -	-	-	-	-	0
Reallocate (To)/From 301.0001	-	-	-	(7,390)	-	-
Reallocate (To)/From 301.0000	-	-	-	-	4,321	-
Beginning Project Balance (After Reallocation)	-	-	-	(7,390)	4,321	0
Revenues:						
Transfer In - Fund 001 General	-	-	-	-	-	19,000
Transfer In - Fund 102 REET	-	-	-	20,000	10,000	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	20,000	10,000	19,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	12,610	14,321	6,535
Total Expenditures	-	-	-	12,610	14,321	6,535
Revenues Over/(Under) Expenditures	-	-	-	7,390	(4,321)	12,465
Ending Project Balance	\$ -	-	-	(0)	0	12,465

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0018 Project Support						
Beginning Project Balance	\$ -	-	-	-	38,861	63,809
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	38,861	63,809
Revenues:	-	-	-	-	-	-
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	50,000
Transfer In - Fund 102 REET	-	-	-	50,000	50,000	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	50,000	50,000	50,000
Expenditures:						
Personnel Costs	-	-	-	11,139	25,052	27,562
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	11,139	25,052	27,562
Revenues Over/(Under) Expenditures	-	-	-	38,861	24,948	22,438
Ending Project Balance	\$ -	-	-	38,861	63,809	86,247

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0019 Edgewater Dock						
Beginning Project Balance	\$ -	-	-	-	-	50,000
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	50,000
Revenues:						
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	50,000	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	50,000	-
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	4,918
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	4,918
Revenues Over/(Under) Expenditures	-	-	-	-	50,000	(4,918)
Ending Project Balance	\$ -	-	-	-	50,000	45,083

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0020 Wards Lake Improvements						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	30,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	43,317
Total Revenues	-	-	-	-	-	73,317
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	34,130
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	39,593
Total Expenditures	-	-	-	-	-	73,723
Revenues Over/(Under) Expenditures	-	-	-	-	-	(406)
Ending Project Balance	\$ -	-	-	-	-	(406)

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0021 Fort Steilacoom Park Roadway						
Beginning Project Balance	\$ -	-	-	-	579,520	173,711
Reallocate (To)/From 301.0013	-	-	-	-	-	(173,711)
	-	-	-	-	-	
Beginning Project Balance (After Reallocation)	-	-	-	-	579,520	-
Revenues:						
Transfer In - Fund 001 General	-	-	-	650,000	319,990	-
Transfer In - Fund 401 SWM	-	-	-	-	100,000	-
Total Revenues	-	-	-	650,000	419,990	-
Expenditures:						
Personnel Costs	-	-	-	-	13,954	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	69,990	47,115	-
Intergovernmental (last year 2018)	-	-	-	-	490	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	764,730	-
Total Expenditures	-	-	-	69,990	826,289	-
Revenues Over/(Under) Expenditures	-	-	-	580,010	(406,299)	-
Ending Project Balance	\$ -	-	-	580,010	173,221	-

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0022 Banners & Brackets Phase II						
Beginning Project Balance	\$ -	-	-	-	-	10,749
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	10,749
Revenues:						
Transfer In - Fund 001 General	-	-	-	-	50,000	-
Total Revenues	-	-	-	-	50,000	-
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	39,251	1,960
Total Expenditures	-	-	-	-	39,251	1,960
Revenues Over/(Under) Expenditures	-	-	-	-	10,749	(1,960)
Ending Project Balance	\$ -	-	-	-	10,749	8,789

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0024 Fort Steilacoom Park Barn Restoration						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	100,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	100,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	100,000
Ending Project Balance	\$ -	-	-	-	-	100,000

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0025 Fort Steilacoom Park ADA/Sensorty All Abilities Playground						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	150,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	150,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	150,000
Ending Project Balance	\$ -	-	-	-	-	150,000

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0027 American Lake Improvements (ADA, Playground, Sanican Enclosure)						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	250,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	250,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	52,958
Total Expenditures	-	-	-	-	-	52,958
Revenues Over/(Under) Expenditures	-	-	-	-	-	197,042
Ending Project Balance	\$ -	-	-	-	-	197,042

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0028 Oakbrook Park Improvements						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Grant - Pierce County - Playground Equipment						37,000
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	13,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	50,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	50,000
Total Expenditures	-	-	-	-	-	50,000
Revenues Over/(Under) Expenditures	-	-	-	-	-	0
Ending Project Balance	\$ -	-	-	-	-	0

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0030 MVET Paths & Trails						
Beginning Project Balance	\$ -	-	-	-	-	-
(To)/From 301.0005	-	-	-	-	-	-
(To)/From 301.0005	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
MVET	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 302 Transportation CIP	-	-	-	-	-	5,087
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	5,087
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	5,087
Ending Project Balance	\$ -	-	-	-	-	5,087

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0031 Fort Steailacoom Park Turf Infields						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - State Legislative Ask	-	-	-	-	-	-
Fund Anticipated - LTAC	-	-	-	-	-	-
Fund Anticipated - WWRP YAF	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	15,300
Transfer In - Fund 102 REET	-	-	-	-	-	250,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	265,300
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	265,300
Ending Project Balance	\$ -	-	-	-	-	265,300

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0032 Springbrook Park Expansion V						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - State Legislative Ask	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	-
Ending Project Balance	\$ -	-	-	-	-	-

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0035 Fort Steilacoom Park Pavilion Restroom Improvements						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 102 REET	-	-	-	-	-	70,000
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	70,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	70,000
Ending Project Balance	\$ -	-	-	-	-	70,000

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0036 Gateways - Service Club Sign						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Donations/Contributions	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	25,000
Transfer In - Fund 102 REET	-	-	-	-	-	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	25,000
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	2,490
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	2,490
Revenues Over/(Under) Expenditures	-	-	-	-	-	22,510
Ending Project Balance	\$ -	-	-	-	-	22,510

Fund 301 PARKS CIP	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2/07/2020: 2019 YTD December
301.0026 Harry Todd Phase II (Combined with Phase I)						
Beginning Project Balance	\$ -	-	-	-	-	-
Reallocate (To)/From	-	-	-	-	-	-
	-	-	-	-	-	-
Beginning Project Balance (After Reallocation)	-	-	-	-	-	-
Revenues:						
Fund Anticipated - For Budgetary Purposes Only	-	-	-	-	-	-
Grant - Department of Commerce	-	-	-	-	-	-
Donations/Contributions	-	-	-	-	-	-
Proceeds From Sale of Asset	-	-	-	-	-	-
Transfer In - Fund 001 General	-	-	-	-	-	-
Transfer In - Fund 104 LTAC	-	-	-	-	-	-
Transfer In - Fund 401 SWM	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-
Expenditures:						
Personnel Costs	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Capital - Land	-	-	-	-	-	-
Capital - All Other	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-
Revenues Over/(Under) Expenditures	-	-	-	-	-	-
Ending Project Balance	\$ -	-	-	-	-	-

Appendix G

PACA scoring criteria: Quality & diversity scoring

TABLE 3-5	
PACA SCORING CRITERIA	
DIVERSITY SCORING	
Playground facility.	
3	The park has a playground facility for youth, young adults, and adults.
2	The park has a playground facility for youth.
1	The park does not have a playground facility.
Common Amenities:	
<ol style="list-style-type: none"> 1. Picnic shelters; 2. Restrooms; 3. Open fields; 4. Trails and/or ADA compliant pave paths; 5. Benches; 6. Barbeques. 	
3	The park has all of these amenities.
2	The park has four to five of these amenities.
1	The park has three or fewer of these amenities.
Park provides muscle-powered amenity other than open space, walking trails, open field, and playground facilities. Examples - exercise equipment, basketball court, pickle ball court, etc.	
3	The park provides two or more additional amenities.
2	The park provides one additional amenity.
1	No, the park does not provide additional amenities.
Park has low-cost/no-cost recreational events (City or partner) open to the general public:	
3	Five or more times a year.
2	One to four times a year.
1	Zero times a year.

QUALITY SCORE	
PASSIVE AMENITIES	
Pavilion	
3	In good condition; facility has minimal signs of cracking or material deterioration, no structural or safety issues, minor maintenance repairs present, all elements are operable.
2	In fair condition; facility has some signs of cracking or material deterioration, no structural or safety issues, some maintenance repairs present, all elements are operable.
1	In poor condition; facility has significant signs of cracking or material deterioration, structural or safety issues may/do exist, significant maintenance repairs or replacement necessary, some elements are not operable.
0	No Pavilion
Comments:	
Benches	
3	In good condition; materials have minimal wear, all elements are in working order, no structural or safety issues, and no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, all elements are in working order.
1	In poor condition; materials have significant wear, structural and safety issues may/do exist, some elements are not in working order; vandalism is present.
0	No benches or picnic tables
Comments:	
Picnic Tables	
3	In good condition; materials have minimal wear, all elements are in working order, no structural or safety issues, and no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, all elements are in working order.
1	In poor condition; materials have significant wear, structural and safety issues may/do exist, some elements are not in working order; vandalism is present.
0	No benches or picnic tables
Comments:	
Landscaped beds	
3	In good condition; few weeds, minimal bare or worn areas; plants appear healthy.
2	In fair condition; some weeds, some bare or worn areas; plants are generally healthy.
1	In poor condition; many weeds present, significant bare or worn areas; plants are not healthy or are dead.
0	No landscaped beds
Comments:	

Natural Areas (FSP, HTP, WL only)	
3	In good condition; minimal invasive plants, high species diversity, healthy plants.
2	In fair condition; invasive plants less than 10 percent of area, limited species diversity, generally healthy plants.
1	In poor condition; invasive over 10 percent of area, low species diversity, plants are not healthy or are dead or past life cycle.
0	No natural areas
Comments:	
Picnic Shelter 1	
3	In good condition; materials have minimal wear, no leaks, all elements are in working order, no structural or safety issues, and no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, no leaks, all elements are in working order.
1	In poor condition; materials have significant wear, structural and safety issues may/do exist, leaks may/do exist, some elements are not in working order; vandalism is present.
0	No picnic shelter.
Comments:	
Picnic Shelter 2	
3	In good condition; materials have minimal wear, no leaks, all elements are in working order, no structural or safety issues, and no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, no leaks, all elements are in working order.
1	In poor condition; materials have significant wear, structural and safety issues may/do exist, leaks may/do exist, some elements are not in working order; vandalism is present.
0	No picnic shelter.
Comments:	
Picnic Shelter 3	
3	In good condition; materials have minimal wear, no leaks, all elements are in working order, no structural or safety issues, and no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, no leaks, all elements are in working order.
1	In poor condition; materials have significant wear, structural and safety issues may/do exist, leaks may/do exist, some elements are not in working order; vandalism is present.
0	No picnic shelter.
Comments:	

Public Art	
3	In good condition; no vandalism, no signs of weathering, all elements are in working order.
2	In fair condition; minor signs of weathering or wear, minor maintenance necessary, all elements are in working order.
1	In poor condition; significant signs of weathering or wear, significant maintenance or replacement necessary, vandalized, some elements are not in working order.
0	No public art.
Comments:	
Unpaved trails (compact gravel or dirt walkways)	
3	In good condition; surface is generally smooth and even, minimal drainage issues.
2	In fair condition; surface is uneven in places, some drainage issues.
1	In poor condition; surface is uneven in many places, significant drainage issues.
0	No trails.
Comments:	
Paved Pathways (trails/walkways)	
3	In good condition; surface is generally smooth and even, no cracking or holes, appears to meet ADA requirements, minimal drainage issues.
2	In fair condition; surface is uneven in places, some cracking or holes, does not appear to meet ADA requirements some places (slope, width, etc.), some drainage issues.
1	In poor condition; surface is uneven in many places, significant cracking or holes, does not appear to meet ADA requirements many places (slope, width, etc.), significant drainage issues.
N/A	No pathways.
Comments:	
SPECIFIC PARK AMENITIES – ACTIVE (ALL PARKS)	
Baseball/Softball fields	
3	In good condition; thick grass with minimal thin spots, no drainage issues, no bumps or holes in the infield, free of unwanted vegetation, no holes present, no irrigation issues.
2	In fair condition; grass has some thin spots in high use areas, some drainage issues, some bumps in fields, some unwanted vegetation, a few minor holes present, minor irrigation issues.
1	In poor condition; significant areas are bare, significant drainage issues (holds water), significant bumps in fields, unwanted vegetation present, significant holes present, significant irrigation issues.
N/A	No baseball/softball fields.
Comments:	

Basketball Courts	
3	In good condition; no cracks in surface, minimal material wear, no holes present, full courts have clear stripping, rims and nets are in good condition.
2	In fair condition; some cracks in surface, some material wear, some holes present but they do not impact player safety or the game, full courts have worn stripping rims and nets are in warn condition.
1	In poor condition; significant cracks in surface, significant material wear, holes present that impact player safety or the game, full courts have indistinguishable or no stripping. No rims and nets, or are in poor condition.
N/A	No basketball courts.
Comments:	
Multipurpose fields (soccer, etc.)	
3	In good condition; thick grass with minimal thin spots, no drainage issues, no bumps, free of unwanted vegetation, no holes present, and no irrigation issues.
2	In fair condition; grass has some thin spots in high use areas, some drainage issues, some bumps, some unwanted vegetation, a few holes present, minor irrigation issues.
1	In poor condition; significant areas are bare, significant drainage issues (holds water), significant bumps, unwanted vegetation present, significant holes present, significant irrigation issues.
N/A	No multipurpose fields.
Comments:	
Playground(s)	
3	In good condition; fall material and safety surfacing meets ASTM standards, no drainage issues, no missing elements
2	In fair condition; needs additional fall materials, small compliance issues, some drainage issues.
1	In poor condition; needs significant maintenance or replacement of elements or fall materials, drainage issues.
N/A	No playground.
Comments:	
Skate Park	
3	In good condition; minimal signs of cracking or material deterioration, no structural or safety issues, no vandalism, minor maintenance repairs necessary.
2	In fair condition; some signs of cracking or material deterioration, no structural or safety issues, some vandalism present.
1	In poor condition; significant signs of cracking or material deterioration, structural or safety issues, vandalism present, significant maintenance repairs or replacement necessary.
N/A	No skate park.
Comments:	

Spray Park

3	In good condition; pad has no cracking, little or no damage or material wear, no structural or safety issues, no vandalism, good drainage.
2	In fair condition; pad has some cracking, some damage or material wear but in working condition, no structural or safety issues, good drainage, color fading.
1	In poor condition; pad has significant cracking, significant damage or material wear, some elements are not in working condition or are broken, structural or safety issues may/do exist, poor drainage, color fading.
N/A	No spray park.
Comments:	
Tennis Courts	
3	In good condition; no cracks in surface, minimal material wear, no holes present, courts have clear stripping, net has minimal wear.
2	In fair condition; some cracks in surface, some material wear, some holes present but do not impact player safety or the game, courts have worn stripping, nets are worn.
1	In poor condition; significant cracks in surface, significant material wear, holes present that impact player safety or the game, courts have indistinguishable or no stripping, nets are in poor condition.
N/A	No tennis courts.
Comments:	
Turf elements	
3	In good condition; irrigation controller and system works properly, no drainage issues, no weeds, minor wear or material deterioration, no structural or safety issues, minimal maintenance necessary, no irrigation issues.
2	In fair condition; some drainage issues, some weeds, some wear or material deterioration, no structural or safety issues, some maintenance necessary, minor irrigation issues.
1	In poor condition; significant drainage issues, many weeds, significant wear or material deterioration, structural or safety issues may/do exist, significant maintenance or replacement necessary, significant irrigation issues.
N/A	No turf elements.
Comments:	
OTHER INFRASTRUCTURE (ALL PARKS)	
Lighting - external building	
3	In good condition; all lights are operational.
2	In fair condition; 10 percent or less of lights are not operational.
1	In poor condition; over 10 percent of lights are not operational.
N/A	No lighting.
Comments:	
Lighting - parking lot	
3	In good condition; all lights are operational.
2	In fair condition; 10 percent or less of lights are not operational.
1	In poor condition; over 10 percent of lights are not operational.
N/A	No lighting.
Comments:	

Lighting - adjacent street lights	
3	In good condition; all lights are operational.
2	In fair condition; 10 percent or less of lights are not operational.
1	In poor condition; over 10 percent of lights are not operational.
N/A	No lighting.
Comments:	
Parking Area(s)	
3	In good condition; no drainage issues, clear pavement markings, no pavement cracking or holes, no repair required.
2	In fair condition; some drainage issues, faded pavement markings, some pavement cracking or holes, minor repair required.
1	In poor condition; significant drainage issues, unrecognizable pavement markings, significant pavement cracking or holes, significant repair or replacement required.
N/A	No parking areas.
Comments:	
Restroom(s)	
3	In good condition; materials have minimal wear, no structural or safety issues, no leaks, all elements are in working order, no vandalism.
2	In fair condition; materials have some wear, no structural or safety issues, no leaks, all elements are in working order, no vandalism.
1	In poor condition; materials have significant wear, structural or safety issues may/do exist, leaks do/may exist, some elements are not in working order; vandalism is present.
N/A	No restrooms.
Comments:	
Signage - entry sign	
3	In good condition; no wear, minimal weathering, no vandalism.
2	In fair condition; some wear, some weathering, no vandalism.
1	In poor condition; significant damage, significant weatherization, vandalism present.
N/A	No signage.
Comments:	
Signage - internal signage: rules, interpretative	
3	In good condition; no wear, minimal weathering, no vandalism.
2	In fair condition; some wear, some weathering, no vandalism.
1	In poor condition; significant damage, significant weatherization, vandalism present.
N/A	No signage.
Comments:	
ADA compliance	
3	Park is compliant with ADA standards, including pathways.
2	Some items appear to not comply with ADA standards, but could be fixed with minor projects.
1	A number of park assets appear to not comply, including walkways and grading.
Comments:	

Future park improvement ideas

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Appendix H

Sample of Open Space Definitions

Entity	Definition
State of Washington	<p>(1) "Open space land" means (a) any land area so designated by an official comprehensive land use plan adopted by any city or county and zoned accordingly, or (b) any land area, the preservation of which in its present use would (i) conserve and enhance natural or scenic resources, or (ii) protect streams or water supply, or (iii) promote conservation of soils, wetlands, beaches or tidal marshes, or (iv) enhance the value to the public of abutting or neighboring parks, forests, wildlife preserves, nature reservations or sanctuaries or other open space, or (v) enhance recreation opportunities, or (vi) preserve historic sites, or (vii) preserve visual quality along highway, road, and street corridors or scenic vistas, or (viii) retain in its natural state tracts of land not less than 1 acre situated in an urban area and open to public use on such conditions as may be reasonably required by the legislative body granting the open space classification, or (c) any land meeting the definition of farm and agricultural conservation land under subsection (8) of this section. As a condition of granting open space classification, the legislative body may not require public access on land classified under (b)(iii) of this subsection for the purpose of promoting conservation of wetlands.</p> <p><u>RCW 84.34.020</u></p>
State of New York	<p>Open space is defined as land which is not intensively developed for residential, commercial, industrial or institutional use. Open space can be publicly or privately owned. It includes agricultural and forest land, undeveloped coastal and estuarine lands, undeveloped scenic lands, public parks and preserves. It also includes water bodies such as lakes and bays. What land is defined as open space depends in part on its surroundings. A vacant lot or a small marsh can be open space in a big city. A narrow corridor or pathway for walking or bicycling is open space even though it is surrounded by developed areas. And while not strictly open space, this Plan also discusses cultural and historic resources which, along with open space, are part of the heritage of New York State.</p> <p>2016 New York State Open Space Conservation Plan</p>
Redmond, WA	<p>Open Space. Any land, area, the preservation of which in its present use would (1) conserve and enhance natural or scenic resources, or (2) protect streams or water supply, or (3) promote conservation of soils, wetlands, beaches or tidal marshes, or (4) enhance the value to the public of abutting or neighboring parks, forests, wildlife preserves, nature reservations or sanctuaries, or (5) enhance recreation opportunities. (Ord. 1901)</p> <p>Open Space, Active. Open space which may be improved and set aside, dedicated, designated or reserved for recreational facilities such as swimming pools, play equipment for children, ball fields, court games, picnic tables, etc. (Ord. 1901)</p>

	<p>Open Space, Passive. Open space which is essentially unimproved and set aside, dedicated, designated, or reserved for public or private use or for the use and enjoyment of owners, occupants. (Ord. 1901)</p> <p>RMC 20A.20</p>
Renton, WA	<p>Any physical area that provides visual relief from the built environment for environmental, scenic or recreational purposes. Open space may consist of developed or undeveloped areas, including urban plazas, parks, pedestrian corridors, landscaping, pastures, woodlands, greenbelts, wetlands and other natural areas, but excluding stormwater facilities, driveways, parking lots or other surfaces designed for vehicular travel.</p> <p>RMC 4-11-150</p>
Shoreline, WA	<p>Corridor, Wildlife or Open Space: Wildlife or open space corridor are a series of undeveloped or minimally developed, interconnected public and private lands that supports the successful function of existing natural systems, provide opportunities for passive and active recreation (where appropriate), and enhances opportunities for wildlife mobility.</p> <p>SMC 20.20.012</p>
San Juan County, WA	<p>Any land area in which the preservation in its present use would:</p> <ul style="list-style-type: none"> Conserve and enhance natural or scenic resources. Protect streams or water supply. Promote conservation of soils, wetlands, beaches or tidal marshes. Enhance the value to the public of neighboring parks, forests, wildlife preserves, nature reservations or sanctuaries or other open space. Enhance recreation opportunities. Preserve historic sites. Retain in its natural state tracts of land not less than one acre situated in an urban area and open to public use on such conditions as may be reasonably required by the legislative authority granting the open space classification.
Marysville, WA	<p>“Open Space” means any parcel or area of land or water set aside, dedicated, designated, or reserved for public or private use or enjoyment.</p> <p>“Open space, public” means an area dedicated in fee to the city, and operated and maintained by it. Public open space is designed primarily for the use of residents of a particular development, but cannot be reserved for their exclusive use due to the public ownership.</p> <p>MMC 22A.020.160</p>
Auburn, WA	<p>“Open space” may include such features as landscaped areas, held in common ownership by a homeowners’ association and part of a landscape plan common to the entire PUD, passive and active recreation uses, natural features, environmental amenities such as wetlands and their buffers, and storm water facilities that incorporate any or all of the above identified features. Open space areas shall be required to be enhanced if not already an existing amenity. Areas intended to be left in their natural state, including but not limited to</p>

	<p>wetlands and their buffers and steep slopes, shall be considered an existing amenity. The open space must be a permanent, integral, and functional amenity that is for the common good and enjoyment of the residents of the entire PUD and not just to an individual lot or resident. Landscaped areas, private parks, and improvements within open space areas shall be maintained by the homeowners' association. Open space for the Lakeland Hills South special area plan is shown on the official Lakeland plan map and shall be provided in accordance with the First Amendment to Lakeland Annexation and Utilities Agreement as adopted by City Council Resolution No. 2955.</p> <p>AMC 18.76.030</p>
Bremerton, WA	<p>"Open Space" means areas retained for use as active or passive recreation areas or for resource protection, including, but not limited to, landscape areas, gardens, walkways, courtyards, lawns, or outdoor recreation areas.</p> <p>"Park," "playground" and "open Space" mean a site designed, developed, or reserved for recreational use by the public, such as play areas, community gardens and natural areas.</p> <p>BMC 20.42</p>
Issaquah, WA	<p>Open space: That portion of a site which is left in its natural state or specifically designated to be used for recreation, resource protection, agriculture, greenbelt or amenity and is not covered with structures, roads or parking areas. Open space does not include land occupied by roads, road rights-of-way, public sidewalks, or parking areas. Open space does not include the yards, courtyards or individual lots of residential units. Open space recreational uses may contain impervious surfaces. Such impervious surfaces shall be included as impervious surfaces in the calculation of the impervious/pervious surface ration.</p> <p>IMC 18.02</p>
Davis, CA	<p>Open space area means a natural, open space area owned, used or maintained by the city, and devoted to habitat, agriculture or passive recreation and not designated a park by the city.</p> <p>DMC 27.01.010</p>